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INTRODUCTION

Operating Budget Process and Timeline

The City will prepare an annual budget for all operating funds in accordance with §4.26-§4.33, of the Municipal Code of Ordinances, which incorporates, by reference, §65.90 and §62.12 of the Wisconsin State Statutes.

The ordinance, in general, requires:

- A budget for governmental and proprietary funds.
- A budget be available for public inspection.
- A public hearing prior to adoption by the Common Council.
- An itemization of all indebtedness, expenditures, revenues, and anticipated surpluses.

A two-thirds (2/3) vote of the entire membership of the Common Council is required to modify an adopted appropriation.

The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports comparing actual revenues and expenditures to budgeted amounts.

- Budget amendments and transfers modifying the adopted appropriation unit are initiated by the department. After review by the Finance Department, the transfer is forwarded to Administration for recommendation of approval to the Finance Committee, with final approval by the Common Council.
- Budget transfers within a departmental appropriation unit are initiated by the department. The Finance Department reviews for availability of funds and approves.
- Carryover of prior year budget fund authorization is initiated by the department. The requests are reviewed by the Finance Department and Administration for recommendation of approval to the Finance Committee with final approval by the Common Council, generally in May of the subsequent year.

Increases to the adopted budgets are primarily made in the following situations:

- Emergency situation
- Non recurring appropriations with offsetting revenues
- Carry-over of prior year appropriations

The following process establishes the City of Racine's operating budget and timeline for the ensuing fiscal calendar year.

- The City's operating budget process begins with the development of the budget calendar and instructions to department heads regarding the expenditure and revenue policy of the Mayor. This policy will include fiscal and operational guidelines as well as guidelines relating to budgetary increases, etc.
- Departments prepare budget requests and estimated projections, which provide the Finance Department and Administration with information to analyze the requests against previous budget years and against the total overall needs of the City.
- The Mayor, City Administrator, Director of Finance, and Assistant Director of Finance review department budgets with each department head and staff.
- Upon completion of these deliberations, the Finance Department will prepare the Proposed Budget for presentation by the Mayor to the legislative body. The legislative body refers the Proposed Budget to the Committee of the Whole. The Committee of the Whole is responsible for review of the Proposed Budget and referral to the Common Council for adoption.
- The City holds a public hearing on the budget and a Committee of the Whole meeting to deliberate the Proposed Budget and any amendments recommended by the Committee of the Whole.
- The budget is adopted by the Common Council through appropriate resolutions.
- Once the budget is adopted, the Finance Department makes the adopted version of the budget document available to all departments, the legislative body and the public.



FINANCIAL POLICIES

RESERVE POLICIES

- Per Section 46-63 of the Municipal Code, the common council shall maintain an undesignated fund balance within the general fund in accordance with the audit and accounting guide, Audits of State and Local Governmental Units. Such fund balance shall be maintained at a minimum of 20% of the general fund appropriations adopted for the subsequent budget year. The percentage calculation shall be performed annually upon the adoption of the budget for the general fund, based on the city's prior year undesignated general fund balances as set forth in its audited financial statements.
- Per Section 46-64 of the Municipal Code, The common council shall maintain an undesignated fund balance within the health insurance *fund* in accordance with the audit and accounting guide, Audits of State and Local Governmental Units. Such fund balance shall be maintained at a minimum of 5% of the health insurance fund appropriations adopted for the subsequent budget year. The percentage calculation shall be performed annually upon the adoption of the budget for the health insurance *fund*, based on the city's prior year undesignated health insurance fund balances as set forth in its audited financial statements. Any shortfall shall be appropriated and transferred from the undesignated general fund balance to the extent possible.
- All general obligation debts will be paid through a general debt service fund. Operating budgets will be prepared to meet the annual principal, interest, and service charge costs for each fund. Net debt service requirements (debt service expenditures less debt service revenue) will be funded through the general tax levy.

DEBT POLICIES

- The City will confine long-term borrowing to capital improvements and equipment with high cost and long expected useful life.
- The City will follow a policy of full disclosure on every financial report and bond prospectus.
- The City will use short term debt for cash flow and bond or note anticipation purposes.
- The City will first look at current available resources before using debt to fund capital improvements.
- Section 67.03 (1) of the Wisconsin State Statutes provides that the amount of indebtedness of a municipality shall not exceed 5 percent of the equalized valuation of the taxable property in the municipality.

ACCOUNTING POLICIES

- The accounts of the City are presented on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for by using a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures.
- The books and records of the City are maintained in conformance with accounting principles accepted as the standard in the industry. The only exception to conformance with accounting principles result from State or Federal law.
- An annual audit will be performed by an independent accounting firm.
- The accounting records of the City are maintained on the modified accrual basis of accounting for the General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, Expendable Trust

Funds and Agency Funds. The accrual basis of accounting is used for the Enterprise Funds, Internal Service Funds, and Non-Expendable Trust Funds.

- In general, under the modified accrual basis of accounting, revenues are recognized when they become measurable and available as new current assets. Expenditures are generally recognized when the related fund liability is incurred. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized when liabilities are incurred without regard to receipt or disbursement of each.

MAYOR

Cory Mason

Common Council

President: John Tate, II

First	Jeff Coe
Second	Mollie Jones
Third	John Tate, II
Fourth	Amanda Paffrath
Fifth	Melissa Kaprelian
Sixth	Jeffrey Peterson
Seventh	Maurice Horton
Eighth	Marcus T. West
Ninth	Terry McCarthy
Tenth	Sam Peete
Eleventh	Mary Land
Twelfth	Henry Perez
Thirteenth	Natalia Taft
Fourteenth	Alicia Jarrett
Fifteenth	Cory Sebastian

City of Racine

Administrative Managers

City Administrator	Paul Vornholt
City Attorney	Scott Letteney
City Development	Vacant
City Librarian	Angela Zimmerman
Finance/Treasurer	Kathleen Fischer
Human Resources	La'Neka Horton
Fire Department	Chief Steve Hansen
Information Technology	Adele Edwards
Municipal Judge	Judge Robert Weber
Parks Recreation & Cultural Services	Tom Molbeck
Police Department	Chief Maurice Robinson
Public Health	Dottie-Kay Bowersox
Public Works	John Rooney
Transit	Trevor Jung
Water Utility	Mike Gitter
Wastewater Utility	Nate Tillis

Council Committees 2022-2023

Finance & Personnel Committee

Natalia Taft-Chairwoman	Samuel Peete
Marcus West	John Tate, II
Maurice Horton	

Public Works & Services Committee

Mollie Jones - Chairman	Mary Land
Amanda Paffrath	Henry Perez

Public Safety & Licensing Committee

Terry McCarthy - Chairman	Jeff Coe
Melissa Kaprelian	Jeffrey Peterson
Alicia Jarrett	

Committee of the Whole

All Aldermen

Executive Committee

Mayor Cory Mason

Council President John Tate, II

Finance & Personnel Committee Chairman Natalia Taft

Public Works & Services Committee Chairman Mollie Jones

Public Safety & Licensing Committee Chairman Terry McCarthy

Alderman at Large Marcus West

Population Overview



TOTAL POPULATION

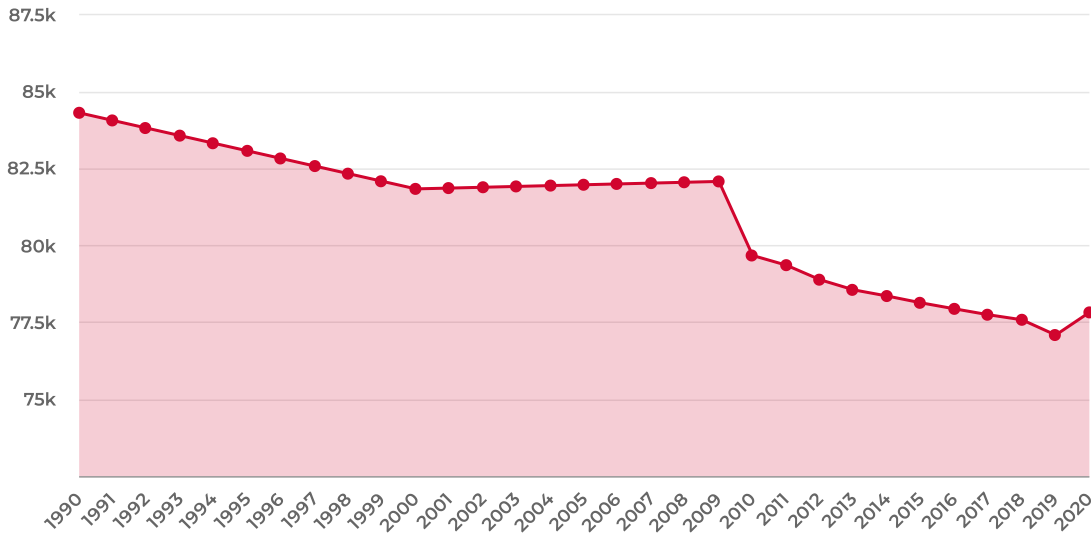
77,816

▲ 1%
vs. 2019

GROWTH RANK

989 out of **1852**

Municipalities in Wisconsin



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



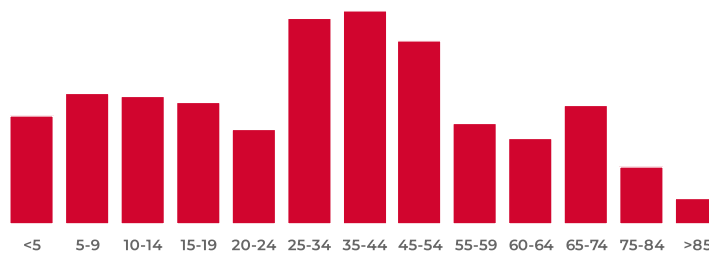
DAYTIME POPULATION

73,639

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

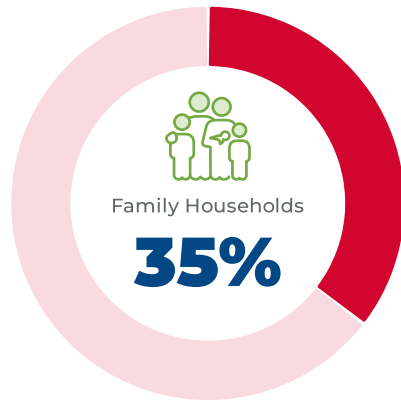
* Data Source: American Community Survey 5-year estimates

Household Analysis

TOTAL HOUSEHOLDS

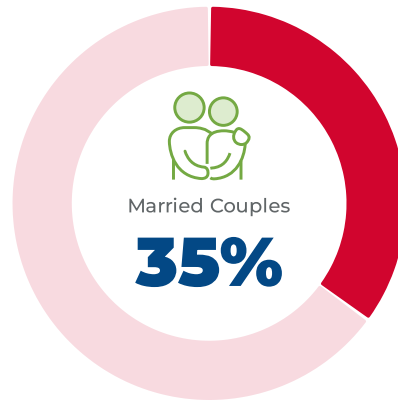
30,392

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



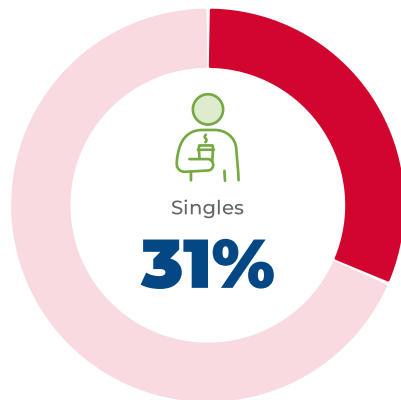
▼ **27%**

lower than state average



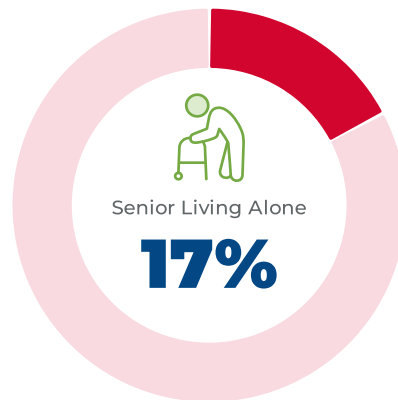
▼ **29%**

lower than state average



▲ **7%**

higher than state average



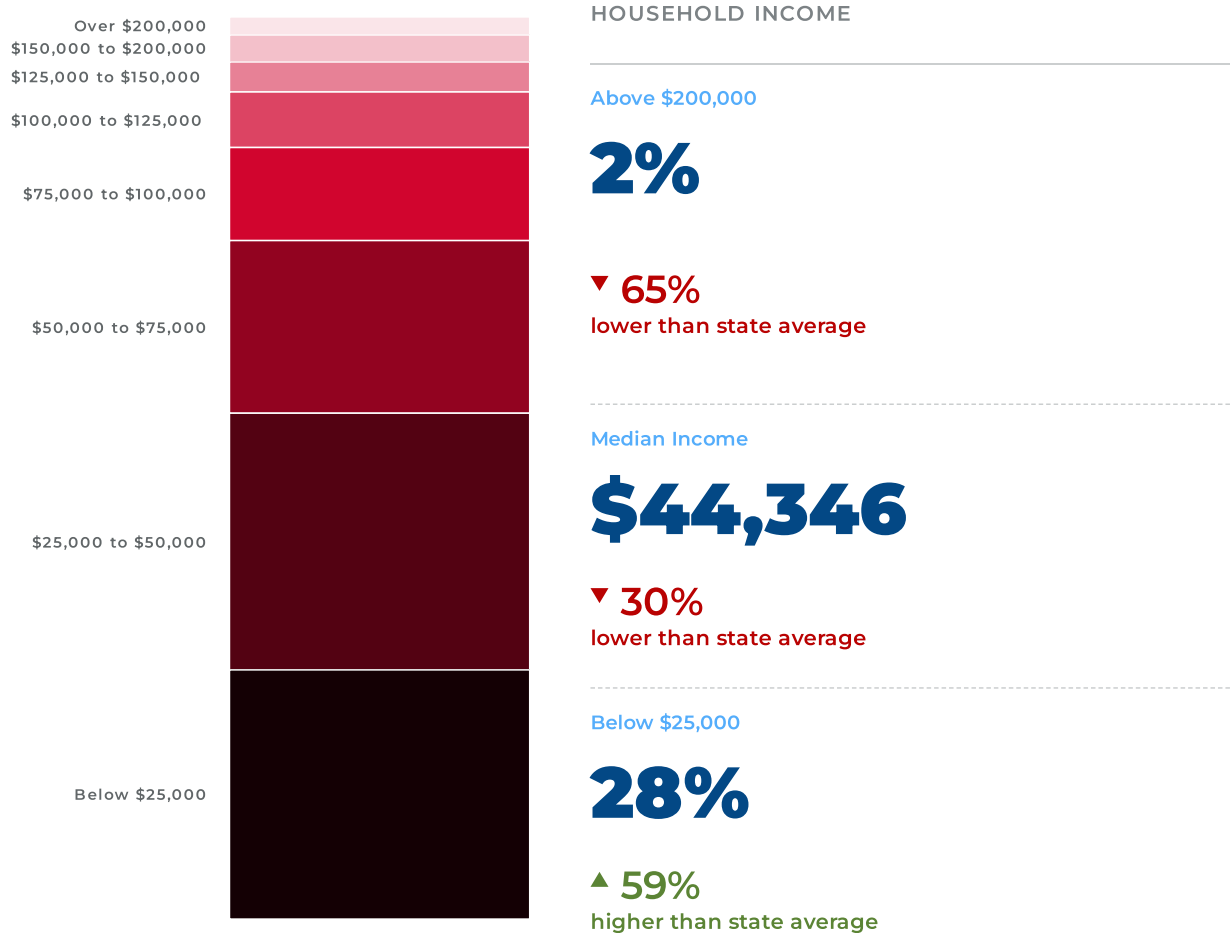
▲ **6%**

higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



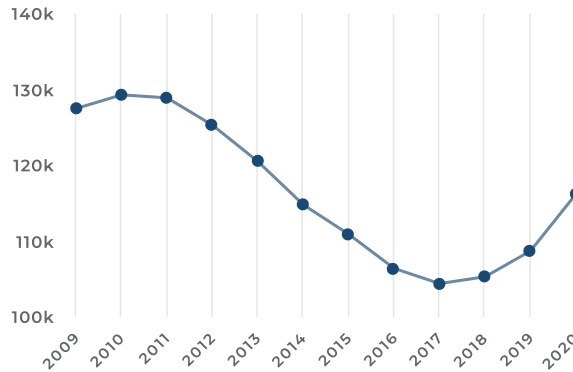
* Data Source: American Community Survey 5-year estimates

Housing Overview



2020 MEDIAN HOME VALUE

\$116,200

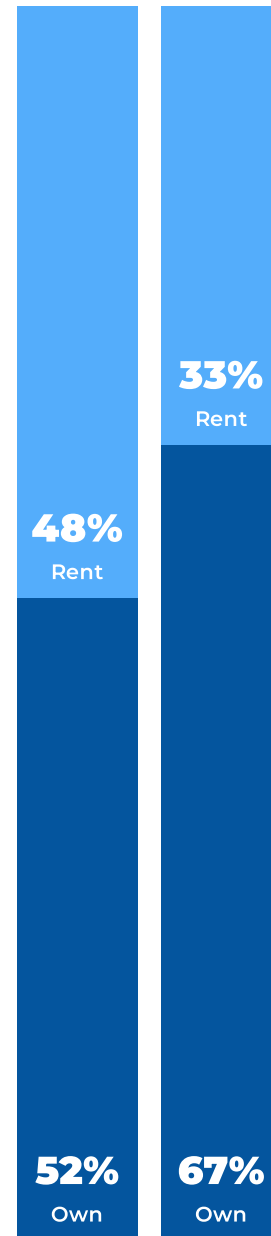


* Data Source: 2020 US Census Bureau

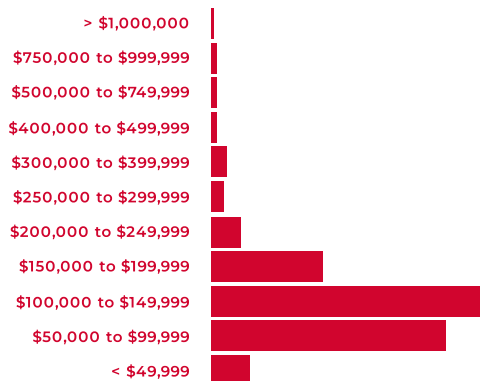
(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

Racine State Avg.



HOME VALUE DISTRIBUTION



* Data Source: 2020 US Census Bureau

(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

* Data Source: 2020 US Census Bureau

(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

BUDGET OVERVIEW

Executive Overview

The City of Racine maintains a budget document as a tool for financial planning. The City uses a decentralized approach to creating the budget; that is, department heads and managers develop and create the working numbers that fill the line items with direction and advice from the Mayor, City Administrator and the Finance Department. This document is also used to provide additional information about City departments including the services provided, significant goals and initiatives and the associated funding impacts for 2023. Although this budget was developed to look beyond 2023, maintaining delivery of current services to the citizenry while complying with the State imposed expenditure restraint and tax levy limits continues to be a challenge.

While this budget was not as challenging as in recent years, primarily due to funds available from the American Rescue Plan, the development of this budget still came with challenges. The City continues to face a structural deficit that has the cost of services increasing while major revenue sources remain flat. Funding from the federal government, under the American Rescue Plan, and hard choices that were made by the Common Council in previous budgets, gave us a reprieve from another year of difficult decisions. The 2023 budget addresses challenges like employee recruitment and retention and also includes funding for additional support for public safety, the expansion of strategic initiatives, and the continued commitment to provide essential services. While the 2023 budget development was easier than in recent years, we will continue to face budget stabilization challenges in the future. Throughout 2023, we will continue to investigate ways to reduce costs and increase revenues, yet still provide competitive compensation and benefits for our employees, and essential services to the citizenry.

Items of Interest in the 2023 Budget	
6 New Police Officers	\$ 600,000
Police Overtime budget increased	400,000
Salary Steps and a 2% Increase for Non Represented Full and Part Time Employees	1,000,000
H.S.A Contributions	775,000
DEI and Leadership Training	200,000
Zoning Code Update	200,000
Fuel Increases	500,000
Contracted Services for Refuse Disposal Transition Plan	500,000
Reduction in health care costs	(2,500,000)

Funding for employee recruitment, retention, support for public safety and commitment to essential services can be found throughout the budget.

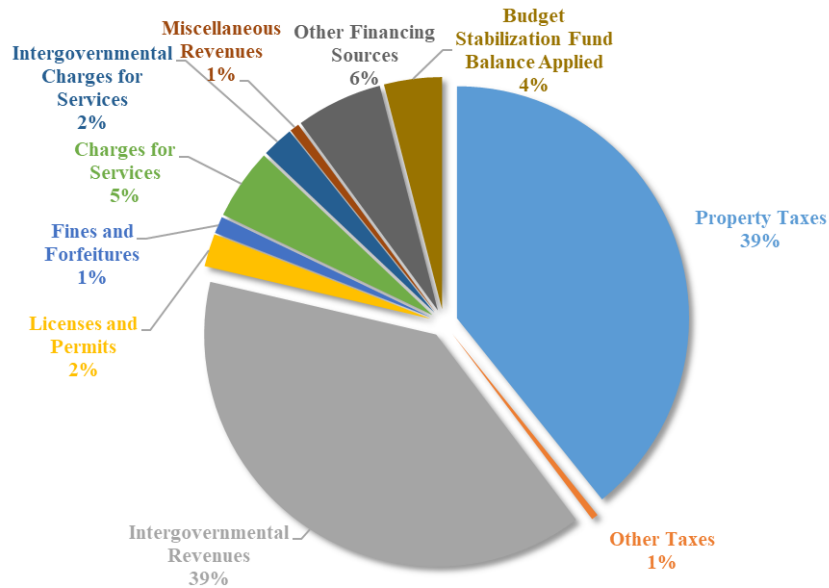
REVENUE HIGHLIGHTS

General Fund revenues are made up of various categories. The various categories and the 2023 budget impact for each are discussed below.

General Fund Revenues 2022 Adopted to 2023 Adopted				
	2022 Adopted	2023 Adopted	Change	Percent Change
Property Taxes	\$ 33,946,450	\$ 34,062,025	\$ 115,575	0.34%
Other Taxes	400,000	400,000	-	0.00%
Intergovernmental Revenues	33,368,994	33,788,261	419,267	1.26%
Licenses and Permits	2,030,380	1,982,405	(47,975)	-2.36%
Fines and Forfeitures	1,122,000	1,022,000	(100,000)	-8.91%
Charges for Services	4,446,080	4,304,500	(141,580)	-3.18%
Intergovernmental Charges for Services	1,920,027	1,912,834	(7,193)	-0.37%
Miscellaneous Revenues	649,550	575,028	(74,522)	-11.47%
Other Financing Sources	4,430,784	5,232,604	801,820	18.10%
Budget Stabilization Fund Balance Applied	2,817,240	3,500,000	682,760	24.24%
Total Revenues	\$ 85,131,505	\$ 86,779,657	\$ 1,648,152	1.94%

- Property taxes- Property taxes in the general fund increased by about .34% which correlates closely to our permitted tax increase from *net new construction*.
- Licenses and permits- The amount of revenue that is generated from permit and development fees is based on the development and construction market. The 2023 budget reflects a slight decrease to remain conservative with revenue estimates.
- Fines and Forfeitures - The 2023 budget has been reduced due to negative results in public safety fines due to staffing shortages.
- Charges for services- Includes revenues such as ambulance billing, fire inspection fees, recreation and other park fees. This category decreased primarily due to the loss of revenue from the landfill closing.
- Miscellaneous Revenues, of which interest income is the largest component, decreased in 2023 due to the reclassification of property sales to the equipment replacement fund.
- Other Financing Sources- This category includes the PILOT payment from the Water Department and transfer from other funds. The 2023 other financing sources increased substantially due to an increase in the PILOT from Water and the post COVID return of the funding formula under of the wastewater agreement.
- Fund Balance Applied- This category reflects in 2023 the application of a portion of the lost revenue category, of the American Rescue Plan funds that the City received in 2021, classified as budget stabilization. Undesignated or Wage Provision general fund balance has *not* been applied in the 2023 budget.

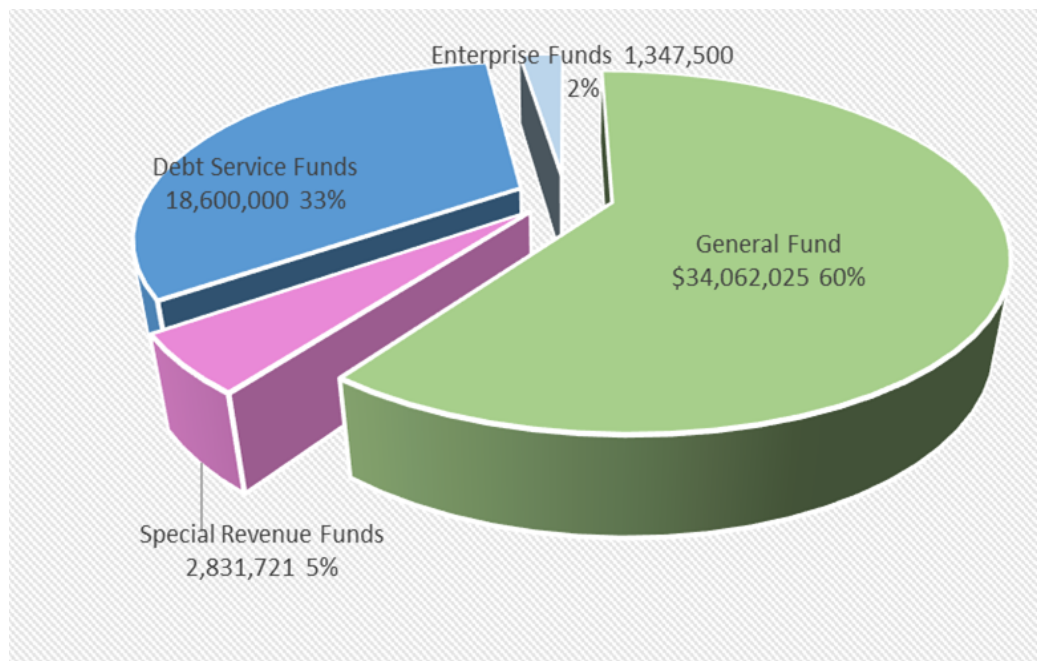
The largest components of the General Fund revenues are Property Taxes and Intergovernmental Revenues. The City largest operating fund continues to rely heavily on State Shared Revenue and Property Taxes. Below depicts the general fund revenues by category.



Intergovernmental revenues include all grants and contributions received from the State and Federal government as well as other local governments. The City's largest intergovernmental revenues come from the State of Wisconsin under the State Shared Revenue and Expenditure Restraint Program and account for about \$28 million of revenue in the General fund.

Property Tax Levy by Fund

The Tax Levy for 2023 is \$56,841,246 which is a .62% increase from the prior year. The Tax Levy consists of two components, an **operational levy** and a **debt service levy**. The operational levy increased by the amount permitted by the State of Wisconsin under the levy limit calculation, .91%.



The City property tax levy represents 39% of the total General Fund revenues. The City allocates tax levy to the general fund, special revenue funds, debt service funds, and enterprise funds, with general fund and the debt service fund having the largest allocation.

Property Tax Levy Allocation by Type

	2018	2019	2020	2021	2022	2023
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
Operating Levy	\$ 36,917,474	\$37,309,197	\$37,609,000	\$37,674,692	\$37,892,894	\$38,241,246
Debt Service Levy	17,404,776	17,013,053	16,211,230	19,500,000	18,600,000	18,600,000
	<u>\$ 54,322,250</u>	<u>\$54,322,250</u>	<u>\$53,820,230</u>	<u>\$57,174,692</u>	<u>\$56,492,894</u>	<u>\$56,841,246</u>

Levy Limits

Levy limits restrict the annual levy growth by net new construction. Local governments continue to be under levy limits imposed by the State. Under the levy limits, the tax levy cannot exceed the percentage increase in the City's net new construction percentage (with a few exceptions). Net new construction has been almost non-existent in the city since this policy was invoked. The formula allows for no increase in operating levy dollars to support the rate of inflation. The net new construction for the City of Racine remained steady in 2023 at 0.57% while the County is at 1.54%.

DATE 08/10/2022

EQNNC802WI

NET NEW CONSTRUCTION 2022

COMUN CODE	MUNICIPALITY	2021 EQUALIZED VALUE	2022 NET NEW CONSTRUCTION	PERCENT
51002	TOWN OF BURLINGTON	832,313,100	10,609,700	1.27%
51006	TOWN OF DOVER	442,649,200	3,204,400	0.72%
51010	TOWN OF NORWAY	1,141,988,200	10,161,100	0.89%
51016	TOWN OF WATERFORD	847,996,100	11,048,300	1.30%
51104	VILLAGE OF CALEDONIA	2,703,689,000	53,038,800	1.96%
51121	VILLAGE OF ELMWOOD PARK	47,269,700	24,100	0.05%
51151	VILLAGE OF MOUNT PLEASANT	4,328,119,900	63,473,600	1.47%
51161	VILLAGE OF NORTH BAY	40,585,100	254,700	0.63%
51168	VILLAGE OF RAYMOND	626,601,800	9,100,100	1.45%
51176	VILLAGE OF ROCHESTER	415,571,400	4,917,100	1.18%
51181	VILLAGE OF STURTEVANT	752,106,200	27,285,300	3.63%
51186	VILLAGE OF UNION GROVE	429,728,000	21,161,700	4.92%
51191	VILLAGE OF WATERFORD	598,646,600	29,816,900	4.98%
51192	VILLAGE OF WIND POINT	288,502,900	627,800	0.22%
51194	VILLAGE OF YORKVILLE	725,915,900	16,994,000	2.34%
51206	CITY OF BURLINGTON *	1,102,949,600	16,172,500	1.47%
51276	CITY OF RACINE	4,252,000,400	24,272,400	0.57%
51999	COUNTY OF RACINE	19,576,633,100	302,162,500	1.54%

Intergovernmental Revenues-State Shared Revenues

The largest portion of intergovernmental revenues comes from the State shared revenue and expenditure restraint programs. This program has been in existence for many years and is the largest source of non-tax levy revenue in the General Fund. It accounts for about 35% of the total General Fund revenue for 2023. The City's state shared revenues have decreased substantially since 2010 but will increase *slightly* in 2023.

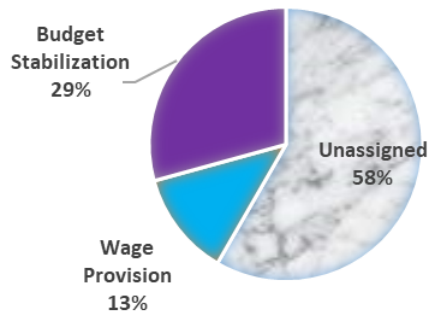
Shared revenue is driven by a complicated formula which determines a municipality's wealth and financial need in comparison to other municipalities throughout the State of Wisconsin. While there are a number of components to the formula, a major element is per capita equalized values. This is the factor used by the state to determine a municipality's "tax base wealth" and has a major impact on the amount of shared revenues a community receives in a given year. The formula also has a provision which guarantees that a community will receive at least 95% of the prior year's amount.

Shared revenue also includes the \$2.6 million the City receives under the expenditure restraint program. The program limits the operating expenditure increase to an inflationary calculation performed by the State. Although not finalized, current projections anticipate an allowable expenditure increase of 7.7%. The 2023 budget as adopted is well under the expenditure restraint limit.

RESERVE FUNDS/FUND BALANCE

The City maintains both undesignated fund balance, and assigned fund balance. Fund balance is assigned within the General Fund for both wage provision and for budget stabilization as authorized by the Common Council. Per Resolution 0863-21 any unassigned General Fund Balance that is in excess of 25%, but no more than 30% of the subsequent year's expenditures shall be assigned to **Wage and Benefit Provision**. Any General Fund balance in excess of 30% of the subsequent years expenditures shall be assigned to the **Budget Stabilization Provision**.

GENERAL FUND BALANCE ALLOCATION 2023

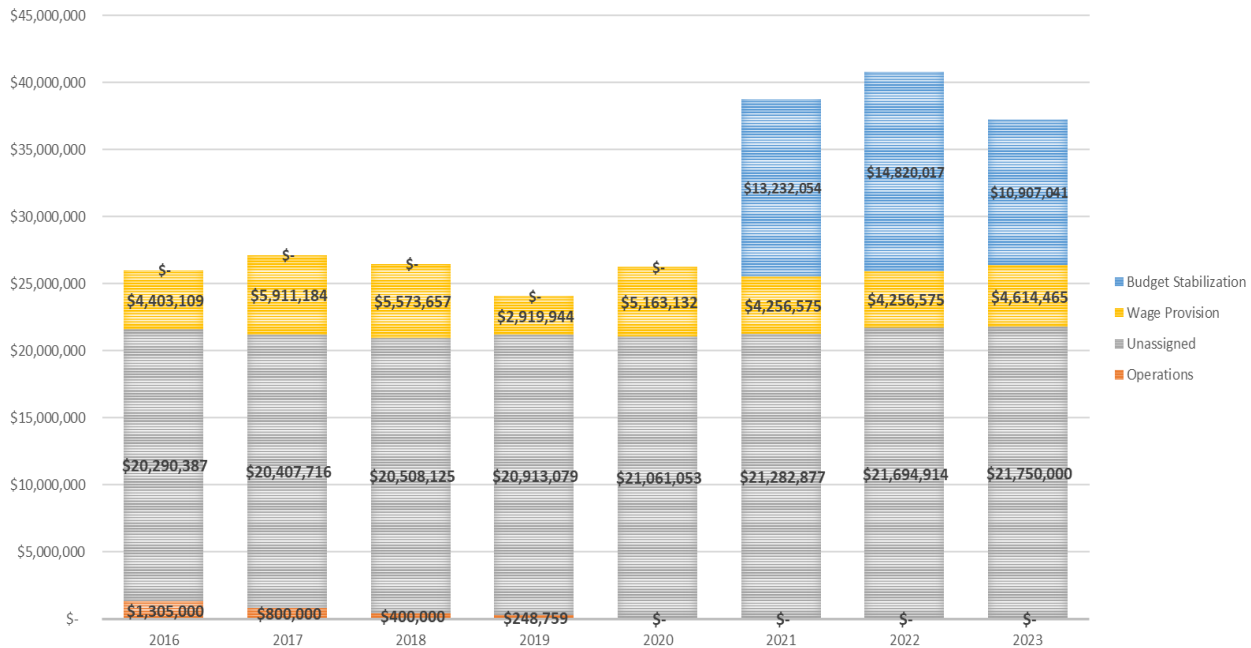


The 2022 budget introduced, by resolution, a fund balance assigned for budget stabilization. Budget stabilization fund balance is a portion of the lost revenue category of the American Rescue Plan funds that the City received in 2021 that will be utilized for budget stabilization over the next several years. As anticipated, the 2023 budget will appropriate \$3.5M of budget stabilization reserves. Undesignated or Wage Provision fund balance have not been applied in the 2023 budget.

RESERVE FUNDS/FUND BALANCE

The 2023 budget does not allocate general fund wage provision or unassigned reserves, General fund reserves will remain at very high levels with unassigned fund balances exceeding \$21.7 million and over 25% of the subsequent year's budget. Budget stabilization fund balance has been applied in the 2023 budget and will continue to be applied over the next 2-3 years.

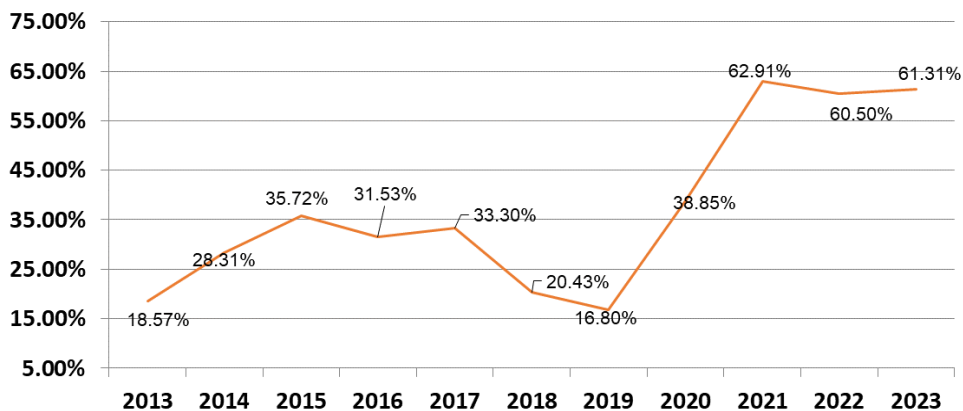
GENERAL FUND RESERVES FROM 2016-2023



RESERVE FUNDS/FUND BALANCE

The City also maintains a designated Healthcare Fund balance. Although these reserve funds may be used as revenue to support the Healthcare Fund expenditures, such fund balance shall be maintained at a minimum of 5% of the Healthcare appropriations adopted for the subsequent budget year.

Health Fund Fund Reserves As % of Subsequent Years Expenditures



The City aggressively used health care reserves in prior years, however for the last two years the healthcare reserves have been applied at much lower levels, so that they are available for unanticipated healthcare cost fluctuations in future years.

The 2023 budget appropriates \$968,020 of reserve funds used primarily as a sharing of savings with the employees resulting in continued HSA contributions to employees. While the City continues to see positive results in healthcare, costs are beginning to normalize from the COVID years and we have seen about a 25%

increase in claims from 2021-2022. Fund balance remains high, significantly exceeding the 5% required threshold. Due to COVID-19 and the unknown impact on medical claims activity in 2021 and 2022 the City has been conservative with the use of reserves to stabilize the budget.

The healthcare fund budget reflects a decrease in medical claims for 2023 in response to the transition to a high deductible health plan in previous years.

EXPENDITURE HIGHLIGHTS

General Fund

The largest operating fund, the General Fund expenditure budget for 2023 has an increase of approximately \$1.6M, or 1.94% from 2022.

General Fund Expenditures 2022 Adopted to 2023 Adopted				
	2022 Adopted	2023 Adopted	Change	Percent Change
General Government	\$ 15,771,283	\$ 12,836,650	\$ (2,934,633)	-18.61%
Health	2,745,777	3,087,761	341,984	12.45%
Public Safety	46,414,538	48,082,966	1,668,428	3.59%
Public Works	10,406,930	12,105,497	1,698,567	16.32%
Education and Recreation	7,029,683	7,514,821	485,138	6.90%
Community Development	2,763,294	3,151,962	388,668	14.07%
Total Expenditures	\$ 85,131,505	\$ 86,779,657	\$ 1,648,152	1.94%

The general fund reflects the continued support for essential services including public safety with increases in most departmental categories. General fund expenditures include a step increase **and** a 2% wage increase for all non-represented full and part time employees. The majority of the increases in expenses are in Public Safety and Public Works. Increases are described below.

Health Department- this area includes an increase for:

- Increase relates to Step increases, salary reclassifications, and COLA increases.
- Increase reflects the reclassification of the health lab back into the general fund

Public Safety- this area includes an increase for:

- 6 New Police Officer Positions
- Increase in overtime costs for the Police Department
- Increase in overtime costs for the Fire Department

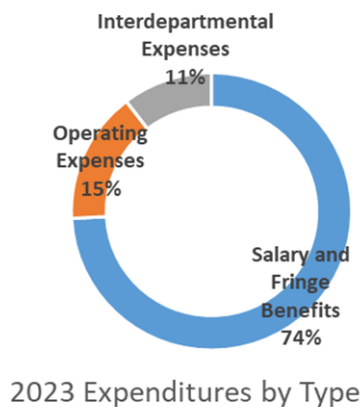
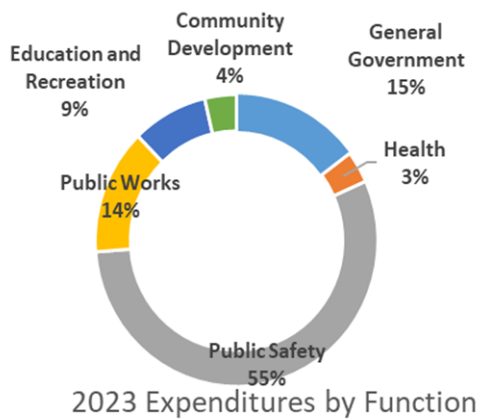
Public Works- this area includes an increase for:

- Salaries, Overtime, and service costs associated with the refuse transition plan
- Fuel and maintenance cost increases

Community Development- this area includes an increase for:

- Professional services to implement a zoning code update

The 2023 general fund budget reflects the continued support of essential services. The budget maintains City services, while increasing support for public safety through the addition of 6 new police officer positions. Personnel costs continue to be the driving force of the general fund expenditures, while public safety constitutes more than half of our budgetary costs.

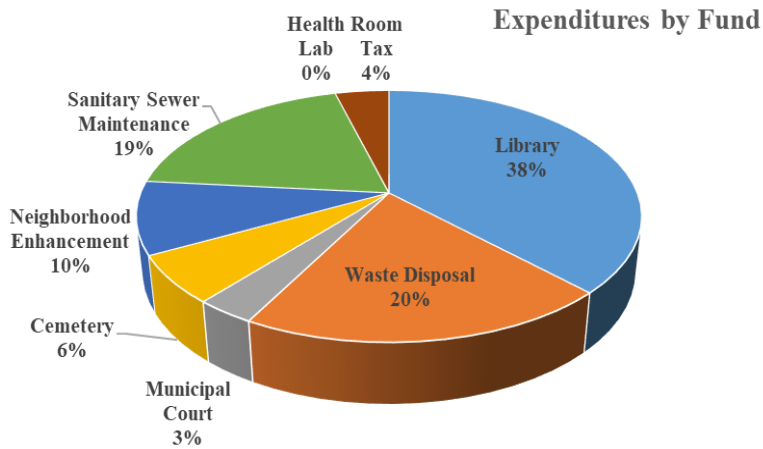


Special Revenue Funds

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specific purposes (other than debt service or capital projects). Budgeted special revenue funds are primarily supported by revenue sources other than property tax levy, but may have some tax levy support.

Expenditures by Special Revenue Fund	
Library	\$ 4,296,716
Waste Disposal	2,302,696
Municipal Court	370,544
Cemetery	697,129
Neighborhood Enhancement	1,069,731
Sanitary Sewer Maintenance	2,206,529
Health Lab	-
Room Tax	469,500
	<u>\$ 11,412,845</u>

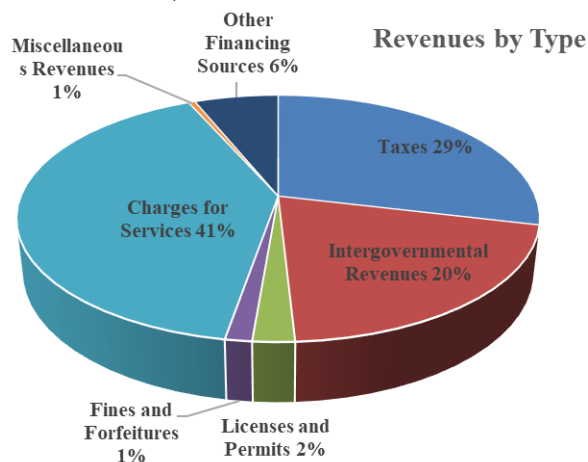
Expenditures in the special revenue funds remain relatively similar to the prior year budget. The Health Lab, although previously a special revenue fund has been reclassified and consolidated into the health department in the general fund.



Library continues to be the largest special revenue fund comprising 38% of the special revenue fund budget. While many of the other special revenue funds are supported by fees, library is primarily supported by City tax levy and intergovernmental revenues.

Special Revenue Funds

Revenues in the special revenue funds remain relatively similar to the prior year budget.



Charges for services is the primary revenue source for the special revenue funds with the majority of the charges being collected from the recycling fees and sanitary sewer maintenance fees.

Revenue items of interest include:

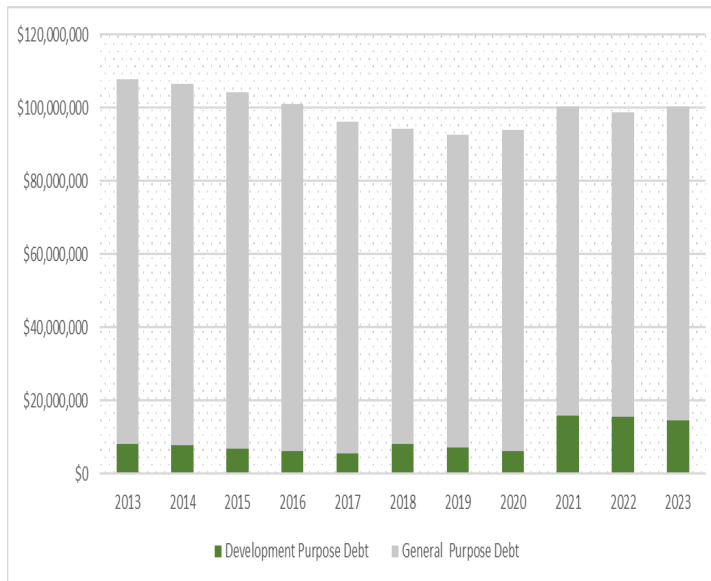
Recycling fee has **no** increase for 2023. The rate remains the same at \$64.24

Sanitary Sewer Maintenance fee has **no** increase for 2023. The fee remains the same at \$75

Revenues by Source	
Taxes	\$ 3,278,721
Intergovernmental Revenues	2,328,899
Licenses and Permits	250,000
Fines and Forfeitures	160,000
Charges for Services	4,636,725
Miscellaneous Revenues	55,500
Other Financing Sources	703,000
	<u>\$ 11,412,845</u>

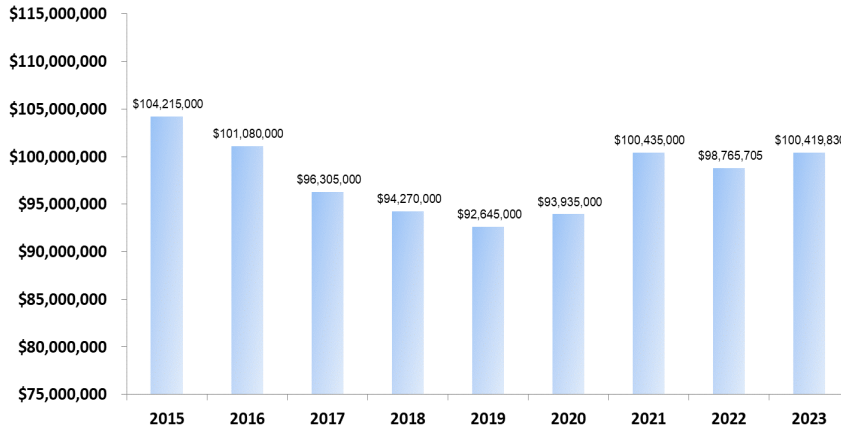
Debt Administration

Development purpose debt has increased over the last few years to support various development projects including the Hotel Verdant and the Belle City Square Development.



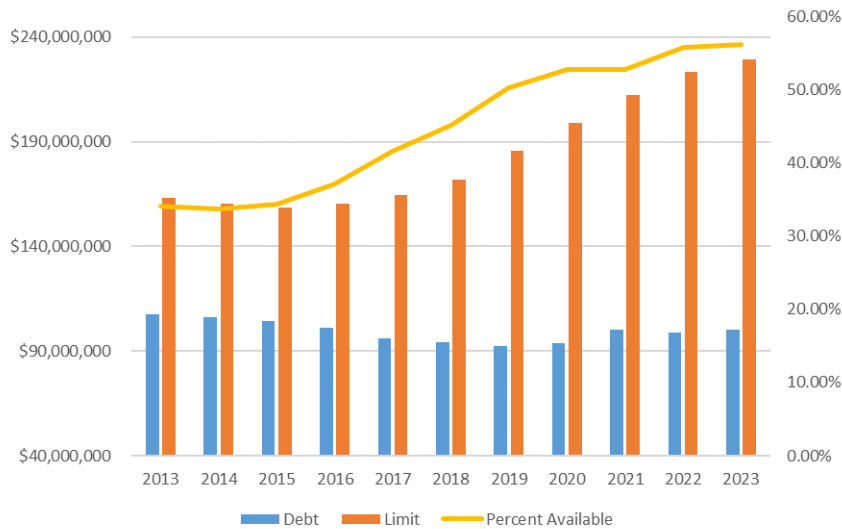
The City has a Standard & Poor's bond rating of Aa-. That rating was based on the City's solid financial operation, strong reserve balances, and a manageable debt plan. In order to maintain this rating, the City needs to continue its responsible budgeting while maintaining a sound reserve balance. The City's overall level of indebtedness will increase about 1.7% from 2022 to 2023, primarily due to development projects, yet debt outstanding is still well below the 2015 level.

OUTSTANDING DEBT FROM 2015-2023



The City's debt capacity is based on the equalized value of the City of Racine. As equalized value rises, our borrowing capacity increases. Our estimated debt limit for 2023 is \$229M, leaving our estimated borrowing capacity at 56%, the highest it has been in 10 years.

Availability to Borrow



Capital Project Funds

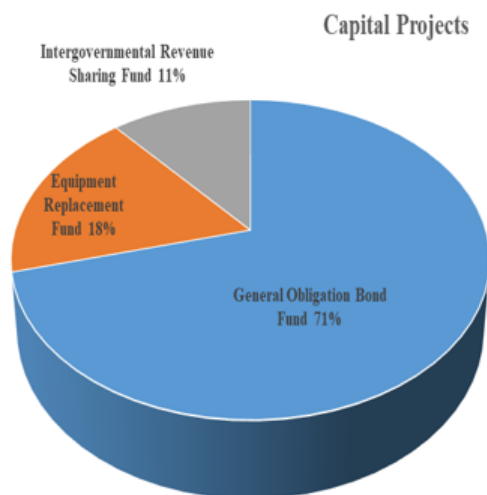
Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. The City has three budgeted capital project funds, with annual costs totaling around \$20M.

Expenditures by Capital Project Fund				
	2022 A dopted	2023 A dopted	Change	Percent Change
General Obligation Bond Fund	\$ 10,869,875	\$ 14,607,971	\$ 3,738,096	34.39%
Equipment Replacement Fund	3,930,000	3,603,664	(326,336)	-8.30%
Intergovernmental Revenue Sharing Fund	2,287,545	2,287,545	-	0.00%
Total Expenditures	\$ 17,087,420	\$ 20,499,180	\$ 3,411,760	19.97%

There are a few items of interest in the 2023 budget.

In the General Obligation Bond Fund, the City will be borrowing for the construction of a refuse transfer station to take the place of the landfill that is closing. This is a unique item resulting in an increase in the general City borrowing for 2023.

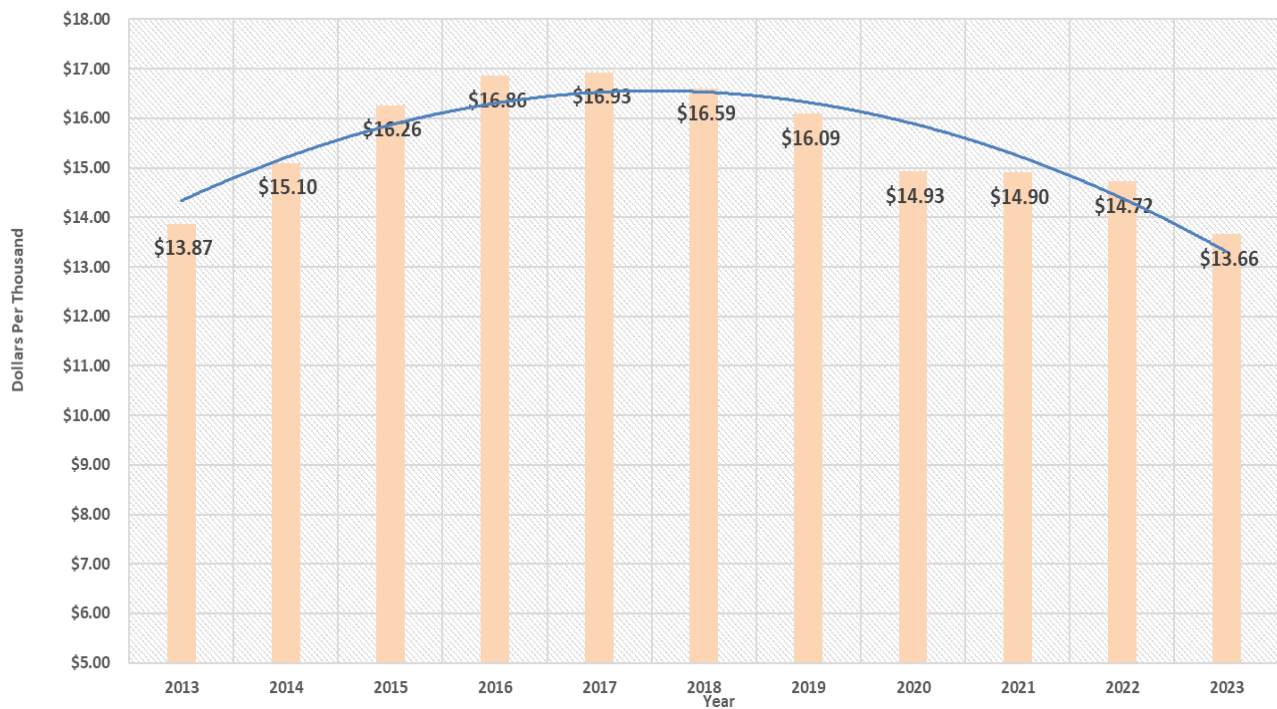
The Equipment Replacement Fund will begin to be used for the leasing of vehicles primarily for the police department. This budget imagines lease payments for 12 new squad cars for 2023. The leasing option is readily used by other governmental units and allows us more consistent replacement options in the future.



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Tax Rate

With finalized assessed values, the tax rate is anticipated to decrease by 7.23% to \$13.66 per thousand. The tax rate is down over \$3.27 or 19.31% from the highest point in 2017. Assessed values are above \$4 billion and back to pre-recession levels.



Assessed Value

Assessed values will increase about 8.5% overall and will likely be at the highest levels in history.



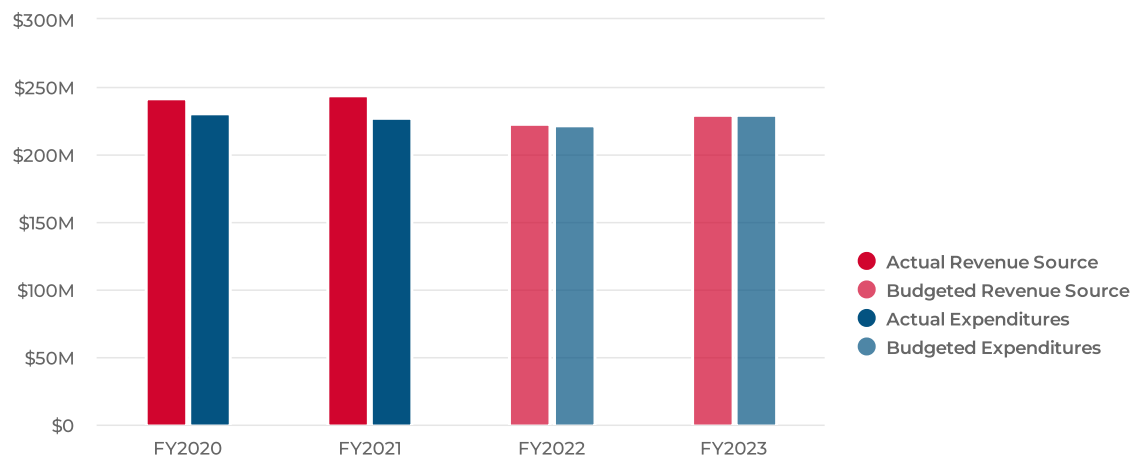
FUND SUMMARIES



Summary of Expenditures - All Funds

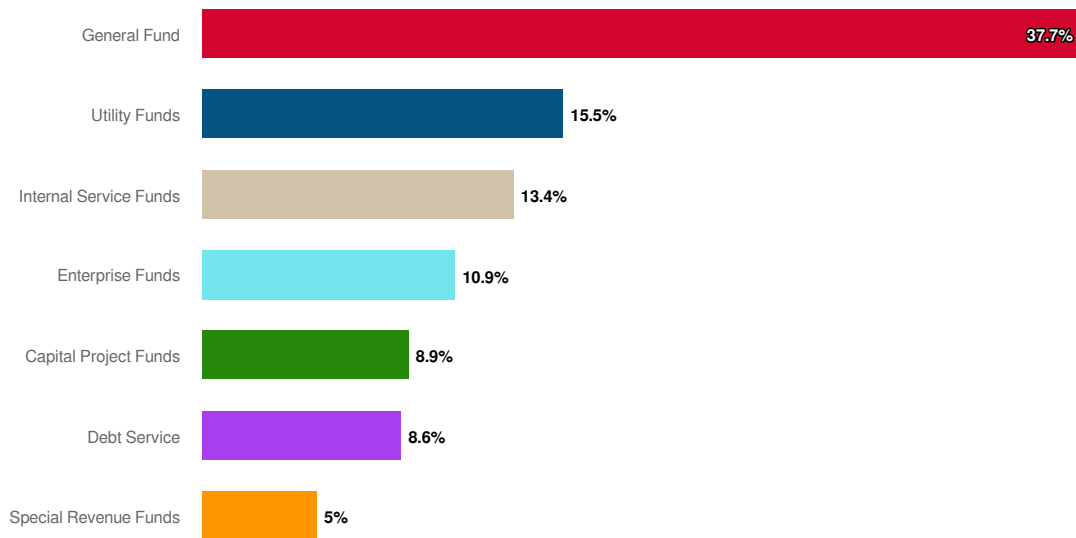
Summary

The City of Racine is projecting \$230.15M of revenue in FY2023, which represents a 3.2% increase over the prior year. Budgeted expenditures are projected to increase by 3.4% or \$7.54M to \$229.97M in FY2023.

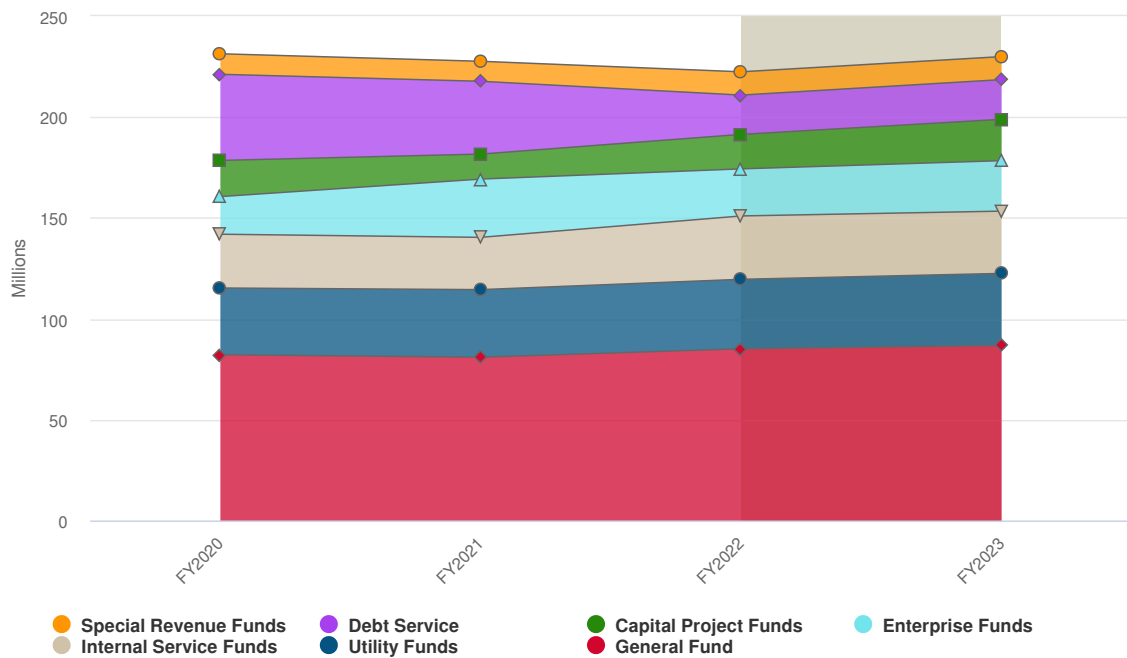


Summary of Expenditures - All Funds

2023 Expenditures by Fund



Budgeted and Historical Expenditures by Fund



Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
General Fund	\$82,191,270	\$80,964,131	\$85,131,505	\$86,779,657	1.9%

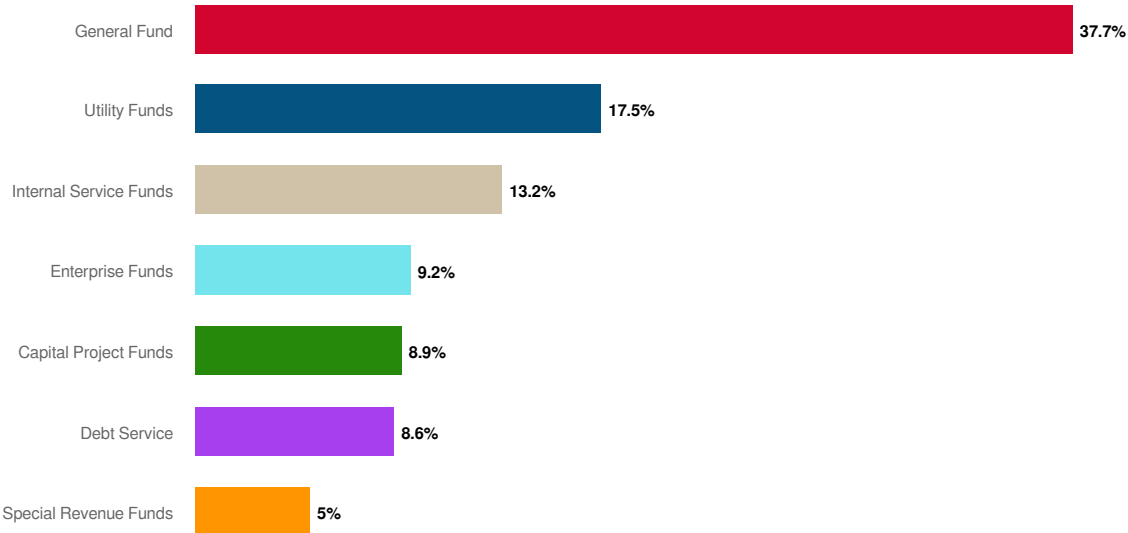
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Special Revenue Funds					
Library	\$4,035,417	\$4,126,831	\$4,295,131	\$4,296,716	0%
Recycling	\$1,982,138	\$1,811,356	\$2,253,142	\$2,302,696	2.2%
Municipal Court	\$382,426	\$354,511	\$363,626	\$370,544	1.9%
Cemetery	\$643,797	\$570,443	\$678,720	\$697,129	2.7%
Neighborhood Enhancement	\$398,831	\$1,010,605	\$1,201,338	\$1,069,731	-11%
Sanitary Sewer Maintenance	\$1,912,530	\$1,417,558	\$2,206,529	\$2,206,529	0%
Health Lab	\$444,173	\$276,967	\$155,100	\$0	-100%
Room Tax	\$375,434	\$349,415	\$389,500	\$469,500	20.5%
Total Special Revenue Funds:	\$10,174,747	\$9,917,686	\$11,543,086	\$11,412,845	-1.1%
Debt Service	\$42,701,276	\$36,076,763	\$19,482,040	\$19,680,649	1%
Capital Project Funds					
GO Bond Fund	\$12,756,373	\$8,029,053	\$10,869,875	\$14,607,971	34.4%
Equipment Replacement Fund	\$3,737,757	\$3,815,254	\$3,930,000	\$3,603,664	-8.3%
Intergovernmental Revenue Sharing	\$1,430,520	\$549,387	\$2,287,545	\$2,287,545	0%
Total Capital Project Funds:	\$17,924,650	\$12,393,695	\$17,087,420	\$20,499,180	20%
Enterprise Funds					
Transit	\$10,626,162	\$19,455,422	\$11,389,879	\$12,776,889	12.2%
Parking System	\$1,431,244	\$1,156,525	\$1,945,326	\$2,453,324	26.1%
Stormwater Utility	\$5,667,044	\$7,762,677	\$9,093,165	\$8,879,879	-2.3%
Civic Centre	\$642,643	\$315,644	\$649,000	\$649,000	0%
Radio Communication Resources	\$280,650	\$196,333	\$255,878	\$256,157	0.1%
Total Enterprise Funds:	\$18,647,741	\$28,886,601	\$23,333,248	\$25,015,249	7.2%
Utility Funds					
Water Utility	\$20,585,915	\$21,289,742	\$21,500,000	\$22,619,000	5.2%
Wastewater Utility	\$12,481,449	\$12,202,130	\$12,936,911	\$13,095,806	1.2%
Total Utility Funds:	\$33,067,364	\$33,491,872	\$34,436,911	\$35,714,806	3.7%
Internal Service Funds					
Equipment Maintenance	\$3,780,189	\$4,035,472	\$4,358,411	\$5,155,748	18.3%
Information Systems	\$3,438,061	\$3,319,243	\$4,352,128	\$4,649,326	6.8%
Building Complex	\$2,958,747	\$2,825,080	\$3,199,950	\$3,398,559	6.2%
Insurance	\$16,281,067	\$15,619,218	\$19,386,849	\$17,550,020	-9.5%
Telephone	\$203,276	\$110,042	\$112,100	\$112,100	0%
Total Internal Service Funds:	\$26,661,340	\$25,909,055	\$31,409,438	\$30,865,753	-1.7%
Total:	\$231,368,387	\$227,639,802	\$222,423,648	\$229,968,139	3.4%



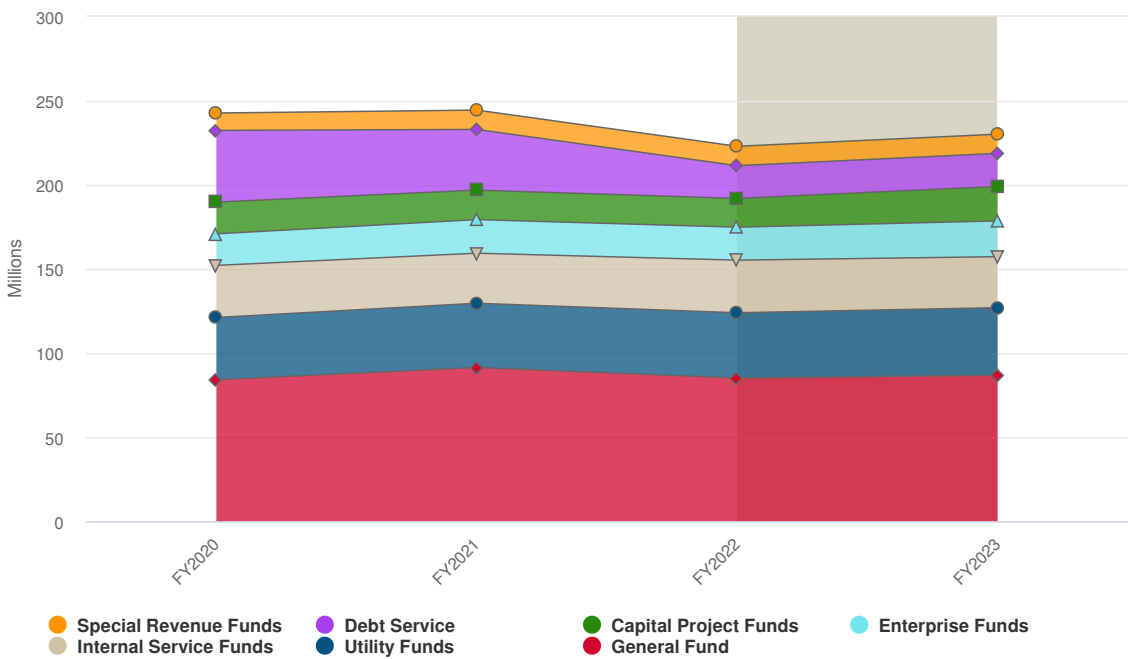
Summary of Revenues - All Funds

Summary of Revenues - All Funds

2023 Revenue by Fund



Budgeted and Historical Revenue by Fund



Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
General Fund					
Property Taxes	\$32,531,717	\$33,717,000	\$33,946,450	\$34,062,025	0.3%
Other Taxes	\$476,959	\$477,447	\$400,000	\$400,000	0%
Intergovernmental Revenues	\$35,574,900	\$33,875,664	\$33,368,994	\$33,788,261	1.3%
Licenses & Permits	\$2,482,038	\$2,339,448	\$2,030,380	\$1,982,405	-2.4%
Fines & Forfeitures	\$972,086	\$998,605	\$1,122,000	\$1,022,000	-8.9%
Charges for Services	\$3,822,434	\$4,789,315	\$4,446,080	\$4,304,500	-3.2%
Intergovernmental Charges for Services	\$2,033,100	\$1,849,168	\$1,920,027	\$1,912,834	-0.4%
Miscellaneous Revenues	\$1,325,758	\$231,015	\$649,550	\$575,028	-11.5%
Other Financing Sources	\$4,922,462	\$13,143,952	\$7,248,024	\$8,732,604	20.5%
Total General Fund:	\$84,141,455	\$91,421,614	\$85,131,505	\$86,779,657	1.9%
Special Revenue Funds					
Property Taxes	\$3,301,197	\$2,879,692	\$2,865,444	\$2,831,721	-1.2%
Other Taxes	\$234,473	\$453,948	\$367,000	\$447,000	21.8%
Intergovernmental Revenues	\$1,959,438	\$2,027,180	\$2,332,260	\$2,328,899	-0.1%
Charges for Services	\$4,411,031	\$5,475,847	\$4,624,225	\$4,636,725	0.3%
Miscellaneous Revenues	\$280,781	\$124,522	\$82,500	\$55,500	-32.7%
Other Financing Sources	\$0	\$152,325	\$821,657	\$703,000	-14.4%
Fines & Forfeitures	\$150,011	\$165,812	\$200,000	\$160,000	-20%
Licenses & Permits	\$0	\$216,205	\$250,000	\$250,000	0%
Total Special Revenue Funds:	\$10,336,931	\$11,495,531	\$11,543,086	\$11,412,845	-1.1%
Debt Service					
Property Taxes	\$16,211,230	\$19,500,000	\$18,600,000	\$18,600,000	0%
Miscellaneous Revenues	\$239,547	\$0	\$0	\$0	N/A
Other Financing Sources	\$26,202,010	\$16,593,198	\$882,040	\$1,080,649	22.5%
Total Debt Service:	\$42,652,787	\$36,093,198	\$19,482,040	\$19,680,649	1%
Capital Project Funds					
Intergovernmental Revenues	\$2,038,590	\$2,153,251	\$2,187,545	\$2,187,545	0%
Miscellaneous Revenues	\$1,722,087	\$118,717	\$218,500	\$301,000	37.8%
Other Financing Sources	\$14,362,077	\$15,267,645	\$14,681,375	\$18,010,635	22.7%
Intergovernmental Charges for Services	\$749,149	\$0	\$0	\$0	N/A
Total Capital Project Funds:	\$18,871,902	\$17,539,612	\$17,087,420	\$20,499,180	20%
Enterprise Funds					
Property Taxes	\$1,776,083	\$1,078,000	\$1,081,000	\$1,347,500	24.7%
Other Taxes	\$49	\$44	\$0	\$0	0%
Intergovernmental Revenues	\$7,482,406	\$9,195,073	\$7,303,038	\$7,434,694	1.8%
Charges for Services	\$7,696,278	\$8,457,057	\$8,887,526	\$9,317,797	4.8%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Intergovernmental Charges for Services	\$1,187,913	\$1,004,554	\$1,006,229	\$1,238,530	23.1%
Miscellaneous Revenues	\$275,458	\$246,061	\$397,248	\$435,278	9.6%
Other Financing Sources	\$350,449	\$0	\$862,707	\$1,434,950	66.3%
Fines & Forfeitures	\$0	\$135	\$75,000	\$75,000	0%
Total Enterprise Funds:	\$18,768,636	\$19,980,924	\$19,612,748	\$21,283,749	8.5%
Utility Funds					
Miscellaneous Revenues	\$2,670,430	\$2,166,933	\$3,029,555	\$2,999,836	-1%
Charges For Services	\$34,289,456	\$35,989,707	\$35,758,031	\$37,168,981	3.9%
Total Utility Funds:	\$36,959,886	\$38,156,640	\$38,787,586	\$40,168,817	3.6%
Internal Service Funds					
Intergovernmental Revenues	\$50,222	\$12,661	\$24,500	\$24,500	0%
Charges for Services	\$371,854	\$435,967	\$498,528	\$528,863	6.1%
Intergovernmental Charges for Services	\$26,308,727	\$26,261,102	\$26,453,000	\$25,597,443	-3.2%
Miscellaneous Revenues	\$2,841,488	\$2,229,058	\$1,931,000	\$1,882,589	-2.5%
Other Financing Sources	\$1,430,049	\$838,604	\$2,395,410	\$2,295,358	-4.2%
Total Internal Service Funds:	\$31,002,341	\$29,777,393	\$31,302,438	\$30,328,753	-3.1%
Total:	\$242,733,938	\$244,464,912	\$222,946,823	\$230,153,650	3.2%

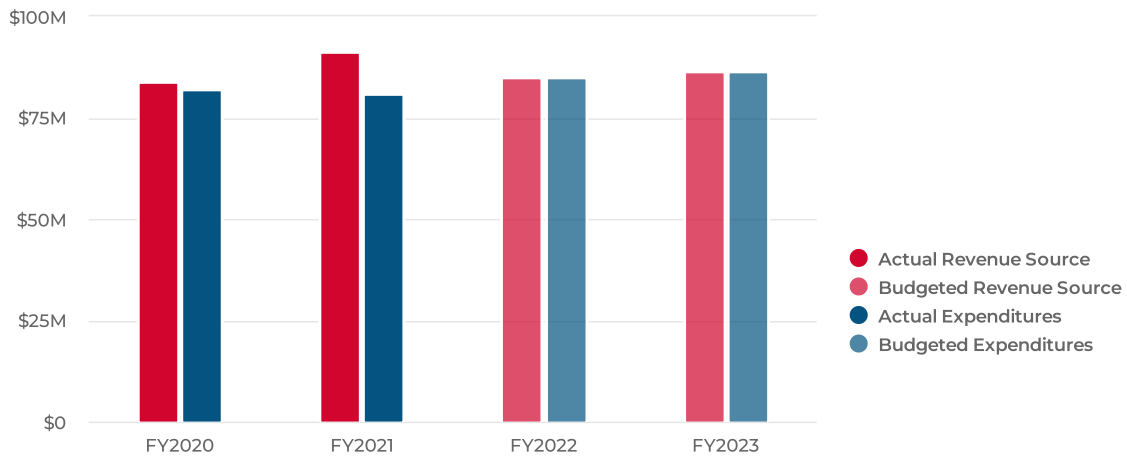


General Fund

The General Fund is the City's largest operating fund and it includes essential services such as Public Health, Public Safety, Public Works, Community Development, Parks, Recreational, & Cultural Services, and General Government (Finance, Mayor, City Administration, Attorney's Office, Human Resources, Non-departmental).

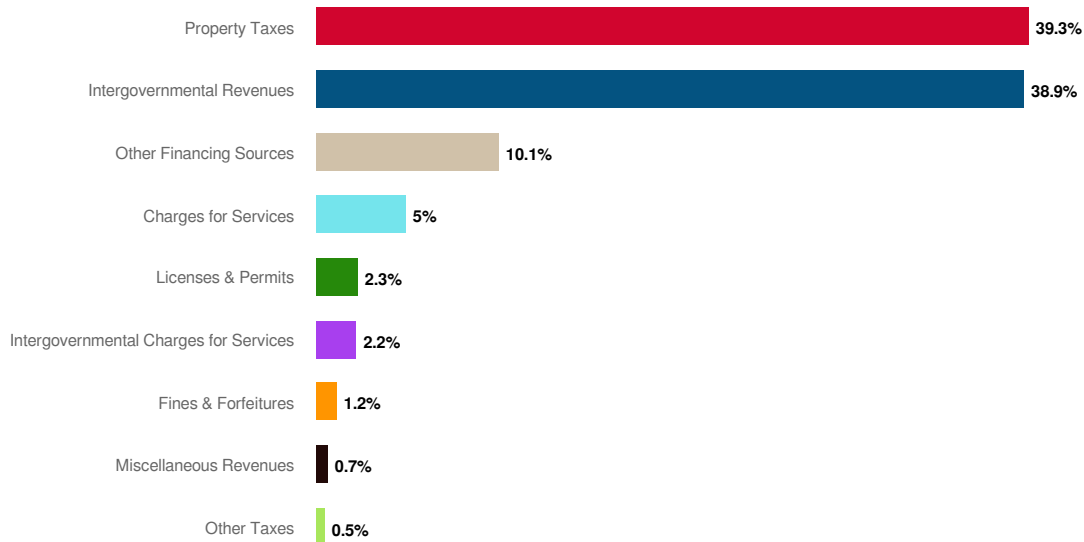
Summary

The City of Racine is projecting \$86.78M of revenue in FY2023, which represents a 1.9% increase over the prior year. Budgeted expenditures are projected to increase by 1.9% or \$1.65M to \$86.78M in FY2023.

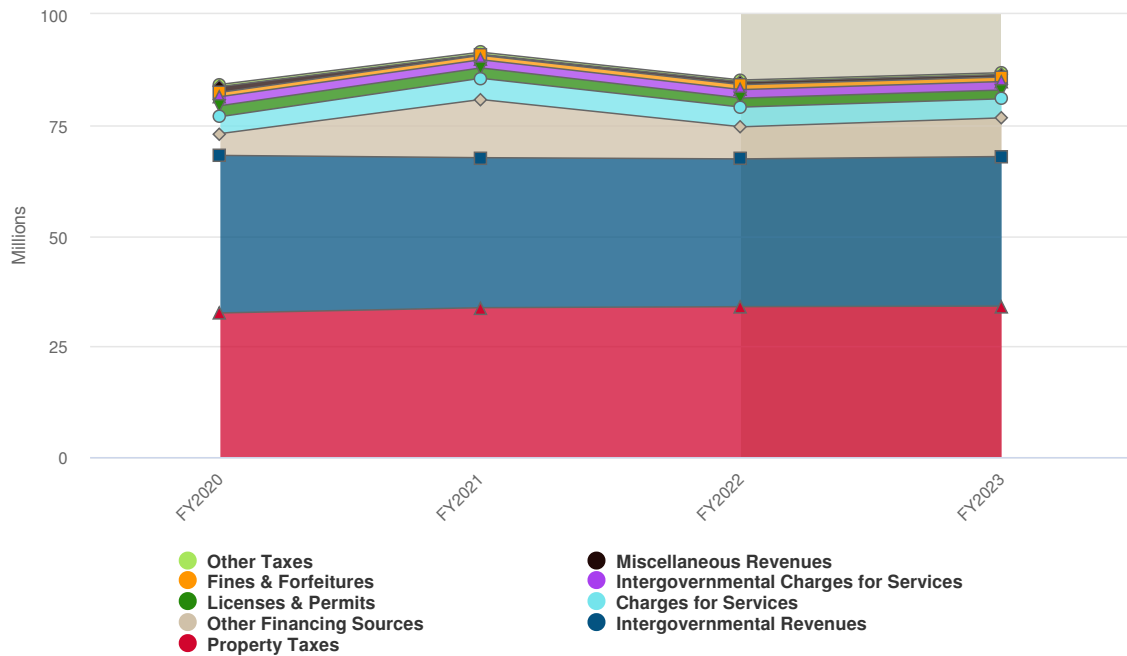


General Fund - Revenues by Source

2023 Budgeted General Fund Revenues by Source



Budgeted and Historical General Fund Revenues by Source



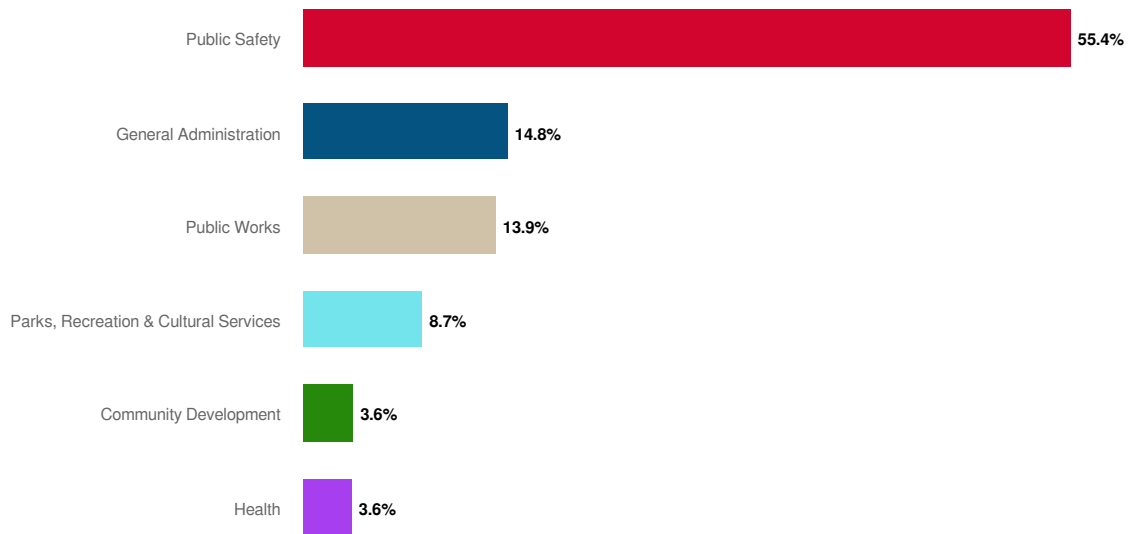
Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					

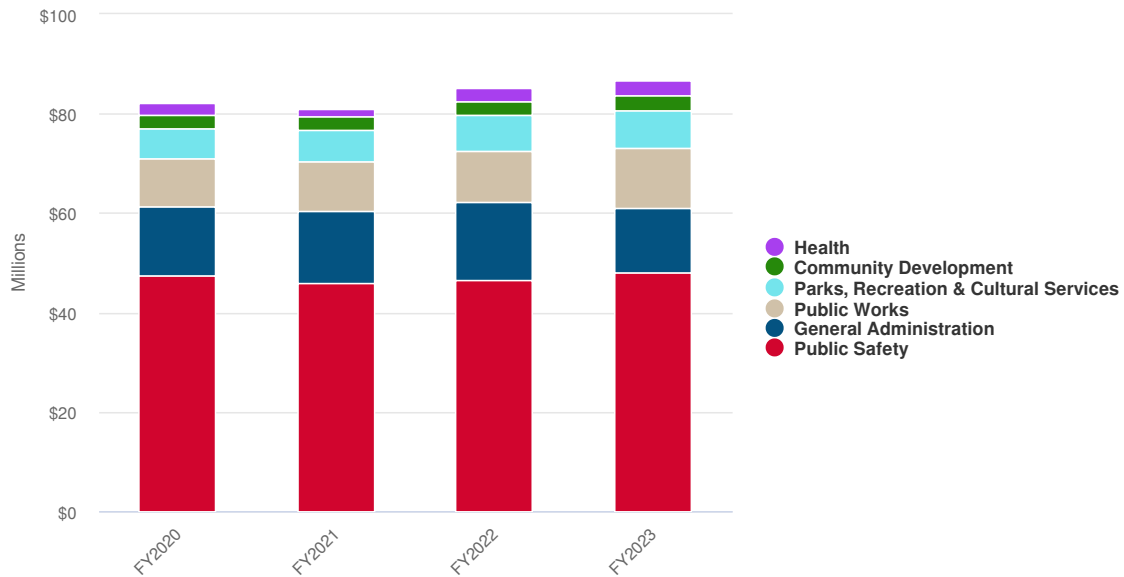
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Property Taxes	\$32,531,717	\$33,717,000	\$33,946,450	\$34,062,025	0.3%
Other Taxes	\$476,959	\$477,447	\$400,000	\$400,000	0%
Intergovernmental Revenues	\$35,574,900	\$33,875,664	\$33,368,994	\$33,788,261	1.3%
Licenses & Permits	\$2,482,038	\$2,339,448	\$2,030,380	\$1,982,405	-2.4%
Fines & Forfeitures	\$972,086	\$998,605	\$1,122,000	\$1,022,000	-8.9%
Charges for Services	\$3,822,434	\$4,789,315	\$4,446,080	\$4,304,500	-3.2%
Intergovernmental Charges for Services	\$2,033,100	\$1,849,168	\$1,920,027	\$1,912,834	-0.4%
Miscellaneous Revenues	\$1,325,758	\$231,015	\$649,550	\$575,028	-11.5%
Other Financing Sources	\$4,922,462	\$13,143,952	\$7,248,024	\$8,732,604	20.5%
Total Revenue Source:	\$84,141,455	\$91,421,614	\$85,131,505	\$86,779,657	1.9%

General Fund - Expenditures by Function

2023 Budgeted General Fund Expenditures by Function



Budgeted and Historical Expenditures by Function

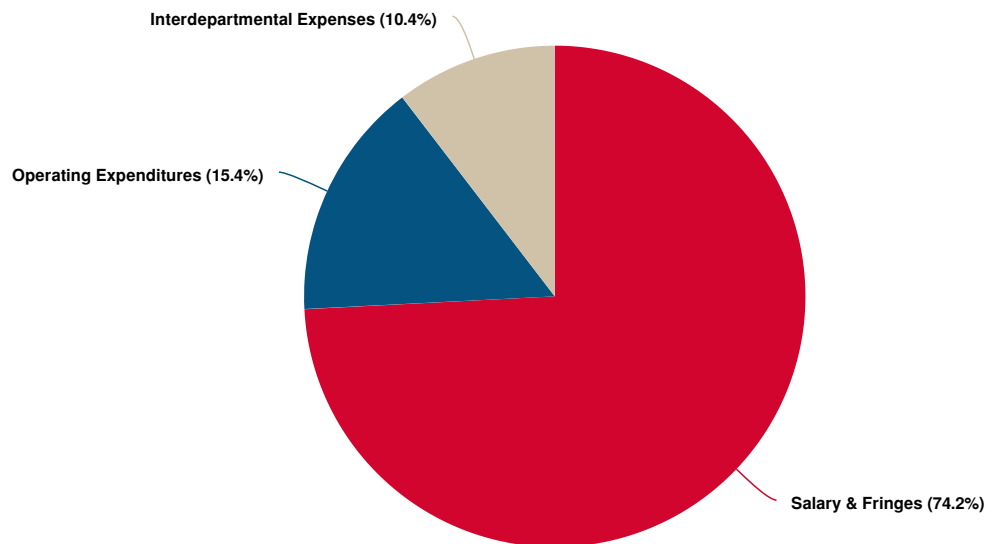


Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
General Administration	\$13,810,092	\$14,545,033	\$15,771,283	\$12,836,650	-18.6%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Health	\$2,382,149	\$1,572,580	\$2,745,777	\$3,087,761	12.5%
Public Safety	\$47,402,863	\$46,008,444	\$46,414,538	\$48,082,966	3.6%
Public Works	\$9,650,738	\$9,915,355	\$10,406,930	\$12,105,497	16.3%
Parks, Recreation & Cultural Services	\$6,113,217	\$6,403,485	\$7,029,683	\$7,514,821	6.9%
Community Development	\$2,832,211	\$2,519,234	\$2,763,294	\$3,151,962	14.1%
Total Expenditures:	\$82,191,270	\$80,964,131	\$85,131,505	\$86,779,657	1.9%

General Fund - Expenditures by Expense Type

Budgeted Expenditures by Appropriation Unit



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$64,446,324	\$62,659,287	\$64,759,720	\$64,391,865	-0.6%
Operating Expenditures	\$11,419,457	\$11,328,867	\$12,635,820	\$13,357,149	5.7%
Interdepartmental Expenses	\$6,325,488	\$6,971,921	\$7,735,965	\$9,030,643	16.7%
Capital Outlay	\$0	\$4,056	\$0	\$0	0%
Total Expense Objects:	\$82,191,270	\$80,964,131	\$85,131,505	\$86,779,657	1.9%

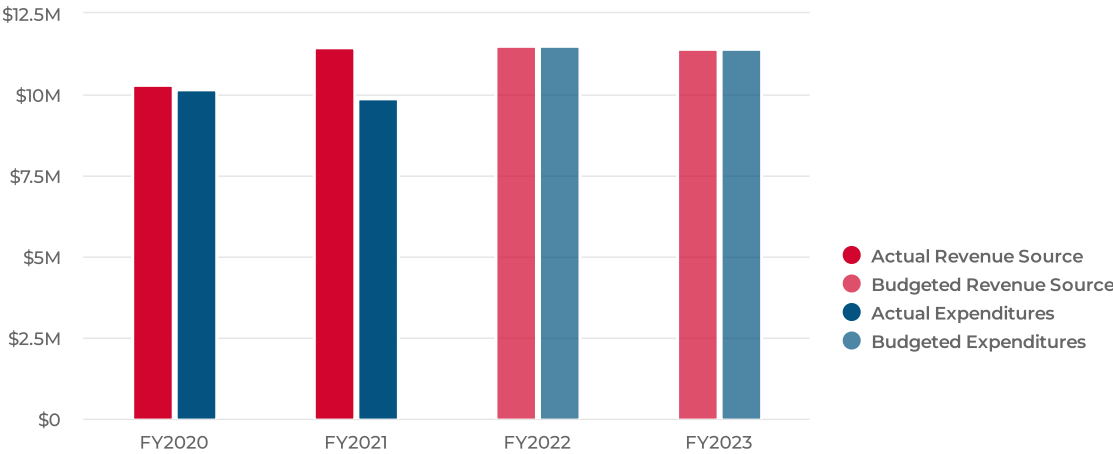


Special Revenue Funds

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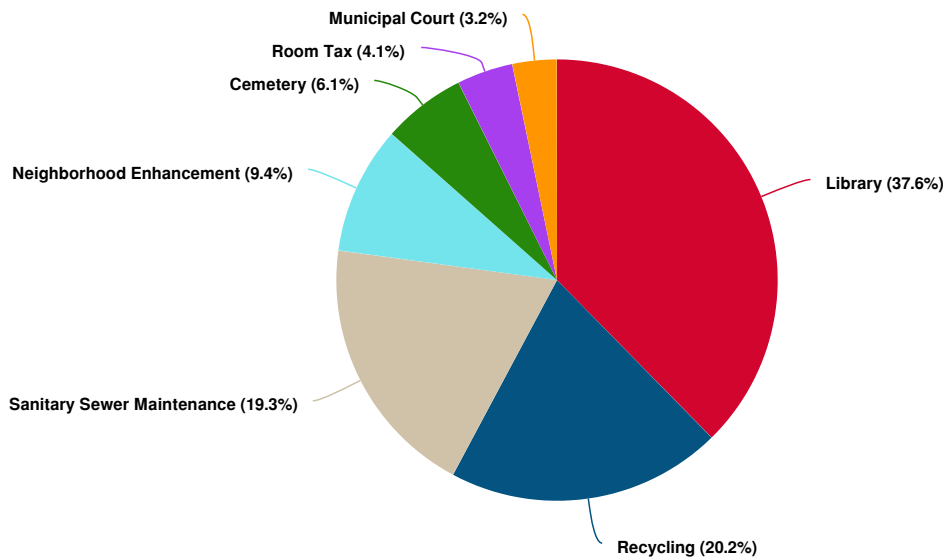
Summary

The City of Racine is projecting \$11.41M of revenue in FY2023, which represents a 1.1% decrease over the prior year. Budgeted expenditures are projected to decrease by 1.1% or \$130.24K to \$11.41M in FY2023.

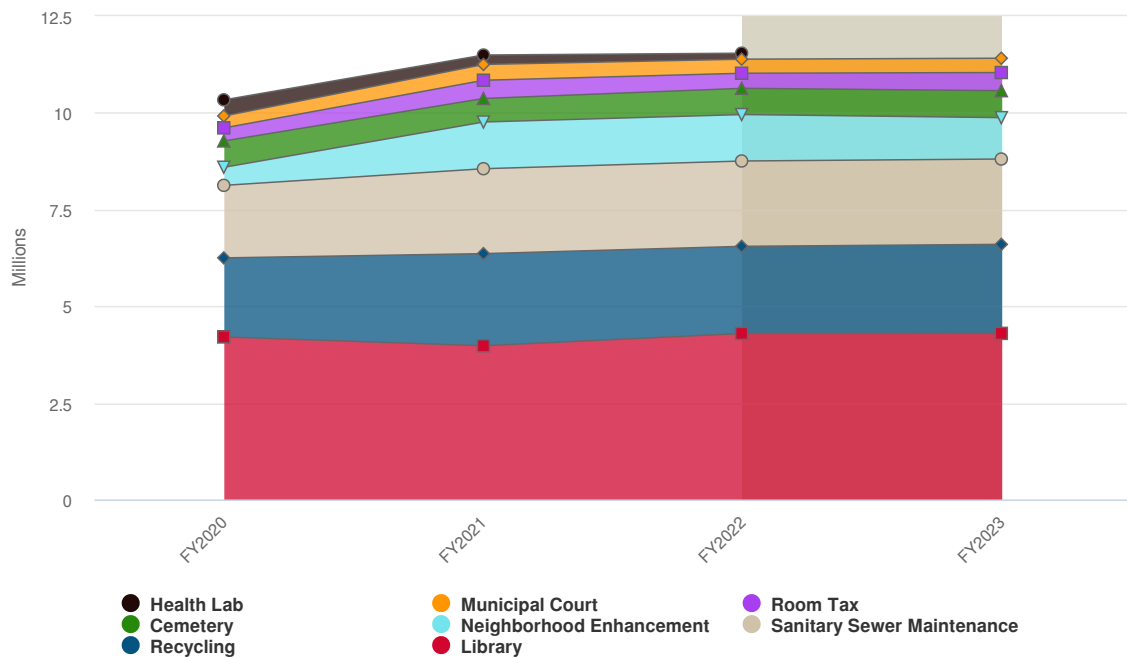


Special Revenue by Fund

2023 Budgeted Revenue



Budgeted and Historical Special Revenue by Fund



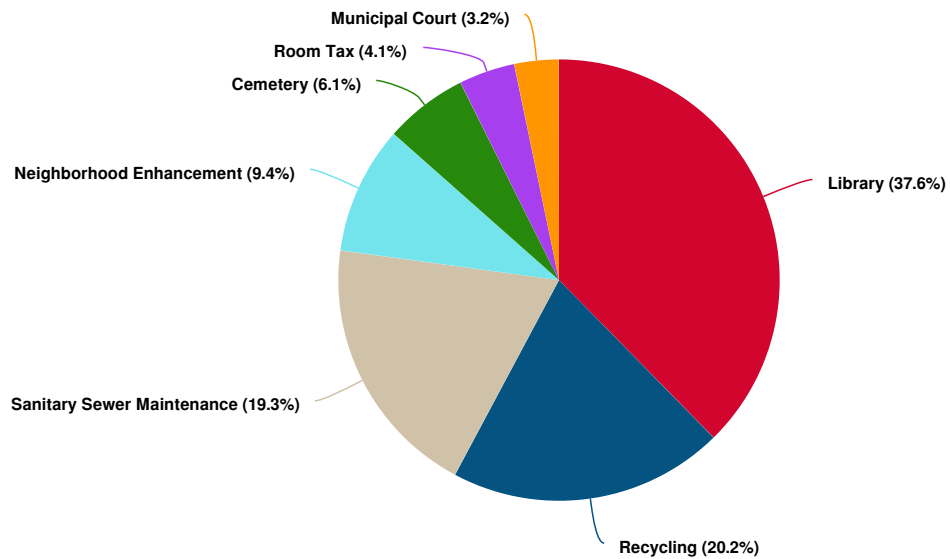
Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Library	\$4,204,636	\$3,977,031	\$4,295,131	\$4,296,716	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Recycling	\$2,044,775	\$2,381,789	\$2,253,142	\$2,302,696	2.2%
Municipal Court	\$308,697	\$408,890	\$363,626	\$370,544	1.9%
Cemetery	\$680,264	\$607,892	\$678,720	\$697,129	2.7%
Neighborhood Enhancement	\$468,627	\$1,208,275	\$1,201,338	\$1,069,731	-11%
Sanitary Sewer Maintenance	\$1,875,337	\$2,196,230	\$2,206,529	\$2,206,529	0%
Health Lab	\$416,910	\$243,644	\$155,100	\$0	-100%
Room Tax	\$337,684	\$471,781	\$389,500	\$469,500	20.5%
Total:	\$10,336,931	\$11,495,531	\$11,543,086	\$11,412,845	-1.1%

Special Revenue - Expenditures by Fund

2023 Budgeted Expenditures by Fund



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Library	\$4,035,417	\$4,126,831	\$4,295,131	\$4,296,716	0%
Recycling	\$1,982,138	\$1,811,356	\$2,253,142	\$2,302,696	2.2%
Municipal Court	\$382,426	\$354,511	\$363,626	\$370,544	1.9%
Cemetery	\$643,797	\$570,443	\$678,720	\$697,129	2.7%
Neighborhood Enhancement	\$398,831	\$1,010,605	\$1,201,338	\$1,069,731	-11%
Sanitary Sewer Maintenance	\$1,912,530	\$1,417,558	\$2,206,529	\$2,206,529	0%
Health Lab	\$444,173	\$276,967	\$155,100	\$0	-100%
Room Tax	\$375,434	\$349,415	\$389,500	\$469,500	20.5%
Total:	\$10,174,747	\$9,917,686	\$11,543,086	\$11,412,845	-1.1%

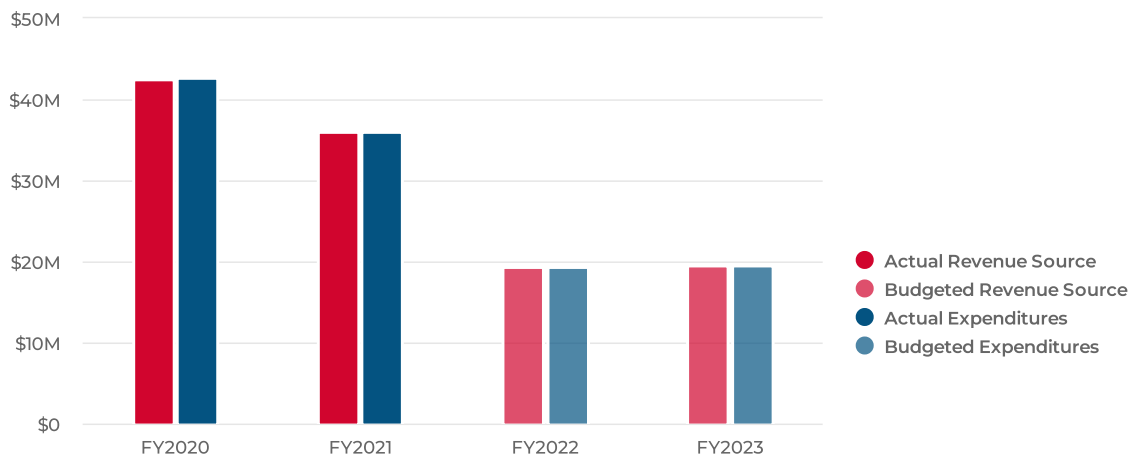


Debt Service Fund

Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for the payment of general long-term debt principal, interest, and related cost on long-term debt other than enterprise fund debt.

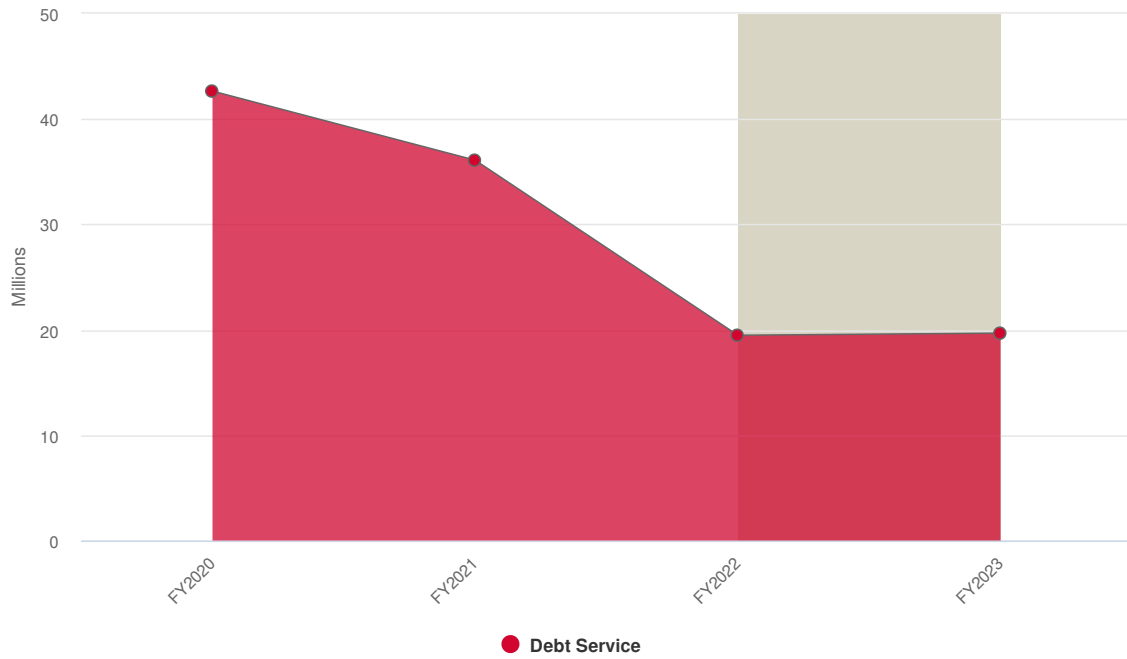
Summary

The City of Racine is projecting \$19.68M of revenue in FY2023, which represents a 1% increase over the prior year. Budgeted expenditures are projected to increase by 1% or \$198.61K to \$19.68M in FY2023.



Debt Service - Revenue by Fund

Budgeted and Historical Revenue by Fund

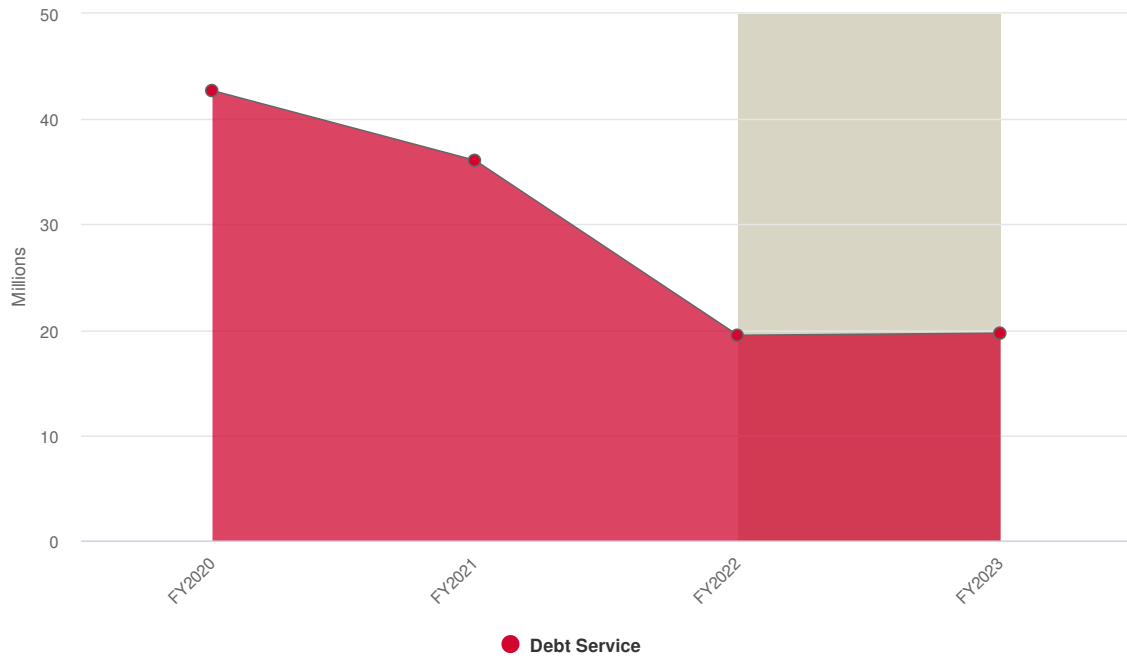


Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Debt Service	\$42,652,787	\$36,093,198	\$19,482,040	\$19,680,649	1%
Total Debt Service:	\$42,652,787	\$36,093,198	\$19,482,040	\$19,680,649	1%

Debt Service - Expenditures by Fund

Budgeted and Historical Expenditures by Fund



Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Debt Service	\$42,701,276	\$36,076,763	\$19,482,040	\$19,680,649	1%
Total Debt Service:	\$42,701,276	\$36,076,763	\$19,482,040	\$19,680,649	1%

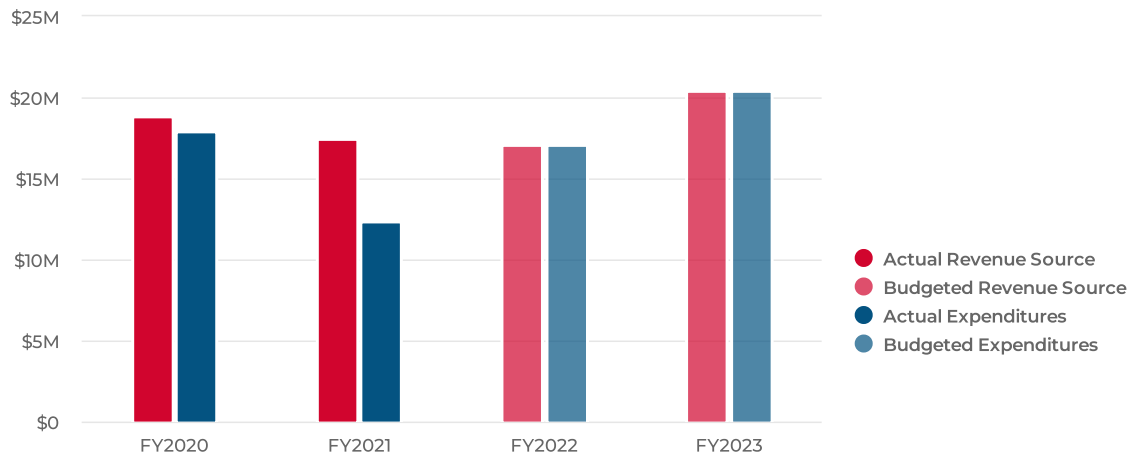


Capital Project Funds

Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. The City has three capital project funds - General Obligation Fund, Equipment Replacement Fund, and Intergovernmental Revenue Sharing Fund.

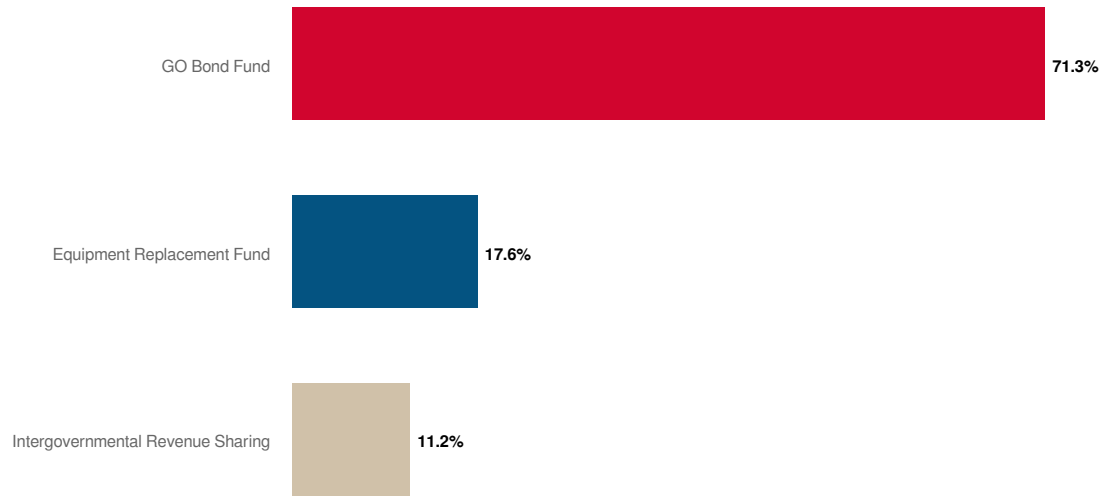
Summary

The City of Racine is projecting \$20.5M of revenue in FY2023, which represents a 20% increase over the prior year. Budgeted expenditures are projected to increase by 20% or \$3.41M to \$20.5M in FY2023.

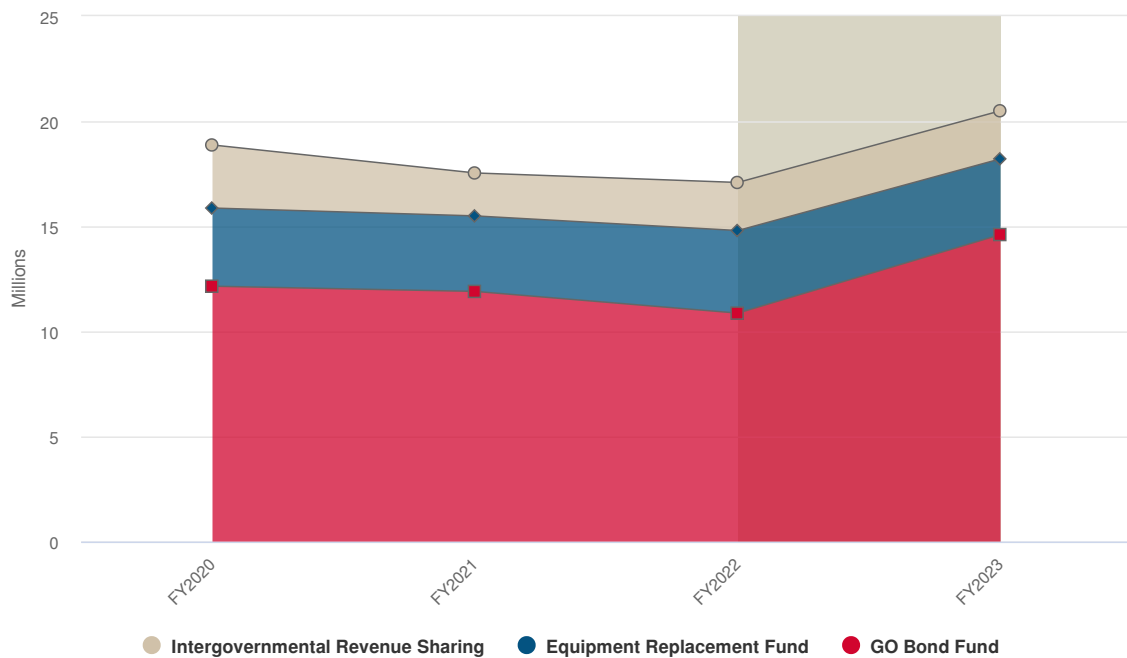


Capital Projects - Revenue by Fund

2023 Budgeted Revenue by Fund



Budgeted and Historical Revenue by Fund



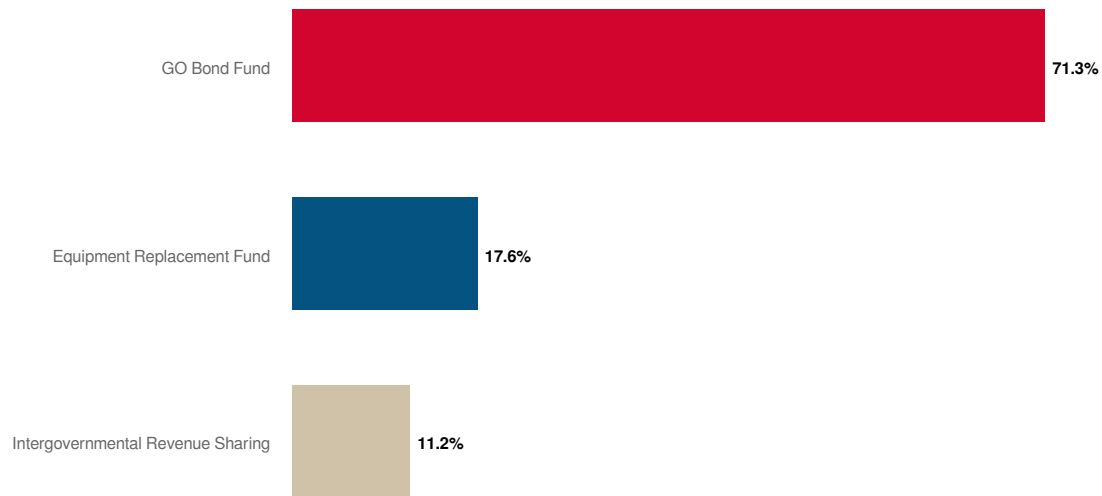
Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
GO Bond Fund	\$12,150,659	\$11,902,665	\$10,869,875	\$14,607,971	34.4%

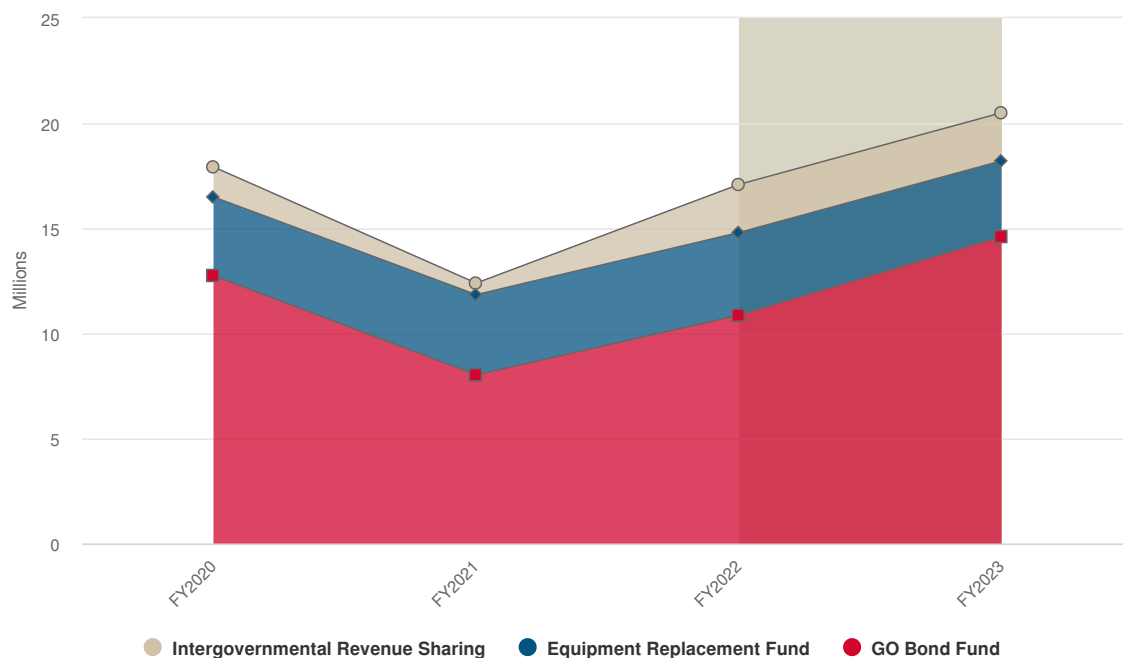
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Equipment Replacement Fund	\$3,719,986	\$3,593,669	\$3,930,000	\$3,603,664	-8.3%
Intergovernmental Revenue Sharing	\$3,001,257	\$2,043,278	\$2,287,545	\$2,287,545	0%
Total:	\$18,871,902	\$17,539,612	\$17,087,420	\$20,499,180	20%

Capital Projects - Expenditures by Fund

2023 Budgeted Expenditures by Fund



Budgeted and Historical Expenditures by Fund



Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
GO Bond Fund	\$12,756,373	\$8,029,053	\$10,869,875	\$14,607,971	34.4%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Equipment Replacement Fund	\$3,737,757	\$3,815,254	\$3,930,000	\$3,603,664	-8.3%
Intergovernmental Revenue Sharing	\$1,430,520	\$549,387	\$2,287,545	\$2,287,545	0%
Total:	\$17,924,650	\$12,393,695	\$17,087,420	\$20,499,180	20%

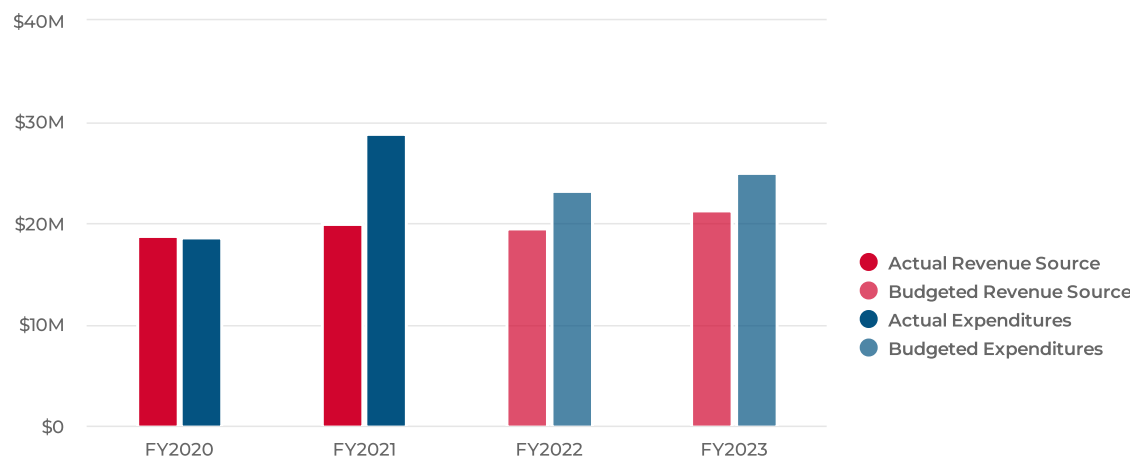


Enterprise Funds

Enterprise Funds are used to account for and report any activity for which a fee is charged to external uses of goods or services, and must be used for activities which meet certain debt or cost recovering criteria. The City's Enterprise Funds include Transit, Parking System, Storm Water Utility, Civic Centre, and Radio Communication Resources.

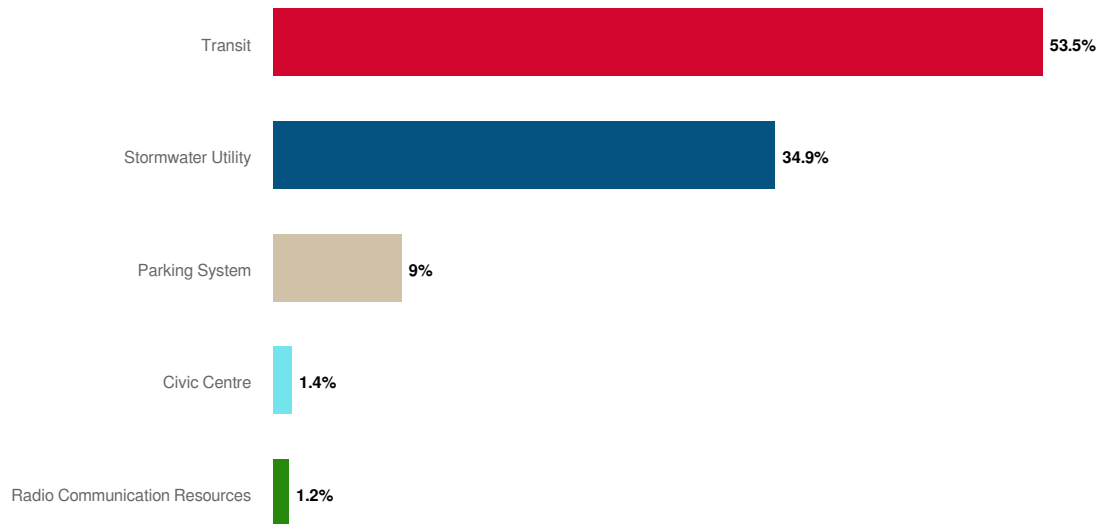
Summary

The City of Racine is projecting \$21.28M of revenue in FY2023, which represents a 8.5% increase over the prior year. Budgeted expenditures are projected to increase by 7.2% or \$1.68M to \$25.02M in FY2023.

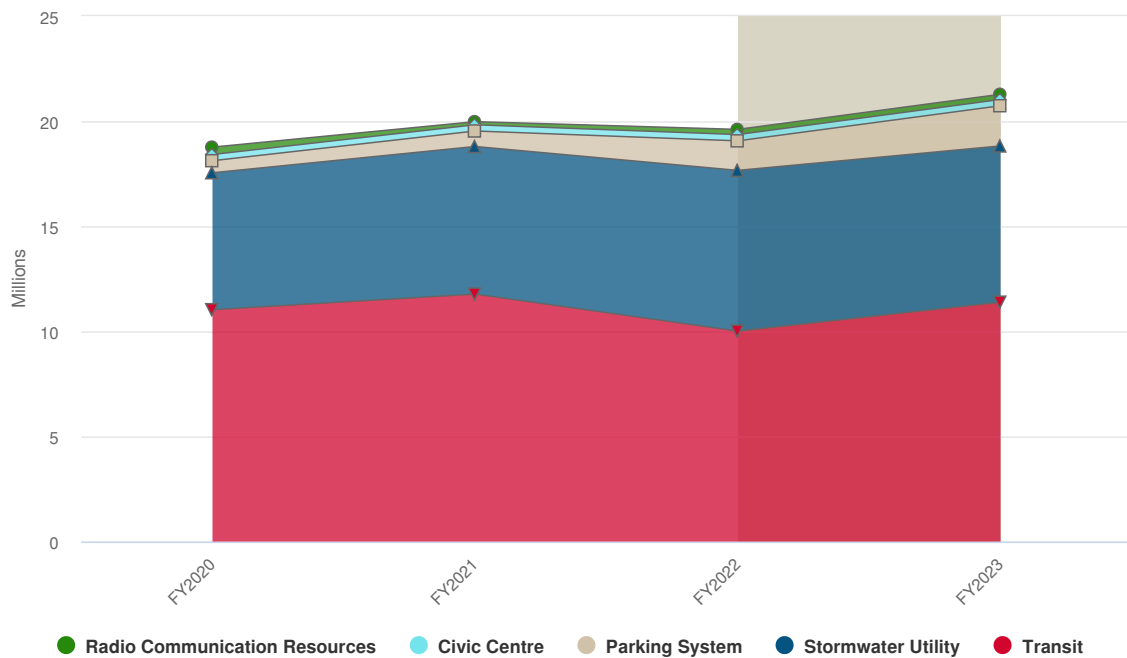


Enterprise Revenue by Fund

2023 Budgeted Revenue by Fund



Budgeted and Historical Enterprise Revenue by Fund



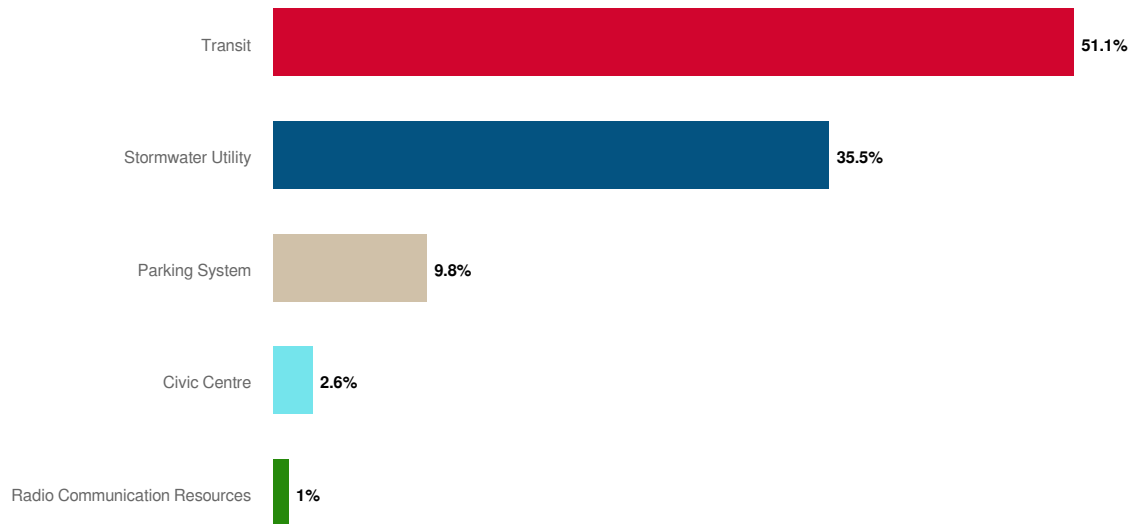
Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Transit	\$11,032,884	\$11,775,354	\$10,014,879	\$11,390,889	13.7%

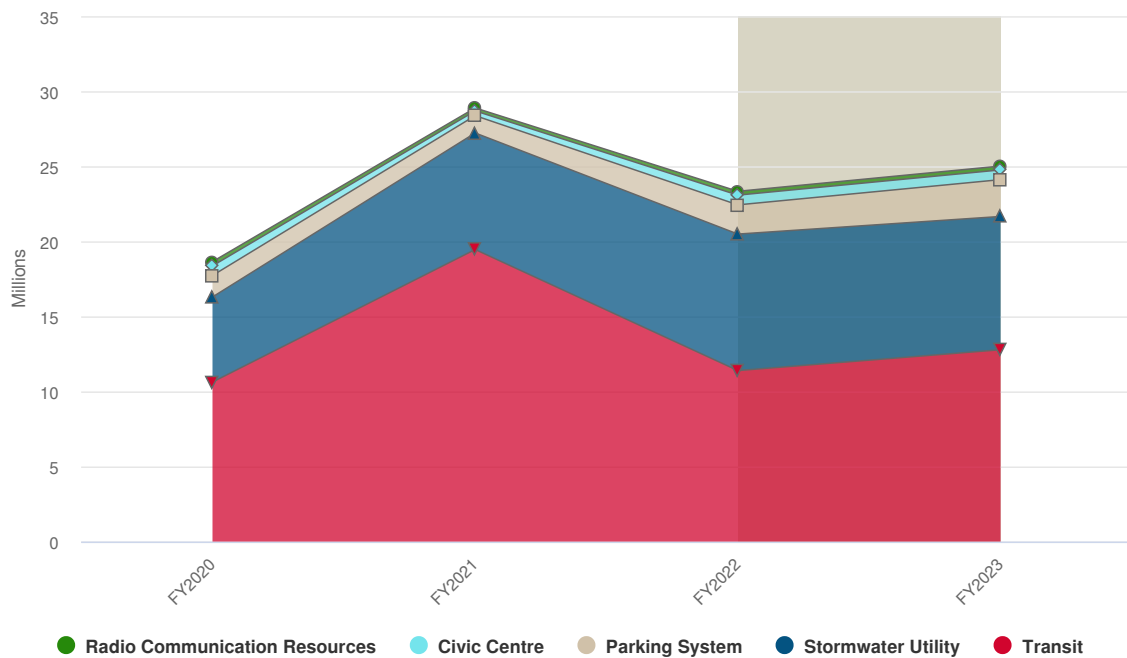
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Parking System	\$573,749	\$737,864	\$1,405,326	\$1,913,324	36.1%
Stormwater Utility	\$6,515,493	\$7,023,066	\$7,647,165	\$7,433,879	-2.8%
Civic Centre	\$296,000	\$296,000	\$299,000	\$299,000	0%
Radio Communication Resources	\$350,510	\$148,640	\$246,378	\$246,657	0.1%
Total:	\$18,768,636	\$19,980,924	\$19,612,748	\$21,283,749	8.5%

Enterprise Expenditures by Fund

2023 Budgeted Expenditures by Fund



Budgeted and Historical Enterprise Expenditures by Fund



Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Transit	\$10,626,162	\$19,455,422	\$11,389,879	\$12,776,889	12.2%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Parking System	\$1,431,244	\$1,156,525	\$1,945,326	\$2,453,324	26.1%
Stormwater Utility	\$5,667,044	\$7,762,677	\$9,093,165	\$8,879,879	-2.3%
Civic Centre	\$642,643	\$315,644	\$649,000	\$649,000	0%
Radio Communication Resources	\$280,650	\$196,333	\$255,878	\$256,157	0.1%
Total:	\$18,647,741	\$28,886,601	\$23,333,248	\$25,015,249	7.2%

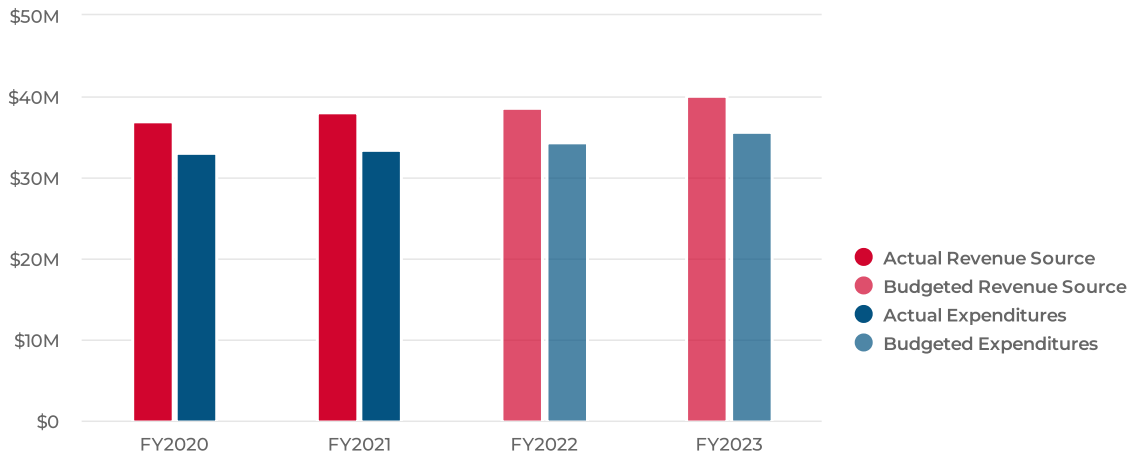


Utility Funds

Utility Funds account for the operations of the City's water and wastewater systems.

Summary

The City of Racine is projecting \$40.17M of revenue in FY2023, which represents a 3.6% increase over the prior year. Budgeted expenditures are projected to increase by 3.7% or \$1.28M to \$35.71M in FY2023.



Utility Funds - Revenue

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Utility Funds					
Water Utility	\$21,804,107	\$24,746,746	\$23,949,858	\$23,957,168	0%
Wastewater Utility	\$15,155,779	\$13,409,894	\$14,837,728	\$16,211,649	9.3%
Total Utility Funds:	\$36,959,886	\$38,156,640	\$38,787,586	\$40,168,817	3.6%

Utility Funds - Expenditures

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Utility Funds					
Water Utility	\$20,585,915	\$21,289,742	\$21,500,000	\$22,619,000	5.2%
Wastewater Utility	\$12,481,449	\$12,202,130	\$12,936,911	\$13,095,806	1.2%
Total Utility Funds:	\$33,067,364	\$33,491,872	\$34,436,911	\$35,714,806	3.7%



Internal Service Funds

Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis.

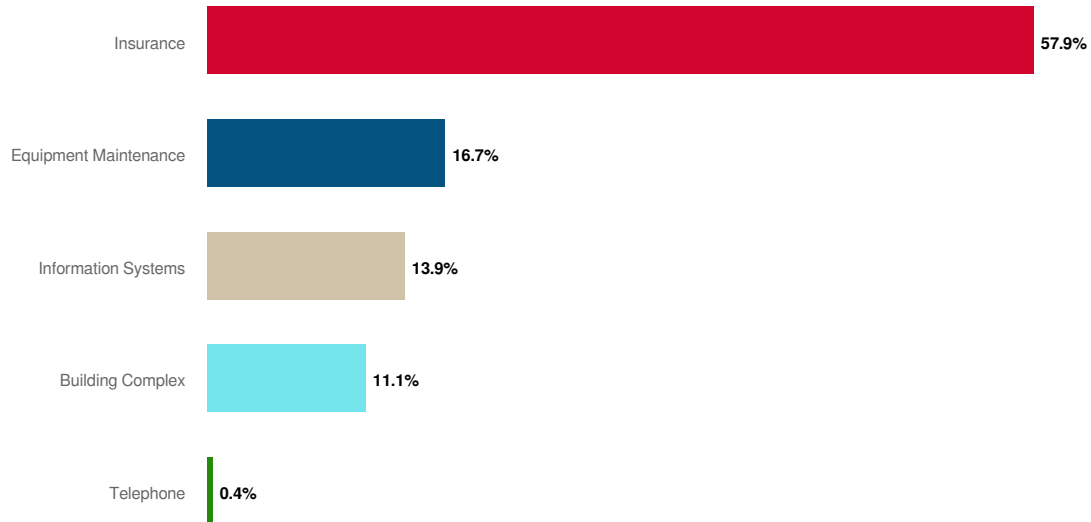
Summary

The City of Racine is projecting \$30.33M of revenue in FY2023, which represents a 3.1% decrease over the prior year. Budgeted expenditures are projected to decrease by 1.7% or \$543.68K to \$30.87M in FY2023.

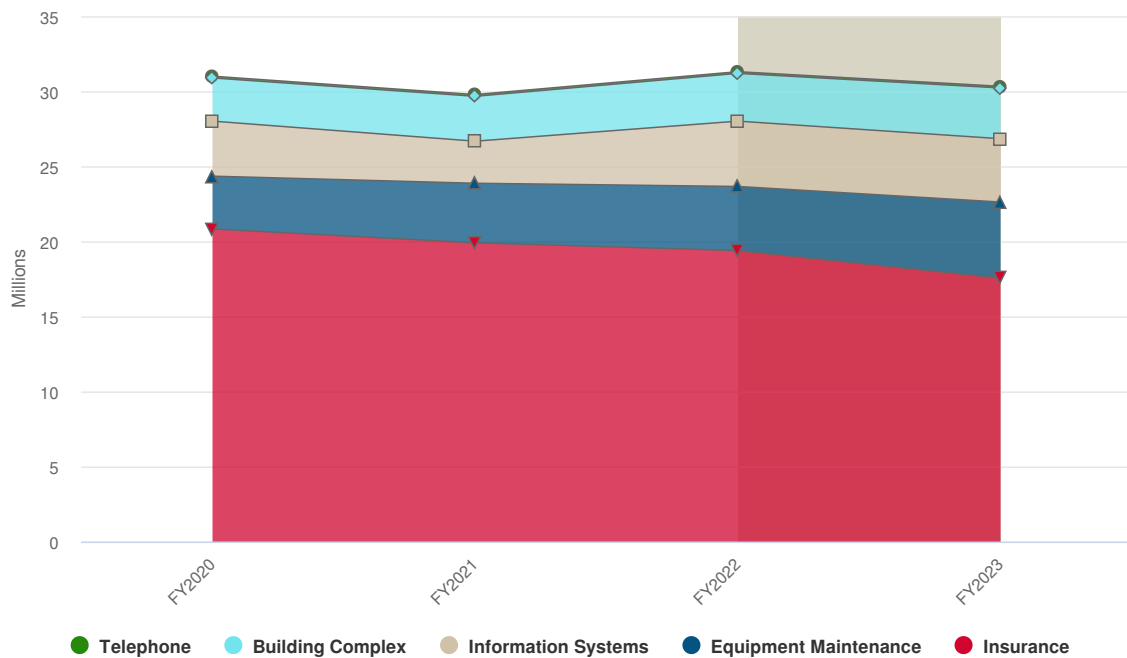


Internal Service - Revenue by Fund

2023 Budgeted Revenue by Fund



Budgeted and Historical Internal Service Revenue by Fund



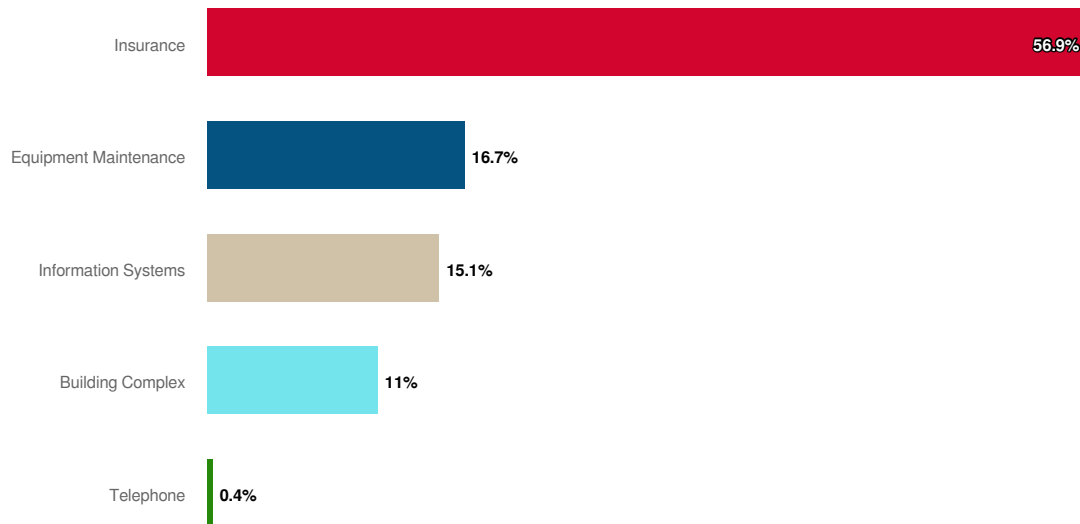
Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Equipment Maintenance	\$3,515,793	\$3,967,993	\$4,269,411	\$5,066,748	18.7%

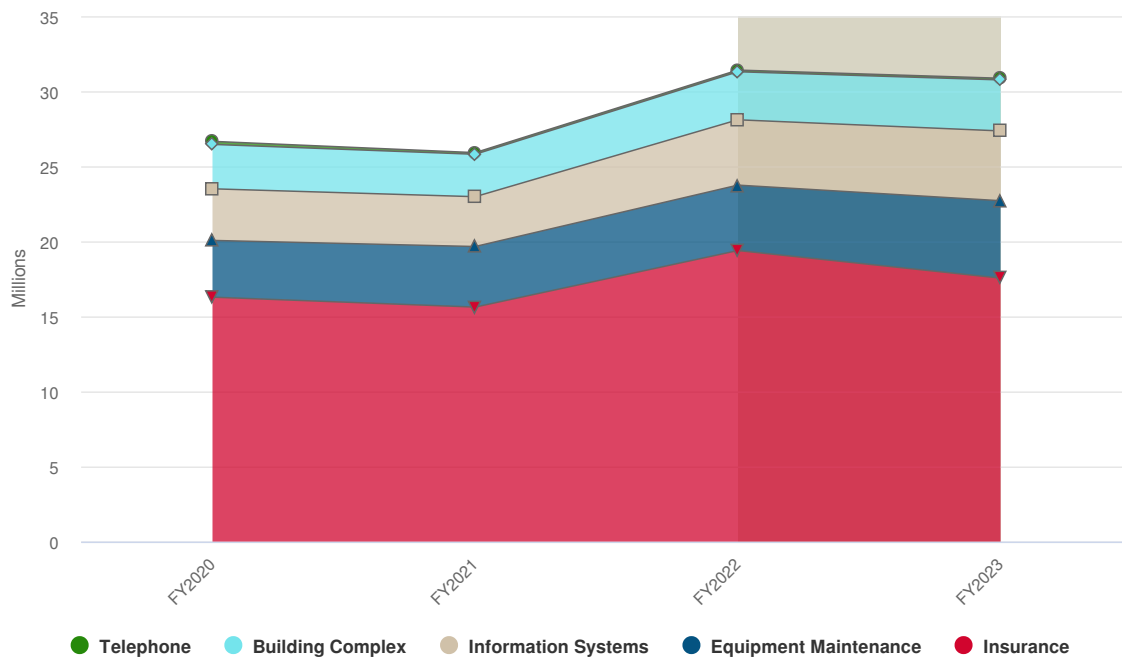
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Information Systems	\$3,666,753	\$2,801,641	\$4,352,128	\$4,219,326	-3.1%
Building Complex	\$2,876,595	\$2,990,041	\$3,181,950	\$3,380,559	6.2%
Insurance	\$20,826,764	\$19,901,572	\$19,386,849	\$17,550,020	-9.5%
Telephone	\$116,436	\$116,146	\$112,100	\$112,100	0%
Total:	\$31,002,341	\$29,777,393	\$31,302,438	\$30,328,753	-3.1%

Internal Service - Expenditures by Fund

2023 Budgeted Expenditures by Fund



Budgeted and Historical Internal Service Expenditures by Fund



Grey background indicates budgeted figures.

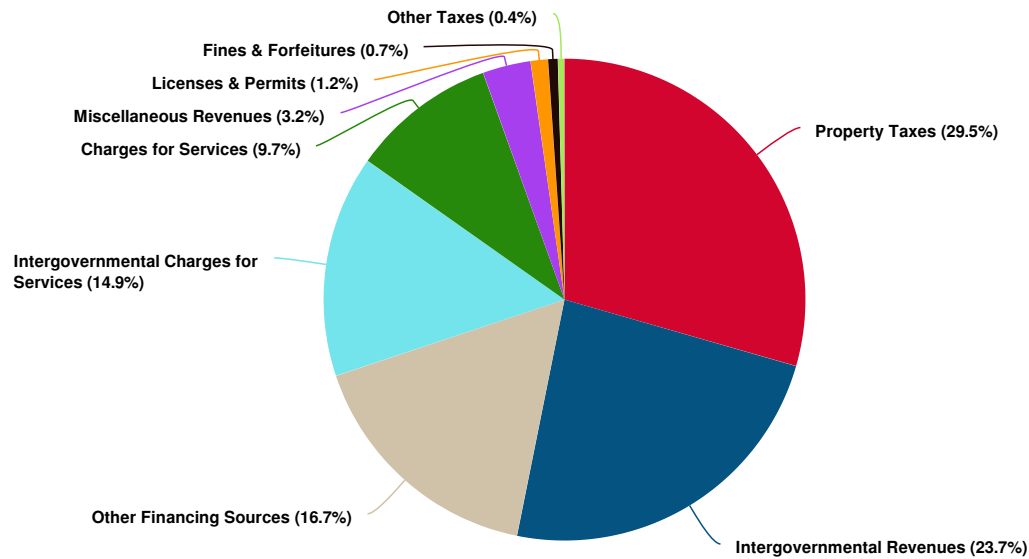
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Equipment Maintenance	\$3,780,189	\$4,035,472	\$4,358,411	\$5,155,748	18.3%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Information Systems	\$3,438,061	\$3,319,243	\$4,352,128	\$4,649,326	6.8%
Building Complex	\$2,958,747	\$2,825,080	\$3,199,950	\$3,398,559	6.2%
Insurance	\$16,281,067	\$15,619,218	\$19,386,849	\$17,550,020	-9.5%
Telephone	\$203,276	\$110,042	\$112,100	\$112,100	0%
Total:	\$26,661,340	\$25,909,055	\$31,409,438	\$30,865,753	-1.7%

FUNDING SOURCES

Revenues by Source

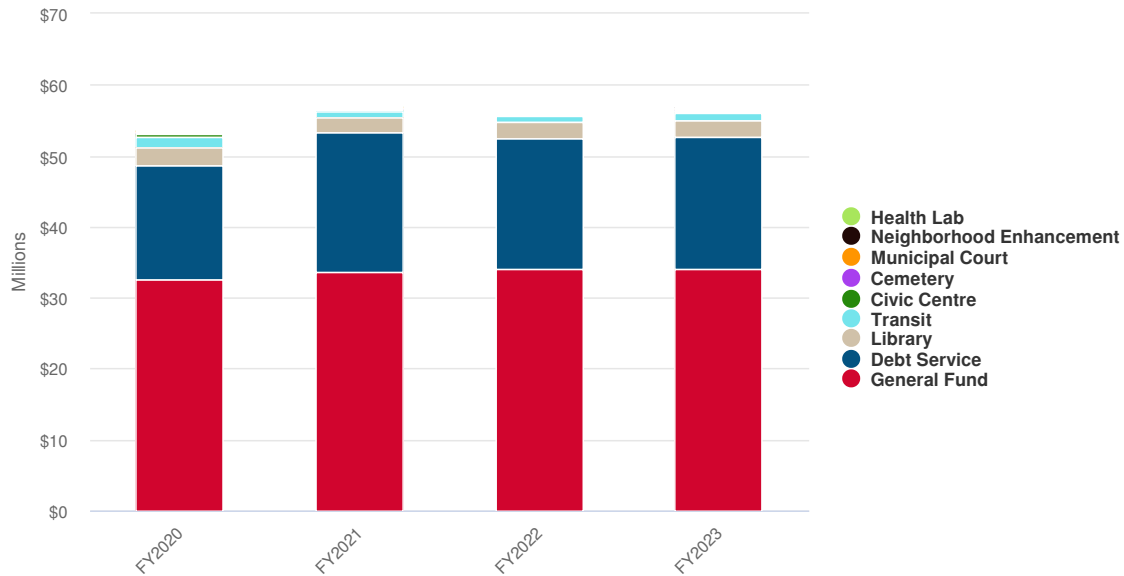
2023 Budgeted Revenues by Source - All Funds



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Property Taxes	\$53,820,227	\$57,174,692	\$56,492,894	\$56,841,246	0.6%
Other Taxes	\$711,482	\$931,439	\$767,000	\$847,000	10.4%
Intergovernmental Revenues	\$47,105,556	\$47,263,828	\$45,216,337	\$45,763,899	1.2%
Licenses & Permits	\$2,482,038	\$2,555,653	\$2,280,380	\$2,232,405	-2.1%
Fines & Forfeitures	\$1,122,097	\$1,164,552	\$1,397,000	\$1,257,000	-10%
Charges for Services	\$16,301,597	\$19,158,187	\$18,456,359	\$18,787,885	1.8%
Intergovernmental Charges for Services	\$30,278,890	\$29,114,824	\$29,379,256	\$28,748,807	-2.1%
Miscellaneous Revenues	\$9,355,549	\$5,116,307	\$6,308,353	\$6,249,231	-0.9%
Other Financing Sources	\$47,267,048	\$45,995,724	\$26,891,213	\$32,257,196	20%
Total Revenue Source:	\$208,444,482	\$208,475,205	\$187,188,792	\$192,984,669	3.1%

Summary of Tax Levy by Fund

Tax Levy Allocation By Fund



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
General Fund	\$32,531,717	\$33,717,000	\$33,946,450	\$34,062,025	0.3%
Library	\$2,504,816	\$2,254,816	\$2,257,317	\$2,257,317	0%
Municipal Court	\$156,405	\$188,015	\$163,626	\$210,544	28.7%
Cemetery	\$233,166	\$201,571	\$204,720	\$219,129	7%
Neighborhood Enhancement	\$0	\$0	\$109,681	\$144,731	32%
Health Lab	\$406,810	\$235,290	\$130,100	\$0	-100%
Debt Service	\$16,211,230	\$19,500,000	\$18,600,000	\$18,600,000	0%
Transit	\$1,480,083	\$782,000	\$782,000	\$1,048,500	34.1%
Civic Centre	\$296,000	\$296,000	\$299,000	\$299,000	0%
Total:	\$53,820,227	\$57,174,692	\$56,492,894	\$56,841,246	0.6%

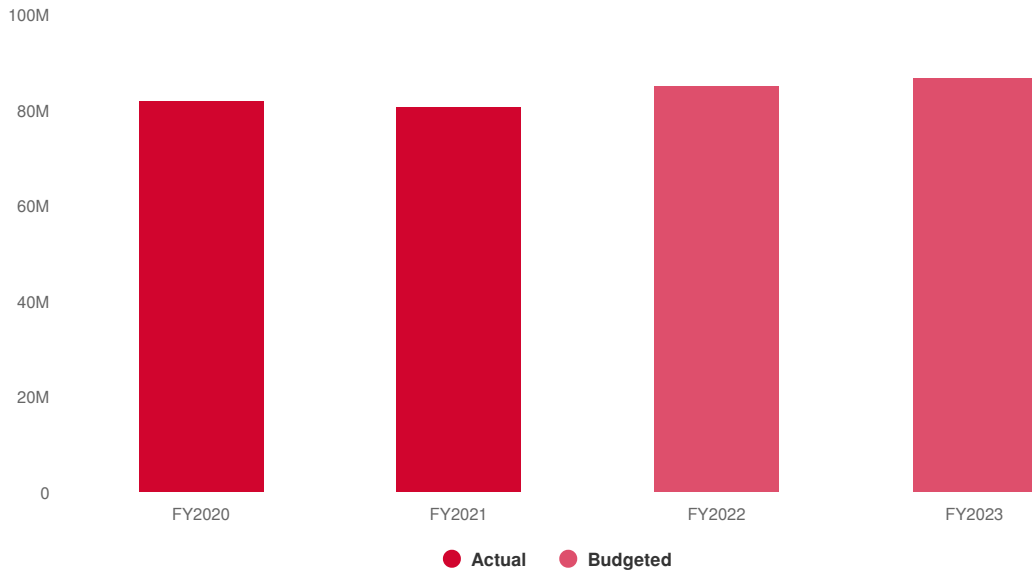
FUNDS

GENERAL FUND

Expenditures Summary - General Fund

\$86,779,657 **\$1,648,152**
(1.94% vs. prior year)

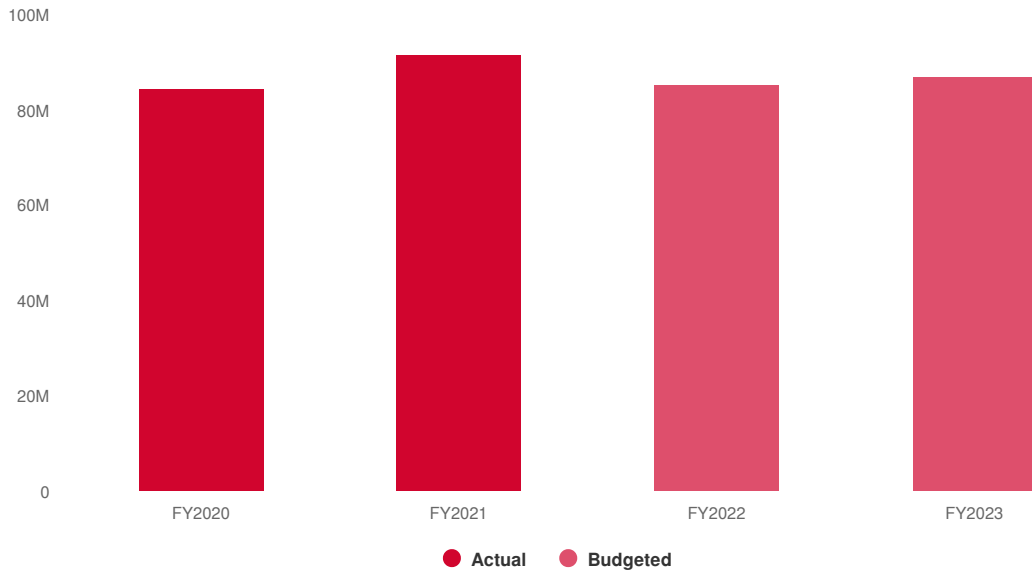
General Fund Proposed and Historical Budget vs. Actual



Revenues Summary - General Fund

\$86,779,657 **\$1,648,152**
(1.94% vs. prior year)

General Fund Proposed and Historical Budget vs. Actual



General Fund Revenue Detail

General Fund Revenue Detail by Source

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Property Taxes					
Property Taxes	\$32,531,717	\$33,717,000	\$33,946,450	\$34,062,025	0.3%
Total Property Taxes:	\$32,531,717	\$33,717,000	\$33,946,450	\$34,062,025	0.3%
Other Taxes					
Interest and Penalty-Taxes	\$263,189	\$263,292	\$200,000	\$200,000	0%
Sales Tax Discount	\$76	\$89	\$0	\$0	0%
PILOT-Other	\$213,695	\$214,067	\$200,000	\$200,000	0%
Total Other Taxes:	\$476,959	\$477,447	\$400,000	\$400,000	0%
Intergovernmental Revenues					
Federal Grant-Health-COVID	\$1,350,749	\$0	\$0	\$0	N/A
State Shared Revenue	\$27,777,416	\$27,586,076	\$27,425,798	\$27,843,427	1.5%
Exempt Computer Aids	\$1,078,577	\$1,078,577	\$1,000,000	\$1,000,000	0%
Personal Property Aid	\$458,277	\$467,400	\$479,761	\$479,761	0%
State Grant-Human Services	\$12,767	\$4,733	\$0	\$0	0%
Payment Muni Services	\$23,366	\$49,303	\$23,300	\$29,000	24.5%
Fire Dues	\$156,467	\$167,062	\$167,062	\$165,000	-1.2%
State Grant-Other PS	\$17,470	\$1,240	\$0	\$0	0%
Payment Muni Services	\$57,785	\$57,785	\$57,785	\$57,785	0%
Federal Grant-PD	\$15,024	\$8,676	\$15,288	\$15,288	0%
Federal Grant-PD SIU	\$189,186	\$211,402	\$200,000	\$200,000	0%
State Reimbursement-PD	\$28,473	\$24,160	\$33,000	\$33,000	0%
General Transp Aids	\$4,007,596	\$3,819,912	\$3,715,000	\$3,715,000	0%
State-Other Highway	\$401,747	\$399,338	\$252,000	\$250,000	-0.8%
Total Intergovernmental Revenues:	\$35,574,900	\$33,875,664	\$33,368,994	\$33,788,261	1.3%
Licenses & Permits					
Liquor/Tavern License	\$114,465	\$178,568	\$98,910	\$98,910	0%
Business License-Other	\$44,750	\$74,250	\$55,745	\$56,495	1.3%
Stationary Engineer License	\$0	\$0	\$4,375	\$0	-100%
Property Registration	\$118,855	\$43,259	\$2,350	\$12,000	410.6%
Cable Franchise	\$814,540	\$788,187	\$781,000	\$620,000	-20.6%
Business License-Other	\$207,501	\$218,096	\$200,000	\$200,000	0%
Weights and Measures	\$29,309	\$30,151	\$27,000	\$27,000	0%
Animal Licenses	\$46,050	\$47,575	\$58,000	\$58,000	0%
Fire Permits-Other	\$18,343	\$21,644	\$7,500	\$15,000	100%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Sidewalk/Street Permits	\$72,375	\$86,709	\$80,000	\$80,000	0%
Permits-Other	\$0	\$300	\$0	\$0	0%
Other Permits-Area Priveledge	\$11,628	\$11,084	\$14,000	\$14,000	0%
Building Permits	\$764,751	\$838,455	\$700,000	\$800,000	14.3%
Property Inspection Fee	\$238,390	\$0	\$0	\$0	0%
Permits-Other	\$960	\$600	\$500	\$500	0%
Zoning Permits	\$120	\$570	\$1,000	\$500	-50%
Total Licenses & Permits:	\$2,482,038	\$2,339,448	\$2,030,380	\$1,982,405	-2.4%
Fines & Forfeitures					
Muni Court Fines	\$311,648	\$345,935	\$400,000	\$400,000	0%
County Court Fines	\$756	\$842	\$2,000	\$2,000	0%
Parking Fines	\$620,290	\$619,487	\$700,000	\$600,000	-14.3%
Swst-Judgments/Damages-DPW	\$0	\$1,067	\$0	\$0	0%
Judgments/Damages-DPW	\$8,281	-\$418	\$0	\$0	0%
Judgments/Damages-DPW	\$31,111	\$31,692	\$20,000	\$20,000	0%
Total Fines & Forfeitures:	\$972,086	\$998,605	\$1,122,000	\$1,022,000	-8.9%
Charges for Services					
HR Miscellaneous Fees	\$42	\$0	\$0	\$0	0%
Atty/Court Costs	-\$1,526	\$213	\$0	\$0	0%
Atty Miscellaneous Fees	\$5,055	\$2,318	\$3,000	\$2,000	-33.3%
Licensing Fees	\$18,808	\$23,763	\$11,020	\$10,250	-7%
Fin Miscellaneous Fees	\$9,079	\$7,541	\$9,000	\$5,800	-35.6%
Tax Search Fee	\$73,414	\$82,895	\$65,000	\$65,000	0%
Asses Miscellaneous Fees	-\$34	\$0	\$0	\$0	N/A
Miscellaneous Fees	\$309	\$0	\$200	\$0	-100%
Property Rentals	\$11,751	\$12,056	\$12,000	\$12,000	0%
Health Services Charges	\$39,688	\$47,544	\$58,000	\$58,000	0%
Fire Inspection Fees	\$538,900	\$538,437	\$538,000	\$525,000	-2.4%
Ambulance/EMS Fees	\$2,571,145	\$2,871,198	\$2,300,000	\$2,450,000	6.5%
Charges-PD	\$16,305	\$19,828	\$25,000	\$25,000	0%
Towing Fees	\$71,729	\$79,973	\$100,000	\$100,000	0%
Charges-PD	\$1,000	\$1,207	\$1,500	\$0	-100%
Plan/Street Fees	\$2,100	\$1,140	\$2,000	\$1,100	-45%
Property Rentals	\$2,871	\$3,125	\$2,450	\$3,500	42.9%
Special Event Fees	\$25	\$4,100	\$1,000	\$4,000	300%
Engineering Design Charges	\$77,392	\$22,591	\$52,500	\$52,500	0%
Solid Waste Disposal Fee	\$241,786	\$212,106	\$200,000	\$0	-100%
Pearl Street Fees	\$0	\$0	\$30,000	\$0	-100%
Highway/Street Charges	\$0	\$540,000	\$569,000	\$560,000	-1.6%
Community Center Revenues	\$2,202	\$661	\$8,000	\$8,000	0%
Charges-Parks	\$1,880	\$30,037	\$32,000	\$36,000	12.5%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Park and Rec Rental	\$75,825	\$78,200	\$78,200	\$78,200	0%
Miscellaneous Fees	\$0	\$50	\$210	\$150	-28.6%
Youth Activities	\$15,034	\$46,117	\$42,000	\$50,000	19%
Adult Activities	-\$354	\$91,267	\$140,000	\$95,000	-32.1%
Park and Rec Rental	\$2,932	\$16,000	\$10,000	\$10,000	0%
Boat Launch Charges	\$22,294	\$13,077	\$15,000	\$15,000	0%
Rec-Contract Concessions	\$0	\$21,979	\$10,000	\$16,000	60%
CD-Misc. Fees	\$18,530	\$20,463	\$25,000	\$20,000	-20%
Razing & Removing	\$0	\$0	\$100,000	\$100,000	0%
CD-Misc. Fees	\$4,252	\$1,429	\$6,000	\$2,000	-66.7%
Total Charges for Services:	\$3,822,434	\$4,789,315	\$4,446,080	\$4,304,500	-3.2%
Intergovernmental Charges for Services					
Other Services to Local Govmt	\$400,000	\$150,000	\$150,000	\$150,000	0%
Storm Water Services	\$15,000	\$15,000	\$15,000	\$15,000	0%
Transit Services	\$162,000	\$162,000	\$165,000	\$165,000	0%
Parking System Services	\$15,000	\$17,000	\$17,000	\$17,000	0%
Radio Communication Services	\$2,000	\$2,500	\$2,500	\$2,500	0%
Water/Wastewater Services	\$175,000	\$180,000	\$180,000	\$189,000	5%
Intergov Charges-Health	\$4,456	\$0	\$0	\$0	0%
Intergov Charges-Fire	\$0	\$0	\$46,000	\$46,000	0%
Bridge Washing	\$4,000	\$6,500	\$6,500	\$6,500	0%
Intergov Charges-PD-Unified	\$77,659	\$76,515	\$85,000	\$85,000	0%
Storm Water Services	\$250,345	\$250,345	\$276,193	\$288,000	4.3%
Interdep Equipment Rental	\$480,000	\$480,000	\$480,000	\$480,000	0%
Parking System Services	\$20,000	\$20,000	\$28,000	\$0	-100%
Interdep Equipment Rental	\$403,834	\$403,384	\$403,834	\$403,834	0%
Intergov Charges-Streets	\$23,806	\$85,924	\$65,000	\$65,000	0%
Total Intergovernmental Charges for Services:	\$2,033,100	\$1,849,168	\$1,920,027	\$1,912,834	-0.4%
Miscellaneous Revenues					
Donations/Contributions	\$20,000	\$0	\$0	\$0	N/A
Don/Contributions-Tech Grant	\$50,000	-\$250	\$0	\$0	N/A
Dons/Contrs-Tech Grant	\$10,000	\$0	\$0	\$0	N/A
Miscellaneous Revenue	\$114,222	\$129,524	\$95,000	\$95,000	0%
Loss Recoveries	\$6	\$0	\$0	\$0	N/A
Interest Income	\$809,014	-\$333,360	\$365,000	\$390,000	6.8%
Insurance recoveries	\$0	\$76,264	\$0	\$0	0%
Donations/Contributions	\$0	\$5,300	\$0	\$0	0%
Employee Contributions	\$47	-\$4	\$50	\$50	0%
Miscellaneous Revenue	\$88,125	\$74,420	\$66,000	\$70,000	6.1%
Cash Over/Short	-\$24	-\$25	\$0	\$0	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Miscellaneous Revenue	\$320	\$254	\$0	\$0	0%
Miscellaneous Revenue	\$12,270	\$9,835	\$1,000	\$1,000	0%
Sale of Property-PD	\$204,492	\$255,216	\$100,000	\$0	-100%
Loss Recoveries	\$1,608	-\$3,115	\$4,000	\$4,000	0%
Miscellaneous Revenue	\$549	\$689	\$500	\$500	0%
Over/Short	\$54	-\$819	\$0	\$0	0%
Miscellaneous Revenue	\$200	\$1,813	\$0	\$0	0%
Rent	\$10,833	\$11,000	\$11,000	\$8,978	-18.4%
Sale of Property-Solid Waste	\$3,649	\$6,837	\$7,000	\$5,500	-21.4%
Insurance Recovery-Streets	\$392	-\$2,566	\$0	\$0	0%
Total Miscellaneous Revenues:	\$1,325,758	\$231,015	\$649,550	\$575,028	-11.5%
Other Financing Sources					
PILOT-Water	\$3,326,853	\$3,540,168	\$3,450,000	\$3,650,000	5.8%
Water Revenues	\$272,581	\$276,312	\$275,000	\$296,850	7.9%
Wastewater Revenue	\$1,057,788	\$1,062,814	\$516,361	\$1,162,297	125.1%
Transfer from Cap Projects	\$0	\$8,000,000	\$0	\$0	0%
Wage Provision Reserve Applied	\$0	\$0	\$2,817,240	\$3,500,000	24.2%
Transfer from Special Revenue	\$229,321	\$226,577	\$143,369	\$63,292	-55.9%
Transfer from Special Revenue	\$35,919	\$38,081	\$46,054	\$60,165	30.6%
Total Other Financing Sources:	\$4,922,462	\$13,143,952	\$7,248,024	\$8,732,604	20.5%
Total Revenue Source:	\$84,141,455	\$91,421,614	\$85,131,505	\$86,779,657	1.9%

CITY ADMINISTRATION

Paul Vornholt
City Administrator

MISSION STATEMENT

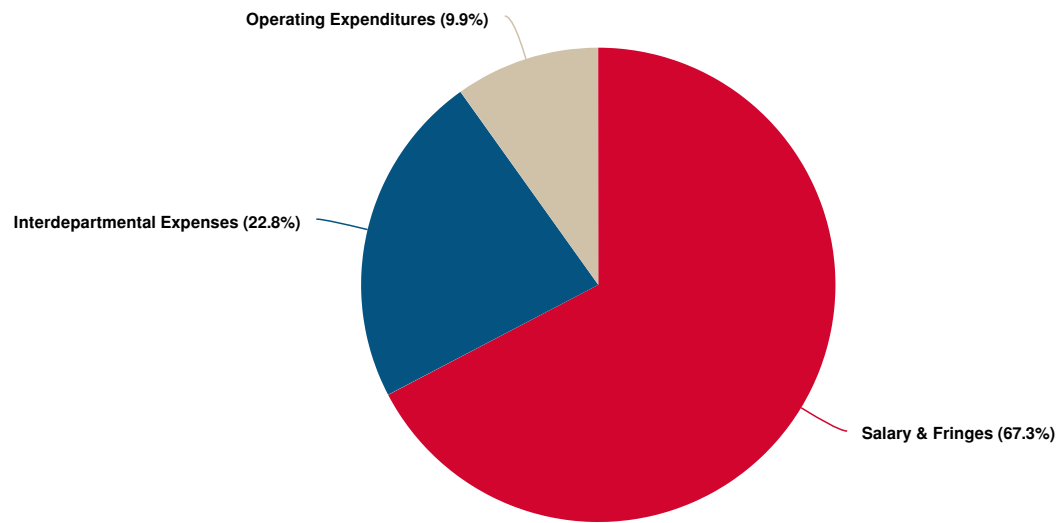
City Administration is dedicated to making Racine the Community of Choice in Wisconsin by focusing on equity, sustainability, and Smart City innovation. These efforts work together to improve the quality of life for all of our residents.

FUNCTION

Administration works internally with City departments as well as external stakeholders to set strategic goals and prioritize initiatives that align with the mission of making Racine a more sustainable, smart, equitable, and inclusive community.

Expenditures by Appropriation Unit - City Administration

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$688,265	\$726,579	\$776,868	\$772,840	-0.5%
Operating Expenditures	\$255,838	\$75,400	\$89,550	\$113,115	26.3%
Interdepartmental Expenses	\$215,996	\$210,755	\$228,432	\$261,752	14.6%
Total Expense Objects:	\$1,160,098	\$1,012,734	\$1,094,850	\$1,147,707	4.8%

Detail Expenditures - City Administration

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
General Administration					
Administration Department					
Salary & Fringes					
Cncl-Part Time Salaries	\$104,772	\$98,960	\$103,500	\$103,500	0%
Cncl-FICA	\$8,014	\$7,570	\$7,920	\$7,392	-6.7%
Cncl-WRS	\$1,345	\$983	\$1,347	\$1,347	0%
Admn-Salaries	\$384,826	\$424,817	\$468,342	\$470,251	0.4%
Admn-Part Time Salaries	\$24,357	\$22,572	\$15,362	\$16,162	5.2%
Residency	\$0	\$0	\$0	\$11,942	N/A
Admn-FICA	\$29,892	\$32,330	\$38,955	\$36,867	-5.4%
Admn-WRS	\$25,409	\$28,696	\$30,442	\$31,407	3.2%
Admn-Health Care	\$105,300	\$105,300	\$105,300	\$88,272	-16.2%
Admn-Mileage	\$4,350	\$5,350	\$5,700	\$5,700	0%
Total Salary & Fringes:	\$688,265	\$726,579	\$776,868	\$772,840	-0.5%
Operating Expenditures					
Cncl-Contracted Services	\$4,309	\$20,141	\$15,000	\$30,000	100%
Cncl-Advertising	\$8,991	\$10,052	\$10,000	\$10,000	0%
Cncl-Office Supplies	\$537	\$939	\$1,000	\$1,000	0%
Cncl-Work Supplies	\$0	\$1,944	\$1,500	\$5,340	256%
Work Supplies-COVID	\$15,652	\$0	\$0	\$0	N/A
Cncl-Meeting Expenses	\$1,830	\$1,512	\$1,000	\$1,000	0%
Cncl-Educ/Training/Conferences	\$1,485	\$2,993	\$5,000	\$5,000	0%
Cncl-Travel	\$0	\$0	\$700	\$700	0%
Admn-Professional Services	\$22,171	\$838	\$1,500	\$1,500	0%
Professional Services-COVID	\$150,282	\$0	\$0	\$0	N/A
Admn-Contracted Services	\$298	\$0	\$0	\$0	0%
Contracted Services-FEC	\$10,000	\$0	\$0	\$0	N/A
Admn-Advertising	\$0	\$1,322	\$0	\$2,000	N/A
Admn-Special Programs/Events	\$1,304	\$2,396	\$1,500	\$4,000	166.7%
Special Programs/Events-COVID	\$7,102	\$0	\$0	\$0	N/A
Admn-Office Supplies	\$3,363	\$6,492	\$5,000	\$5,000	0%
Admn-Postage & Shipping	\$308	\$296	\$400	\$400	0%
Admn-Publications & Subscrip	\$285	\$1,554	\$1,500	\$1,500	0%
Admn-Copying & Printing	\$285	\$0	\$0	\$0	0%
Admn-Work Supplies	\$1,291	\$747	\$3,000	\$1,000	-66.7%
Work Supplies-COVID	\$399	\$228	\$0	\$0	0%
Admn-Memberships	\$17,727	\$17,135	\$22,350	\$26,175	17.1%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Admn-Meeting Expenses	\$2,304	\$958	\$3,000	\$3,000	0%
Admn-External Comm Services	\$5,246	\$5,854	\$5,000	\$5,000	0%
Admn- Educ/Training/Conferences	\$667	\$0	\$4,100	\$2,500	-39%
Admn-Travel	\$0	\$0	\$8,000	\$8,000	0%
Total Operating Expenditures:	\$255,838	\$75,400	\$89,550	\$113,115	26.3%
Interdepartmental Expenses					
Cncl-I/S Building Occupancy	\$90,792	\$94,318	\$99,073	\$112,127	13.2%
Cncl-I/S City Telephone System	\$183	\$183	\$183	\$183	0%
Cncl-I/S Information Systems	\$52,480	\$47,026	\$51,472	\$61,078	18.7%
Admn-I/S Building Occupancy	\$14,148	\$14,697	\$15,438	\$17,472	13.2%
Admn-I/S City Telephone System	\$915	\$915	\$915	\$915	0%
Admn-I/S Information Systems	\$57,478	\$53,616	\$61,351	\$69,977	14.1%
Total Interdepartmental Expenses:	\$215,996	\$210,755	\$228,432	\$261,752	14.6%
Total Administration Department:	\$1,160,098	\$1,012,734	\$1,094,850	\$1,147,707	4.8%
Total General Administration:	\$1,160,098	\$1,012,734	\$1,094,850	\$1,147,707	4.8%
Total Expenditures:	\$1,160,098	\$1,012,734	\$1,094,850	\$1,147,707	4.8%

HUMAN RESOURCES

La'Neka Horton

Human Resources Director

MISSION STATEMENT

The goal of the Human Resources Department is to ensure that we provide the best possible service to our current employees, prospective employees, retirees, and the citizens of Racine, thus making the city an employer of choice and a great place to work.

FUNCTION

We are responsible for personnel services and policies and overall employee relations for the City of Racine. We are dedicated to providing quality services to current city employees, retirees as well as to individuals seeking employment with the City. Our staff of professionals administers a variety of programs and activities that include:

- * Recruiting and Hiring
- * Employee Compensation and Benefits
- * Affirmative Action/Equal Employment Opportunity
- * Labor Relations/Employee Relations
- * Safety and Employee Services

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Implemented Short-Term Disability Insurance through MetLife for all eligible City of Racine employees.
2. Implemented the Student Loan Repayment Program through Baker Tilly (Vantage) for all eligible City of Racine employees.
3. Re-established the Wellness Committee, with regular programming.
4. Conducted Benefits audit to ensure compliance with all benefits offered.
5. Significantly increased participation in community events.
6. The Dependent Audit is being conducted and will conclude before the end of 2022.
7. Parental Leave was increase from two (2) weeks to eight (8) weeks.

2023 STRATEGIC INITIATIVES

1. To provide high quality and consistent training opportunities for new team members.
2. To consistently assess training standards and analyze the effectiveness of current training and development programs.
3. To develop efficient communication methods between departments to ensure effective collaboration.
4. Create resources and tools that enable workforce empowerment.
5. Establish a framework and accountability structure for employment practices that advance diversity, equity, and inclusion goals.
6. Ensure all recruitment, and hiring activities comply with applicable regulations and work with city departments to refer a diverse and qualified candidate pool.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Revamp Employee Performance Evaluation process.

2023 Goal-Setting Statements

Goal Statement #1

Implement a streamlined onboarding process

In order to welcome and acclimate new employees to their roles, the City of Racine's various departments and philosophies, and assist with building connections between new hires and their teams, the Human Resources Department will implement a new online onboarding process.

Goal Statement #2

Advance Employee Development

In order to improve employee retention, future readiness, employee performance, and address knowledge gaps, the Human Resources Department will work with CVMIC, Administrative Managers and other resources to create and implement formal and informal training.

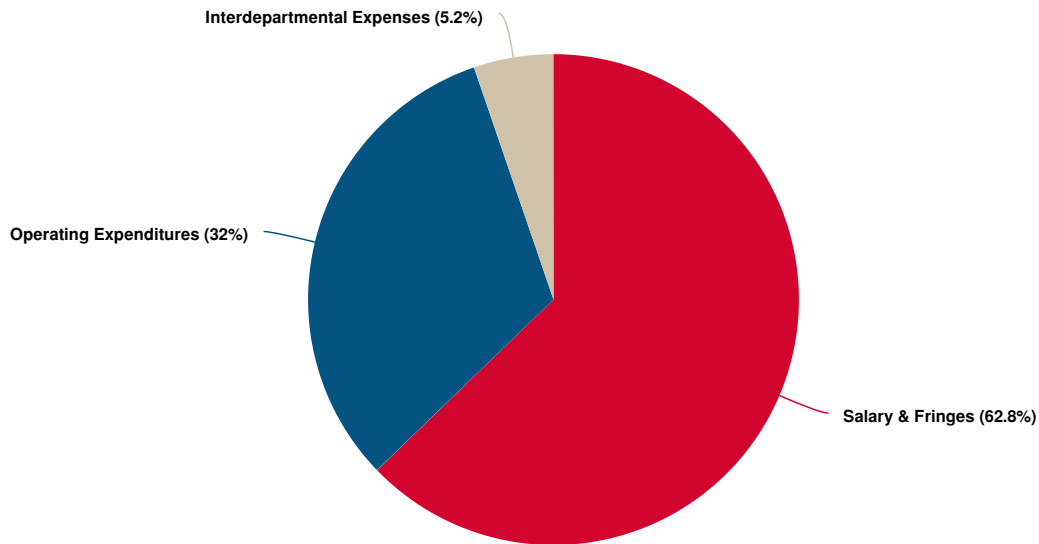
Goal Statement #3

Improve employee satisfaction

In order to improve employee recruitment, retention, and satisfaction, the Human Resources Department will research additional benefits and policies.

Expenditures by Appropriation Unit - Human Resources

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$423,111	\$653,687	\$614,206	\$802,305	30.6%
Operating Expenditures	\$74,491	\$158,481	\$289,650	\$408,650	41.1%
Interdepartmental Expenses	\$49,361	\$51,155	\$64,361	\$67,035	4.2%
Total Expense Objects:	\$546,963	\$863,323	\$968,217	\$1,277,990	32%

Department Detail Expenditures - Human Resources

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
General Administration					
Human Resources					
Salary & Fringes					
Hr-Salaries	\$272,729	\$453,159	\$403,808	\$515,755	27.7%
Hr-Part Time Salaries	\$518	\$41,988	\$26,000	\$52,000	100%
Hr-Overtime	\$91	\$40	\$0	\$0	0%
Residency	\$0	\$0	\$0	\$8,487	N/A
Hr-FICA	\$19,660	\$34,525	\$32,880	\$44,084	34.1%
Hr-WRS	\$18,418	\$30,591	\$26,248	\$35,649	35.8%
Hr-Health Care	\$105,300	\$84,338	\$94,770	\$115,830	22.2%
Hr-Mileage	\$0	\$0	\$500	\$500	0%
Hr-Employee Reimbursement	\$6,394	\$9,046	\$30,000	\$30,000	0%
Total Salary & Fringes:	\$423,111	\$653,687	\$614,206	\$802,305	30.6%
Operating Expenditures					
Hr-Professional Services	\$22,063	\$112,485	\$203,000	\$303,000	49.3%
Hr-Contracted Services	\$418	\$274	\$500	\$500	0%
Hr-Property/Equipment Rental	\$941	\$1,254	\$2,000	\$2,000	0%
Hr-Advertising	\$23,608	\$8,611	\$30,000	\$30,000	0%
Hr-Special Programs/Events	\$250	\$159	\$0	\$15,000	N/A
Hr-Testing/Physicals	\$12,608	\$15,507	\$15,000	\$15,000	0%
Hr-Office Supplies	\$2,521	\$3,927	\$4,000	\$5,000	25%
Office Supplies-covid	\$801	\$0	\$0	\$0	N/A
Hr-Postage & Shipping	\$1,477	\$1,788	\$2,000	\$2,000	0%
Hr-Publications & Subscrip	\$1,157	\$4,628	\$1,500	\$1,500	0%
Hr-Copying & Printing	\$1,159	\$0	\$1,500	\$2,000	33.3%
Hr-Work Supplies	\$0	\$170	\$0	\$0	0%
Hr-Memberships	\$915	\$350	\$2,000	\$2,500	25%
Hr-Meeting Expenses	\$0	\$0	\$500	\$500	0%
Hr-External Comm Services	\$5,563	\$7,949	\$5,000	\$7,000	40%
Hr-Educ/Training/Conferences	\$969	\$1,135	\$6,000	\$6,000	0%
Hr-Travel	\$41	\$243	\$16,500	\$16,500	0%
Hr-Equip Repairs & Mainten	\$0	\$0	\$150	\$150	0%
Total Operating Expenditures:	\$74,491	\$158,481	\$289,650	\$408,650	41.1%
Interdepartmental Expenses					
Hr-I/S City Telephone System	\$1,647	\$1,647	\$1,647	\$1,647	0%
Hr-I/S Information Systems	\$47,714	\$49,508	\$62,714	\$65,388	4.3%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Total Interdepartmental Expenses:	\$49,361	\$51,155	\$64,361	\$67,035	4.2%
Total Human Resources:	\$546,963	\$863,323	\$968,217	\$1,277,990	32%
Total General Administration:	\$546,963	\$863,323	\$968,217	\$1,277,990	32%
Total Expenditures:	\$546,963	\$863,323	\$968,217	\$1,277,990	32%

CITY ATTORNEY

Scott Letteney

City Attorney

MISSION STATEMENT

The mission of the Office of the City of Racine City Attorney is to serve as attorney for and counselor to the City of Racine government, its duty being to assure that the City complies with all laws and uses the law to advance the mission and vision of the City. The Office of the City Attorney will provide professional legal services and representation of the highest quality to the City of Racine government.

FUNCTION

The City Attorney is charged, by Wisconsin Statute, with the conduct of all the law business in which the city is interested. The client of the City Attorney's Office is the City of Racine as a corporate body, and not any individual official or employee. The City Attorney's Office performs, or manages, all the legal functions for the City. This includes such activities as providing legal advice to City officials in all departments, commissions, boards, and authorities, issuing written legal opinions, drafting ordinances and other instruments as may be required by City officers, litigation of civil law suits for and against the City and its officers, collection of claims and delinquencies, and prosecution of violations of City law. The City Attorney's Office serves the members of the general public in a manner that does not conflict with its duty to the City of Racine government or conflict with the best interests of the City of Racine as an entity. The City Attorney's Office does not provide legal advice to any person regarding private legal matters. The City Attorney's Office treats all persons in a dignified and respectful manner without discrimination and without regard to economic or political status.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Over the years, the City Attorney's Office has had a number of law student clerks, which has had the dual benefit of receiving good lower-level legal work from eager students and allowing the office to contribute positively to the development of future attorneys. The City Attorney's Office has continued this practice while assisting with the City's goal of increasing opportunities for diverse employees. With the support of a budget proposed by the Mayor and approved by the Common Council, the City Attorney's Office participated in the Wisconsin State Bar's Diversity Clerkship Program in 2022.
2. The Diversity Clerkship Program is a ten-week long, paid summer employment opportunity where first-year Marquette University Law School and University of Wisconsin Law School students with diverse backgrounds are matched with employers. Law students gain practical legal experience, and employers like the City Attorney's Office benefit from obtaining legal work from a student who might otherwise not apply. Students and employers apply to be in the program and are matched to each other based upon preference.
3. During the summer of 2022, a Marquette University Law School student clerked for the City Attorney's Office following her first year of law school. She did well and will continue as a part-time law clerk during the impending school year. The City Attorney's Office intends to continue the program in 2023 and in future years.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

In a budget neutral change we propose to reduce the City Attorney's Office professional services budget by \$150,000 and hire one new assistant city attorney. All general litigation would be handled in-house by existing department members. Other matters would continue to be referred to outside counsel, consistent with current practice.

2023 Goal-Setting Statements

Goal Statement #1

Increase responsiveness to litigation and reduce professional services budget

1. In order to increase efficiency in responding to and managing the City's litigation caseload, while simultaneously reducing the City Attorney's Office professional services budget, the default position for representing the City in all lawsuits will be for such matters to be handled in-house.

To achieve this goal, only lawsuits with a demonstrable conflict of interest for City Attorney's Office attorneys or for which City Attorney's Office attorneys do not have sufficient expertise effectively to litigate such lawsuit, shall be referred to outside counsel.

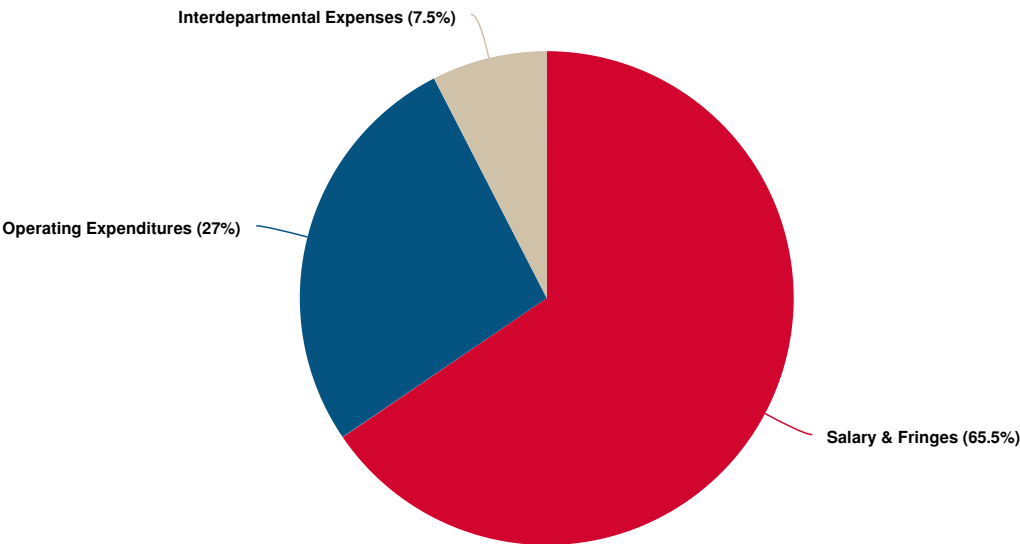
Goal Statement #2

Update City of Racine Records Retention Schedule

2. In order to increase appropriate maintenance of records, the City Attorney's Office will update the City of Racine's records retention policy and provide such updated policy to all City departments by the end of 2023.

Expenditures by Appropriation Unit - City Attorney Office

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$816,489	\$866,775	\$882,950	\$994,649	12.7%
Operating Expenditures	\$413,834	\$588,976	\$559,900	\$409,900	-26.8%
Interdepartmental Expenses	\$87,896	\$91,200	\$106,444	\$114,315	7.4%
Total Expense Objects:	\$1,318,220	\$1,546,952	\$1,549,294	\$1,518,864	-2%

Department Detail Expenditures - City Attorney Office

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
General Administration					
Attorney's Office					
Attorneys Office					
Salary & Fringes					
Atty-Salaries	\$592,533	\$634,285	\$654,588	\$758,446	15.9%
Atty-Part Time Salaries	\$29,986	\$32,558	\$45,094	\$44,883	-0.5%
Atty-Overtime	\$592	\$240	\$0	\$0	0%
Atty-FICA	\$46,226	\$49,261	\$53,427	\$50,756	-5%
Atty-WRS	\$41,851	\$44,488	\$44,601	\$43,656	-2.1%
Atty-Health Care	\$105,300	\$105,300	\$84,240	\$95,908	13.9%
Atty-Mileage	\$0	\$644	\$1,000	\$1,000	0%
Total Salary & Fringes:	\$816,489	\$866,775	\$882,950	\$994,649	12.7%
Operating Expenditures					
Atty-Professional Services	\$356,444	\$533,834	\$500,000	\$350,000	-30%
Atty-Contracted Services	\$1,689	\$3,539	\$4,000	\$4,000	0%
Atty-Property/Equipment Rental	\$6,072	\$6,116	\$3,500	\$3,500	0%
Atty-Office Supplies	\$3,597	\$4,389	\$4,000	\$4,000	0%
Atty-Postage & Shipping	\$3,746	\$1,563	\$2,500	\$2,500	0%
Atty-Publications & Subscrip	\$21,829	\$23,421	\$21,000	\$21,000	0%
Atty-Copying & Printing	\$1,692	\$609	\$400	\$400	0%
Work Supplies-COVID	\$159	\$0	\$0	\$0	N/A
Atty-Licenses Permits & Fees	\$3,345	\$1,010	\$1,500	\$1,500	0%
Atty-Memberships	\$6,447	\$3,391	\$5,000	\$5,000	0%
Atty-External Comm Services	\$2,328	\$0	\$4,000	\$4,000	0%
External Communication Service	\$3,328	\$5,692	\$0	\$0	0%
Atty- Educ/Training/Conferences	\$3,149	\$2,899	\$6,000	\$6,000	0%
Atty-Travel	\$10	\$2,514	\$8,000	\$8,000	0%
Total Operating Expenditures:	\$413,834	\$588,976	\$559,900	\$409,900	-26.8%
Interdepartmental Expenses					
Atty-I/S Building Occupancy	\$38,901	\$40,411	\$42,449	\$47,646	12.2%
Atty-I/S City Telephone System	\$1,281	\$1,281	\$1,281	\$1,281	0%
Atty-I/S Information Systems	\$47,714	\$49,508	\$62,714	\$65,388	4.3%
Total Interdepartmental Expenses:	\$87,896	\$91,200	\$106,444	\$114,315	7.4%
Total Attorneys Office:	\$1,318,220	\$1,546,952	\$1,549,294	\$1,518,864	-2%
Total Attorney's Office:	\$1,318,220	\$1,546,952	\$1,549,294	\$1,518,864	-2%
Total General Administration:	\$1,318,220	\$1,546,952	\$1,549,294	\$1,518,864	-2%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Total Expenditures:	\$1,318,220	\$1,546,952	\$1,549,294	\$1,518,864	-2%

FINANCE

Kathleen Fischer
Finance Director

MISSION STATEMENT

To receipt, record, and accurately deposit and disburse all funds incoming and due to the City. Provide timely and accurate financial information to key stakeholders while protecting City assets, both real and intangible, and ensuring City compliance with applicable federal, state, and local laws from a financial and fiduciary standpoint. To ensure local transparency and accessibility through the legislative, licensing, and election processes while striving to provide exemplary customer service to City residents.

FUNCTION

The Finance Department includes all duties and activities associated with the finance and the clerk/treasurers' office. The Finance area is responsible for the financial operation of the city, including budgeting, internal and external financial reporting, investments, debt management, cash management, internal controls, payroll, accounts payable, purchasing, accounts receivable, financial forecasting. The City Clerk/Treasurer has a wide variety of duties centering on the position as the official records custodian and primary cash collection function of the City. The City Clerk/Treasurer is responsible for tax roll preparation/collection, is responsible for the issuance of various licenses, conducts all City elections, and is the gatekeeper of the legislative process. The department also provides financial advice and assistance to the Mayor, Common Council, City Committees and user departments on an on-going basis and develops city-wide financial procedures.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Fully utilized our new Ascent tax program to seamlessly move Racine residents onto one platform for all tax inquiries, including current and delinquent taxes.
2. Implemented the Mobile Election Unit (MEU) to serve 20 locations in the August Partisan Primary. This is the first year the MEU is fully up and functional.
3. With the ban of ballot drop boxes the Clerk's Office has begun to offer more curbside services for voters, including the ability to pull up outside of City Hall and be greeted by Clerk's staff to accept your ballot. The Clerk's Office hopes to keep expanding this service in the future.
4. In 2022 the Clerk's Office began accepting credit cards at the front counter allowing for more convenient forms of payment for tax payers, license holders, and permit applicants.
5. Implemented the Digital Budget Book

2023 STRATEGIC INITIATIVES

1. Implement and open the portal to Citizen Self Service for basic licenses by the end of 2023. This will be the start to licensing virtually for the City of Racine. The system works directly with our current Munis software and will be a great supplement to those who need to renew a license, or request a new basic license online.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

The City will be moving away from its current tax lockbox to an in-house tax collection model. The tax return envelopes will now be pre-addressed to 730 Washington Ave and the Clerk's Office will be taking on all tax collection in house.

2023 Goal-Setting Statements

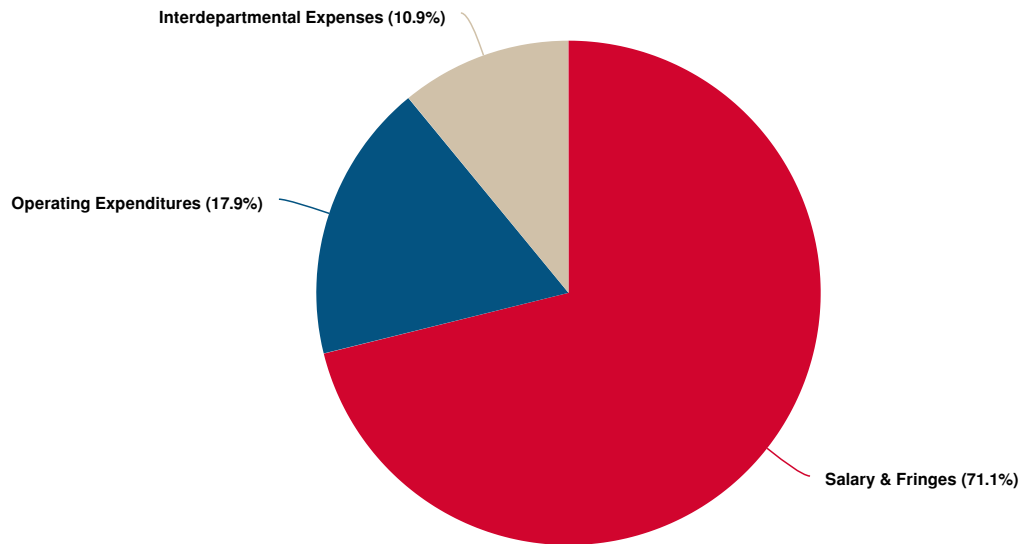
Goal Statement #1

Implement Citizen Self-Service Portal

Implement and open the portal to Citizen Self Service for basic licenses by the end of 2023. This will be the start to licensing virtually for the City of Racine. The system works directly with our current Munis software and will be a great supplement to those who need to renew a license, or request a new basic license online.

Expenditures by Appropriation Unit - Finance

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$1,627,849	\$1,566,013	\$1,849,996	\$1,927,354	4.2%
Operating Expenditures	\$443,485	\$202,334	\$559,436	\$485,648	-13.2%
Interdepartmental Expenses	\$193,633	\$277,512	\$288,870	\$296,291	2.6%
Total Expense Objects:	\$2,264,967	\$2,045,859	\$2,698,302	\$2,709,293	0.4%

Department Detail Expenditures - Finance

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
General Administration					
Finance Department					
Salary & Fringes					
Fin-Salaries	\$1,008,572	\$1,068,087	\$1,161,443	\$1,241,789	6.9%
Fin-Part Time Salaries	\$0	\$326	\$0	\$0	0%
Fin-Overtime	\$350	\$2,663	\$2,000	\$2,000	0%
Residency	\$7,202	\$539	\$0	\$15,404	N/A
Fin-FICA	\$72,304	\$75,572	\$88,805	\$95,923	8%
Fin-WRS	\$68,591	\$71,038	\$75,494	\$85,713	13.5%
Fin-Health Care	\$294,840	\$336,960	\$357,746	\$358,020	0.1%
Fin-Mileage	\$1,516	\$217	\$300	\$300	0%
Vote-Salaries	\$60,381	\$1,011	\$55,324	\$56,000	1.2%
Vote-Part Time Salaries	\$57,574	\$5,122	\$78,267	\$50,007	-36.1%
Vote-Overtime	\$32,885	\$157	\$12,000	\$12,000	0%
Vote-FICA	\$11,172	\$441	\$9,162	\$3,827	-58.2%
Vote-WRS	\$8,102	\$493	\$8,255	\$1,371	-83.4%
Vote-Health Care	\$3,368	\$3,368	\$0	\$0	0%
Vote-Mileage	\$991	\$19	\$1,200	\$5,000	316.7%
Total Salary & Fringes:	\$1,627,849	\$1,566,013	\$1,849,996	\$1,927,354	4.2%
Operating Expenditures					
Fin-Professional Services	\$0	\$27,070	\$16,000	\$16,800	5%
Professional Services	\$1,760	\$0	\$0	\$0	N/A
Fin-Audit Services	\$70,000	\$59,198	\$85,000	\$85,000	0%
Fin-Contracted Services	\$40,048	\$17,779	\$16,872	\$17,004	0.8%
Fin-Property/Equipment Rental	\$1,913	\$4,077	\$4,076	\$4,080	0.1%
Fin-Banking/Financial Charges	\$301	\$1,057	\$0	\$1,000	N/A
Fin-Outside Help	\$0	\$0	\$3,000	\$3,000	0%
Fin-Advertising	\$1,095	\$2,511	\$2,500	\$2,500	0%
Fin-Office Supplies	\$14,611	\$13,882	\$15,000	\$15,000	0%
Fin-Postage & Shipping	\$46,553	\$34,809	\$35,000	\$35,000	0%
Fin-Publications & Subscrip	\$833	\$709	\$800	\$13,900	1,637.5%
Fin-Copying & Printing	\$1,384	\$1,593	\$3,600	\$3,600	0%
Fin-Work Supplies	\$6,901	\$7,246	\$6,204	\$6,800	9.6%
Work Supplies	\$11,128	\$3,201	\$0	\$0	0%
Work Supplies-Cyber Attack	\$332	\$0	\$0	\$0	N/A
Fin-Licenses Prmts & Fees	\$210	\$120	\$210	\$210	0%
Fin-Memberships	\$711	\$681	\$1,570	\$1,570	0%
Fin-Meeting Expenses	\$899	\$983	\$500	\$500	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Meeting Expenses-COVID	\$137	\$0	\$0	\$0	N/A
Fin-External Comm Services	\$82	\$3,037	\$4,104	\$4,104	0%
Fin-Educ/Training/Conferences	\$3,024	\$3,836	\$6,000	\$4,000	-33.3%
Fin-Travel	\$463	\$0	\$1,500	\$3,580	138.7%
Vote-Professional Services	\$0	-\$9	\$0	\$0	0%
Vote-Contracted Services	\$64,056	\$2,498	\$140,000	\$100,000	-28.6%
Vote-Property/Equipment Rental	\$6,281	\$0	\$3,000	\$3,000	0%
Vote-Outside Help	\$357	\$0	\$0	\$0	N/A
Vote-Advertising	\$9,907	\$1,889	\$25,000	\$15,000	-40%
Vote-Office Supplies	\$18,545	\$308	\$0	\$0	0%
Vote-Postage & Shipping	\$45,159	\$165	\$120,000	\$75,000	-37.5%
Vote-Copying & Printing	\$22,224	\$0	\$30,000	\$30,000	0%
Vote-Work Supplies	\$5,159	\$74	\$2,500	\$5,000	100%
Work Supplies-COVID	\$68,036	\$0	\$0	\$0	0%
Vote-Meeting Expenses	\$1,375	\$46	\$0	\$0	0%
Vote-Travel	\$0	\$0	\$5,000	\$5,000	0%
Vote-Equip Repairs & Mainten	\$0	\$15,574	\$32,000	\$35,000	9.4%
Total Operating Expenditures:	\$443,485	\$202,334	\$559,436	\$485,648	-13.2%
Interdepartmental Expenses					
Fin-I/S Building Occupancy	\$117,435	\$121,845	\$128,147	\$145,029	13.2%
Fin-I/S City Telephone System	\$4,758	\$4,758	\$4,758	\$4,758	0%
I/S Garage Fuel	\$0	\$0	\$500	\$1,100	120%
I/S Garage Labor	\$0	\$0	\$500	\$800	60%
I/S Garage Materials	\$0	\$0	\$300	\$350	16.7%
Fin-I/S Information Systems	\$71,440	\$150,909	\$154,665	\$144,254	-6.7%
Total Interdepartmental Expenses:	\$193,633	\$277,512	\$288,870	\$296,291	2.6%
Total Finance Department:	\$2,264,967	\$2,045,859	\$2,698,302	\$2,709,293	0.4%
Total General Administration:	\$2,264,967	\$2,045,859	\$2,698,302	\$2,709,293	0.4%
Total Expenditures:	\$2,264,967	\$2,045,859	\$2,698,302	\$2,709,293	0.4%

NON-DEPARTMENTAL

FUNCTION

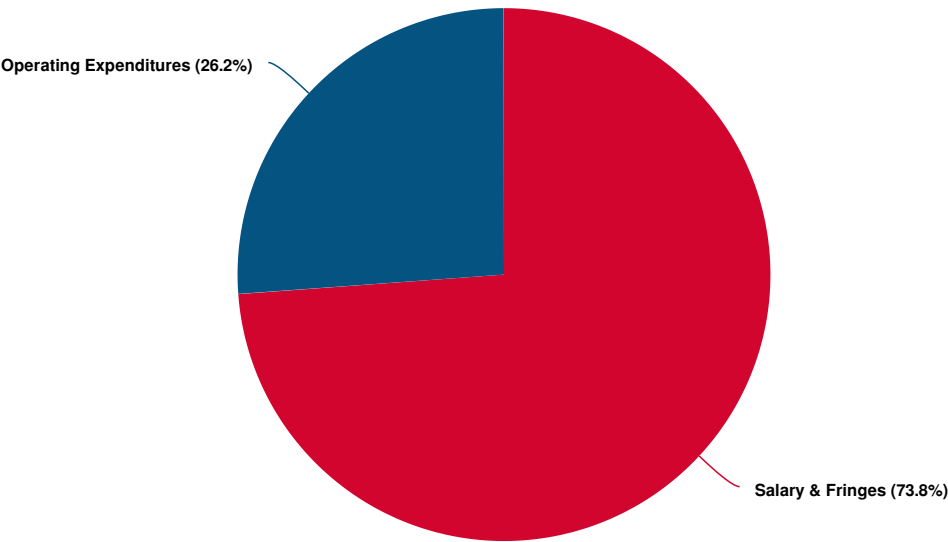
This budget reflects revenues and expenditures for items that are not specifically applicable to a department. The budget has two sections; Employee Benefits and Insurance and Miscellaneous Unclassified.

Employee Benefits and Insurance: This budget is established to provide for various employee benefits that may not be easily budgeted in a specific department as it is often unknown at the time of budgeting which departments may utilize them. This includes budgets for life insurance, unemployment compensation, and retiree healthcare, and sick leave payout. This budget also includes amounts necessary to insure city-owned property.

Miscellaneous Unclassified: This budget includes both revenues and expenses that cannot be classified to a specific department. The revenue budget includes amounts for shared revenue, interest income, cable franchise fees, and fund balance reserves applied. The expenditure budget includes amounts for judgement and claims, finance fees, and grants to non- profits.

Expenditures by Appropriation Unit - Non Departmental

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$7,288,596	\$7,977,040	\$7,992,012	\$4,565,212	-42.9%
Operating Expenditures	\$1,231,249	\$1,099,125	\$1,468,608	\$1,617,584	10.1%
Total Expense Objects:	\$8,519,845	\$9,076,165	\$9,460,620	\$6,182,796	-34.6%

Department Detail Expenditures - Non Departmental

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
General Administration					
Non Departmental					
Employee Benefits and Insurance					
Bnft-Wage Provision Conting	\$0	\$0	\$762,500	\$125,000	-83.6%
Bnft-FICA	\$30,464	\$72,890	\$15,000	\$9,000	-40%
Bnft-Unemployment	\$161,389	\$77,017	\$130,000	\$30,000	-76.9%
Bnft-WRS	\$12,673	\$8,426	\$7,200	\$9,000	25%
Bnft-Disability Pension	\$4,512	\$4,512	\$4,512	\$4,512	0%
Bnft-Retiree Health Care	\$5,500,000	\$5,802,000	\$5,500,000	\$3,000,000	-45.5%
Bnft-Life Insurance	\$160,298	\$156,207	\$144,000	\$169,200	17.5%
Bnft-Workers Compensation	\$1,062,289	\$808,906	\$1,103,800	\$1,106,000	0.2%
Bnft-Sick Leave Payout	\$356,971	\$1,047,083	\$325,000	\$112,500	-65.4%
Bnft-General Liability Insuran	\$549,069	\$507,761	\$566,335	\$613,384	8.3%
Total Employee Benefits and Insurance:	\$7,837,664	\$8,484,801	\$8,558,347	\$5,178,596	-39.5%
Misc. Unclassified					
Misc-Banking/Financial Charges	\$90,981	\$92,993	\$102,073	\$104,000	1.9%
Misc-Collection Services	\$312	\$0	\$500	\$500	0%
Misc-Municipal Band Grant	\$33,000	\$30,000	\$30,000	\$30,000	0%
Misc-Neighborhood Watch	\$40,000	\$36,000	\$36,000	\$36,000	0%
Misc-Special Programs/Events	\$26,055	\$8,914	\$17,000	\$17,000	0%
Misc-20 Year Club	\$98	\$0	\$0	\$0	0%
Misc-Utilities-Storm Water	\$7,417	\$8,262	\$8,500	\$8,500	0%
Misc-Bad Debt Expense	-\$21	\$0	\$0	\$0	N/A
Misc-Property Taxes Cancelled	\$157,361	\$243,056	\$200,000	\$300,000	50%
Misc-Miscellaneous Expenses	\$0	\$89	\$1,000	\$1,000	0%
Misc-Sister Cities	\$827	\$810	\$7,200	\$7,200	0%
Misc-Judgment & Claims	\$326,151	\$115,957	\$300,000	\$300,000	0%
Misc-Contingency	\$0	\$0	\$200,000	\$200,000	0%
Transfer to Special Revenue	\$0	\$55,283	\$0	\$0	0%
Total Misc. Unclassified:	\$682,180	\$591,364	\$902,273	\$1,004,200	11.3%
Total Non Departmental:	\$8,519,845	\$9,076,165	\$9,460,620	\$6,182,796	-34.6%
Total General Administration:	\$8,519,845	\$9,076,165	\$9,460,620	\$6,182,796	-34.6%
Total Expenditures:	\$8,519,845	\$9,076,165	\$9,460,620	\$6,182,796	-34.6%

PUBLIC HEALTH

Dottie-Kay Bowersox

Public Health Administrator

MISSION STATEMENT

Provide comprehensive services, education, and advocacy for the protection, promotion, and improvement of the community's health and environment.

FUNCTION

Administrative Division

The Administrative Division ensures the fulfillment of departmental goals and objectives utilizing effective public health policy and programming for the enhancement of environmental and community health for the betterment of all Racine residents. The Administrative Division provides administrative oversight, regulatory management, strategic planning, budgeting, personnel relations, direct / programmatic community interactions, grant / technical writing services, internal / external agency collaboration, and direct client services.

Financial support is comprised of tax levy dollars and grants. Grant applications are written / co-written / reviewed by the Public Health Administrator and all awards directly or indirectly benefit the City of Racine. Tax levy funds support core staff (1.0 FTE Public Health Administrator and 1.0 FTE Administrative Assistant,) grants and contracts support the remainder of personnel (1.0 FTE Public Health Educator) supplies, and miscellaneous program costs.

Community Health Division

The Community Health Division protects, maintains, and improves the health of Racine residents through programs that prevent infectious and chronic disease, while promoting clean water and air, safe food, quality health care, and healthy living. Per the Wisconsin Department of Health Services (DHS), mandated services include: communicable disease surveillance, prevention and control; generalized public health nursing; services to promote health; services to prevent other diseases; abatement or removal of human health hazards; and services to prevent the future incidence of occupational disease, environmental disease, and human health hazard exposure focusing on populations experiencing disparities in health outcomes, specifically those in poverty, minority groups, children, and adolescents. To achieve these goals, the Community Health Division looks to improve those factors which predict an individual's success - early identification of problems and offering appropriate interventions to avoid teen pregnancy, substance abuse, injuries, sexually transmitted diseases, and childhood lead poisoning.

Financial support is comprised of tax levy dollars, grants, as well as clinic fees. Grant applications are written by the Community Health Director and Epidemiologist and all awards directly or indirectly benefit the City of Racine. Tax levy funds support core staff (0.96 FTE Deputy Public Health Administrator / Community Health Director, 0.83 FTE Epidemiologist, 5.25 FTE Public Health Nurses, 2.0 FTE Clerical Support, 0.84 FTE Community Health Coordinator / Public Health Educator, 1.0 FTE Public Health Educator) grants and contracts support the remainder of personnel (0.04 FTE Public Health Administrator / Community Health Director, 0.17 FTE Epidemiologist, 0.16 FTE Community Health Coordinator / Public Health Educator, 1.0 FTE Public Health Nurse, 1.0 FTE Public Health Educator – Limited Term and 1.0 FTE Clerical Support – Limited Term) supplies, maintenance of equipment, additional testing services, and miscellaneous program costs.

Environmental Health Division

The Environmental Health Division works to protect, promote and improve public health in the City of Racine by monitoring and managing environmental health risks and hazards. To achieve this goal, the Environmental Health Division ensures that food served in licensed establishments is safe, ensures compliance with health standards for sanitary conditions, ensures regulated health activities are provided according to local ordinance or state statute, ensures indoor environments are healthy and safe, and that potential health risks from exposure to toxic chemicals are evaluated and eliminated. DHS mandates the following public health services: disease surveillance, prevention and control; services to promote health; services to prevent disease and promote health; abatement or removal of human health hazards; and services to prevent occupational disease, environmental disease, and human health hazard exposure.

Financial support for the Environmental Health Division is comprised of tax levy dollars, grants and contracts awarded to it and/or its partner agencies as well as fees collected for services rendered. The Environmental Health Division is an agent of the Wisconsin Department of Agriculture Trade and Consumer Protection (DATCP) for

regulating food, lodging, and pool facilities, as well as an Agent of the Department of Regulation and Licensing for tattoo and body piercing establishments. Grant applications are written/co-written/reviewed by Environmental Health staff. Fees for service are primarily generated through licensed establishment inspections and enforcement.

Tax levy supports core staff (1.0 FTE Environmental Health Director, 1.0 FTE Environmental Health Coordinator, 3.0 FTE Sanitarian II, 1.0 FTE Clerical Support) grants and contracts support the remainder of personnel (1.0 FTE Public Health Strategist – Limited Term) supplies, maintenance of equipment, additional testing services, training, and miscellaneous program costs.

Laboratory Division

The Laboratory Division ensures the integrity of the City's natural resources are maintained and sustainably engaged by emphasizing a balance between public health protection, community utility, and environmental preservation in order to improve quality of life within the community and enhance conditions of the Great Lakes basin.

The Laboratory Division provides regulatory management, comprehensive water quality assessment, pollution source identification, site remediation / restoration, best management practice, planning, grant / technical writing services, and analytical testing support to multiple department programs. Laboratory services also extend to engagements, as collaborators or supporting roles, with the federal governments of the US and Canada, State agencies, academic institutions, regional planning commissions, local municipal agencies, and for-profit / non-profit organizations in Wisconsin and Illinois.

Financial support is comprised of tax levy dollars, storm water utility funds, grants and contracts awarded to the Laboratory and / or its partner agencies, as well as fees collected for services rendered. Grant applications are written / co-written / reviewed by Laboratory personnel and all awards directly or indirectly benefit the City of Racine. Contracts entered into with various agencies / organizations are utilized to undertake research, conduct monitoring, provide expert advice, review / write grant applications, provide placement for student interns, support projects / events, speak at engagements, participate in site assessments and act in the role of scientific advisor. Fee for service testing is primarily generated through the analysis of surface water samples for recreational safety, beneficial use, and /or general water quality impairment investigations. This is supplemented by requests for analysis of treated or processed surface and ground water for individuals and other organizations.

Tax levy is augmented by grant dollars and supports core staff (0.22 FTE Laboratory Coordinator / Emergency Preparedness, 0.55 FTE Research Assistant III, 0.44 FTE Research Assistant II). Grants and contracts support the remainder of personnel (0.78 FTE Laboratory Coordinator / Emergency Preparedness, 0.45 FTE Research Assistant III, 0.56 FTE Research Assistant II).

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Continued response to the SARS-CoV2 (COVID-19) Pandemic and its various transitions.
2. Reestablishment of all Public Health Services March 01, 2022.
3. Another Department reorganization creating three, first time promotional opportunities.
4. Enhancement of Harm Reduction Programs to include distribution of Fentanyl Test Strips; offering of rapid Hepatitis C testing; increased distribution / education of Naloxone, and continued planning of the reestablishment of overdose home visits.
5. Expansion of child safety programming which includes car seat, crib distribution, and lead education.
6. Establishment of Food Safety Classes in an online format.
7. Initiation of Adolescent Health Services with the reestablishment of birth control options.
8. Continued assistance of the Racine Community Health Center with the Board of Directors and community partners with an expected opening by December 2022.
9. Restored ½ acre of North Beach by planting 2,000 American Beach Grass plugs with the assistance of RUSD students and staff.
10. Planted an additional 75 trees at North Beach and Sam Myers Parks.
11. Installed 1,700 linear feet of permanent exclusionary fencing at North Beach.
12. Implementing management plans for approximately 16 acres of coastal habitat at North / Zoo beaches and Sam Myers Park.

2023 STRATEGIC INITIATIVES

1. Mediate the incidence of communicable diseases in the City of Racine.
2. Assist with the operationalization of the Racine Community Health Center's Phase I which includes medical services and assist with the implementation of Phase II building project in the Lincoln King Neighborhood.

3. Service Enhancements of Public Health Programming.
4. Implement grant from the State of Wisconsin to establish the Office of Violence Prevention.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Public Health Workforce Grant:
 - a. The Public Health Strategist and Clerical Support will be 100% grant funded by the Public Health Workforce grant through 12/31/2023. These positions will conduct activities necessary to re-establish, expand and sustain public health services and assist in creating a response-ready public health workforce for the City of Racine.
2. ARPA Grant:
 - a. The Public Health Educator will establish and monitor key activities related to COVID-19 in the areas of epidemiology, laboratory, and informatics while addressing disparities in public health outcomes. In addition, the Public Health Educator will assist with the expansion of current car seat, crib, and lead programs and the development of an Adolescent Sexual Health Program. The additional grant funds will offset the salaries of the Public Health Nurses. Additionally, a total of \$50,000 will be provided to the City of Racine MIS Department to support the enhancement of the Public Health Department's website.
3. Immunization COVID Supplement Grant:
 - a. This funding will allow Public Health to contract with agency staff as needed to support increased equity and access to the COVID-19 vaccine to communities disproportionately affected by the virus.
4. Public Health Laboratory:
 - a. The operations for the health laboratory have been included in the Public Health department for 2023

2023 Goal-Setting Statements

Goal Statement #1

Mediate the incidence of communicable diseases in the City of Racine.

Continue to mediate the incidence of communicable diseases in the City of Racine, through December 31, 2023, utilizing surveillance, investigation, testing, case interventions, treatment, and community education implemented by the Public Health Department and its partners.

Goal Statement #2

Assist with the operationalization of the Racine Community Health Center's Phase I which includes medical services and assist with the implementation of Phase II building project in the Lincoln King Neighborhood.

Complete Phase I of the Racine Community Health Center by January 31, 2023 and continue with Phase II under the guidance of the Center's Board of Directors, with financial support of community funders, and collaborative efforts.

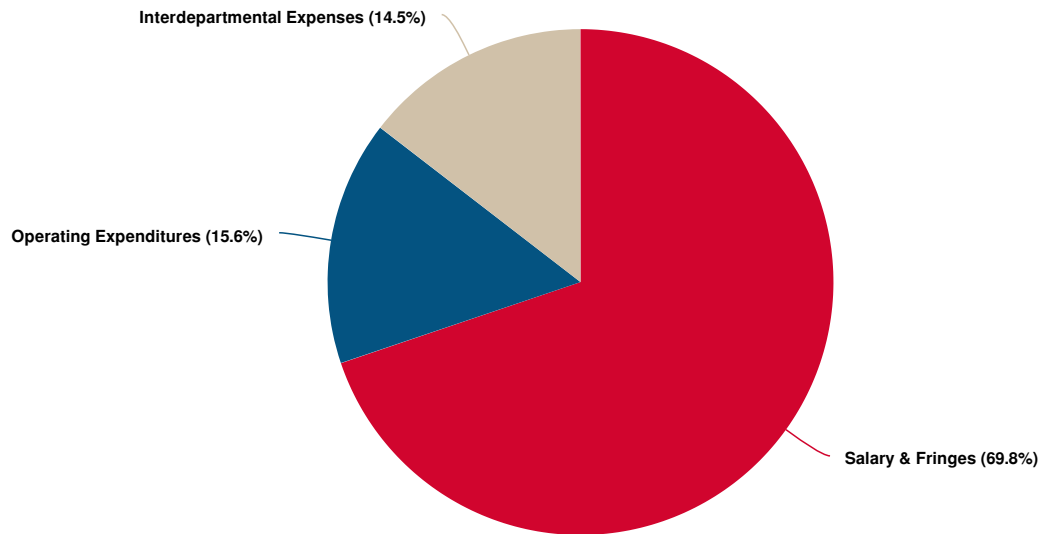
Goal Statement #3

Service Enhancements of Public Health Programming

Engage in service enhancements in the Community Health, Laboratory, and Environmental Health Divisions with the addition of dairy, ice, and pool analysis; registration and compliance of Airbnb establishments; LGBTQIA+ Safe Zone Certification of health services; and development of an Adolescent Health Program by December 31, 2023.

Expenditures by Appropriation Unit - Public Health

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$1,662,735	\$854,468	\$1,910,203	\$2,155,995	12.9%
Operating Expenditures	\$425,051	\$408,011	\$456,910	\$483,135	5.7%
Interdepartmental Expenses	\$294,363	\$310,101	\$378,664	\$448,631	18.5%
Total Expense Objects:	\$2,382,149	\$1,572,580	\$2,745,777	\$3,087,761	12.5%

Department Detail Expenditures - Public Health

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
Health					
Salary & Fringes					
Hlth-Salaries	\$1,099,143	\$436,971	\$1,270,894	\$1,449,536	14.1%
Hlth-Part Time Salaries	\$37,911	\$13,066	\$92,971	\$100,105	7.7%
Hlth-Overtime	\$56,411	\$5,488	\$4,000	\$4,000	0%
Residency	\$0	\$0	\$0	\$15,790	N/A
Hlth-FICA	\$86,812	\$32,620	\$104,765	\$120,183	14.7%
Hlth-WRS	\$77,862	\$29,006	\$86,169	\$102,290	18.7%
Hlth-Health Care	\$297,659	\$331,695	\$341,804	\$353,491	3.4%
Hlth-Mileage	\$6,937	\$5,622	\$9,600	\$10,600	10.4%
Total Salary & Fringes:	\$1,662,735	\$854,468	\$1,910,203	\$2,155,995	12.9%
Operating Expenditures					
Hlth-Professional Services	\$4,759	\$17,144	\$28,000	\$30,000	7.1%
Professional Services	\$50,000	\$0	\$50,000	\$50,000	0%
Hlth-Contracted Services	\$44,193	\$41,269	\$46,000	\$46,000	0%
Contracted Services	\$0	\$1,269	\$0	\$0	0%
Hlth-Property/Equipment Rental	\$3,802	\$3,809	\$7,500	\$7,500	0%
Hlth-Banking/Financial Charges	\$1,387	\$1,530	\$1,800	\$1,800	0%
Hlth-Animal Control Contract	\$220,912	\$216,039	\$216,040	\$216,040	0%
Hlth-Advertising	\$145	\$160	\$4,500	\$4,500	0%
Advertising	\$0	\$853	\$0	\$0	0%
Hlth-Office Supplies	\$959	\$1,739	\$6,000	\$6,000	0%
Office Supplies	\$0	\$662	\$0	\$0	0%
Hlth-Postage & Shipping	\$4,788	\$5,145	\$8,500	\$8,500	0%
Hlth-Publications & Subscrip	\$840	\$998	\$1,700	\$1,800	5.9%
Publications & Subscriptions	\$0	\$671	\$0	\$0	0%
Hlth-Copying & Printing	\$8,008	\$9,319	\$7,000	\$7,000	0%
Hlth-Work Supplies	\$6,113	\$30,732	\$35,000	\$53,000	51.4%
Work Supplies-COVID	\$55,640	\$35,364	\$0	\$0	0%
Work Supplies-Cyber Attack	\$7,415	\$0	\$0	\$0	N/A
Hlth-Clinic Supplies	\$3,750	\$23,560	\$15,000	\$18,000	20%
Clinic Supplies	\$333	\$3,105	\$0	\$0	0%
Hlth-Licenses Permits & Fees	\$270	\$200	\$600	\$600	0%
Hlth-Memberships	\$2,051	\$2,457	\$3,000	\$3,125	4.2%
Hlth-Meeting Expenses	\$0	\$667	\$1,650	\$1,650	0%
Hlth-External Comm Services	\$886	\$4,991	\$6,120	\$6,120	0%
External Communication Service	\$8,504	\$6,319	\$0	\$0	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
HLth- Educ/Training/Conferences	\$169	\$0	\$6,000	\$6,000	0%
HLth-Travel	\$125	\$10	\$9,000	\$9,000	0%
HLth-Equip Repairs & Mainten	\$0	\$0	\$3,500	\$6,500	85.7%
Total Operating Expenditures:	\$425,051	\$408,011	\$456,910	\$483,135	5.7%
Interdepartmental Expenses					
HLth-I/S Building Occupancy	\$79,681	\$82,775	\$86,949	\$124,317	43%
HLth-I/S City Telephone System	\$5,490	\$5,490	\$5,490	\$5,490	0%
HLth-I/S Information Systems	\$209,192	\$221,836	\$286,225	\$318,824	11.4%
Total Interdepartmental Expenses:	\$294,363	\$310,101	\$378,664	\$448,631	18.5%
Total Health:	\$2,382,149	\$1,572,580	\$2,745,777	\$3,087,761	12.5%
Total Expenditures:	\$2,382,149	\$1,572,580	\$2,745,777	\$3,087,761	12.5%

FIRE SUPPRESSION & AMBULANCE SERVICES

Steve Hansen

Fire Chief

MISSION STATEMENT

We will support our community, firefighters and paramedics through dedicated teamwork to ensure that as a fire department we continue to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from and mitigate all hazards with compassion, fairness, integrity and respect.

FUNCTION

The Racine Fire Department is an all hazards agency that provides the community with fire suppression, fire prevention, emergency medical services, hazardous materials, confined space, trench rescue, water/dive rescue, high and low angle rope rescue, and community risk reduction services to the citizens of Racine.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. North Beach and Zoo Beach cameras as part of our effort to prevent or minimize drownings
2. Developed water safety videos for the community and provided additional training for the lifeguards
3. Working with RUSD and GTC to create the Fire Science Pathway for the Fire Service
4. Re-implementing the Mobile Integrated Health Care program
5. Implemented Lexipol Policy and Procedures in line with the national trend in the fire service
6. Looking forward to the FGM report on the Safety Building and Fire Stations to be presented to the Common Council.
7. Updating the Action Plans for COVID 19 – Omicron B & C Variants

2023 STRATEGIC INITIATIVES

1. Working with Human Resources and the Police & Fire Commission on diversity recruitment
2. Continue assisting the Health Department with the distribution of masks to the community during peak COVID 19 outbreaks
3. Working with Racine PD to increase the survivability of the victims of severe trauma as a result of weapons violence
4. Replacement of aging front line fire apparatus
5. Working to identify specific employment issues to increase retention of firefighters and paramedics
6. Implement the FEMA AFG SAFER Grant if awarded.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. The reduction in fire department staffing in 2021 has resulted in increased wear and tear on all fire department apparatus due to significant number of emergency responses. This continues to drive increased fuel consumption, increased maintenance and repairs of all apparatus.
2. Mandatory replacement of 20+ year old fire apparatus that are now both beyond their normal life expectancy. Vehicles will be replaced using ARPA funds as authorized by the Common Council in September of 2021.

2023 Goal-Setting Statements

Goal Statement #1

In order to increase diversity in the fire department, we will increase outreach by 5% in 2023

Subject to appropriate funding in the 2023 city budget along with HR support the fire department continues to conduct outreach programming in area high schools, technical schools and through advertising.

Goal Statement #2

In order to increase hiring city residents, the fire department will increase outreach with RUSD & GTC by 5% over three years

Continue working with RUSD and GTC on the Academies program and more fully implementing an internship program subject to funding in the 2023 City Budget. The internship program in the summer of 2022 was a huge success.

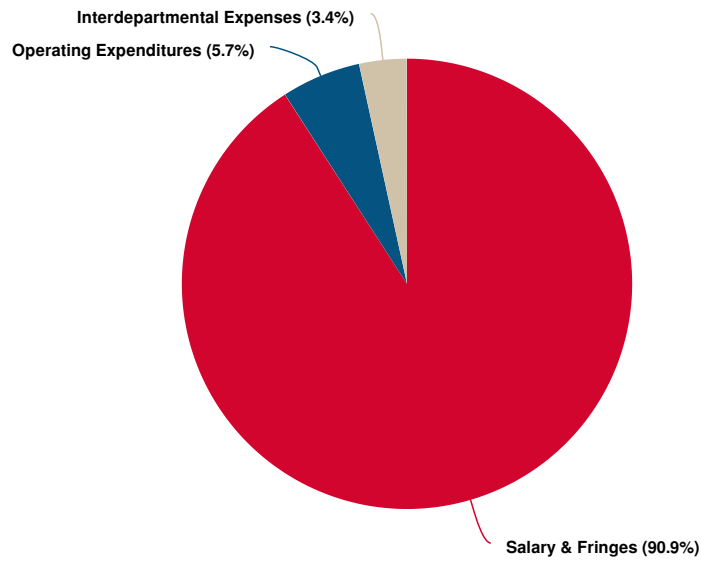
Goal Statement #3

In order to avoid future Fire and EMS service reductions in the face of ever increasing call volume, the fire department will increase EMS revenues by 5% annually starting January 1, 2023

This is a difficult goal to attain given Medicare, Medicaid and Self-Pay reimbursements account for 91% of the annual EMS revenue and are beyond the City's control. Medicare and Medicaid reimbursements are starting to increase post COVID 19 pandemic. Accurate report writing continues to raise our reimbursements.

Expenditures by Appropriation Unit - Fire & Ambulance

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$16,579,528	\$15,605,136	\$15,527,941	\$15,706,326	1.1%
Operating Expenditures	\$941,231	\$962,585	\$946,100	\$983,600	4%
Interdepartmental Expenses	\$362,517	\$479,691	\$529,377	\$590,530	11.6%
Total Expense Objects:	\$17,883,276	\$17,047,411	\$17,003,418	\$17,280,456	1.6%

Department Detail Expenditures - Fire & Ambulance

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
Public Safety					
Fire Department					
Salary & Fringes					
Fire-Salaries	\$10,634,637	\$10,124,326	\$10,355,170	\$10,296,909	-0.6%
Fire-Part Time Salaries	\$299,040	\$260,835	\$309,000	\$340,522	10.2%
Fire-Overtime	\$693,432	\$579,206	\$540,500	\$572,900	6%
Residency	\$6,615	\$6,271	\$6,646	\$10,688	60.8%
Fire-FICA	\$171,873	\$167,325	\$169,031	\$171,077	1.2%
Fire-WRS	\$1,930,674	\$1,813,613	\$1,704,197	\$1,849,628	8.5%
Fire-Health Care	\$2,843,100	\$2,653,560	\$2,442,647	\$2,463,852	0.9%
Fire-Mileage	\$158	\$0	\$750	\$750	0%
Total Salary & Fringes:	\$16,579,528	\$15,605,136	\$15,527,941	\$15,706,326	1.1%
Operating Expenditures					
Fire-Ambulance Billing Service	\$156,090	\$182,536	\$167,500	\$177,500	6%
Fire-Contracted Services	\$9,676	\$1,490	\$36,000	\$36,000	0%
Fire-Property/Equipment Rental	\$1,231	\$1,847	\$3,000	\$3,500	16.7%
Fire-Outside Help	\$616	\$0	\$0	\$0	N/A
Fire-Advertising	\$0	\$0	\$10,000	\$15,000	50%
Fire-Testing/Physicals	\$10,432	\$31,472	\$30,000	\$45,000	50%
Fire-Office Supplies	\$5,627	\$5,081	\$6,000	\$6,000	0%
Fire-Postage & Shipping	\$497	\$1,407	\$1,800	\$1,800	0%
Fire-Publications & Subscrip	\$1,635	\$5,041	\$8,500	\$12,000	41.2%
Fire-Copying & Printing	\$2,246	\$3,911	\$4,500	\$4,500	0%
Fire-Work Supplies	\$193,993	\$227,065	\$215,000	\$230,000	7%
Work Supplies-COVID	\$176,810	\$47,072	\$10,000	\$0	-100%
Fire-Small Equipment	\$6,417	\$6,274	\$5,000	\$5,000	0%
Fire-Direct clothing expenses	\$109,984	\$121,026	\$135,000	\$135,000	0%
Fire-Memberships	\$3,602	\$3,358	\$2,800	\$3,300	17.9%
Fire-Utilities	\$46,405	\$59,321	\$70,000	\$70,000	0%
Fire-External Comm Services	\$28,190	\$27,500	\$23,000	\$17,000	-26.1%
Fire-Educ/Training/Conferences	\$49,119	\$47,855	\$45,000	\$50,000	11.1%
Education/Training/Conferences	\$610	\$0	\$0	\$0	N/A
Fire-Building Rep & Mainten	\$55,260	\$64,580	\$83,000	\$77,000	-7.2%
Fire-Equip Repairs & Mainten	\$82,792	\$125,749	\$90,000	\$95,000	5.6%
Total Operating Expenditures:	\$941,231	\$962,585	\$946,100	\$983,600	4%
Interdepartmental Expenses					
Fire-I/S Building Occupancy	\$256,567	\$303,476	\$318,779	\$360,773	13.2%
Fire-I/S City Telephone System	\$9,882	\$10,000	\$10,000	\$10,000	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Fire-I/S Garage Fuel	\$46,377	\$95,021	\$89,000	\$123,000	38.2%
Fire-I/S Information Systems	\$49,691	\$71,194	\$111,598	\$96,757	-13.3%
Total Interdepartmental Expenses:	\$362,517	\$479,691	\$529,377	\$590,530	11.6%
Total Fire Department:	\$17,883,276	\$17,047,411	\$17,003,418	\$17,280,456	1.6%
Total Public Safety:	\$17,883,276	\$17,047,411	\$17,003,418	\$17,280,456	1.6%
Total Expenditures:	\$17,883,276	\$17,047,411	\$17,003,418	\$17,280,456	1.6%

RACINE POLICE DEPARTMENT

Maurice Robinson
Police Chief

MISSION STATEMENT

To Protect Life & Property, Promote Community Partnerships, Build Trust and Serve with Honor.

FUNCTION

Public Safety

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. After nearly three years of planning, the new COP Playbook was completed. The Racine Police Department has assisted multiple law enforcement agencies in implementing the COP House philosophy in other communities (Rockford, IL, Chicago, Saint Cloud, MN and the Town of Mt. Pleasant Police Departments). The new COP Playbook will continue to be used to inform and support the next generation of law enforcement leaders, locally and beyond.
2. Fair and Impartial Policing Training; Implicit Bias Training.
3. Implemented Citizen Services (Online Reporting) website. The purpose of this site is to provide an additional alternative to citizens for obtaining information or reporting low-priority calls for service.
4. Utilized federal grant funds to purchase Personal Protective Equipment (PPE) and HALO disinfectant sprayers to disinfect vehicles and building for officer safety during COVID- 19 pandemic.
5. Chicago PD COP tour.
6. VirTra science based de-escalation training for law enforcement and judgmental firearm training simulators.
7. Alcohol, tobacco, and Firearm (ATF)/National Integrated Ballistic Information Network (NIBIN) program for ballistics evaluations and provides investigative leads in a timely fashion.
8. NIBIN crime gun grant application.
9. Internal Affairs (IA) Audit process to help reduce internal and external complaints.
10. Implemented ballistic helmets to law enforcement uniforms
11. Converted squad vehicles from Tahoe to Ford vehicles.
12. Re-did branding to a more robust social strategy.
13. Converted from Panasonic to Axon digital evidence management system.

2023 STRATEGIC INITIATIVES

1. Update Recruitment Process to Achieve City-wide Equitable Workplace Goals

In the aftermath of the George Floyd homicide in Minnesota and subsequent the Jacob Blake office-involved shooting in Kenosha, calls for police reform currently dominate the national discourse. As we respond to the national narrative on a local level, the most pressing goal for 2022 will continue to be the need to identify, recruit, and hire new members that will assist in restoring trust in the policing profession. In particular, the recruitment of local candidates will be critical, with a strong emphasis on attracting qualified minority candidates, will be charged with policing the community where they were born, raised, and educated.

2. Professional Standards Unit Development

Professional Standards Unit was created and development involves providing administrative oversight into department processes such as, but not limited to; systematic use of force review; annual performance evaluations; regular TASER download and review; implementation of an early intervention system; and track outside employment.

3. Development of Formal Officer Mentoring Program and Supervisor Program

New recruits will shadow supervisors before their first day. First line supervisor training program will be 20 hours and designed to provide tools on how to be a shift supervisor, receive complaints, incident reports, assess body worn camera footage, in car camera footage, and pursuit reviews.

4. Establishment Long-term Partnership with FBI (Permanent City-owned SIU Facility).

5. Establishment of Regional Law Enforcement Fusion Center (ATF, DEA, FBI, and regional LE Agencies)

Supplement NIBIN implementation with Flock Safety equipment license plate, and sound detection capabilities.



6. Remodel of COP Office (W. 6TH St.)

Constructed in 1899 and opened in 1993, the W. 6th Street COP House is the oldest of six local COP house locations. Among the challenges with the current location is the absence of a community conference room and a computer learning lab. The current facility is not ADA complaint and parking near this facility is inadequate. In order to meet the changing needs of this community, the W. 6th Street COP house must be replaced. COVID delayed the remodel completion.

7. Development of RUSD Public Safety Pathway; Develop Policy Cadet Program

Through a strategic partnership between the Racine Police Department, Gateway College and RUSD, a new Public Safety Pathway (under the RUSD Academies Initiative) was planned for the fall semester of 2021. Under this partnership, students with an interest in police and fire sciences would receive educational instruction that will build the necessary skills to be successful in their chosen field. The goal is to cultivate local candidates that will chose to serve locally. To maintain engagement, the Cadet and Explorer Program will be incorporated in this initiative.

8. Development of RPI Social Media Platform (YOUTube Channel/Merged Content Website)

In an effort to recruit and attract the most qualified police officer candidates, and to ensure the noteworthy contributions of all sworn members is regularly communicated to the citizens we serve, a new social media platform will be developed and managed in-house. Inasmuch as social media is used on a national level to communicate antipolice messaging, the goal of the local media platform is to publish local content designed to provide a counter-view to the national narrative (which is often not in line with the local narrative).

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. \$36,000 for three years, totaling \$108,000, for unlimited storage for digital evidence through Axon Enterprise, Inc.
2. Addition of approximately \$100,000 for building a career pipeline through a cadet program.
3. \$450,000 in the 2023 capital for new body cams, TASERS, dash cams software and hardware. This is a multi-year commitment included in the ten-year capital plan.
4. \$34,000 for Automatic License Plate Readers (ALPR) for three years through Panasonic.
5. \$40,200 for interview rooms at a cost of \$6,700 annually for 6 years through AXON.
6. \$20,000 for Channel Services at a cost of \$5,000 annually for 4 years through AXON.
7. Bullet Resistant Glass at Public Service Counter for \$30,000.

2023 Goal-Setting Statements

Goal Statement #1

Update Recruitment Process to Achieve City-wide Equitable Workplace Goals

The most pressing goal for 2023 will continue to be the need to identify, recruit, and hire new members, which will assist in restoring trust in the policing profession 2023. In particular, the recruitment of local candidates will be critical, with a strong emphasis on attracting qualified minority candidates. Like all members, they will be tasked with policing the community where they were born, raised, and educated.

Goal Statement #2

Develop Professional Standards Unit

The already created Professional Standards Unit will provide administrative oversight into Department processes such as, but not limited to; systematic use of force review; annual performance evaluations; creation of early intervention system; and track outside employment.

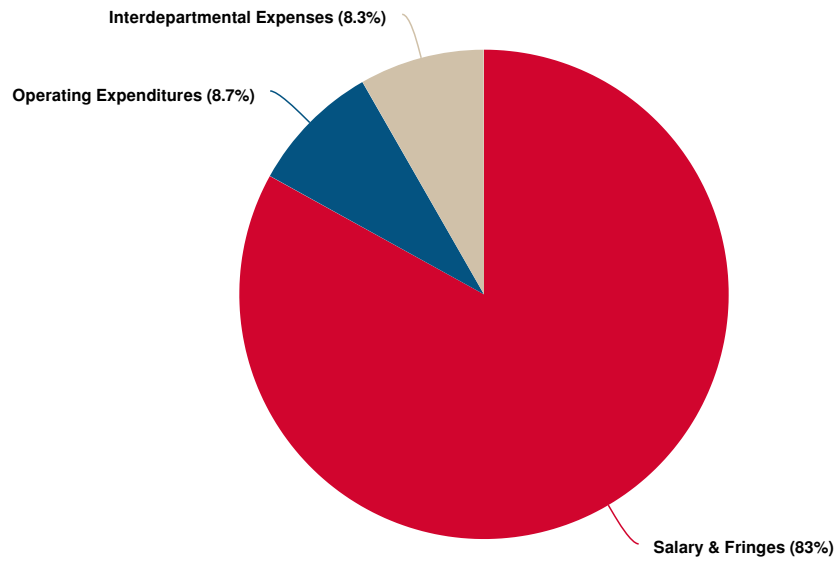
Goal Statement #3

Development and Promotion of Succession Planning and Retention

New recruits will shadow supervisors before their first day. First line supervisor training program will be 20 hours and designed to provide tools on how to be a shift supervisor, receive complaints, incident reports, assess body worn camera footage, in car camera footage, and pursuit reviews.

Expenditures by Appropriation Unit - Police

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$25,186,698	\$24,666,143	\$24,465,757	\$25,577,580	4.5%
Operating Expenditures	\$2,674,013	\$2,399,962	\$2,806,762	\$2,679,668	-4.5%
Interdepartmental Expenses	\$1,658,876	\$1,890,871	\$2,138,601	\$2,545,262	19%
Capital Outlay	\$0	\$4,056	\$0	\$0	0%
Total Expense Objects:	\$29,519,587	\$28,961,033	\$29,411,120	\$30,802,510	4.7%

Department Detail Expenditures - Police

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
Public Safety					
Police Department					
Salary & Fringes					
Pd-Salaries	\$15,315,076	\$14,424,365	\$15,655,446	\$16,319,346	4.2%
Pd-Part Time Salaries	\$33,984	\$186,427	\$405,384	\$373,476	-7.9%
Pd-Overtime	\$1,627,618	\$2,395,309	\$1,100,000	\$1,500,000	36.4%
Residency	\$6,827	\$1,585	\$0	\$23,143	N/A
Pd-FICA	\$1,255,399	\$1,249,870	\$1,222,228	\$1,232,233	0.8%
Pd-WRS	\$2,008,023	\$2,008,161	\$1,844,663	\$2,006,591	8.8%
Pd-Health Care	\$4,443,316	\$3,932,748	\$3,769,122	\$3,643,380	-3.3%
Pd-Clothing Allowance	\$178,300	\$177,342	\$180,000	\$180,000	0%
Employee Reimbursement	\$0	\$4,531	\$0	\$0	0%
Cso-Salaries	\$226,213	\$195,478	\$178,425	\$186,264	4.4%
Cso-Overtime	\$0	\$316	\$1,000	\$500	-50%
Residency	\$0	\$0	\$0	\$1,305	N/A
Cso-FICA	\$16,608	\$14,295	\$13,650	\$14,347	5.1%
Cso-WRS	\$12,154	\$12,535	\$11,599	\$12,755	10%
Cso-Health Care	\$63,180	\$63,180	\$84,240	\$84,240	0%
Total Salary & Fringes:	\$25,186,698	\$24,666,143	\$24,465,757	\$25,577,580	4.5%
Operating Expenditures					
Pd-Professional Services	\$80,000	\$24,463	\$100,000	\$100,000	0%
Pd-Contracted Services	\$200,544	\$64,860	\$166,238	\$152,912	-8%
Pd-SIU-Contracted Services	\$22,970	\$22,833	\$23,390	\$23,750	1.5%
Pd-Property/Equipment Rental	\$23,828	\$23,986	\$25,050	\$25,050	0%
Pd-SIU-Property/Equipmt Rental	\$78,000	\$78,000	\$79,500	\$79,500	0%
Pd-Banking/Financial Charges	\$2,043	\$1,467	\$15,000	\$15,000	0%
Pd-Prisoner Expenses	\$2,680	\$31,600	\$25,000	\$25,000	0%
Pd-Outside Help	\$18,902	\$43,618	\$7,000	\$7,000	0%
Pd-Special Programs/Events	\$9,873	\$21,978	\$0	\$10,000	N/A
Pd-Towing	\$78,036	\$83,033	\$115,000	\$115,000	0%
Pd-Office Supplies	\$32,362	\$55,546	\$60,000	\$60,000	0%
Pd-Postage & Shipping	\$15,392	\$13,624	\$20,000	\$20,000	0%
Pd-Publications & Subscrip	\$1,672	\$1,860	\$1,403	\$1,500	6.9%
Pd-Copying & Printing	\$10,327	\$7,736	\$14,000	\$14,000	0%
Pd-SIU-Copying & Printing	\$164	\$165	\$150	\$150	0%
Pd-Work Supplies	\$92,748	\$121,945	\$98,390	\$138,390	40.7%
Work Supplies-COVID	\$51,593	\$7,207	\$2,171	\$0	-100%
Pd-SIU-Work Supplies	\$80,000	\$20,000	\$80,000	\$40,000	-50%
Pd-SWAT-Work Supplies	\$15,602	\$18,414	\$6,000	\$10,000	66.7%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Pd-SIU Offsite Expenses	\$0	\$0	\$0	\$1,500	N/A
Pd-SIU-Offsite Expenses	\$3,052	\$3,288	\$5,000	\$5,000	0%
Pd-Small Equipment	\$77,418	\$70,018	\$109,200	\$122,800	12.5%
PD-Direct clothing expenses	\$4,950	\$1,394	\$1,080	\$1,080	0%
Pd-Memberships	\$4,353	\$3,736	\$4,000	\$4,000	0%
Pd-Ammunition	\$54,961	\$31,202	\$60,000	\$60,000	0%
Pd-SWAT-Ammunition	\$17,240	\$15,931	\$12,000	\$15,000	25%
Pd-Utilities	\$48,173	\$63,965	\$48,600	\$48,600	0%
Pd-SIU-Utilities	\$3,080	\$2,604	\$4,000	\$3,000	-25%
Pd-External Comm Services	\$102,502	\$101,453	\$100,000	\$100,000	0%
Pd-SIU-External Comunctn Srvcs	\$6,822	\$9,235	\$8,000	\$9,000	12.5%
Pd-Educ/Training/Conferences	\$99,171	\$110,174	\$133,840	\$133,840	0%
Pd-Travel	\$27	\$2,503	\$0	\$0	0%
Pd-Equip Repairs & Mainten	\$66,100	\$63,731	\$82,564	\$104,364	26.4%
Pd-Transfer to Special Revenue	\$40,478	\$40,478	\$90,000	\$50,000	-44.4%
Cso-Office Supplies	\$135	\$491	\$500	\$500	0%
Cso-Work Supplies	\$2,588	\$1,642	\$2,500	\$2,500	0%
Cso-Direct clothing expenses	\$1,971	\$1,811	\$2,000	\$2,000	0%
Cso-Educ/Training/Conferences	\$4,531	\$7,778	\$8,000	\$8,000	0%
Disp-Community Dispatch Serv	\$1,300,004	\$1,166,186	\$1,166,186	\$1,040,232	-10.8%
Pfcm-Professional Services	\$0	\$495	\$0	\$0	0%
Professional Services	\$0	\$189	\$0	\$0	0%
Pfcm-Fire-Professional Service	\$9,833	\$14,500	\$25,000	\$25,000	0%
Professional Services	\$9,889	\$44,056	\$95,000	\$95,000	0%
Advertising	\$0	\$568	\$11,000	\$11,000	0%
Education/Training/Conferences	\$0	\$200	\$0	\$0	0%
Total Operating Expenditures:	\$2,674,013	\$2,399,962	\$2,806,762	\$2,679,668	-4.5%
Interdepartmental Expenses					
Pd-I/S Building Occupancy	\$638,271	\$662,111	\$694,181	\$639,493	-7.9%
Pd-I/S City Telephone System	\$36,183	\$36,183	\$32,471	\$32,471	0%
Pd-I/S Garage Fuel	\$183,740	\$264,269	\$297,000	\$385,000	29.6%
Pd-I/S Garage Labor	\$309,516	\$300,731	\$330,000	\$335,000	1.5%
Pd-I/S Garage Materials	\$131,223	\$156,694	\$155,000	\$170,000	9.7%
Pd-I/S Information Systems	\$346,496	\$451,730	\$609,683	\$959,432	57.4%
Cso-I/S Garage Fuel	\$7,216	\$9,033	\$10,400	\$13,500	29.8%
Cso-I/S Garage Labor	\$4,139	\$6,607	\$6,000	\$6,500	8.3%
Cso-I/S Garage Materials	\$1,726	\$3,147	\$3,500	\$3,500	0%
Disp-I/S City Telephone System	\$366	\$366	\$366	\$366	0%
Total Interdepartmental Expenses:	\$1,658,876	\$1,890,871	\$2,138,601	\$2,545,262	19%
Capital Outlay					

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Pd-Building Improvements	\$0	\$4,056	\$0	\$0	0%
Total Capital Outlay:	\$0	\$4,056	\$0	\$0	0%
Total Police Department:	\$29,519,587	\$28,961,033	\$29,411,120	\$30,802,510	4.7%
Total Public Safety:	\$29,519,587	\$28,961,033	\$29,411,120	\$30,802,510	4.7%
Total Expenditures:	\$29,519,587	\$28,961,033	\$29,411,120	\$30,802,510	4.7%

PUBLIC WORKS

John Rooney

Commissioner of Public Works

MISSION STATEMENT

The Public Works Department is responsible to manage all functions including Administration, Engineering, Solid Waste, Lift Bridges, Street Maintenance, Street Lighting, Traffic Signals and Emergency Sirens. Public Works also manages the Building Complex, Equipment Garage, Sanitary Sewer, and Waste Disposal (Recycling), which are covered under different Mission Statements.

FUNCTION

The Public Works Department performs all the Mission Statement duties and needs to ensure all contracts are monitored and performed as required by State and Federal requirements. Public Works bids out all City funded projects in a proper manner and ensures that the annual budget is set up to cover all projects necessary to maintain roadways and facilities properly.

Solid Waste Division is responsible for the collection of all residential solid waste via the cart system implemented in 2017.

The Engineering Division is responsible for streets, lighting, and signal design, construction contract management, and storm water and sanitary sewer maintenance projects.

The Street Maintenance Division is responsible for maintaining streets and connecting highways in the City of Racine including pot hole filling, asphalt patching, crack filling, mastic installation, and concrete slab, curb & gutter, and joint seam replacement.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Implemented a one-man, eight route municipal solid waste collection operation
2. Completed a municipal solid waste and recycling management study in order to plan for pending Kestrel Hawk Landfill closure
3. Completed a DPW Campus Study in order to plan for the relocation of public works facilities more conducive to DPW operations
4. Completed two-way conversions at Lake Avenue and Wisconsin Avenue facilitating Downtown mobility
5. Continuing construction of the historic 6th Street Bridge for 2023 completion
6. Expanded the Facilities Condition Assessment to include remaining City of Racine-owned structures
7. Implemented an in-house CDL training program in order to attract and retain new employees
8. Implemented an efficient, reliable overtime notification & call-in system through Alert Media services

2023 STRATEGIC INITIATIVES

1. Design and begin construction on a municipal solid waste and recycling transfer station
2. Train staff in transfer station operations
3. Conduct solid waste and recycling operations between the time Kestrel Hawk Landfill closes and the new Transfer Station is operational
4. Concrete slab, curb & gutter, and joint/seam replacement normally done in-house, to be packaged and bid out to contractors
5. Solicit proposals for on-call electrical services in street lighting, traffic signals, and building complex

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Provide funding for the transition plan for solid waste
2. Provide capital budget funding for design and construction of a solid waste and recycling transfer station
3. Provide capital budget funding for concrete slab, curb & gutter, and joint/seam street maintenance projects
4. Increased operational budget to include contracted services for on-call electricians

2023 Goal-Setting Statements

Goal Statement #1

Create and implement plans, specifications & estimates for construction of a Refuse Transfer Station & Resident Waste Drop-off Facility and training of DPW staff for the facility's management

In order to create and implement the Transfer Station & Drop-off Facility, DPW will prepare an action plan in 2023 to develop plans, specs & estimates for advertising & construction of the new facility and train personnel in the operations of it.

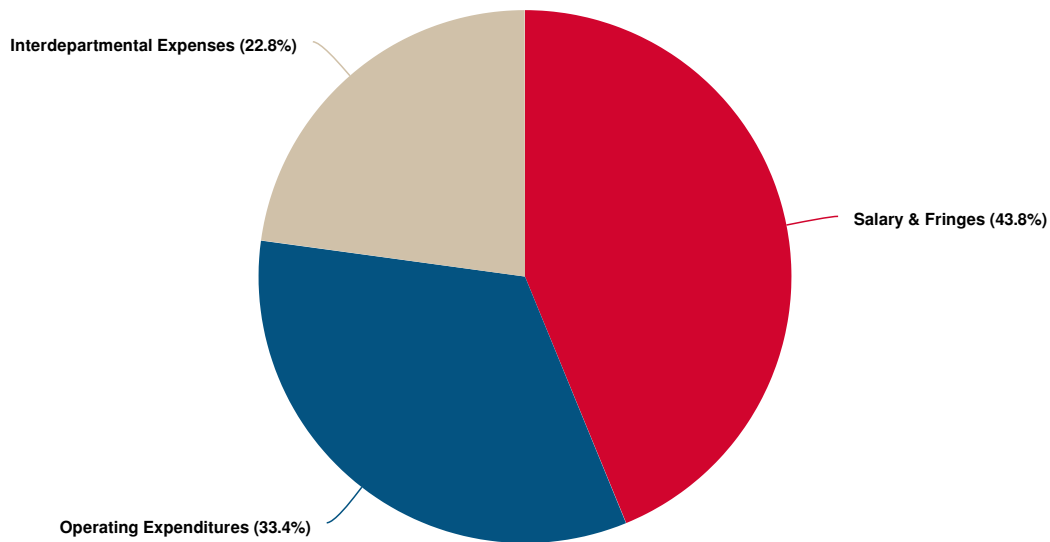
Goal Statement #2

Research and implement long-term plans for the migration to a Fully Automated Electric Refuse Truck & Electric Street Sweeper Fleet as part of the DPW Campus Plan

In order to obtain compliance with City's carbon reduction initiatives, substantially decrease operating & capital costs and reduce employee injury claims; DPW will prepare and implement a plan to replace the entire fleet of diesel refuse trucks, and street sweepers within the Storm Water Utility, with EV within 10 years of the completion of the DPW Campus Plan.

Expenditures by Appropriation Unit - Public Works

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$4,453,267	\$4,135,442	\$4,639,759	\$5,302,848	14.3%
Operating Expenditures	\$3,278,593	\$3,707,372	\$3,565,550	\$4,040,030	13.3%
Interdepartmental Expenses	\$1,918,878	\$2,072,542	\$2,201,621	\$2,762,619	25.5%
Total Expense Objects:	\$9,650,738	\$9,915,355	\$10,406,930	\$12,105,497	16.3%

Department Detail Expenditures - Public Works

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
Public Works					
Salary & Fringes					
Dpwa-Salaries	\$136,359	\$186,588	\$151,845	\$161,592	6.4%
Dpwa-Part Time Salaries	\$14,500	\$0	\$0	\$0	N/A
Dpwa-Overtime	\$5,465	\$0	\$0	\$0	0%
Residency	\$0	\$0	\$0	\$7,337	N/A
Dpwa-FICA	\$10,352	\$13,912	\$11,614	\$12,927	11.3%
Dpwa-WRS	\$9,302	\$11,845	\$9,869	\$11,488	16.4%
Dpwa-Health Care	\$57,915	\$32,643	\$33,275	\$34,053	2.3%
Dpwa-Mileage	\$2,402	\$727	\$800	\$0	-100%
Eng-FICA	\$0	\$92	\$0	\$0	0%
Swst-Salaries	\$966,976	\$999,783	\$1,213,501	\$1,671,023	37.7%
Swst-Part Time Salaries	\$212,723	\$63,911	\$84,942	\$0	-100%
Swst-Overtime	\$2,254	\$15,610	\$22,830	\$20,000	-12.4%
Residency	\$0	\$0	\$22,830	\$27,448	20.2%
Swst-FICA	\$86,726	\$83,107	\$99,332	\$129,795	30.7%
Swst-WRS	\$64,951	\$67,516	\$78,875	\$115,494	46.4%
Swst-Health Care	\$407,160	\$460,318	\$407,475	\$628,044	54.1%
Swst-Clothing Allowance	\$42	\$0	\$0	\$0	N/A
Stmt-Salaries	\$1,234,370	\$1,032,931	\$1,140,621	\$1,082,101	-5.1%
Stmt-Part Time Salaries	\$27,911	\$11,176	\$70,122	\$100,070	42.7%
Stmt-Overtime	\$71,262	\$160,787	\$245,423	\$246,120	0.3%
Residency	\$0	\$0	\$22,830	\$26,890	17.8%
Stmt-FICA	\$96,904	\$87,291	\$92,622	\$92,471	-0.2%
Stmt-WRS	\$88,243	\$78,519	\$74,129	\$75,384	1.7%
Stmt-Health Care	\$476,589	\$365,574	\$367,291	\$353,431	-3.8%
Stmt-Clothing Allowance	\$454	\$1,108	\$500	\$0	-100%
Lght-Salaries	\$108,858	\$99,844	\$117,480	\$115,834	-1.4%
Lght-Part Time Salaries	\$0	\$372	\$0	\$0	0%
Lght-Overtime	\$1,087	\$3,631	\$5,000	\$5,000	0%
Lght-FICA	\$8,060	\$7,557	\$8,985	\$8,861	-1.4%
Lght-WRS	\$7,422	\$7,010	\$7,638	\$7,877	3.1%
Lght-Health Care	\$25,272	\$18,078	\$25,272	\$31,236	23.6%
Trfc-Salaries	\$217,314	\$215,309	\$210,431	\$212,977	1.2%
Trfc-Part Time Salaries	\$436	\$5,934	\$6,000	\$7,910	31.8%
Trfc-Overtime	\$16,034	\$13,631	\$15,000	\$15,000	0%
Residency	\$0	\$0	\$0	\$3,550	N/A
Trfc-FICA	\$16,999	\$16,958	\$16,556	\$17,172	3.7%
Trfc-WRS	\$15,745	\$15,468	\$13,678	\$14,724	7.6%
Trfc-Health Care	\$63,180	\$58,213	\$62,993	\$67,039	6.4%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Total Salary & Fringes:	\$4,453,267	\$4,135,442	\$4,639,759	\$5,302,848	14.3%
Operating Expenditures					
Dpwa-Professional Services	\$1,513	\$881	\$1,500	\$3,000	100%
Dpwa-Property/Equipment Rental	\$6,645	\$4,635	\$7,500	\$5,000	-33.3%
Banking/Financial Charges	\$524	\$495	\$1,000	\$1,000	0%
Dpwa-Outside Help	\$19,671	\$612	\$0	\$800	N/A
Dpwa-Advertising	\$4,883	\$22,544	\$6,000	\$25,000	316.7%
Dpwa-Office Supplies	\$2,099	\$5,560	\$3,500	\$3,500	0%
Office Supplies	\$63	\$651	\$0	\$0	0%
Dpwa-Postage & Shipping	\$11,517	\$1,681	\$2,500	\$1,800	-28%
Dpwa-Publications & Subscrip	\$249	\$0	\$400	\$400	0%
Dpwa-Copying & Printing	\$1,089	\$2,898	\$2,500	\$3,000	20%
Dpwa-Work Supplies	\$2,713	\$4,802	\$2,500	\$4,000	60%
Work Supplies-COVID	\$477	\$0	\$0	\$0	N/A
Dpwa-Memberships	\$3,082	\$2,145	\$4,000	\$4,000	0%
Dpwa-External Comm Services	\$6,364	\$10,252	\$12,000	\$12,000	0%
Dpwa- Educ/Training/Conferences	\$80	\$511	\$3,000	\$5,000	66.7%
Dpwa-Travel	\$301	\$77	\$800	\$1,000	25%
Sim-Utilities	\$192	\$2	\$250	\$250	0%
Sim-Equip Repairs & Mainten	\$9,848	\$3,280	\$10,000	\$8,000	-20%
Swst-Professional Services	\$1,166	\$1,886	\$0	\$0	0%
Swst-Contracted Services	\$0	\$0	\$0	\$50,000	N/A
Swst-Waste Disposal	\$1,511,705	\$1,412,317	\$1,520,000	\$1,490,000	-2%
Swst-Advertising	\$27,055	\$29,432	\$24,000	\$33,000	37.5%
Swst-Office Supplies	\$1,543	\$1,568	\$1,000	\$1,500	50%
Swst-Work Supplies	\$44,969	\$50,942	\$27,000	\$15,000	-44.4%
Swst-Janitorial Supplies	\$803	\$969	\$900	\$1,000	11.1%
Janitorial Supplies	\$771	\$0	\$0	\$0	N/A
Swst-Direct clothing expenses	\$2,001	\$1,500	\$2,000	\$2,000	0%
Swst-Licenses Permits & Fees	\$0	\$1,021	\$0	\$0	0%
Swst-Utilities	\$1,395	\$1,575	\$2,000	\$2,400	20%
Swst-External Comm Services	\$8,398	\$0	\$0	\$0	N/A
Swst- Educ/Training/Conferences	\$1,287	\$995	\$1,500	\$5,500	266.7%
Swst-Travel	\$0	\$0	\$500	\$3,000	500%
Stmt-Professional Services	\$362	\$398	\$500	\$500	0%
Stmt-Contracted Services	\$0	\$7,635	\$20,000	\$205,000	925%
Stmt-Property/Equipment Rental	\$0	\$0	\$1,000	\$1,000	0%
Stmt-Outside Help	\$0	\$0	\$0	\$68,580	N/A
Stmt-Office Supplies	\$557	\$1,348	\$1,400	\$1,500	7.1%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Office Supplies	\$1,116	\$0	\$0	\$0	N/A
Stmt-Copying & Printing	\$4,135	\$0	\$2,000	\$2,000	0%
Stmt-Work Supplies	\$407,846	\$557,289	\$550,000	\$570,000	3.6%
Work Supplies	\$4,856	\$1,464	\$0	\$0	0%
Stmt-Janitorial Supplies	\$1,449	\$643	\$1,500	\$1,500	0%
Janitorial Supplies	\$1,871	\$0	\$0	\$0	N/A
Stmt-Direct clothing expenses	\$86	\$0	\$500	\$0	-100%
Stmt-Utilities	\$12,953	\$2,108	\$12,500	\$12,500	0%
Stmt-Educ/Training/Conferences	\$2,749	\$534	\$2,800	\$5,000	78.6%
Stmt-Travel	\$0	\$0	\$0	\$1,300	N/A
Lght-Professional Services	\$122,713	\$84,744	\$115,000	\$115,000	0%
Lght-Contracted Services	\$0	\$0	\$0	\$75,000	N/A
Lght-Office Supplies	\$68	\$0	\$0	\$0	N/A
Lght-Work Supplies	\$74,572	\$154,220	\$125,000	\$130,000	4%
Lght-Utilities	\$826,849	\$1,156,088	\$880,000	\$880,000	0%
Lght-Equip Repairs & Mainten	\$5,089	\$7,543	\$20,000	\$20,000	0%
Trfc-Contracted Services	\$0	\$0	\$0	\$75,000	N/A
Trfc-Work Supplies	\$90,553	\$77,648	\$110,000	\$110,000	0%
Trfc-Direct clothing expenses	\$97	\$0	\$0	\$0	N/A
Trfc-Utilities	\$48,269	\$61,137	\$52,000	\$50,000	-3.8%
Trfc-Equip Repairs & Mainten	\$0	\$31,343	\$35,000	\$35,000	0%
Total Operating Expenditures:	\$3,278,593	\$3,707,372	\$3,565,550	\$4,040,030	13.3%
Interdepartmental Expenses					
Dpwa-I/S Building Occupancy	\$18,516	\$19,235	\$20,205	\$8,953	-55.7%
Dpwa-I/S City Telephone System	\$1,098	\$1,098	\$1,098	\$1,098	0%
Dpwa-I/S Information Systems	\$143,317	\$149,786	\$190,922	\$197,980	3.7%
Eng-I/S Building Occupancy	\$32,622	\$33,889	\$35,598	\$34,701	-2.5%
Eng-I/S City Telephone System	\$2,562	\$2,562	\$2,562	\$2,562	0%
Eng-I/S Garage Fuel	\$1,354	\$2,366	\$2,500	\$3,200	28%
Eng-I/S Garage Labor	\$3,405	\$3,288	\$4,000	\$4,000	0%
Eng-I/S Garage Materials	\$1,129	\$1,363	\$1,650	\$1,650	0%
Swst-I/S Building Occupancy	\$67,617	\$70,283	\$73,742	\$83,359	13%
Swst-I/S City Telephone System	\$366	\$366	\$366	\$366	0%
Swst-I/S Garage Fuel	\$88,517	\$137,778	\$148,000	\$389,000	162.8%
Swst-I/S Garage Labor	\$362,615	\$383,795	\$345,000	\$534,000	54.8%
Swst-I/S Garage Materials	\$190,941	\$230,802	\$180,000	\$259,000	43.9%
Swst-I/S Information Systems	\$4,824	\$5,329	\$7,104	\$7,084	-0.3%
Stmt-I/S Building Occupancy	\$76,252	\$79,258	\$83,159	\$94,004	13%
Stmt-I/S City Telephone System	\$1,281	\$1,281	\$1,281	\$1,281	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Stmt-I/S Garage Fuel	\$99,768	\$125,829	\$171,300	\$212,000	23.8%
Stmt-I/S Garage Labor	\$474,350	\$467,364	\$519,000	\$500,000	-3.7%
Stmt-I/S Garage Materials	\$247,223	\$261,383	\$284,000	\$294,000	3.5%
Stmt-I/S Information Systems	\$44,053	\$49,610	\$62,822	\$65,520	4.3%
Lght-I/S Garage Fuel	\$651	\$1,534	\$1,500	\$1,800	20%
Lght-I/S Garage Labor	\$11,067	\$7,514	\$12,000	\$12,000	0%
Lght-I/S Garage Materials	\$4,511	\$4,286	\$12,000	\$12,400	3.3%
Trfc-I/S Building Occupancy	\$12,298	\$12,783	\$13,412	\$15,161	13%
Trfc-I/S Garage Fuel	\$4,007	\$4,487	\$6,700	\$8,000	19.4%
Trfc-I/S Garage Labor	\$13,645	\$10,405	\$14,500	\$13,000	-10.3%
Trfc-I/S Garage Materials	\$7,109	\$4,871	\$7,200	\$6,500	-9.7%
Trfc-I/S Information Systems	\$3,778	\$0	\$0	\$0	N/A
Total Interdepartmental Expenses:	\$1,918,878	\$2,072,542	\$2,201,621	\$2,762,619	25.5%
Total Public Works:	\$9,650,738	\$9,915,355	\$10,406,930	\$12,105,497	16.3%
Total Expenditures:	\$9,650,738	\$9,915,355	\$10,406,930	\$12,105,497	16.3%

PARKS, RECREATION, & CULTURAL SERVICES

Tom Molbeck

Parks & Recreation Director

MISSION STATEMENT

The mission of the Department of Parks and Recreation is to preserve our parks and open spaces and provide essential recreational programs and cultural services in a safe, professional and friendly manner.

FUNCTION

Recreation Division - responsible for providing youth/adult sports, activities, special events and fundraisers. Staff is responsible for planning, implementing, and evaluating the programs as well as the over 250 part time staff and volunteers.

- Youth Sports and Activities – Basketball, Softball, Volleyball, Track and Field, Kiddie Korner, Future, Play It Again, Bigs and Traditional Playgrounds, Main Gallery and Snow Sharks
- Adult Sports and Activities – Basketball Softball, Volleyball, Pickle Ball and Kickball
- Special Events/Fundraisers – Movies in the Park, Hot Summer Nights, F/X Games, Monument Mash and Juneteenth Day.
- Community Center – A total of five (5) community centers provide programming from youth to senior adults. The centers are placed in neighborhoods scattered all over the city. Programs consist of open gym activities, game room activities, art & crafts, ceramics, senior clubs, etc. Public rental opportunities and outreach partnerships are encouraged

Parks Division - The parks maintenance staff maintains approximately 1,200 acres of parks, playgrounds and medians as well as providing services to public special events. The department also removes snow from 28 miles of alleyways, over 30 miles of sidewalks and department parking facilities. The parks division also maintains such parkland at North Beach, Monument Square, Horlick Athletic Field and Pershing Sports Facility.

Forestry Division – Forestry staff maintains over 23,000 citywide trees. Maintenance includes planting trees, tree removals, emergency tree removals and tree pruning as well as Emerald Ash Bore (EAB) insect treatment of selected trees. Staff uses the Tree Keeper program system to inventory all city trees.

Miscellaneous – Wustum Museum, Zoo and Golf Courses (3) are under the umbrella of PRCS.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Lakeshore Improvements
 - a. Contractual Services through Smithgroup
 - b. Zoo Pathway
 - i. Temporary to Permanent repair/enhancement of the Zoo Pathway
 - c. Pershing Park & Revetment
 - i. Concept Drawing Stages
2. North Beach Safety Improvement
 - a. City Departments and County
 - b. New additional signage
 - c. Updated equipment purchases
 - d. Increase in lifeguard staff (able to guard Zoo Beach on weekends)
 - e. New staff flowchart and duties established
3. Root River parks and pathway improvements
 - a. Partnership with Root River Council
 - b. Purchase and installment of Message Boards
 - c. Collaboration of special events
4. Extended Community Center Hours
 - a. Approved funding allowed center to extend hours and provide more program opportunities
5. RUSD Partnership
 - a. A Memorandum of Understanding (MOU) allowed a partnership to bring new programming to the City
 - i. Six (6) additional playground sites
 - ii. Camps and Clinics
 - iii. Track & Field Events

6. There were a total of 95 Public Events
7. There were a total of 84 Park Reservations
8. New Playground Structures
 - a. Hamilton and Island Park
9. A successful week long Juneteenth Day Celebration

2023 STRATEGIC INITIATIVES

1. In order to revise the current City Tree Ordinance, PRCS staff will hire a Professional Consultant to assist the City Attorney's office and Forestry Division. The new City Tree Ordinance will be completed and presented for approval during next year's budget process (November 2023).
2. In order to enhance the use of Humble Park, PRCS staff will hire a Professional Consultant to assist PRCS staff and board members in developing a Park Master Plan. The Park Master Plan will be complete for Humble Park by November 2023.
3. PRCS staff will plan, promote and implement three (3) fundraising events. These events will enhance the PRCS budgeted costs for current/new programming and supplies. The events will be held by November 2023.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Requesting that two (2) Secretary I positions increased to Secretary III
2. A slight increase in department operating budget due to increasing cost for supplies

2023 Goal-Setting Statements

Goal Statement #1

Revise current City Tree Ordinance

In order to revise the current City Tree Ordinance, PRCS staff will hire a Professional Consultant to assist the City Attorney's office and Forestry Division. The new City Tree Ordinance will be completed and presented for approval during next year's budget process (November 2023).

Goal Statement #2

Enhance the use of Humble Park

In order to enhance the use of Humble Park, PRCS staff will hire a Professional Consultant to assist PRCS staff and board members in developing a Park Master Plan. The Park Master Plan will be complete for Humble Park by November 2023.

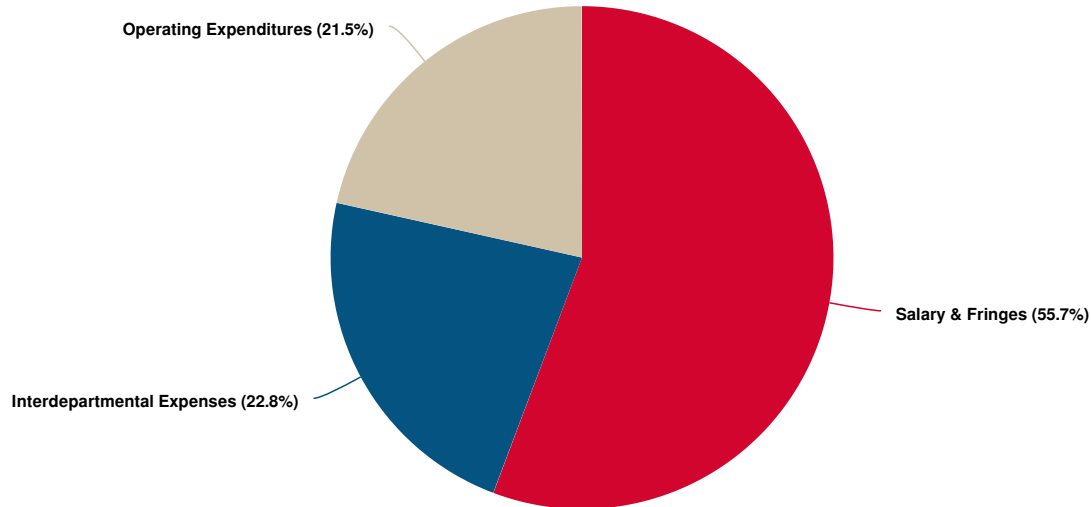
Goal Statement #3

Fundraising Opportunities

PRCS staff will plan, promote and implement three (3) fundraising events. These events will enhance the PRCS budgeted costs for current/new programming and supplies. The events will be held by November 2023.

Expenditures by Appropriation Unit - Parks, Recreation, & Cultural Services

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$3,264,328	\$3,504,265	\$3,881,546	\$4,189,257	7.9%
Operating Expenditures	\$1,448,066	\$1,481,337	\$1,570,277	\$1,614,950	2.8%
Interdepartmental Expenses	\$1,400,823	\$1,417,884	\$1,577,860	\$1,710,614	8.4%
Total Expense Objects:	\$6,113,217	\$6,403,485	\$7,029,683	\$7,514,821	6.9%

Department Detail Expenditures - Parks, Recreation, & Cultural Services

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
Parks, Recreation & Cultural Services					
Parks, Recreation, Cultural Services					
Salary & Fringes					
Prdr-Salaries	\$236,297	\$285,459	\$376,716	\$405,718	7.7%
Prdr-Part Time Salaries	\$27,100	\$0	\$0	\$0	N/A
Prdr-Overtime	\$0	\$717	\$0	\$0	0%
Residency	\$0	\$0	\$0	\$1,569	N/A
Prdr-FICA	\$19,013	\$20,980	\$28,819	\$31,157	8.1%
Prdr-WRS	\$17,900	\$18,972	\$24,486	\$27,696	13.1%
Prdr-Health Care	\$63,180	\$84,240	\$84,240	\$84,240	0%
Prdr-Mileage	\$477	\$813	\$1,000	\$1,000	0%
Chvz-Salaries	\$84,090	\$72,657	\$65,772	\$73,008	11%
Chvz-Part Time Salaries	\$35,642	\$49,049	\$58,517	\$89,988	53.8%
Residency	\$0	\$0	\$0	\$2,190	N/A
Chvz-FICA	\$9,036	\$8,913	\$9,511	\$12,517	31.6%
Chvz-WRS	\$6,855	\$6,522	\$4,513	\$7,333	62.5%
Chvz-Health Care	\$42,120	\$26,379	\$42,120	\$26,379	-37.4%
Chvz-Mileage	\$570	\$871	\$960	\$960	0%
Hmbl-Salaries	\$197	\$0	\$0	\$0	N/A
Hmbl-Part Time Salaries	\$25,465	\$32,235	\$33,075	\$43,120	30.4%
Hmbl-FICA	\$1,963	\$2,466	\$2,523	\$3,301	30.8%
Hmbl-WRS	\$988	\$1,219	\$556	\$1,457	162.1%
King-Salaries	\$65,912	\$68,497	\$67,124	\$69,414	3.4%
King-Part Time Salaries	\$47,261	\$43,842	\$70,956	\$80,024	12.8%
King-FICA	\$8,445	\$8,333	\$10,561	\$11,434	8.3%
King-WRS	\$5,881	\$6,083	\$4,823	\$7,176	48.8%
King-Health Care	\$21,060	\$21,060	\$21,060	\$21,060	0%
King-Mileage	\$118	\$141	\$600	\$600	0%
Brnt-Salaries	\$79,883	\$81,695	\$79,354	\$84,219	6.1%
Brnt-Part Time Salaries	\$37,079	\$77,951	\$73,411	\$93,930	28%
Residency	\$0	\$0	\$0	\$2,527	N/A
Brnt-FICA	\$8,650	\$12,009	\$11,686	\$13,822	18.3%
Brnt-WRS	\$6,212	\$7,592	\$5,710	\$9,114	59.6%
Brnt-Health Care	\$21,060	\$21,060	\$21,060	\$21,060	0%
Brnt-Mileage	\$167	\$0	\$500	\$500	0%
Tylr-Salaries	\$75,425	\$80,434	\$79,472	\$84,219	6%
Tylr-Part Time Salaries	\$20,060	\$27,400	\$33,730	\$50,844	50.7%
Tylr-FICA	\$7,173	\$8,109	\$8,659	\$10,333	19.3%
Tylr-WRS	\$6,363	\$7,077	\$5,948	\$8,907	49.7%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Tylr-Health Care	\$21,060	\$21,060	\$21,060	\$21,060	0%
Tylr-Mileage	\$721	\$1,706	\$960	\$1,200	25%
Park-Salaries	\$964,484	\$967,373	\$936,469	\$970,568	3.6%
Park-Part Time Salaries	\$264,771	\$315,759	\$466,783	\$494,357	5.9%
Park-Overtime	\$7,345	\$23,187	\$20,000	\$20,000	0%
Residency	\$0	\$0	\$0	\$16,486	N/A
Park-FICA	\$91,614	\$97,470	\$108,893	\$114,856	5.5%
Park-WRS	\$75,774	\$75,859	\$75,388	\$80,327	6.6%
Park-Health Care	\$299,052	\$273,780	\$252,720	\$252,720	0%
Park-Clothing Allowance	\$486	\$273	\$800	\$800	0%
Park-Mileage	\$332	\$0	\$500	\$250	-50%
Rec-Salaries	\$26,572	\$84,968	\$0	\$121,264	N/A
Rec-Part Time Salaries	\$434,701	\$474,265	\$685,878	\$607,987	-11.4%
Rec-Overtime	\$4,220	\$5,611	\$0	\$0	0%
Rec-FICA	\$35,307	\$42,479	\$52,526	\$53,477	1.8%
Rec-WRS	\$10,815	\$12,808	\$7,247	\$7,169	-1.1%
Rec-Health Care	\$42,120	\$21,816	\$21,060	\$42,120	100%
Rec-Mileage	\$3,313	\$3,074	\$3,800	\$3,800	0%
Total Salary & Fringes:	\$3,264,328	\$3,504,265	\$3,881,546	\$4,189,257	7.9%
Operating Expenditures					
Prdr-Property/Equipment Rental	\$4,016	\$1,943	\$4,308	\$4,300	-0.2%
Prdr-Banking/Financial Charges	\$2,458	\$6,346	\$4,100	\$4,500	9.8%
Prdr-Advertising	\$3,398	\$8,377	\$8,370	\$8,370	0%
Prdr-Office Supplies	\$2,989	\$5,787	\$6,500	\$6,500	0%
Office Supplies-COVID	\$3,102	\$0	\$0	\$0	N/A
Prdr-Postage & Shipping	\$1,000	\$1,931	\$2,000	\$2,500	25%
Prdr-Publications & Subscrip	\$98	\$98	\$120	\$120	0%
Prdr-Copying & Printing	\$550	\$1,931	\$1,200	\$1,500	25%
Prdr-Work Supplies	\$0	\$820	\$0	\$0	0%
Work Supplies-COVID	\$318	\$0	\$0	\$0	N/A
Prdr-Memberships	\$2,051	\$1,366	\$2,000	\$1,500	-25%
Prdr-Educ/Training/Conferences	\$99	\$1,299	\$2,600	\$2,000	-23.1%
Prdr-Travel	\$0	\$585	\$1,700	\$2,300	35.3%
Prdr-Equip Repairs & Mainten	\$85	\$0	\$600	\$600	0%
Chvz-Contracted Services	\$37,091	\$39,547	\$45,580	\$45,580	0%
Chvz-Publications & Subscrip	\$217	\$269	\$275	\$275	0%
Chvz-Work Supplies	\$874	\$986	\$1,000	\$1,300	30%
Work Supplies	\$0	\$748	\$0	\$0	0%
Chvz-Janitorial Supplies	\$1,795	\$2,424	\$2,300	\$2,300	0%
Chvz-Small Equipment	\$873	\$1,000	\$1,000	\$1,000	0%
Licenses Permits & Fees	\$456	\$473	\$590	\$680	15.3%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Chvz-Equip Repairs & Mainten	\$3,897	\$3,251	\$4,372	\$4,690	7.3%
Hmbl-Contracted Services	\$15,228	\$13,206	\$19,479	\$19,480	0%
Hmbl-Work Supplies	\$354	\$490	\$400	\$800	100%
Hmbl-Janitorial Supplies	\$995	\$993	\$1,000	\$1,000	0%
Hmbl-Licenses Permits & Fees	\$456	\$473	\$590	\$680	15.3%
Hmbl-Equip Repairs & Mainten	\$1,931	\$2,424	\$2,604	\$2,784	6.9%
King-Contracted Services	\$32,978	\$35,083	\$47,640	\$47,640	0%
King-Publications & Subscrip	\$0	\$0	\$275	\$275	0%
King-Work Supplies	\$1,209	\$857	\$1,000	\$1,500	50%
King-Janitorial Supplies	\$1,161	\$1,849	\$2,000	\$2,000	0%
King-Small Equipment	\$627	\$87	\$800	\$800	0%
King-Licenses Permits & Fees	\$456	\$473	\$590	\$680	15.3%
King-Equip Repairs & Mainten	\$2,165	\$2,462	\$4,470	\$4,530	1.3%
Brnt-Contracted Services	\$36,630	\$33,543	\$38,658	\$46,640	20.6%
Brnt-Publications & Subscrip	\$114	\$0	\$275	\$0	-100%
Brnt-Work Supplies	\$712	\$1,278	\$800	\$1,200	50%
Work Supplies	\$299	\$0	\$0	\$0	N/A
Brnt-Janitorial Supplies	\$1,363	\$1,317	\$2,000	\$2,000	0%
Brnt-Small Equipment	\$717	\$1,031	\$1,000	\$1,000	0%
Brnt-Licenses Permits & Fees	\$1,338	\$473	\$590	\$680	15.3%
Brnt-Equip Repairs & Mainten	\$2,284	\$4,922	\$5,070	\$5,110	0.8%
Tylr-Contracted Services	\$23,490	\$20,113	\$28,260	\$28,260	0%
Tylr-Work Supplies	\$361	\$405	\$650	\$800	23.1%
Tylr-Janitorial Supplies	\$965	\$330	\$1,000	\$1,000	0%
Tylr-Small Equipment	\$667	\$941	\$750	\$750	0%
Tylr-Licenses Permits & Fees	\$456	\$494	\$590	\$680	15.3%
Tylr-Equip Repairs & Mainten	\$1,578	\$2,536	\$2,504	\$2,504	0%
Park-Contracted Services	\$23,216	\$38,545	\$34,000	\$34,000	0%
Park-Property/Equipment Rental	\$7,534	\$8,803	\$7,000	\$8,400	20%
Park-Copying & Printing	\$87	\$98	\$300	\$300	0%
Park-Work Supplies	\$6,150	\$7,083	\$8,000	\$8,500	6.3%
Work Supplies-COVID 19	\$980	\$0	\$0	\$0	0%
Park-Janitorial Supplies	\$5,725	\$5,983	\$6,000	\$7,000	16.7%
Janitorial Supplies-COVID	\$3,243	\$440	\$0	\$0	0%
Park-Small Equipment	\$4,436	\$4,276	\$5,500	\$6,500	18.2%
Park-Utilities	\$226,146	\$247,207	\$243,515	\$243,515	0%
Park-Educ/Training/Conferences	\$502	\$0	\$1,000	\$500	-50%
Park-Travel	\$0	\$0	\$500	\$500	0%
Park-Building Repairs & Mainte	\$34,653	\$34,732	\$42,000	\$42,000	0%
Park-Equip Repairs & Mainten	\$4,224	\$4,088	\$4,300	\$4,300	0%
Park-Grounds Repairs & Mainten	\$25,108	\$31,241	\$36,100	\$36,100	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Rec-Contracted Services	\$6,751	\$2,905	\$15,000	\$15,000	0%
Rec-Property/Equipment Rental	\$1,260	\$11,203	\$9,000	\$12,500	38.9%
Rec-Work Supplies	\$32,244	\$34,172	\$45,000	\$45,000	0%
Work Supplies-COVID	\$12,893	\$3,073	\$0	\$0	0%
Rec-External Comm Services	\$11,909	\$13,890	\$15,000	\$15,000	0%
Rec-Equip Repairs & Mainten	\$6,478	\$6,601	\$28,000	\$28,000	0%
Wstm-Professional Services	\$269,715	\$306,530	\$300,452	\$327,027	8.8%
Wstm-Building Repairs & Maint	\$0	\$828	\$0	\$0	0%
Wstm-Grounds Repairs & Mainten	\$3,136	\$2,355	\$5,000	\$5,000	0%
Zoo-Professional Services	\$565,737	\$510,000	\$510,000	\$510,000	0%
Zoo-Utilities	\$2,037	\$2,325	\$3,000	\$3,000	0%
Total Operating Expenditures:	\$1,448,066	\$1,481,337	\$1,570,277	\$1,614,950	2.8%
Interdepartmental Expenses					
Prdr-I/S Building Occupancy	\$48,050	\$49,916	\$52,433	\$59,340	13.2%
Prdr-I/S City Telephone System	\$2,013	\$2,013	\$2,013	\$2,013	0%
Prdr-I/S Information Systems	\$82,062	\$76,235	\$86,852	\$99,448	14.5%
Chvz-I/S Building Occupancy	\$100,002	\$103,994	\$109,061	\$123,283	13%
Chvz-I/S City Telephone System	\$915	\$915	\$915	\$915	0%
Chvz-I/S Information Systems	\$18,133	\$20,300	\$27,334	\$27,017	-1.2%
Hmbl-I/S Building Occupancy	\$57,357	\$59,619	\$62,553	\$70,711	13%
Hmbl-I/S City Telephone System	\$732	\$732	\$732	\$732	0%
Hmbl-I/S Information Systems	\$15,633	\$17,004	\$22,394	\$22,567	0.8%
King-I/S Building Occupancy	\$99,316	\$103,232	\$108,313	\$122,438	13%
King-I/S City Telephone System	\$915	\$915	\$915	\$915	0%
King-I/S Information Systems	\$48,528	\$52,438	\$68,700	\$69,546	1.2%
Brnt-I/S Building Occupancy	\$115,732	\$120,295	\$126,216	\$142,676	13%
Brnt-I/S City Telephone System	\$549	\$549	\$549	\$549	0%
Brnt-I/S Information Systems	\$43,705	\$47,109	\$61,595	\$62,464	1.4%
Tylr-I/S Building Occupancy	\$90,469	\$94,036	\$98,664	\$111,531	13%
Tylr-I/S City Telephone System	\$366	\$366	\$366	\$366	0%
Tylr-I/S Information Systems	\$15,808	\$15,808	\$25,170	\$24,383	-3.1%
Park-I/S Building Occupancy	\$116,917	\$85,870	\$90,096	\$101,846	13%
Park-I/S City Telephone System	\$732	\$732	\$732	\$732	0%
Park-I/S Garage Fuel	\$51,033	\$74,516	\$96,600	\$112,000	15.9%
Park-I/S Garage Labor	\$245,348	\$240,501	\$250,000	\$250,000	0%
Park-I/S Garage Materials	\$87,648	\$92,237	\$105,000	\$105,000	0%
Park-I/S Information Systems	\$90,721	\$87,137	\$102,755	\$114,115	11.1%
Rec-I/S City Telephone System	\$1,080	\$1,080	\$1,080	\$1,080	0%
Rec-I/S Information Systems	\$9,647	\$10,658	\$14,208	\$14,167	-0.3%
Wstm-I/S Building Occupancy	\$38,221	\$39,728	\$41,683	\$47,119	13%
Zoo-I/S Building Occupancy	\$19,192	\$19,949	\$20,931	\$23,661	13%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Total Interdepartmental Expenses:	\$1,400,823	\$1,417,884	\$1,577,860	\$1,710,614	8.4%
Total Parks, Recreation, Cultural Services:	\$6,113,217	\$6,403,485	\$7,029,683	\$7,514,821	6.9%
Total Parks, Recreation & Cultural Services:	\$6,113,217	\$6,403,485	\$7,029,683	\$7,514,821	6.9%
Total Expenditures:	\$6,113,217	\$6,403,485	\$7,029,683	\$7,514,821	6.9%

COMMUNITY DEVELOPMENT

Kathleen Fischer

Interim Director, Community Development

MISSION STATEMENT

The Department of City Development works to enhance the community by expanding the tax base, attracting employment opportunities, improving the City's housing stock, and improving the quality of life for the citizens of the City of Racine.

FUNCTION

The Department of City Development has responsibilities in six program areas: Planning and Redevelopment, Neighborhood Services, Building and Code Compliance, Project Management and Administrative Services, Assessment Services, and Neighborhood Enhancement.

Planning and Redevelopment Division creates long-term land use plans for the City and implements the plans through land use regulation and redevelopment activities. The division's staff is focused on the physical development of the City and creating opportunities for enhancement, historic preservation, and redevelopment. The staff coordinates with City departments in planning and redevelopment projects and provides guidance and interpretation of plans, codes and ordinances to the general public and the development community. The staff supports the Planning, Heritage, and Design Commission, Zoning and Building Board of Appeals, Community Development Authority, area business improvement districts, and industrial park development review committees, and other special planning committees and initiatives as assigned.

Neighborhood Services Division (formerly Housing and Community Development) administers federal community block grants and housing development programs for low to moderate individuals, provides a Fair Housing program to all residents, and works to address the housing and neighborhood development needs of the City's most vulnerable areas. The staff works with the Community Development Committee and the Loan Board of Review.

Building and Code Compliance is responsible for the administration of the building code and zoning ordinances within the city. This division is tasked with ensuring that all buildings and structures are safe and compliant with the current construction methods, standards, requirements and procedures. The building, plumbing, electrical code compliance inspectors conduct routine and requested inspections throughout the city.

Department staff address blight and neighborhood appearance and ensures that buildings are structurally safe in compliance with state and local regulations. The staff works with the Building Board of Appeals to ensure that the City's buildings are safe.

Project Management and Administrative Services Division provides clerical, administrative and project management support to the department staff and management in the areas of Communication (internal and external), Record keeping (including research, data/file management, statutorily required reporting etc.) and property appeal/court case work file retention. The staff provides client-centered written and verbal contacts with the public, government officials, property owners, business and community leaders and others. It is responsible for implementing project tracking and other quality control measures throughout city development to facilitate seamless workflow progress across each of the division functions. The division oversees the scheduling of boards and committees; including developing documents for review, analysis and approval processes. Staff handles records requests, mass mailings (rents, assessment notices, public notices, etc.), property listings and other large scale clerical functions within the department. The support services team strives to utilize the significant skills, education, and diverse background of its employees to benefit the citizens of Racine.

Assessment Services Division is primarily responsible for conducting fair, equitable, and accurate assessments of all property within the municipality boundaries in accordance with Wisconsin Statutes. The assessment division is entrusted with the responsibility to ensure that assessed values used for tax purposes are impartial and understandable and that the tax burden is distributed fairly. Additionally, this area provides public education to property owners regarding the appraisal process and their options for the appeal process. The assessment division will continually improve our services and customer relations through innovation, understanding systems and processes, knowing and valuing our client/customer needs. The assessment division also responds to requests presented by the City's Board of Review.

Neighborhood Enhancement Division has established a program of regularly scheduled, systematic inspections of residential rental dwelling units within neighborhood stabilization and enhancement districts within the city to ensure that those units provide safe, decent, and sanitary living conditions for tenants living in the residential rental dwelling unit and to prevent further deterioration of those units. The division provides data and documentation to support the City of Racine's effort to identify and reduce the number of chronic nuisance properties that occur within the city. This division encourages property owners who own and operate residential rental dwelling units to exercise

their responsibility to ensure that the city ordinances governing the condition and maintenance of residential rental dwelling units are followed to protect the health, safety, and welfare of the public and prevent blighted conditions in city neighborhoods.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Construction was completed and occupancy has begun at the William Apartments at Belle City Square, a market rate multifamily development, which was assisted with significant financial assistance facilitated by the City Development Department.
2. Construction of the Verdant hotel is well underway with anticipated completion in June/ July 2023
3. Five single-family homes under construction with City Development financing and/or site assemblage efforts in 2022.
4. Started employee home buyer assistance program with 15 grants given to City employees in 2022
5. Started city wide home buyer assistance program
6. Implemented TID neighborhood grant program in TID #22 and #23 with over 100 applications approved in 2022.
7. Created three new TIF Districts #29, #30, #31 including a TIF District for Summit Packaging that will bring 50 new jobs to the City.
8. Completed the update of the City's comprehensive plan

2023 STRATEGIC INITIATIVES

1. Implementation of the Lincoln King Redevelopment plan to continue in 2024. Plan includes new construction and rehabilitation of up to 50 properties in the neighborhood.
2. Serving the community through timely and effective use of Federal Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME) Program, and Emergency Solutions Grant (ESG) funds in light of the COVID-19 pandemic.
3. Continue homeownership incentive programs with an additional 100 new home repair or enhancement grants completed in 2023 and 50 down payment assistance grants given in 2023.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Allocating staff resources and LTE positions to the CDA for the implementation of the Lincoln King Neighborhood Revitalization Plan

2023 Goal-Setting Statements

Goal Statement #1

Initiate Implementation of the Lincoln King Revitalization Plan

In order to stabilize and revitalize the Lincoln King Neighborhood, in conjunction with the construction of a Federally Qualified Health Clinic and community center, the CDA will purchase and renovate 10 in-rent properties with structures and begin the construction of up to 20 new residential properties on vacant lots.

Notes/comments for this statement:

Project will continue into 2024 with an additional 20 new residential properties constructed.

Goal Statement #2

Stabilize and improve housing stock through use of Housing Repair and Enhancement Grant Programs

In order to stabilize our housing stock and promote homeownership, the CDA will continue to expand the availability of housing repair and enhancement grants in various districts throughout the City by authorizing 100 new grants in 2023 for owner occupied homes.

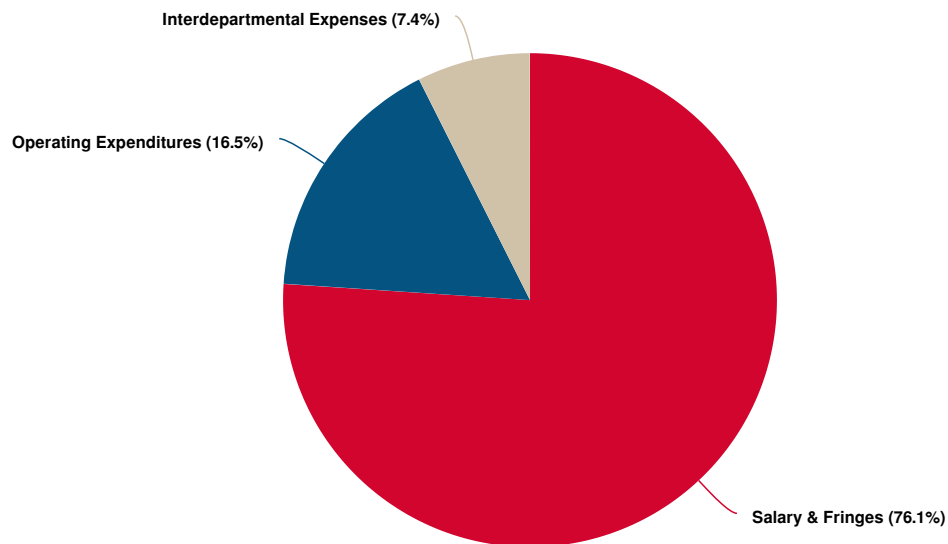
Goal Statement #3

Expand Marketing and outreach for Community Development Programs

In order to expand our promotion of our Community Development programs the CDA will develop marketing materials for housing related programs including: home buyer assistance, repair and enhancement grants, business grants, loan programs. Staff will attend at least 3 events to encourage citizen participation in our programs.

Expenditures by Appropriation Unit - Community Development

2023 Expenditure Summary



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$2,455,459	\$2,103,740	\$2,218,482	\$2,397,499	8.1%
Operating Expenditures	\$233,607	\$245,284	\$323,077	\$520,869	61.2%
Interdepartmental Expenses	\$143,145	\$170,210	\$221,735	\$233,594	5.3%
Total Expense Objects:	\$2,832,211	\$2,519,234	\$2,763,294	\$3,151,962	14.1%

Department Detail Expenditures - Community Development

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
Community Development					
City Development					
Salary & Fringes					
Ases-Salaries	\$434,443	\$282,942	\$289,906	\$361,601	24.7%
Ases-Part Time Salaries	\$18,090	\$16,115	\$0	\$0	0%
Ases-Overtime	\$5,611	\$1,259	\$0	\$0	0%
Residency	\$0	\$0	\$0	\$1,911	N/A
Ases-FICA	\$34,068	\$22,683	\$22,770	\$28,634	25.8%
Ases-WRS	\$29,710	\$19,057	\$18,845	\$24,719	31.2%
Ases-Health Care	\$126,392	\$115,827	\$63,180	\$84,240	33.3%
Ases-Mileage	\$10,750	\$7,095	\$7,740	\$10,800	39.5%
Cd-Salaries	\$232,065	\$486,261	\$740,524	\$792,832	7.1%
Residency	\$0	\$0	\$0	\$14,468	N/A
Cd-FICA	\$17,008	\$36,791	\$56,848	\$61,965	9%
Cd-WRS	\$15,557	\$32,010	\$48,132	\$54,898	14.1%
Cd-Health Care	\$106,353	\$131,575	\$190,633	\$201,579	5.7%
Cd-Mileage	\$1,184	\$6,464	\$3,080	\$3,200	3.9%
Cd-Ed Full Time Salaries	\$83,453	\$0	\$0	\$0	0%
Cd-Ed FICA	\$5,954	\$0	\$0	\$0	0%
Cd-Ed WRS	\$5,633	\$0	\$0	\$0	0%
Cd-Ed Health Care	\$31,540	\$0	\$0	\$0	N/A
Code-Salaries	\$729,707	\$549,996	\$473,891	\$501,840	5.9%
Code-Part Time Salaries	\$19,801	\$1,735	\$0	\$0	0%
Code-Overtime	\$752	\$276	\$0	\$0	0%
Code-FICA	\$56,054	\$40,675	\$37,285	\$39,218	5.2%
Code-WRS	\$49,316	\$37,157	\$30,803	\$34,124	10.8%
Code-Health Care	\$210,600	\$87,569	\$105,300	\$105,300	0%
Code-Mileage	\$27,565	\$16,611	\$13,500	\$10,800	-20%
Hs-Salaries	\$134,644	\$136,606	\$58,567	\$16,359	-72.1%
Hs-FICA	\$9,395	\$10,587	\$4,532	\$1,251	-72.4%
Hs-WRS	\$8,621	\$9,220	\$3,806	\$1,112	-70.8%
Hs-Health Care	\$24,333	\$29,878	\$17,571	\$0	-100%
Hs-Mileage	\$1,613	\$1,563	\$1,320	\$1,400	6.1%
Fhs-Salaries	\$13,891	\$12,588	\$20,041	\$32,282	61.1%
Fhs-FICA	\$939	\$871	\$1,534	\$2,470	61%
Fhs-WRS	\$938	\$850	\$1,303	\$2,195	68.5%
Fhs-Health Care	\$9,477	\$9,477	\$7,371	\$8,301	12.6%
Total Salary & Fringes:	\$2,455,459	\$2,103,740	\$2,218,482	\$2,397,499	8.1%
Operating Expenditures					

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Ases-Contracted Services	\$0	\$0	\$0	\$20,000	N/A
Ases-Outside Help	\$0	\$0	\$10,000	\$10,000	0%
Ases-Manufacturing Assessment	\$11,249	\$11,990	\$12,000	\$12,000	0%
Ases-Board of Review	\$1,633	\$1,770	\$2,500	\$2,500	0%
Ases-Office Supplies	\$2,842	\$2,819	\$3,000	\$3,000	0%
Office Supplies	\$71	\$45	\$0	\$0	0%
Ases-Postage & Shipping	\$17,617	\$9,132	\$19,000	\$20,400	7.4%
Ases-Publications & Subscrip	\$7,175	\$9,653	\$8,860	\$8,860	0%
Ases-Copying & Printing	\$432	\$1,159	\$900	\$6,000	566.7%
Copying & Printing	\$0	\$291	\$0	\$0	0%
Ases-Work Supplies	\$4,475	\$734	\$500	\$700	40%
Work Supplies-COVID	\$1,356	\$0	\$0	\$0	0%
Ases-Licenses Permits & Fees	\$0	\$20	\$0	\$0	0%
Ases-Memberships	\$1,699	\$1,624	\$1,700	\$2,200	29.4%
Ases-Meeting Expenses	\$0	\$105	\$0	\$0	0%
Ases-P Card Expenses	\$0	-\$31	\$0	\$0	N/A
Ases-External Comm Services	\$3,538	\$4,417	\$4,800	\$4,800	0%
Ases-Educ/Training/Conferences	\$2,286	\$414	\$3,000	\$3,600	20%
Ases-Equip Repairs & Mainten	\$120	\$0	\$150	\$0	-100%
Cd-Professional Services	\$54,976	\$13,034	\$18,974	\$210,000	1,006.8%
Cd-Contracted Services	\$6,568	\$49,434	\$27,500	\$7,500	-72.7%
Cd-Property/Equipment Rental	\$1,129	\$847	\$3,000	\$1,600	-46.7%
Cd-Advertising	\$1,273	\$2,695	\$2,250	\$2,250	0%
Cd-Special Programs/Events	\$52	\$0	\$0	\$0	N/A
Cd-Office Supplies	\$584	\$2,812	\$1,000	\$3,000	200%
Office Supplies-COVID	\$704	\$401	\$0	\$0	0%
Cd-Postage & Shipping	\$647	\$5,313	\$1,200	\$6,000	400%
Cd-Publications & Subscrip	\$157	\$161	\$300	\$300	0%
Cd-Copying & Printing	\$1,706	\$3,207	\$1,750	\$1,500	-14.3%
Cd-Work Supplies	\$1,086	\$2,912	\$350	\$5,000	1,328.6%
Work Supplies-COVID	\$13,675	\$0	\$0	\$0	N/A
Cd-Memberships	\$1,931	\$2,115	\$2,018	\$2,218	9.9%
Cd-External Comm Services	\$2,443	\$4,050	\$1,938	\$3,120	61%
Cd-Educ/Training/Conferences	\$2,659	\$1,440	\$4,690	\$3,500	-25.4%
Cd-Travel	\$535	\$0	\$5,800	\$1,100	-81%
Cd-Equip Repairs & Mainten	\$0	\$0	\$200	\$200	0%
Cd-Grnds Repairs & Maintenance	\$0	\$37,996	\$15,000	\$15,000	0%
Cd-Ed Contracted Services	\$150	\$0	\$0	\$0	N/A
Cd-Memberships	\$558	\$0	\$0	\$0	N/A
Utilities	\$998	\$0	\$0	\$0	N/A

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Cd-Educatr/Training/Conferenc	\$2,610	\$0	\$0	\$0	N/A
Cd-Travel	\$154	\$0	\$0	\$0	N/A
Cd-Ed Grnds Repairs & Maintena	\$10,114	\$0	\$0	\$0	N/A
Code-Professional Services	\$1,954	\$4,743	\$1,000	\$2,000	100%
Code-Property/Equipment Rental	\$523	\$1,370	\$3,000	\$1,200	-60%
Code-Advertising	\$3,327	\$2,518	\$600	\$600	0%
Code-Raze Board Remove Build	\$0	\$0	\$100,000	\$100,000	0%
Code-Office Supplies	\$4,075	\$12,171	\$3,500	\$4,000	14.3%
Office Supplies-COVID	\$883	\$1,018	\$0	\$0	0%
Code-Postage & Shipping	\$6,922	\$7,112	\$4,500	\$7,000	55.6%
Code-Publications & Subscrip	\$396	\$225	\$500	\$500	0%
Code-Copying & Printing	\$3,511	\$6,726	\$1,500	\$6,000	300%
Code-Work Supplies	\$868	\$343	\$1,000	\$1,000	0%
Work Supplies-COVID	\$159	\$38	\$0	\$0	0%
Code-Small Equipment	\$0	\$159	\$0	\$0	0%
Code-Memberships	\$380	\$256	\$1,755	\$1,255	-28.5%
Code-External Comm Services	\$9,785	\$12,604	\$11,500	\$16,200	40.9%
Code-Educ/Training/Conferences	\$2,727	\$3,089	\$2,020	\$2,100	4%
Code-Travel	\$0	\$21	\$560	\$350	-37.5%
Code-Grnds Repairs & Maintena	\$0	\$89	\$0	\$0	0%
Hs-Professional Services	\$16,543	\$1,794	\$12,000	\$2,800	-76.7%
Hs-Contracted Services	\$8,755	\$4,100	\$9,180	\$3,880	-57.7%
Hs-Property/Equipment Rental	\$1,129	\$0	\$282	\$0	-100%
Hs-Advertising	\$0	\$1,582	\$2,500	\$2,500	0%
Hs-Special Programs/Events	\$0	\$0	\$100	\$200	100%
Hs-Office Supplies	\$372	\$2,542	\$4,000	\$3,000	-25%
Office Supplies-COVID	\$327	\$210	\$0	\$0	0%
Hs-Postage & Shipping	\$752	\$113	\$800	\$800	0%
Hs-Publications & Subscrip	\$100	\$1,710	\$0	\$0	0%
Hs-Copying & Printing	\$0	\$0	\$923	\$700	-24.2%
Hs-Work Supplies	\$158	\$592	\$1,500	\$500	-66.7%
Work Supplies-COVID	\$318	\$0	\$0	\$0	N/A
Hs-Memberships	\$1,760	\$1,196	\$1,587	\$1,650	4%
Hs-External Comm Services	\$1,116	\$1,239	\$0	\$1,536	N/A
Hs-Educ/Training/Conferences	\$2,529	\$1,544	\$2,440	\$1,900	-22.1%
Hs-Travel	\$363	\$0	\$2,450	\$2,350	-4.1%
Hs-Grnds Repairs & Maintenance	\$3,759	\$3,714	\$1,500	\$500	-66.7%

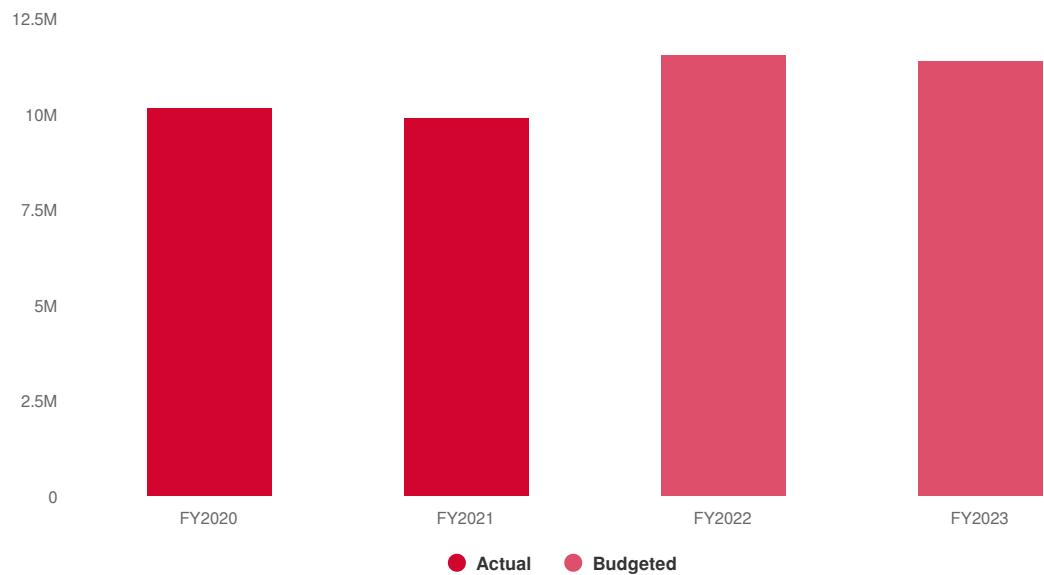
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Fhs-Advertising	\$0	\$1,894	\$0	\$0	0%
Fhs-Postage & Shipping	\$12	\$14	\$0	\$0	0%
Work Supplies	\$900	\$0	\$0	\$0	N/A
Total Operating Expenditures:	\$233,607	\$245,284	\$323,077	\$520,869	61.2%
Interdepartmental Expenses					
Ases-I/S Building Occupancy	\$18,588	\$19,310	\$20,284	\$22,956	13.2%
Ases-I/S City Telephone System	\$1,300	\$1,300	\$1,300	\$1,300	0%
Ases-I/S Information Systems	\$18,830	\$25,345	\$38,438	\$34,281	-10.8%
Cd-I/S Building Occupancy	\$16,543	\$17,186	\$18,052	\$53,640	197.1%
Cd-I/S City Telephone System	\$1,464	\$1,464	\$1,464	\$1,464	0%
Cd-I/S Information Systems	\$14,819	\$18,510	\$26,864	\$24,881	-7.4%
Code-I/S Building Occupancy	\$18,712	\$19,439	\$20,418	\$9,794	-52%
Code-I/S City Telephone System	\$2,013	\$2,013	\$2,013	\$2,013	0%
Code-I/S Information Systems	\$23,014	\$33,440	\$52,786	\$45,494	-13.8%
Hs-I/S Building Occupancy	\$11,973	\$12,260	\$12,536	\$12,751	1.7%
Hs-I/S City Telephone System	\$549	\$549	\$549	\$549	0%
Hs-I/S Information Systems	\$4,677	\$7,007	\$11,226	\$9,554	-14.9%
Fhs-I/S Building Occupancy	\$5,293	\$5,420	\$5,542	\$5,637	1.7%
Fhs-I/S City Telephone System	\$366	\$366	\$366	\$366	0%
Fhs-I/S Information Systems	\$5,004	\$6,601	\$9,897	\$8,914	-9.9%
Total Interdepartmental Expenses:	\$143,145	\$170,210	\$221,735	\$233,594	5.3%
Total City Development:	\$2,832,211	\$2,519,234	\$2,763,294	\$3,151,962	14.1%
Total Community Development:	\$2,832,211	\$2,519,234	\$2,763,294	\$3,151,962	14.1%
Total Expenditures:	\$2,832,211	\$2,519,234	\$2,763,294	\$3,151,962	14.1%

SPECIAL REVENUE FUNDS

Expenditures Summary - Special Revenue Funds

\$11,412,845 **-\$130,241**
(-1.13% vs. prior year)

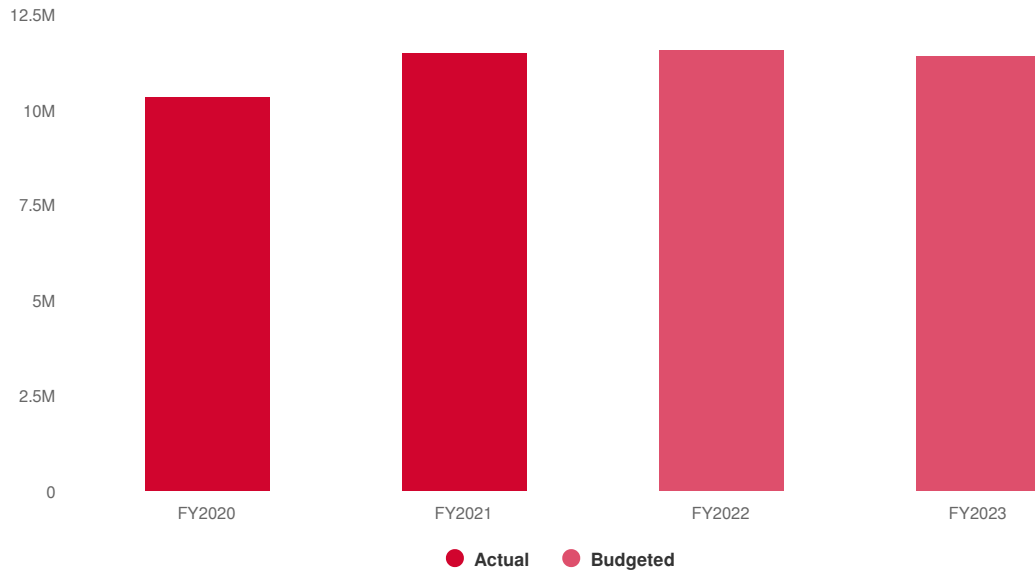
Special Revenue Funds Proposed and Historical Budget vs. Actual



Revenues Summary - Special Revenue Funds

\$11,412,845 **-\$130,241**
(-1.13% vs. prior year)

Special Revenue Funds Proposed and Historical Budget vs. Actual



LIBRARY

Angela Zimmermann
Executive Director

MISSION STATEMENT

The mission of the Racine Public Library is to lift up the lives of the people of the Racine community by embracing community diversity, promoting inclusions, creating opportunity, and by supporting the development of community literacy through a love of literature, learning and civic engagement.

FUNCTION

The Racine Public Library (RPL) was established by the residents in 1897 to fulfill one of the cornerstones of democracy: an educated citizenry. It provides opportunities for every person to pursue a lifelong education. RPL is a learning institution, innovative and future-focused, supporting the love of reading and learning, and promoting curiosity and inquisitiveness for all ages. RPL is committed to equity, inclusion, and diversity.

RPL collects and preserves materials for free, equal access by all residents in a safe, neutral space where everyone is welcome and that reflects the community's expectation for services.

RPL has a highly trained staff who continually evaluate the community's needs, collaborate with other organizations to serve the community outside the building's walls, and to the best of their abilities provide residents with a positive experience. RPL staff members have open, clear, timely communication; are honest and accountable; act with integrity and professionalism; follow the American Library Association Code of Ethics; protect patron privacy, and promote intellectual freedom.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. RPL continues to implement their five-year strategic plan, specifically focusing on post-pandemic spaces/spatial changes, a new team responsibility map and cross-training, and creating a new invitation and experience to the library.
2. RPL rolled out a new website, community engagement platform, and events calendar in June of 2022.
3. The Library opened its new multisensory space, quiet room, and nursing station in January of 2022.
4. The Library will be eliminating its security contract and bringing on staff 'Public Safety Specialists' who will focus on community engagement, eliminate barriers from among both staff and community members, focus on various de-escalation techniques (as needed), exemplary customer service, and align with the Library's goals and objectives of its strategic plan.
5. In August of 2022, the Library welcomed a new member to its Library GO! fleet – the Techmobile. This mobile Library will act as a hybrid vehicle but particularly focusing on technology deserts and underserved populations within our community. The Techmobile will allow access to Wi-Fi, as well as serve as a tech hub and bridge the digital divide – one can use the Techmobile to check-out laptops, hotspots, Chromebooks, etc. Coding, 3D printing, STEAM, digital literacy classes will be offered on the road with the Techmobile.
6. 2022 is the 125th anniversary of the Racine Public Library. RPL led (and shall continue so) an entire yearlong celebration through fundraising efforts, receptions, programs celebrating the past and supporting the needs and excitement of the future, displays, and recognizing all of the changes coming to the library.
7. By the end of 2022, the 2nd floor renovation will be complete with new meeting spaces, an Innovation Lab, a new Teen Area, an expanded History Room, flex spaces, a Business Center, audio and podcasting studio, access to the Library via Lake Avenue, a new staircase from the Library Circle entrance, new furniture, and much more. We are excited to debut the newly renovated Library for the community.

2023 STRATEGIC INITIATIVES

1. RPL to continue to implement the 20 Great Leaps, a five-year strategic plan but recognizing that with all of the quick and significant changes within the last two years, we will look at 2023 as the 'Year of Evaluation'.
2. Completion of a communications and marketing plan, through rebuilding the RPL brand and adopting a design-based engagement process by October 2023.
3. The Racine Public Library Foundation will be undergoing a capital campaign towards the end of 2022. The capital campaign work will significantly involve the efforts of the RPL staff, and in particular, the Leadership Team. This capital campaign will carry into the first two quarters of 2023.
4. RPL will focus on expanding community outreach efforts and conducting a program/services needs assessment by June of 2022 and begin the creation of a community engagement toolkit.

5. Continued trainings for all staff on implicit bias training, whole person librarianship, and equity, diversity, and inclusivity training to create an accessible and welcoming space for all.
6. Continued customer service training for all staff on creating a welcoming experience to the Library and mobile branches. Continue encouraging the concept of 'Gemütlichkeit' among the staff.

2023 Goal-Setting Statements

Goal Statement #1

Engaging and Effective Communication

In order to continue to create a new invitation to the library and the experience RPL offers, completion of a communications and marketing plan through rebuilding the RPL brand and adopting a design-based engagement process by October of 2023.

Notes/comments for this statement:

Sections 2 and 3 of RPL Strategic Plan:

Create a new invitation to the library and the experience RPL offers.

- Continued customer service training for all staff on creating a welcoming experience to the Library and mobile branches. Continue encouraging the concept of 'Gemütlichkeit' among the staff.
- Upon completion of the 2nd floor renovation, begin branding of the Library as the 'third space' or 'home/office away from home'.
- 2-3 trainings a year for all staff on implicit bias training, whole person librarianship, and equity, diversity, and inclusivity training.
- Revise the Library's meeting room policy and procedures to accommodate the variety of new uses once the renovated Library is complete.
- Explore ways to renovate for a family restroom on the 1st floor
- Ensure all restrooms are gender neutral with updated signage.

Sections 2, 3, 11, 14: Creation of a communication, marketing and branding plan for RPL.

- Continue streamlining all marketing and publicity efforts so public are aware of when they encounter RPL (like the Coca-Cola image!). All communication, printed material either circulating in-house or out in the community, social media efforts have a clear and concise approach/image.
- Work with the RPL Foundation or RPL Friends of the Library and/or search out a grant which could support our efforts to bring StoryCorps in-house.
- Engage at least five community members on a monthly basis to provide their stories on why RPL is important to them.

Goal Statement #2

Strengthening Outreach and Nourishing Partnerships

In order to continue to provide quality and responsive services, the library will refine the library resilience plan which specifies services and engagement strategies that can be placed into action in the event of large scale interruption in services. Whether through post-pandemic library spaces, expanded community outreach efforts, conducting a needs assessment related to programming efforts, continuing to redefine and rethink library programming and experiences, serving as the community storyteller, and leading the development of community literacy in all forms.

Notes/comments for this statement:

Sections 6, 11, 12, 15, and 20: Expand community outreach efforts and conduct a program/services needs assessment.

- Early in 2023, begin the process to conduct a community needs assessment and create a community engagement toolkit.
- With the data we researched in regards to the Techmobile, continue focusing on underserved and low-borrower areas within our service population with both the Techmobile and Bookmobile.

Sections 13 and 14: Lead the development of community literacy and serve as the community storyteller.

- Enhance partnerships with the Racine Literacy Council, United Way, Higher Expectations, RUSD's and the Office of Community and Family Engagement to further develop this goal.
- Continued focus on a transliteracy approach to our services and collections.

- Utilize the new layout of the 2nd floor to better highlight specific collections and keep it active/eye-catching in prominent areas: Spanish, graphic novels, new items, serials, etc.
- Newsletter to be developed in Spanish

Section 6: Continue cultivating partners to support the Library's mission. Extend and amplify the Library's role and importance by creating and nurturing strategic partnerships.

- Develop further our partnerships with the business sector of our service population. Advocate and position the forthcoming Business Center and the Innovation Lab as community spaces for business to utilize.
- Continue working with the City of Racine to align ourselves with their Smart City initiatives and ensure our digital literacy efforts continue in the City's community centers.
- Work with and support the Friends of the Library in their individual efforts to renew and revitalize their organization.
- Work with the Racine County Juvenile Court to build a connection on getting books and opportunities into the hands of those facing difficult challenges.
- Create a satellite and permanent location within the 2nd floor renovation for the Job Center and DWD to continue their offerings at the RPL.
- Work with local art galleries and other community organizations to highlight their work through art displays or via our display cases.

Goal Statement #3

Looking Toward the Future

There has been a significant amount of change and incredibly rapidly done in the last 20 months or so at RPL. Some staff have described it as being 'whiplash' or as one exit interview described it as being 'culture shock because so much happened in such a short amount of time'. I really think that for 11 2023 we need to somewhat slow down a bit and refocus on our strategic plan and vision to ensure sustainability.

Section 9: Adopt a strategic approach to change that values quick wins and long-term sustained improvement and innovation.

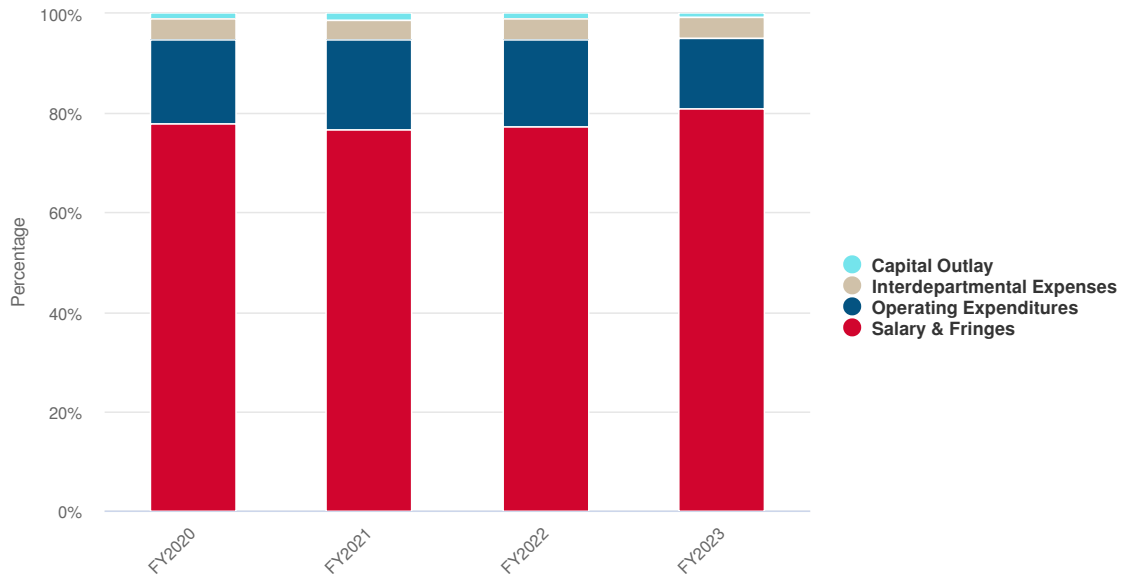
- Leadership Team to hold monthly Q&A sessions (non-mandatory) to allow an open avenue to staff to ask any questions about current operations, changes, and decisions.
- Begin the process of a strategic plan towards the middle/end of 2023. A more succinct plan.

**Note:* The RPL Foundation capital campaign will carry over into 2023 (as well as several 125th initiatives/events). This will take the efforts and time of the Executive Director, Head of Business Development (Marketing), and the Business Office.

- Engage various stakeholders and the community in fundraising and donor events for the capital campaign.
- Develop Library advocates to promote the value of the Library within the framework of the capital campaign.

Expenditures by Expense Type - Library

Budgeted and Historical Expenditures by Expense Type



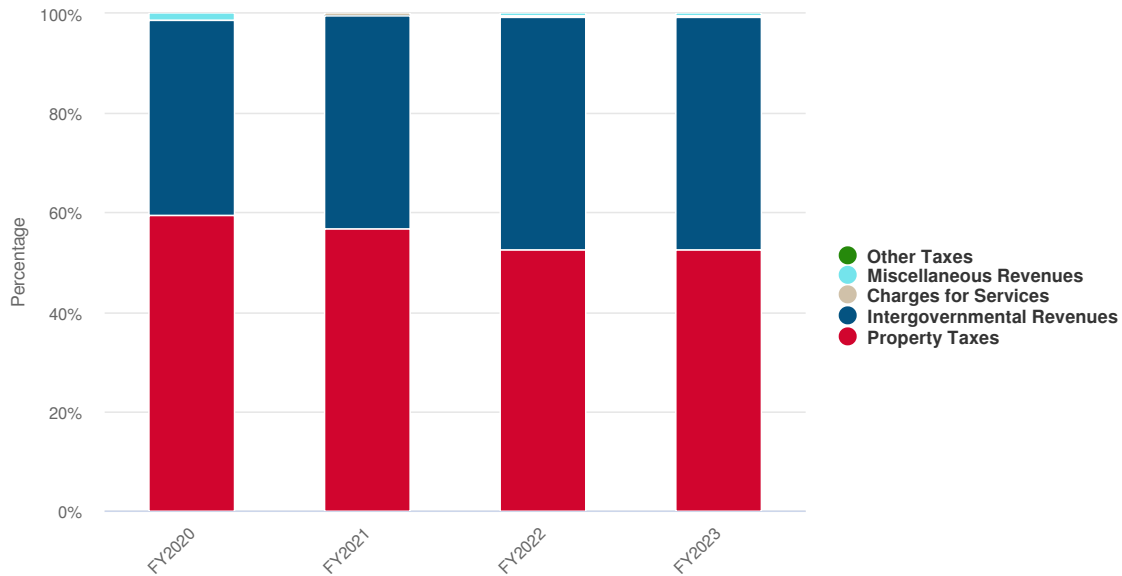
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$1,810,489	\$1,757,702	\$1,774,041	\$1,844,871	4%
Part Time Salaries	\$480,351	\$614,266	\$626,001	\$742,184	18.6%
Overtime	\$1,659	\$4,570	\$3,000	\$15,000	400%
FICA	\$171,054	\$177,065	\$183,599	\$195,306	6.4%
WRS	\$131,229	\$137,940	\$142,383	\$146,266	2.7%
Health Care	\$547,560	\$469,183	\$589,680	\$526,500	-10.7%
Mileage	\$1,338	\$1,814	\$2,200	\$4,000	81.8%
Total Salary & Fringes:	\$3,143,680	\$3,162,541	\$3,320,904	\$3,474,127	4.6%
Operating Expenditures					
Contracted Services	\$123,508	\$151,145	\$181,606	\$45,992	-74.7%
Contracted Services-COVID	\$3,719	\$0	\$0	\$0	N/A
Property/Equipment Rental	\$22,598	\$14,605	\$14,309	\$15,009	4.9%
Collection Services	\$1,441	\$0	\$0	\$0	N/A
Advertising	\$288	\$799	\$2,500	\$6,000	140%
Office Supplies	\$11,094	\$16,340	\$18,000	\$12,000	-33.3%
Office Supplies-COVID	\$1,687	\$471	\$0	\$0	0%
Postage & Shipping	\$4,945	\$3,562	\$5,400	\$5,400	0%
Work Supplies	\$8,797	\$12,148	\$18,200	\$14,800	-18.7%
Work Supplies-COVID	\$5,072	\$203	\$0	\$0	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Janitorial Supplies	\$8,375	\$9,344	\$11,700	\$8,000	-31.6%
Janitorial Supplies-COVID	\$2,694	\$0	\$0	\$0	N/A
Library Materials	\$845	\$873	\$0	\$0	0%
Library Materials	\$41,480	\$37,307	\$40,000	\$35,000	-12.5%
Library Materials-Print	\$115,001	\$123,038	\$0	\$106,148	N/A
Library Materials-Serial	\$18,960	\$19,710	\$103,725	\$19,000	-81.7%
Library Materials-Microfilm	\$2,977	\$1,719	\$3,000	\$0	-100%
Library Materials-Audio Visual	\$40,654	\$31,276	\$60,000	\$35,000	-41.7%
Library Materials-Electronic	\$57,746	\$47,851	\$43,735	\$49,588	13.4%
Library Materials-Other	\$3,484	\$4,017	\$6,000	\$9,500	58.3%
Small Equipment	\$260	\$257	\$400	\$0	-100%
Licenses Permits & Fees	\$0	\$432	\$100	\$500	400%
Memberships	\$4,098	\$4,170	\$3,938	\$1,735	-55.9%
Utilities	\$134,430	\$168,446	\$130,000	\$130,000	0%
External Communication Service	\$11,962	\$12,339	\$23,809	\$17,720	-25.6%
Education/Training/Conferences	\$4,552	\$3,803	\$7,500	\$8,000	6.7%
Travel	\$10,480	\$2,121	\$1,000	\$7,500	650%
Building Repairs & Maintenance	\$10,572	\$21,359	\$21,000	\$15,000	-28.6%
Building Rep& Main-COVID 19	\$1,590	\$0	\$0	\$0	N/A
Equipment Repairs & Maintenance	\$15,331	\$16,419	\$16,000	\$16,000	0%
Grounds Repairs & Maintenance	\$9,650	\$10,756	\$13,000	\$10,000	-23.1%
Software Maintenance	\$8,122	\$33,741	\$35,768	\$42,823	19.7%
Total Operating Expenditures:	\$686,411	\$748,252	\$760,690	\$610,715	-19.7%
Interdepartmental Expenses					
I/S Building Occupancy	\$142,384	\$145,801	\$149,076	\$151,639	1.7%
I/S City Telephone System	\$7,100	\$7,035	\$7,035	\$7,035	0%
I/S Garage Fuel	\$1,494	\$3,957	\$3,800	\$5,000	31.6%
I/S Garage Labor	\$3,538	\$3,140	\$4,000	\$4,000	0%
I/S Garage Materials	\$2,507	\$1,145	\$1,500	\$1,500	0%
I/S Information Systems	\$8,485	\$9,641	\$13,126	\$12,850	-2.1%
Total Interdepartmental Expenses:	\$165,508	\$170,718	\$178,537	\$182,024	2%
Capital Outlay					
Equipment	\$7,138	\$32,509	\$22,000	\$12,500	-43.2%
Equipment	\$14,256	\$0	\$0	\$0	N/A
Computer Hardware	\$8,207	\$12,812	\$13,000	\$17,350	33.5%
Computer Hardware	\$5,388	\$0	\$0	\$0	N/A
Computer Software	\$3,251	\$0	\$0	\$0	N/A
Computer Software-covid	\$1,578	\$0	\$0	\$0	N/A
Total Capital Outlay:	\$39,819	\$45,321	\$35,000	\$29,850	-14.7%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Total Expense Objects:	\$4,035,417	\$4,126,831	\$4,295,131	\$4,296,716	0%

Revenue Detail by Source - Library

Budgeted and Historical Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Property Taxes					
Property Taxes	\$2,504,816	\$2,254,816	\$2,257,317	\$2,257,317	0%
Total Property Taxes:	\$2,504,816	\$2,254,816	\$2,257,317	\$2,257,317	0%
Other Taxes					
Sales Tax Discount	\$1	\$1	\$0	\$0	0%
Total Other Taxes:	\$1	\$1	\$0	\$0	0%
Intergovernmental Revenues					
Federal Grant-Health-COVID	\$35,984	\$0	\$0	\$0	N/A
State Grant-Educ and Rec	\$5,000	\$5,000	\$7,000	\$7,000	0%
County Grant Library	\$1,604,009	\$1,706,482	\$2,009,814	\$2,006,899	-0.1%
Total Intergovernmental Revenues:	\$1,644,993	\$1,711,482	\$2,016,814	\$2,013,899	-0.1%
Charges for Services					
Library Fines & Fees	\$7,589	\$9,172	\$7,500	\$7,500	0%
Library Misc Fees	\$0	\$0	\$3,500	\$10,000	185.7%
Total Charges for Services:	\$7,589	\$9,172	\$11,000	\$17,500	59.1%
Miscellaneous Revenues					
Interest Income	\$34,720	-\$7,157	\$10,000	\$8,000	-20%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Donations/Contributions	\$10,091	\$22	\$0	\$0	0%
Miscellaneous Revenue	\$2,427	\$8,695	\$0	\$0	0%
Total Miscellaneous Revenues:	\$47,238	\$1,560	\$10,000	\$8,000	-20%
Total Revenue Source:	\$4,204,636	\$3,977,031	\$4,295,131	\$4,296,716	0%

WASTE DISPOSAL

John Rooney

Commissioner, Public Works

MISSION STATEMENT

Efficiently manage and operate recycling collection services in order to comply with state law and municipal code.

FUNCTION

Waste Disposal is responsible for the collection of all residential recycling materials.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Completed municipal solid waste / recycling study in order to determine budget and operational requirements while a new transfer station under construction.

2023 STRATEGIC INITIATIVES

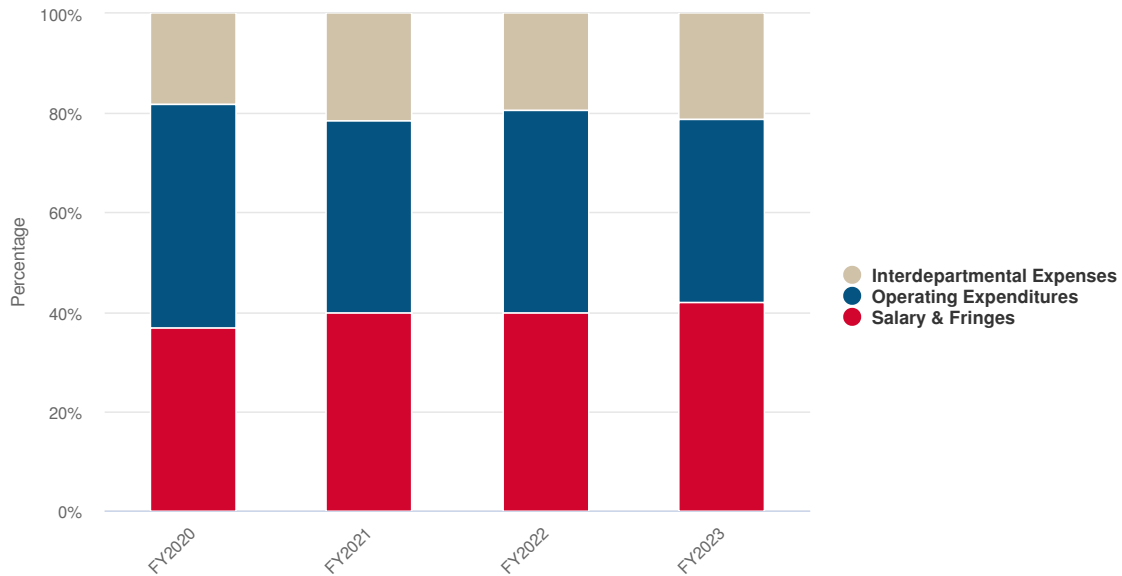
1. Design and construction of a solid waste / recycling transfer station
2. Consolidate white goods and electronics recycling streams through the use of a single vendor.
3. Prepare the public information strategy for movement of Pearl Street Drop-off activities to new transfer station
4. Train staff in transfer station operations

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. The Waste Disposal Fee will remain the same as 2022 and will be \$64.24 per unit.

Expenditures by Expense Type - Waste Disposal

Budgeted and Historical Expenditures by Expense Type

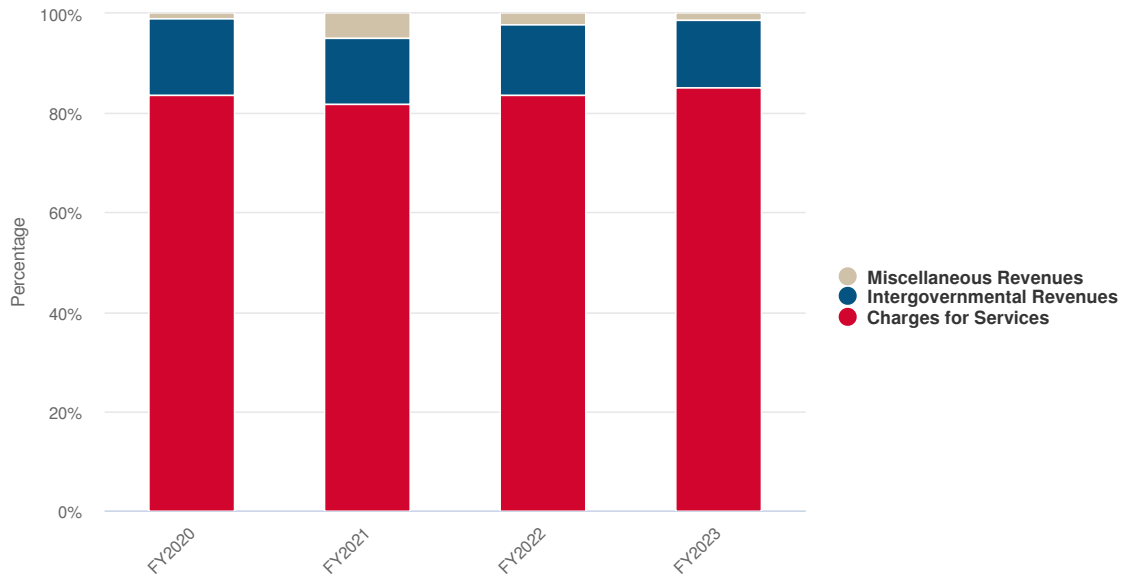


Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$465,733	\$412,815	\$462,201	\$464,309	0.5%
Part Time Salaries	\$30,497	\$89,999	\$198,198	\$238,987	20.6%
Overtime	\$3,806	\$4,778	\$5,708	\$30,204	429.2%
Residency	\$0	\$0	\$0	\$8,440	N/A
FICA	\$36,528	\$31,828	\$50,528	\$36,165	-28.4%
WRS	\$31,584	\$28,136	\$30,041	\$32,145	7%
Health Care	\$161,249	\$154,423	\$154,507	\$154,770	0.2%
Total Salary & Fringes:	\$729,398	\$721,979	\$901,183	\$965,020	7.1%
Operating Expenditures					
Professional Services	\$14,925	\$14,625	\$22,000	\$18,000	-18.2%
Contracted Services	\$356,713	\$176,281	\$351,000	\$305,000	-13.1%
Property/Equipment Rental	\$484,875	\$489,060	\$480,000	\$480,000	0%
Banking/Financial Charges	\$486	\$157	\$0	\$0	0%
Advertising	\$11,139	\$536	\$26,000	\$26,000	0%
Work Supplies	\$10,199	\$3,183	\$20,000	\$2,000	-90%
Memberships	\$393	\$388	\$200	\$0	-100%
Utilities	\$12,687	\$12,100	\$11,500	\$11,500	0%
External Communication Service	\$1,902	\$5,191	\$8,000	\$7,500	-6.2%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Education/Training/Conferences	\$704	\$245	\$1,200	\$5,000	316.7%
Equipment Repairs & Maintenanc	\$0	\$0	\$500	\$0	-100%
Total Operating Expenditures:	\$894,024	\$701,766	\$920,400	\$855,000	-7.1%
Interdepartmental Expenses					
I/S Building Occupancy	\$7,848	\$8,158	\$8,559	\$9,676	13.1%
I/S Garage Fuel	\$66,426	\$78,504	\$108,000	\$143,000	32.4%
I/S Garage Labor	\$188,686	\$188,580	\$210,000	\$210,000	0%
I/S Garage Materials	\$95,755	\$112,369	\$105,000	\$120,000	14.3%
Total Interdepartmental Expenses:	\$358,716	\$387,611	\$431,559	\$482,676	11.8%
Total Expense Objects:	\$1,982,138	\$1,811,356	\$2,253,142	\$2,302,696	2.2%

Revenue Detail by Source - Waste Disposal

Budgeted and Historical Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Intergovernmental Revenues					
State Grant-Recycling	\$314,445	\$315,698	\$315,446	\$315,000	-0.1%
Total Intergovernmental Revenues:	\$314,445	\$315,698	\$315,446	\$315,000	-0.1%
Charges for Services					
Recycling Fees	\$1,710,831	\$1,950,740	\$1,887,696	\$1,962,696	4%
Total Charges for Services:	\$1,710,831	\$1,950,740	\$1,887,696	\$1,962,696	4%
Miscellaneous Revenues					
Interest Income	\$11,293	-\$3,772	\$0	\$0	0%
Sale of Property-Recycle Mat	\$8,207	\$119,123	\$50,000	\$25,000	-50%
Total Miscellaneous Revenues:	\$19,499	\$115,351	\$50,000	\$25,000	-50%
Total Revenue Source:	\$2,044,775	\$2,381,789	\$2,253,142	\$2,302,696	2.2%

MUNICIPAL COURT

Robert Weber

Judge

MISSION STATEMENT

The City of Racine Municipal Court is dedicated to administering justice in an equitable, impartial and timely manner in accordance with the rule of law. The Municipal Court shall provide the public and other agencies it serves with an accessible, safe, respectful environment in which to conduct business and resolve disputes. The Racine Municipal Court is also committed to promoting excellence, integrity and competence while ensuring public trust and confidence in the judicial system.

FUNCTION

The Municipal Court adjudicates alleged ordinance violations by accepting pleas, making and rendering judgments, setting those forfeitures not reserved for the Common Council, making decisions of law, ruling on objections, granting or denying motions and collecting forfeiture's. The Municipal Court is responsible for being a buffer between the citizens and the police by assuring that defendants are not convicted unless they plead guilty or no contest to charges, or are proven guilty by admissible, clear, convincing and satisfactory evidence adduced at trial.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Working towards transitioning the collection of forfeitures from the Police Department to the Municipal Court in the fall of 2022.

2023 STRATEGIC INITIATIVES

1. Implement electronic sign-in process for all court proceedings
2. Replacement of outdated audio equipment in the courtroom

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Request for \$12,826 in the 2023 capital budget to replace outdated audio equipment in the courtroom

2023 Goal-Setting Statements

Goal Statement #1

Implement mentors for at risk youth through the Credible Messenger Program

In order to support at-risk youths that are habitually truant, Racine Municipal Court will combine efforts with Racine County and the YMCA. The Credible Messenger Program assigns mentors to check in on mentees on a daily basis to provide support and connecting them with other resources as needed. The program relies on selected mentors who have experienced and overcome their own involvement with the justice system. In addition, mentees are more likely to be hired by employers if they have the support of mentors (who themselves, are less likely to return to illegal activities and more likely to lead to their own professional development), and also become mentors, thereby helping the community at large.

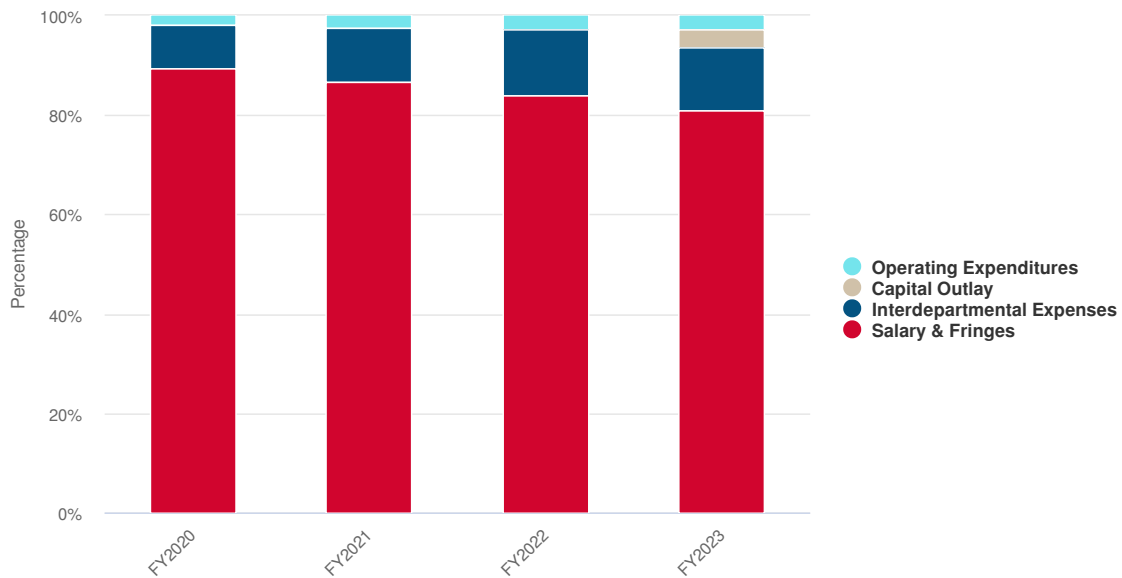
Goal Statement #2

Implement the Community Based Violence Reduction Program

In order to support the reduction of violence in Racine by targeting at-risk and underserved youth, Racine Municipal Court is willing to collaborate with any community groups and RUSD in attempt to foster regular attendance in the schools and to curtail violence on-site or off-site.

Expenditures by Expense Type - Municipal Court

Budgeted and Historical Expenditures by Expense Type

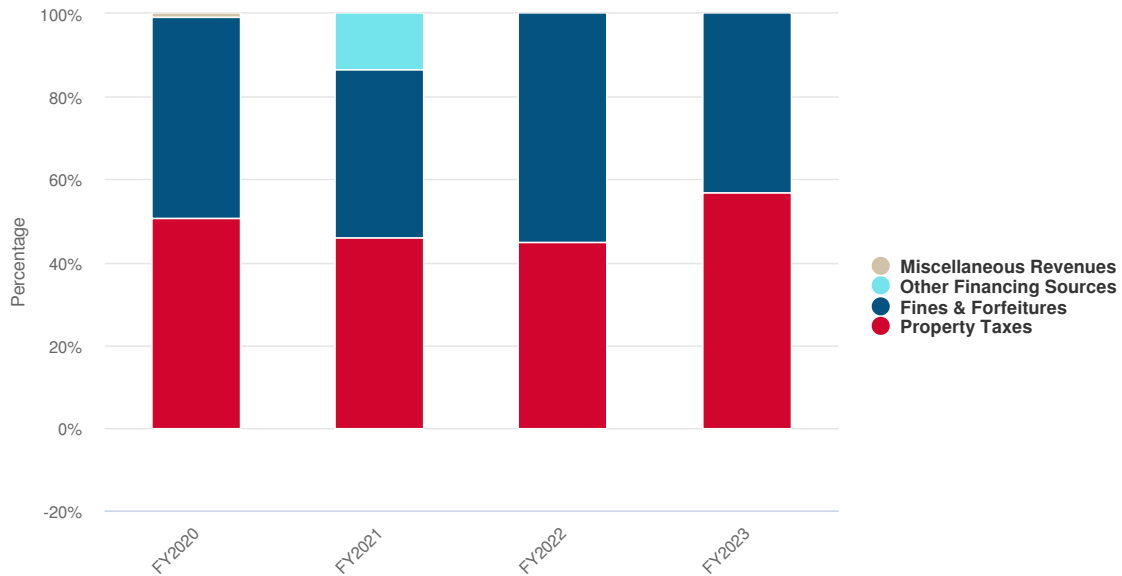


Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$231,406	\$203,977	\$185,877	\$193,581	4.1%
Part Time Salaries	\$0	\$0	\$51,542	\$29,578	-42.6%
Overtime	\$12,311	\$12,112	\$0	\$0	0%
Residency	\$3,959	\$1,803	\$0	\$7,746	N/A
FICA	\$18,332	\$16,082	\$18,163	\$17,376	-4.3%
WRS	\$12,610	\$9,950	\$8,076	\$9,242	14.4%
Health Care	\$63,180	\$63,180	\$42,120	\$42,120	0%
Mileage	\$0	\$0	\$100	\$100	0%
Total Salary & Fringes:	\$341,798	\$307,103	\$305,878	\$299,743	-2%
Operating Expenditures					
Contracted Services	\$721	\$578	\$1,000	\$1,000	0%
Property/Equipment Rental	\$915	\$458	\$1,000	\$1,000	0%
Office Supplies	\$1,072	\$1,204	\$2,000	\$2,000	0%
Postage & Shipping	\$3,230	\$2,343	\$2,500	\$2,500	0%
Copying & Printing	\$389	\$388	\$500	\$500	0%
Work Supplies	\$0	\$1,720	\$0	\$0	0%
Memberships	\$235	\$210	\$250	\$250	0%
Education/Training/Conferences	\$700	\$1,918	\$2,768	\$2,768	0%
Total Operating Expenditures:	\$7,262	\$8,818	\$10,018	\$10,018	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Interdepartmental Expenses					
I/S Building Occupancy	\$21,903	\$22,853	\$23,901	\$27,049	13.2%
I/S City Telephone System	\$1,294	\$1,294	\$1,294	\$1,294	0%
I/S Information Systems	\$10,170	\$14,442	\$22,535	\$19,614	-13%
Total Interdepartmental Expenses:	\$33,367	\$38,589	\$47,730	\$47,957	0.5%
Capital Outlay					
Equipment	\$0	\$0	\$0	\$12,826	N/A
Total Capital Outlay:	\$0	\$0	\$0	\$12,826	N/A
Total Expense Objects:	\$382,426	\$354,511	\$363,626	\$370,544	1.9%

Revenue Detail by Source - Municipal Court

Budgeted and Historical Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Property Taxes					
Property Taxes	\$156,405	\$188,015	\$163,626	\$210,544	28.7%
Total Property Taxes:	\$156,405	\$188,015	\$163,626	\$210,544	28.7%
Fines & Forfeitures					
Muni Court Fines	\$150,011	\$165,812	\$200,000	\$160,000	-20%
Total Fines & Forfeitures:	\$150,011	\$165,812	\$200,000	\$160,000	-20%
Miscellaneous Revenues					
Interest Income	\$2,282	-\$220	\$0	\$0	0%
Total Miscellaneous Revenues:	\$2,282	-\$220	\$0	\$0	0%
Other Financing Sources					
Transfer from General Fund	\$0	\$55,283	\$0	\$0	0%
Total Other Financing Sources:	\$0	\$55,283	\$0	\$0	0%
Total Revenue Source:	\$308,697	\$408,890	\$363,626	\$370,544	1.9%

CEMETERY

Tom Molbeck

MISSION STATEMENT

It is the mission of the Mound and Graceland Cemetery to provide respectful and affordable interment services that meet the cultural, economic, religious and social needs of the community.

FUNCTION

The Cemetery Division consists of two cemeteries....Mound and Graceland.

- Maintain the grounds, buildings and equipment
- To strengthen the cemetery as an inviting space remembrance , contemplation and healing
- To enhance the cemeteries ability to memorialize the history of Racine and history of people
- To create an attractive environment that will encourage people to come and enjoy art, nature and civic history

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Added a lighted arrow to the guard rail at the Lathrop & Graceland Blvd to alert drivers
2. Professional Services in Graceland Section 5,17,18 & 22 and Mound Section 5 Mound
 - a. Surveying services to plot existing walkways or alleys. Will allow for additional grace space to sell

2023 STRATEGIC INITIATIVES

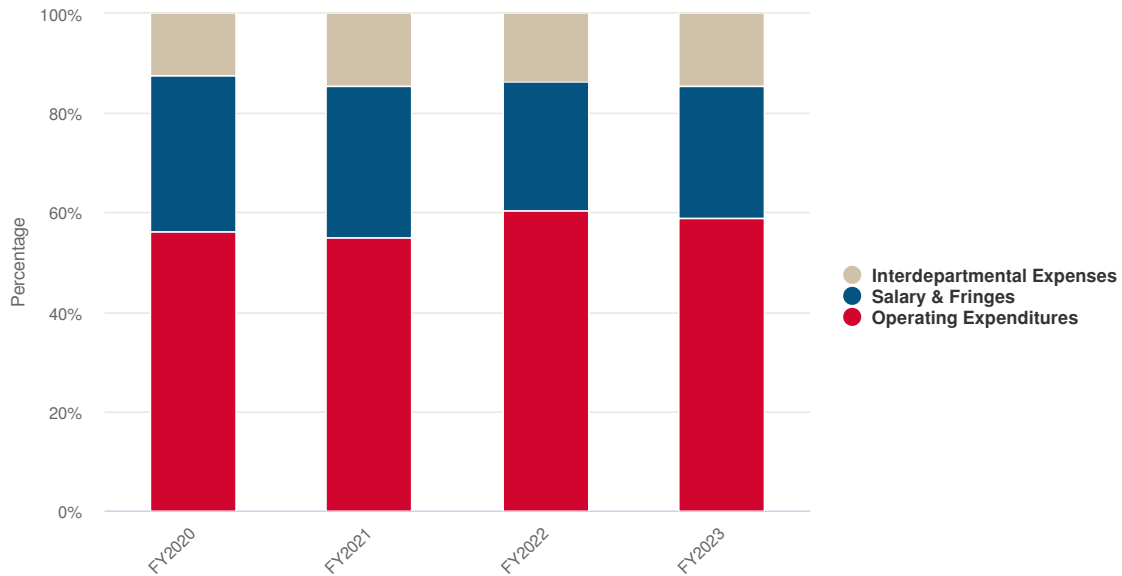
1. Create additional grave space for traditional burials, crypts and niches
2. Update the Grounds, Burial and Snow Removal contract. Be prepared to bid mid-summer and award early Spring
3. Update Cemetery Rules and Regulation Book

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Increase all fees & charges by 10% in 2023 to begin to get our fees more comparable with our neighboring cemeteries.

Expenditures by Expense Type - Cemetery

Budgeted and Historical Expenditures by Expense Type

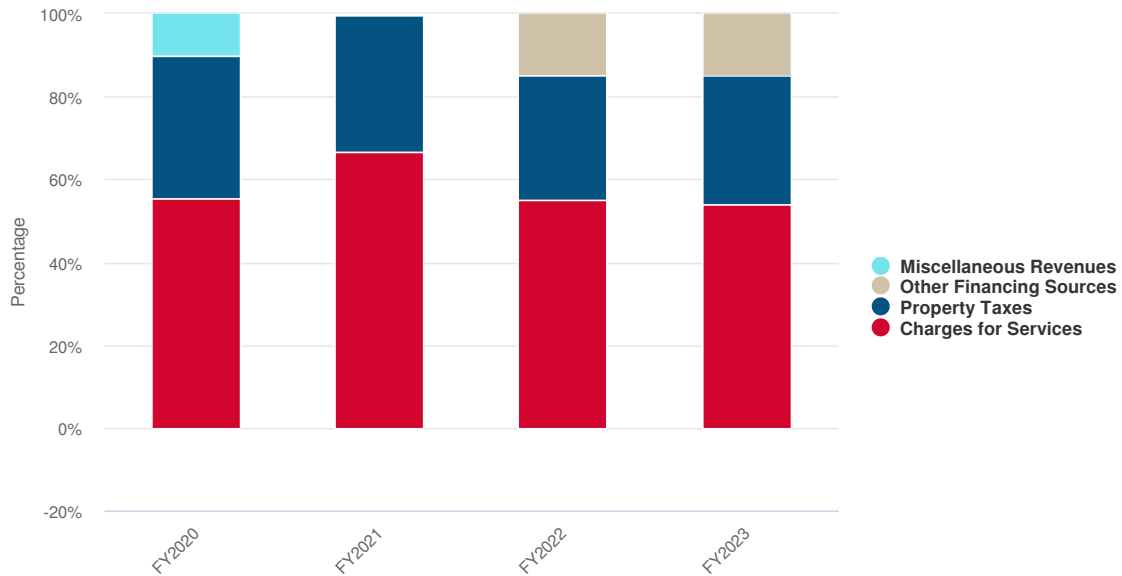


Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$141,060	\$115,742	\$117,440	\$124,966	6.4%
FICA	\$10,419	\$8,316	\$8,985	\$9,560	6.4%
WRS	\$9,372	\$7,813	\$7,634	\$8,497	11.3%
Health Care	\$42,120	\$42,120	\$42,120	\$42,120	0%
Total Salary & Fringes:	\$202,972	\$173,991	\$176,179	\$185,143	5.1%
Operating Expenditures					
Contracted Services	\$323,015	\$270,647	\$358,963	\$348,966	-2.8%
Banking/Financial Charges	\$6,433	\$3,835	\$4,000	\$4,000	0%
Advertising	\$0	\$0	\$1,600	\$750	-53.1%
Office Supplies	\$1,728	\$2,830	\$2,000	\$3,500	75%
Postage & Shipping	\$110	\$397	\$450	\$200	-55.6%
Publications & Subscriptions	\$0	\$0	\$400	\$0	-100%
Work Supplies	\$1,558	\$1,920	\$0	\$0	0%
Utilities	\$14,246	\$16,261	\$38,000	\$38,000	0%
Education/Training/Conferences	\$128	\$0	\$0	\$0	N/A
Grounds Repairs & Maintenance	\$13,959	\$17,316	\$5,000	\$15,000	200%
Total Operating Expenditures:	\$361,177	\$313,205	\$410,413	\$410,416	0%
Interdepartmental Expenses					

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
I/S Building Occupancy	\$65,977	\$68,578	\$71,954	\$81,337	13%
I/S City Telephone System	\$366	\$366	\$366	\$366	0%
I/S Garage Fuel	\$997	\$1,046	\$2,100	\$2,200	4.8%
I/S Garage Labor	\$2,105	\$2,191	\$2,500	\$2,500	0%
I/S Garage Materials	\$556	\$408	\$1,000	\$1,000	0%
I/S Information Systems	\$9,647	\$10,658	\$14,208	\$14,167	-0.3%
Total Interdepartmental Expenses:	\$79,648	\$83,246	\$92,128	\$101,570	10.2%
Total Expense Objects:	\$643,797	\$570,443	\$678,720	\$697,129	2.7%

Revenue Detail by Source - Cemetery

Budgeted and Historical Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Property Taxes					
Property Taxes	\$233,166	\$201,571	\$204,720	\$219,129	7%
Total Property Taxes:	\$233,166	\$201,571	\$204,720	\$219,129	7%
Charges for Services					
Cemetery Charges	\$377,425	\$407,784	\$374,000	\$375,000	0.3%
Total Charges for Services:	\$377,425	\$407,784	\$374,000	\$375,000	0.3%
Miscellaneous Revenues					
Interest Income	\$12,533	-\$4,388	\$0	\$0	0%
Donations/Contributions	\$57,140	\$2,925	\$0	\$0	0%
Total Miscellaneous Revenues:	\$69,673	-\$1,463	\$0	\$0	0%
Other Financing Sources					
Fund Balance Applied	\$0	\$0	\$100,000	\$103,000	3%
Total Other Financing Sources:	\$0	\$0	\$100,000	\$103,000	3%
Total Revenue Source:	\$680,264	\$607,892	\$678,720	\$697,129	2.7%

NEIGHBORHOOD ENHANCEMENT DIVISION

Kathleen Fischer

Interim Director, City Development

MISSION STATEMENT

Neighborhood Enhancement Division strives to make an impact on and improve the health, safety, and welfare of all neighborhoods by improving the City's housing stock, and improving the quality of life for the citizens of the City of Racine.

FUNCTION

To establish regularly scheduled, systematic inspections of residential rental dwelling units within neighborhood stabilization and enhancement districts within the city to ensure that those units provide safe, decent, and sanitary living conditions for tenants living in the residential rental dwelling unit and to prevent further deterioration of those units. The division provides data and documentation to support the City of Racine's effort to identify and reduce the number of chronic nuisance properties that occur within the city. This division encourages property owners who own and operate residential rental dwelling units to exercise their responsibility to ensure that the city ordinances governing the condition and maintenance of residential rental dwelling units are followed to protect the health, safety, and welfare of the public and prevent blighted conditions in city neighborhoods.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED:

1. Commencement of the proactive interior inspection program described in the RENTS ordinance
2. Outreach materials sent to all homeowners in the define NSED area

2023 Goal-Setting Statements

Goal Statement #1

Expand RENTS initiative

Increase the number of proactive interior inspections by 50% within the Neighborhood Stabilization and Enhancement Districts, bringing the average number of monthly interior inspections from 15 to 30. This will be done by expanding community outreach to raise awareness of the purpose of the RENTS initiative to effectively protect tenants and preserve housing stock.

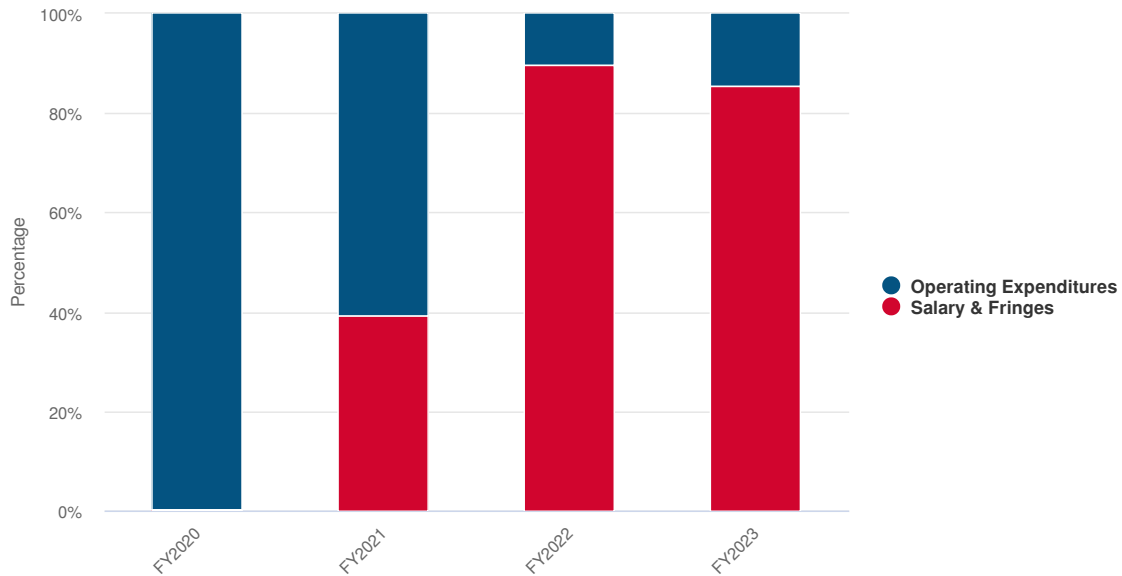
Goal Statement #2

Increase the effectiveness of code enforcement

Increase the effectiveness of code enforcement by incorporating a daily goal of 10-15 cases to be generated by each inspector, with 30-40% of inspection efforts focused on building violations. A monthly report will be generated to measure the compliance rate and performance evaluation of each inspector.

Expenditures by Expense Type - Neighborhood Enhancement

Budgeted and Historical Expenditures by Expense Type

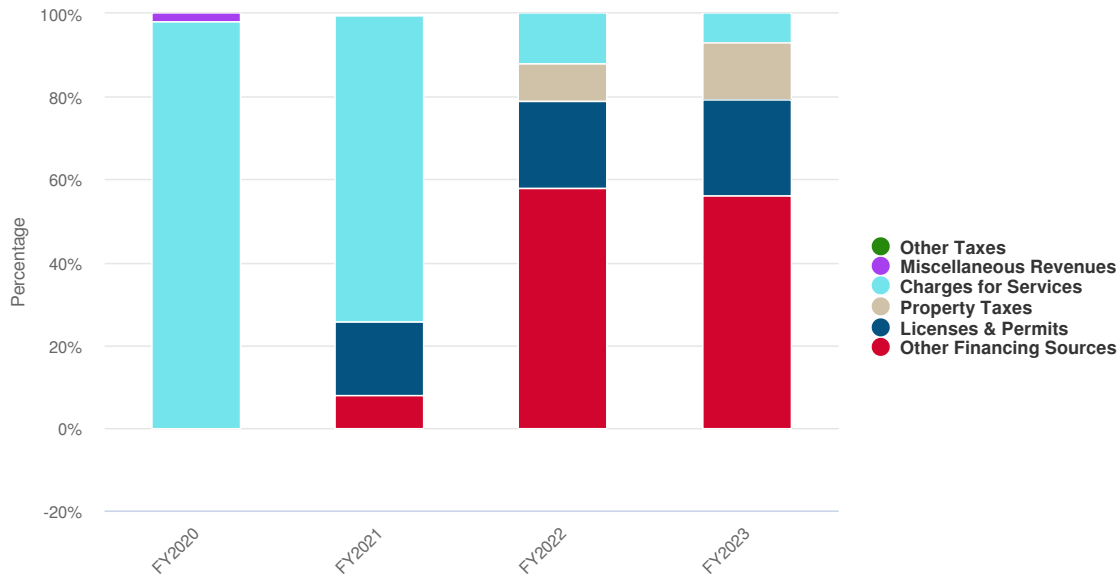


Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$832	\$151,593	\$680,728	\$618,828	-9.1%
Full Time Salaries-CDBG	\$0	\$84,798	\$0	\$0	0%
Part Time Salaries	\$0	\$74	\$29,520	\$18,068	-38.8%
Overtime	\$0	\$184	\$0	\$0	0%
Residency	\$0	\$0	\$0	\$9,652	N/A
FICA	\$58	\$11,598	\$56,882	\$51,526	-9.4%
FICA-CDBG	\$0	\$6,296	\$0	\$0	0%
WRS	\$56	\$10,386	\$44,248	\$42,737	-3.4%
WRS-CDBG	\$0	\$5,724	\$0	\$0	0%
Health Care	\$0	\$120,739	\$231,660	\$147,420	-36.4%
Mileage	\$0	\$5,068	\$33,300	\$27,000	-18.9%
Total Salary & Fringes:	\$947	\$396,459	\$1,076,338	\$915,231	-15%
Operating Expenditures					
Professional Services	\$141	\$1,571	\$0	\$0	0%
Contracted Services	\$196,148	\$161,086	\$120,000	\$144,000	20%
Waste Disposal	\$0	\$0	\$5,000	\$0	-100%
Raze Board Remove Buildings	\$201,596	\$446,249	\$0	\$0	0%
Office Supplies	\$0	\$2,091	\$0	\$5,000	N/A
Office Supplies	\$0	\$313	\$0	\$0	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Work Supplies	\$0	\$2,612	\$0	\$5,000	N/A
Work Supplies-CDBG	\$0	\$224	\$0	\$0	0%
Education/Training/Conferences	\$0	\$0	\$0	\$500	N/A
Total Operating Expenditures:	\$397,885	\$614,146	\$125,000	\$154,500	23.6%
Total Expense Objects:	\$398,831	\$1,010,605	\$1,201,338	\$1,069,731	-11%

Revenue Detail by Source - Neighborhood Enhancement

Budgeted and Historical Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Property Taxes					
Property Taxes	\$0	\$0	\$109,681	\$144,731	32%
Total Property Taxes:	\$0	\$0	\$109,681	\$144,731	32%
Other Taxes					
Sales Tax Discount	\$107	\$0	\$0	\$0	0%
Total Other Taxes:	\$107	\$0	\$0	\$0	0%
Licenses & Permits					
Property Inspection Fee	\$0	\$216,205	\$250,000	\$250,000	0%
Total Licenses & Permits:	\$0	\$216,205	\$250,000	\$250,000	0%
Charges for Services					
Highway/Street Charges	\$3,074	\$26,020	\$5,000	\$15,000	200%
Weed and Nuisance Control	\$208,876	\$181,657	\$140,000	\$60,000	-57.1%
Board Up Buildings	\$5,885	\$0	\$0	\$0	N/A
Charges-Parks	\$9,700	\$18,145	\$0	\$0	0%
Razing & Removing	\$232,343	\$671,188	\$0	\$0	0%
Total Charges for Services:	\$459,877	\$897,010	\$145,000	\$75,000	-48.3%
Miscellaneous Revenues					
Interest Income	\$8,644	-\$2,196	\$0	\$0	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Over/Short	\$0	-\$12	\$0	\$0	0%
Total Miscellaneous Revenues:	\$8,644	-\$2,208	\$0	\$0	0%
Other Financing Sources					
Transfer from Special Revenue	\$0	\$97,042	\$696,657	\$600,000	-13.9%
Total Other Financing Sources:	\$0	\$97,042	\$696,657	\$600,000	-13.9%
Total Revenue Source:	\$468,627	\$1,208,048	\$1,201,338	\$1,069,731	-11%

SANITARY SEWER MAINTENANCE

John Rooney

Commissioner, Public Works

MISSION STATEMENT

The Sanitary Sewer Maintenance (SSM) is a self-sustaining Special Revenue Fund enacted in 2008 to ensure the sanitary sewer collection system is in a good state of repair, effectively transport sewage to the wastewater treatment plant, and to protect the health of our citizenry and environment.

FUNCTION

The Sanitary Sewer Maintenance account funds the cost of repair and replacement to the sewer collection system and to sanitary sewer laterals from the right of way line to the sanitary sewer main.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. The SSM fund has replaced or repaired over 2,000 sanitary sewer laterals in the past 10 years. The SSM is addressing a ~\$25 million backlog in sewer system deficiencies annually via repair, replacement or relining projects. This is achieved by programming approximately \$2M in various investigative, engineering and rehabilitation strategies over the next decade. Lateral repair and replacement is increasing every year in numbers and dollar amount. In 2022 the lateral program will utilize an estimated 40% of the annual \$2M, which reduces the programed amount available for mainline repairs and replacement. While this provides great service to individual property owners and I/I reduction in laterals, it means reduced funding to address the backlog of deficiencies in the overall collection system.

2023 STRATEGIC INITIATIVES

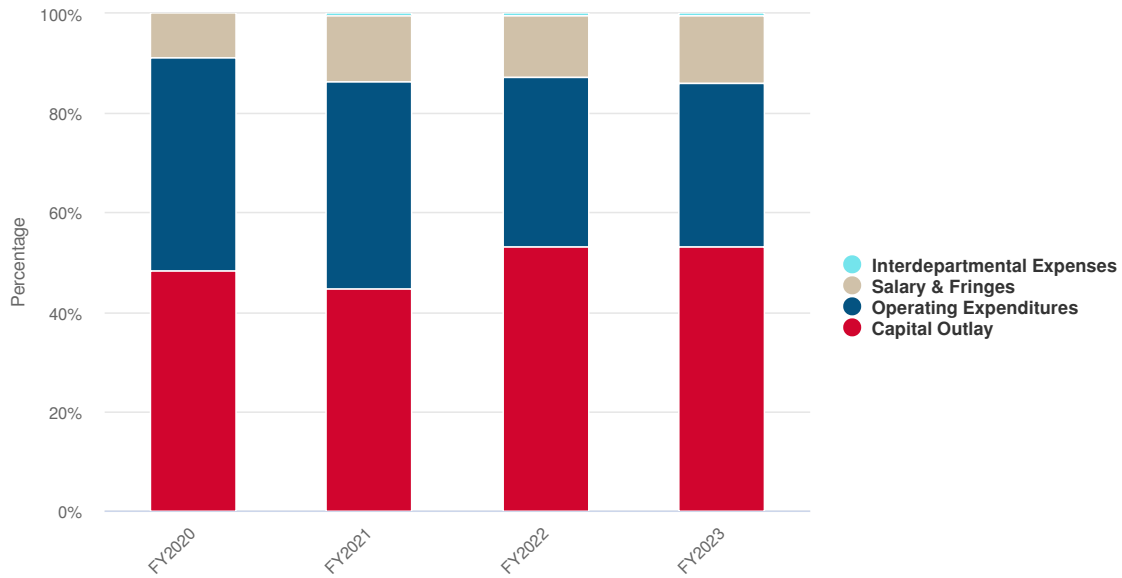
1. The SSM will continue its annual mission to reduce the backlog of deficiencies while also funding infrastructure associated with 2023 City Engineering projects and also addressing sanitary sewers on the WisDOT project; STH 38 Bridge Replacement over the Root River. The SSM will provide funding to address exceedances at the RWWTP to reduce I/I and provide north side storage of peak flow to free the City of Racine from sanitary sewer extension moratoriums imposed by the RWWU Commission.
2. Continue with pilot projects in the Kinzie / Roosevelt / Echo Lane sanitary sewer drainage basin in order to implement a long range plan to reduce infiltration and inflow (I / I) city-wide.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. The SSM fund receives ~\$800,000 annually in RWWU surcharge revenue to assist with the aging infrastructure. The SSM fund (currently at \$75/lateral) is the only other revenue source to address aging infrastructure costs. The cost to repair and replace infrastructure gets more expensive every year. In addition, the cost and frequency of sanitary sewer lateral repairs and replacements have continued to rise in 2022.

Expenditures by Expense Type - Sanitary Sewer

Budgeted and Historical Expenditures by Expense Type

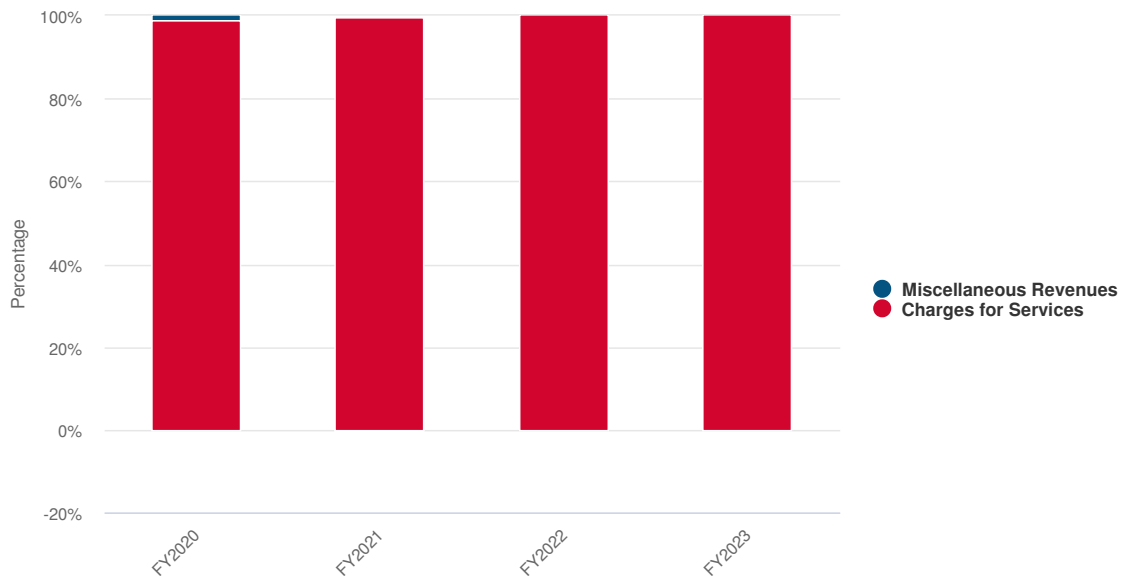


Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$87,817	\$135,393	\$200,417	\$222,582	11.1%
FICA	\$6,420	\$9,822	\$15,332	\$17,026	11%
WRS	\$5,708	\$9,139	\$13,027	\$15,134	16.2%
Health Care	\$65,286	\$35,802	\$46,753	\$49,172	5.2%
Mileage	\$0	\$0	\$1,000	\$1,000	0%
Total Salary & Fringes:	\$165,232	\$190,155	\$276,529	\$304,914	10.3%
Operating Expenditures					
Professional Services	\$16,588	\$21,461	\$30,000	\$30,000	0%
Contracted Services	\$0	\$0	\$5,000	\$0	-100%
Waste Disposal	\$0	\$85	\$0	\$0	0%
Office Supplies	\$0	\$0	\$500	\$0	-100%
Copying & Printing	\$0	\$0	\$500	\$0	-100%
Work Supplies	\$0	\$500	\$500	\$500	0%
Memberships	\$0	\$464	\$250	\$250	0%
External Communication Service	\$595	\$3,012	\$1,500	\$1,500	0%
Refunds	\$0	\$0	\$500	\$500	0%
Education/Training/Conferences	\$0	\$169	\$1,000	\$1,000	0%
Travel	\$0	\$77	\$250	\$250	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Infrastructure Repairs	\$802,608	\$563,027	\$711,299	\$688,733	-3.2%
Total Operating Expenditures:	\$819,791	\$588,795	\$751,299	\$722,733	-3.8%
Interdepartmental Expenses					
I/S Information Systems	\$2,858	\$2,942	\$3,701	\$3,882	4.9%
Total Interdepartmental Expenses:	\$2,858	\$2,942	\$3,701	\$3,882	4.9%
Capital Outlay					
Paving	\$0	\$0	\$200,000	\$300,000	50%
Sanitary Sewers	\$924,649	\$635,666	\$975,000	\$875,000	-10.3%
Total Capital Outlay:	\$924,649	\$635,666	\$1,175,000	\$1,175,000	0%
Total Expense Objects:	\$1,912,530	\$1,417,558	\$2,206,529	\$2,206,529	0%

Revenue Detail by Source - Sanitary Sewer

Budgeted and Historical Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Charges for Services					
Sanitary Sewer Charges	\$1,852,195	\$2,201,925	\$2,206,529	\$2,206,529	0%
Total Charges for Services:	\$1,852,195	\$2,201,925	\$2,206,529	\$2,206,529	0%
Miscellaneous Revenues					
Interest Income	\$23,141	-\$5,695	\$0	\$0	0%
Total Miscellaneous Revenues:	\$23,141	-\$5,695	\$0	\$0	0%
Total Revenue Source:	\$1,875,337	\$2,196,230	\$2,206,529	\$2,206,529	0%

PUBLIC HEALTH LABORATORY

Dottie-Kay Bowersox

Public Health Administrator

MISSION STATEMENT

Provide comprehensive services, education, and advocacy for the protection, promotion, and improvement of the community's health and environment.

FUNCTION AND FINANCIAL SUPPORT

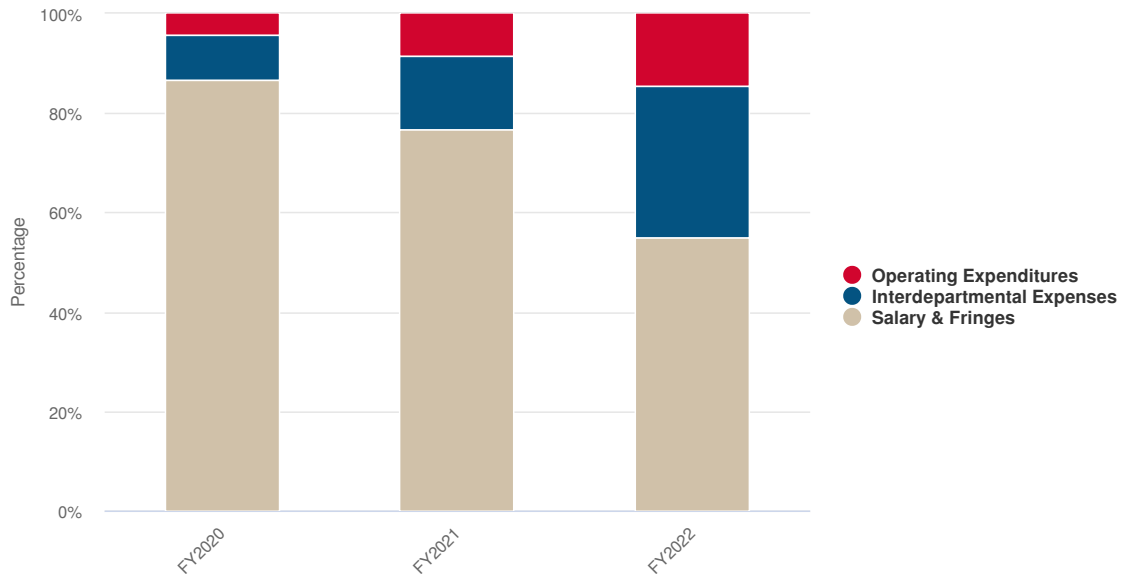
The Laboratory Division ensures the integrity of the City's natural resources are maintained; seeking a sustainable balance between public health protection, utility, and environmental preservation in order to improve quality of life within the community and contribute to enhancement of the Great Lakes basin.

The Laboratory Division provides regulatory management, comprehensive water quality assessment, pollution source identification, site remediation / restoration, best management practice, planning, grant / technical writing services, and rapid molecular analytical support to multiple department programs. Laboratory services also extend to engagements, as collaborators or supporting roles, with the federal governments of the US and Canada, State agencies, academic institutions, regional planning commissions, local municipal agencies, and for-profit / non-profit organizations in Wisconsin and Illinois.

Financial support is comprised of tax levy dollars, storm water utility funds, grants and contracts awarded to the Laboratory and / or its partner agencies, as well as fees collected for services rendered. Grant applications are written / co-written / reviewed by Laboratory personnel and all awards directly or indirectly benefit the City of Racine. Contracts entered into with various agencies / organizations are utilized to undertake research, conduct monitoring, provide expert advice, review / write grant applications, provide placement for student interns, support projects / events, speak at engagements, participate in site assessments and act in the role of scientific advisor. Fee for service testing is primarily generated through the analysis of surface water samples for recreational safety, beneficial use, and /or general water quality impairment investigations. This is supplemented by requests for analysis of treated or processed surface and ground water for individuals and other organizations.

Expenditures by Expense Type - Public Health Lab

Budgeted and Historical Expenditures by Expense Type

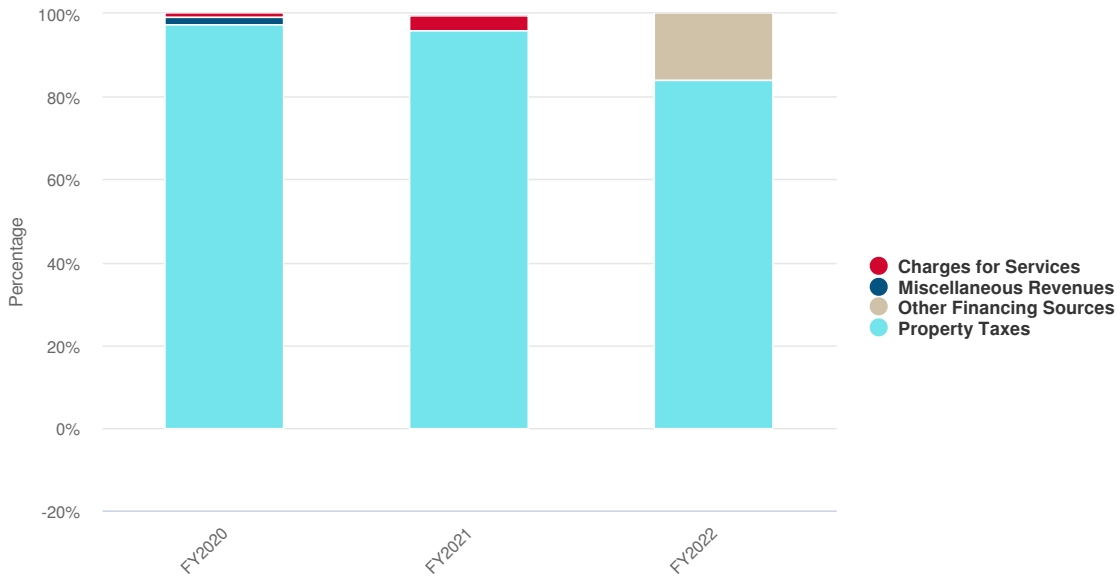


Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$259,307	\$146,109	\$59,462	\$0	-100%
Part Time Salaries	\$123	\$0	\$0	\$0	0%
Overtime	\$11,423	\$224	\$0	\$0	0%
FICA	\$19,639	\$10,264	\$4,550	\$0	-100%
WRS	\$18,150	\$9,688	\$3,865	\$0	-100%
Health Care	\$76,769	\$46,332	\$16,216	\$0	-100%
Mileage	\$226	\$156	\$1,000	\$0	-100%
Total Salary & Fringes:	\$385,637	\$212,773	\$85,093	\$0	-100%
Operating Expenditures					
Professional Services	\$1,076	\$1,148	\$1,000	\$0	-100%
Office Supplies	\$137	\$384	\$350	\$0	-100%
Postage & Shipping	\$203	\$334	\$0	\$0	0%
Publications & Subscriptions	\$50	\$110	\$100	\$0	-100%
Work Supplies	\$9,664	\$17,045	\$18,000	\$0	-100%
Memberships	\$0	\$0	\$125	\$0	-100%
Travel	\$138	\$0	\$0	\$0	N/A
Equipment Repairs & Maintenance	\$7,622	\$4,359	\$3,000	\$0	-100%
Total Operating Expenditures:	\$18,889	\$23,380	\$22,575	\$0	-100%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Interdepartmental Expenses					
I/S Building Occupancy	\$20,984	\$21,799	\$22,898	\$0	-100%
I/S City Telephone System	\$732	\$0	\$0	\$0	N/A
I/S Information Systems	\$17,931	\$19,015	\$24,534	\$0	-100%
Total Interdepartmental Expenses:	\$39,647	\$40,814	\$47,432	\$0	-100%
Total Expense Objects:	\$444,173	\$276,967	\$155,100	\$0	-100%

Revenue Detail by Source - Public Health Lab

Budgeted and Historical Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Property Taxes					
Property Taxes	\$406,810	\$235,290	\$130,100	\$0	-100%
Total Property Taxes:	\$406,810	\$235,290	\$130,100	\$0	-100%
Charges for Services					
Health Services Charges	\$3,115	\$9,216	\$0	\$0	0%
Total Charges for Services:	\$3,115	\$9,216	\$0	\$0	0%
Miscellaneous Revenues					
Interest Income	\$6,985	-\$862	\$0	\$0	0%
Over/Short	\$0	\$0	\$0	\$0	0%
Total Miscellaneous Revenues:	\$6,985	-\$862	\$0	\$0	0%
Other Financing Sources					
Fund Balance Applied	\$0	\$0	\$25,000	\$0	-100%
Total Other Financing Sources:	\$0	\$0	\$25,000	\$0	-100%
Total Revenue Source:	\$416,910	\$243,644	\$155,100	\$0	-100%

ROOM TAX

Vacant

Director, Community Development

MISSION

The Mission of the Room Tax Fund is to utilize the Room Tax revenues assessed and collected in the City to support tourism development and promotion in the most cost-effective and impactful means possible. Ultimately to further expand the economic activity and impact generated in the City as a result of visitor spending and over-night lodging stays by individuals and families traveling to Racine from outside the region.

FUNCTION

This fund is used to accounts for all proceeds from Room Taxes received by the City from the Room Tax levied and imposed by the City (at a rate of 8% of gross receipts) against the retail furnishing of rooms and lodging within the city, consistent with Section 66.75, Wis. Stats, as amended and all expenditures including payments to the established tourism entity. Expenditures in the fund must be in accordance with the Room Tax Policy dated 05/01/2018 and are prioritized as follows:

1. To first repay any outstanding debt service on tangible municipal development which supports visitor spending and overnight lodging.
2. With funds remaining, to provide 60% toward identified and budgeted tourism support activities pursued by the City or its agencies.
3. Then, with the remaining 40% of Funds, to solicit and award community non-profit agencies (Supporting Tourism Allocation of Room Tax) grants which further enhance or promote tourism and visitor spending.

Expenditures by Expense Type - Room Tax

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Operating Expenditures					
Contracted Services	\$85,737	\$51,340	\$76,000	\$76,000	0%
Redevelopment Assistance	\$148,421	\$0	\$0	\$81,000	N/A
Room Tax Allocation	\$138,676	\$295,475	\$277,950	\$277,000	-0.3%
Room Tax Grants	\$0	\$0	\$35,550	\$35,500	-0.1%
Memberships	\$2,600	\$2,600	\$0	\$0	0%
Total Operating Expenditures:	\$375,434	\$349,415	\$389,500	\$469,500	20.5%
Total Expense Objects:	\$375,434	\$349,415	\$389,500	\$469,500	20.5%

Revenue Detail by Source - Room Tax

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Other Taxes					
Room Taxes	\$174,057	\$336,722	\$327,000	\$327,000	0%
Airbnb Room Tax	\$60,309	\$116,999	\$40,000	\$120,000	200%
Total Other Taxes:	\$234,366	\$453,721	\$367,000	\$447,000	21.8%
Miscellaneous Revenues					
Interest Income	\$3,319	-\$1,939	\$0	\$0	0%
Donations/Contributions	\$100,000	\$20,000	\$22,500	\$22,500	0%
Total Miscellaneous Revenues:	\$103,319	\$18,061	\$22,500	\$22,500	0%
Total Revenue Source:	\$337,684	\$471,781	\$389,500	\$469,500	20.5%

DEBT SERVICE

MISSION STATEMENT

Prudently manage the outstanding debt of the City while maintaining a strong debt rating and minimizing the interest paid and the tax levy impact on the City taxpayer.

FUNCTION

Debt service funds are setup to account for the accumulation of resources used for the payment of principal, interest, and fiscal charges associated with all Municipal debt. These debts were incurred for many purposes including, but not limited to, annual capital and infrastructure improvements, equipment purchases, Tax Incremental District improvements. The City typically borrows between \$12 and \$15 million a year, although that can fluctuate based on the capital needs each year. Interest payments are due bi-annually generally on June 1, and December 1, and principal payments are due annually, generally December 1. Each year with the annual borrowing, the City's financial advisor provides the Finance Committee Common Council with an overall short and long term debt service plan based on current debt outstanding and assumptions built from the City's 10 year capital improvement plan.

Expenditures by Expense Type - Debt Service

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Debt Service					
Principal	\$31,140,000	\$32,755,000	\$16,165,000	\$16,056,510	-0.7%
Interest	\$3,509,460	\$3,132,484	\$3,317,040	\$3,624,139	9.3%
Other Fiscal Charges	\$321,950	\$189,279	\$0	\$0	0%
Payment to Escrow Agent	\$7,729,865	\$0	\$0	\$0	N/A
Total Debt Service:	\$42,701,276	\$36,076,763	\$19,482,040	\$19,680,649	1%
Total Expense Objects:	\$42,701,276	\$36,076,763	\$19,482,040	\$19,680,649	1%

Revenue Detail by Source - Debt Service

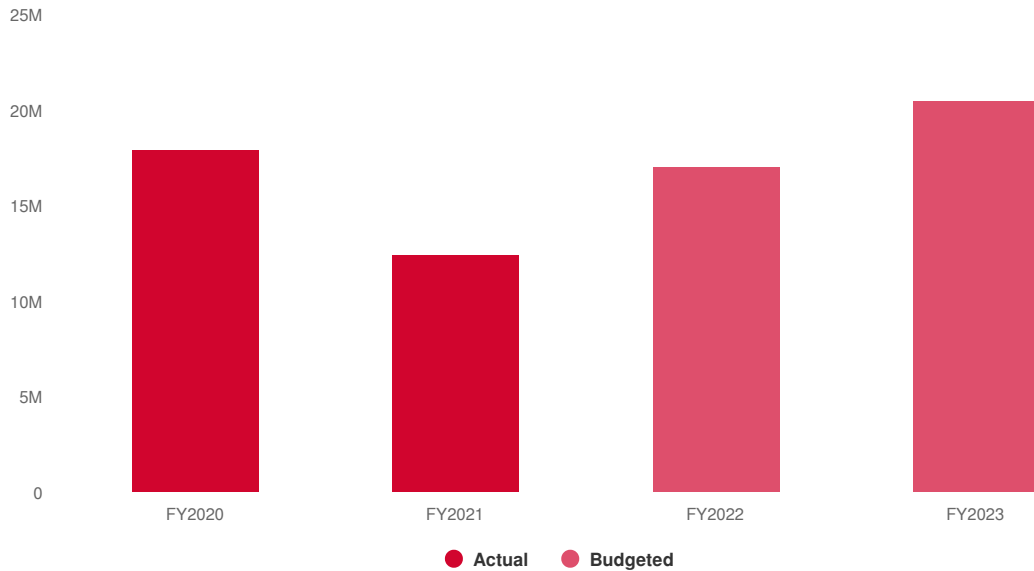
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Property Taxes					
Property Taxes	\$16,211,230	\$19,500,000	\$18,600,000	\$18,600,000	0%
Total Property Taxes:	\$16,211,230	\$19,500,000	\$18,600,000	\$18,600,000	0%
Miscellaneous Revenues					
Miscellaneous Revenue	\$237,125	\$0	\$0	\$0	N/A
Over/Short	\$2,422	\$0	\$0	\$0	N/A
Total Miscellaneous Revenues:	\$239,547	\$0	\$0	\$0	N/A
Other Financing Sources					
Transfer from Cap Projects	\$1,126,688	\$1,134,463	\$830,069	\$1,080,649	30.2%
Fund Balance Applied	\$0	\$0	\$51,971	\$0	-100%
Refunding Bond Proceeds	\$24,280,000	\$14,550,000	\$0	\$0	0%
Refunding Bond Premium	\$795,323	\$908,736	\$0	\$0	0%
Total Other Financing Sources:	\$26,202,010	\$16,593,198	\$882,040	\$1,080,649	22.5%
Total Revenue Source:	\$42,652,787	\$36,093,198	\$19,482,040	\$19,680,649	1%

CAPITAL PROJECT FUNDS

Expenditure Summary - Capital Project Funds

\$20,499,180 **\$3,411,760**
(19.97% vs. prior year)

Capital Project Funds Proposed and Historical Budget vs. Actual



Expenditures by Function - Capital Project Funds

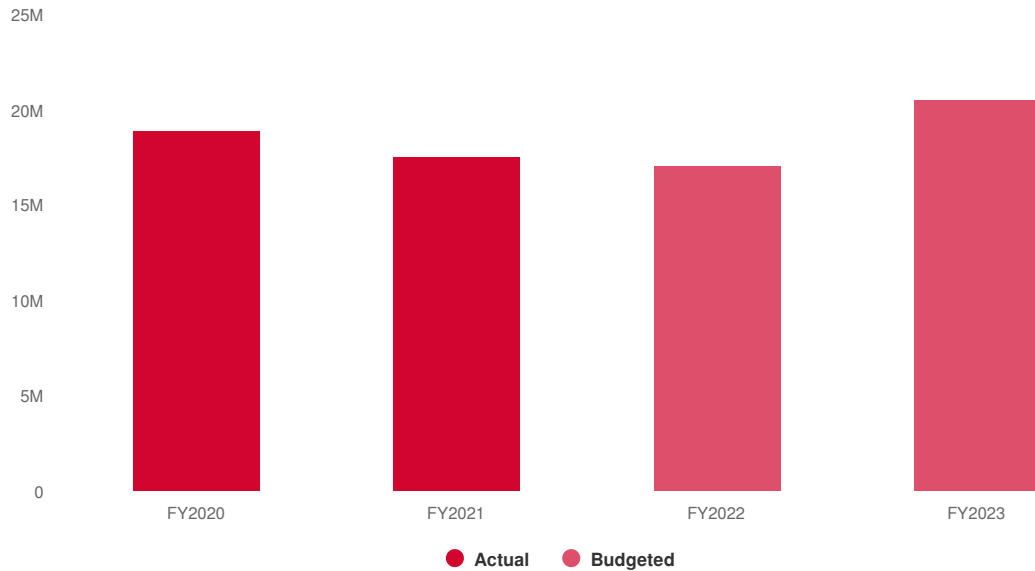
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
Community Development					
City Development	\$1,430,520	\$549,387	\$2,287,545	\$2,287,545	0%
Total Community Development:	\$1,430,520	\$549,387	\$2,287,545	\$2,287,545	0%
Capital Outlay					
Administration Department	\$1,993,916	\$2,310,949	\$2,043,200	\$1,905,164	-6.8%
Public Works	\$10,299,514	\$6,098,775	\$8,520,175	\$11,691,371	37.2%
Fire Department	\$308,315	\$869,901	\$334,500	\$978,100	192.4%
Police Department	\$553,693	\$971,997	\$1,045,000	\$871,700	-16.6%
Parks, Recreation, Cultural Services	\$2,894,872	\$1,570,696	\$2,857,000	\$2,765,300	-3.2%
Library	\$443,821	\$21,990	\$0	\$0	N/A

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Total Capital Outlay:	\$16,494,130	\$11,844,307	\$14,799,875	\$18,211,635	23.1%
Total Expenditures:	\$17,924,650	\$12,393,695	\$17,087,420	\$20,499,180	20%

Revenue Summary - Capital Project Funds

\$20,499,180 **\$3,411,760**
(19.97% vs. prior year)

Capital Project Funds Proposed and Historical Budget vs. Actual



Revenue Detail by Source - Capital Project Funds

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Intergovernmental Revenues	\$2,038,590	\$2,153,251	\$2,187,545	\$2,187,545	0%
Intergovernmental Charges for Services	\$749,149	\$0	\$0	\$0	N/A
Miscellaneous Revenues	\$1,722,087	\$118,717	\$218,500	\$301,000	37.8%
Other Financing Sources	\$14,362,077	\$15,267,645	\$14,681,375	\$18,010,635	22.7%
Total Revenue Source:	\$18,871,902	\$17,539,612	\$17,087,420	\$20,499,180	20%

GENERAL OBLIGATION BONDS

MISSION STATEMENT

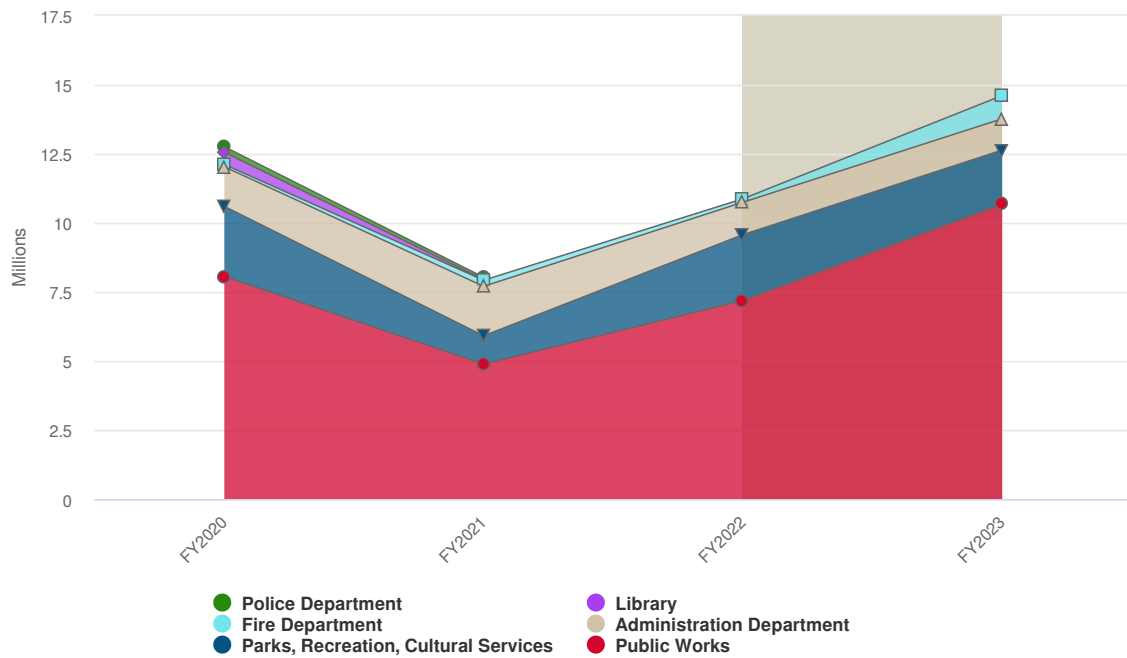
Develop and recommend an annual plan based on the 10 year capital plan including requests submitted by City Departments while prioritizing based on project availability within the 10 year capital plan and the ability of the project funding to fit within the City's funding and debt service limitations.

FUNCTION

The General Obligation Bond fund is used to account for those capital projects that are financed by the City's annual long term borrowing, meaning that the projects or equipment have a useful life of more than 10 years. The primary focus of the fund is maintain the structural integrity of the City's infrastructure and replacement or improvement of equipment and facilities. Costs included primarily relate to the rehabilitation or reconstruction of streets, street lights, traffic control, fiber, buildings, bridges, sidewalks, parking, forestry, parks, pedestrian pathways and the acquisition or replacement of technology equipment and large rolling stock.

Expenditures by Function - General Obligation Funds

Budgeted and Historical Expenditures by Function



Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
Capital Outlay					
Administration Department	\$1,434,683	\$1,790,949	\$1,174,200	\$1,134,000	-3.4%
Public Works	\$8,061,137	\$4,884,803	\$7,191,175	\$10,679,371	48.5%
Fire Department	\$83,669	\$221,031	\$125,000	\$840,600	572.5%
Police Department	\$199,085	\$86,988	\$0	\$0	0%
Parks, Recreation, Cultural Services	\$2,533,979	\$1,023,292	\$2,379,500	\$1,954,000	-17.9%
Library	\$443,821	\$21,990	\$0	\$0	N/A
Total Capital Outlay:	\$12,756,373	\$8,029,053	\$10,869,875	\$14,607,971	34.4%
Total Expenditures:	\$12,756,373	\$8,029,053	\$10,869,875	\$14,607,971	34.4%

Expenditures by Expense Type - General Obligation Bonds

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Full Time Salaries	\$461,761	\$473,472	\$456,306	\$527,975	15.7%
Part Time Salaries	\$7,284	\$6,328	\$71,458	\$75,083	5.1%
Overtime	\$2,635	\$1,826	\$0	\$0	N/A
FICA	\$34,408	\$34,956	\$40,375	\$46,134	14.3%
WRS	\$31,401	\$32,074	\$33,060	\$38,039	15.1%
Health Care	\$124,254	\$109,512	\$82,976	\$95,140	14.7%
Mileage	\$0	\$4,129	\$0	\$0	N/A
Full Time Salaries	\$61,506	\$0	\$0	\$100,000	N/A
FICA	\$4,420	\$0	\$0	\$0	N/A
WRS	\$4,152	\$0	\$0	\$0	N/A
Health Care	\$16,848	\$0	\$0	\$0	N/A
Total Salary & Fringes:	\$748,669	\$662,296	\$684,175	\$882,371	29%
Operating Expenditures					
Transfer to Enterprise	\$350,449	\$592,506	\$72,200	\$429,000	494.2%
Transfer to Internal Service	\$914,799	\$1,071,248	\$1,002,000	\$605,000	-39.6%
Total Operating Expenditures:	\$1,265,248	\$1,663,754	\$1,074,200	\$1,034,000	-3.7%
Capital Outlay					
Land Improvements	\$4,929	\$0	\$0	\$0	N/A
Equipment	\$108,149	\$68,562	\$100,000	\$100,000	0%
Dpw-Land Improvements	\$170,715	\$107,681	\$780,000	\$3,775,000	384%
Dpw-Building Improvements	\$1,512,283	\$1,512,175	\$440,500	\$2,051,000	365.6%
Dpw-Equipment	\$58,900	\$16,100	\$0	\$0	N/A
Dpw-Paving	\$3,057,054	\$445,053	\$3,871,500	\$1,791,000	-53.7%
Paving	\$1,959,209	\$1,115,571	\$375,000	\$1,560,000	316%
Dpw-Curb and Gutter	\$8,568	\$0	\$0	\$0	N/A
Dpw-Sidewalks	\$163,054	\$219,878	\$100,000	\$75,000	-25%
Dpw-Street Lighting	\$143,125	\$302,929	\$200,000	\$525,000	162.5%
Dpw-Traffic Control	\$275,729	\$254,231	\$0	\$0	N/A
Dpw-Bridges-Local	\$0	\$6,132	\$35,000	\$120,000	242.9%
Bridges-State	\$44,949	\$138,237	\$705,000	\$0	-100%
Pathways	\$5,808	\$104,520	\$0	\$0	N/A
Fire-Building Improvements	\$83,669	\$38,681	\$60,000	\$175,000	191.7%
Equipment	\$0	\$47,472	\$30,000	\$475,000	1,483.3%
Fire-Equipment-Vehicles	\$0	\$9,913	\$0	\$165,600	N/A
Fire -Communications Equipment	\$0	\$124,965	\$35,000	\$25,000	-28.6%
Pd-Building Improvements	\$0	\$86,988	\$0	\$0	N/A
Pd-Equipment	\$15,312	\$0	\$0	\$0	N/A

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Pd-Communications Equipment	\$183,773	\$0	\$0	\$0	N/A
Parks-Land Improvements	\$842,109	\$707,441	\$2,131,000	\$1,636,000	-23.2%
Land Improvements-FEMA	\$51,296	\$70,035	\$0	\$0	N/A
Land Improvements-Horlick	\$1,000,000	\$0	\$0	\$0	N/A
Parks-Building Improvements	\$213,213	\$245,816	\$248,500	\$54,000	-78.3%
Parks-Equipment	\$0	\$0	\$0	\$164,000	N/A
Parks-Equipment-Vehicles	\$340,435	\$0	\$0	\$0	N/A
Building Improvements	\$319,470	\$1,850	\$0	\$0	N/A
Equipment	\$124,351	\$20,140	\$0	\$0	N/A
Total Capital Outlay:	\$10,686,099	\$5,644,370	\$9,111,500	\$12,691,600	39.3%
Debt Service					
Other Fiscal Charges	\$56,357	\$58,632	\$0	\$0	N/A
Total Debt Service:	\$56,357	\$58,632	\$0	\$0	N/A
Total Expense Objects:	\$12,756,373	\$8,029,053	\$10,869,875	\$14,607,971	34.4%

Revenue Detail by Source - General Obligation Bonds

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Intergovernmental Revenues					
State Grant-Emergency Gov Plan	\$0	\$125,689	\$0	\$0	N/A
Total Intergovernmental Revenues:	\$0	\$125,689	\$0	\$0	N/A
Miscellaneous Revenues					
Interest Income	\$118,082	-\$68,968	\$0	\$0	N/A
Donations/Contributions-Horlic	\$1,200,000	\$0	\$0	\$0	N/A
Total Miscellaneous Revenues:	\$1,318,082	-\$68,968	\$0	\$0	0%
Other Financing Sources					
Bond Proceeds	\$10,775,500	\$11,783,300	\$10,869,875	\$14,607,971	34.4%
Bond Premium	\$57,077	\$62,645	\$0	\$0	N/A
Total Other Financing Sources:	\$10,832,577	\$11,845,945	\$10,869,875	\$14,607,971	34.4%
Total Revenue Source:	\$12,150,659	\$11,902,665	\$10,869,875	\$14,607,971	34.4%

EQUIPMENT REPLACEMENT FUND

MISSION STATEMENT

Develop and recommend an equipment replacement plan based on the 10 year capital plan including requests submitted by City Departments while prioritizing based on the ability of the funding to fit within the City's funding and debt service limitations.

FUNCTION

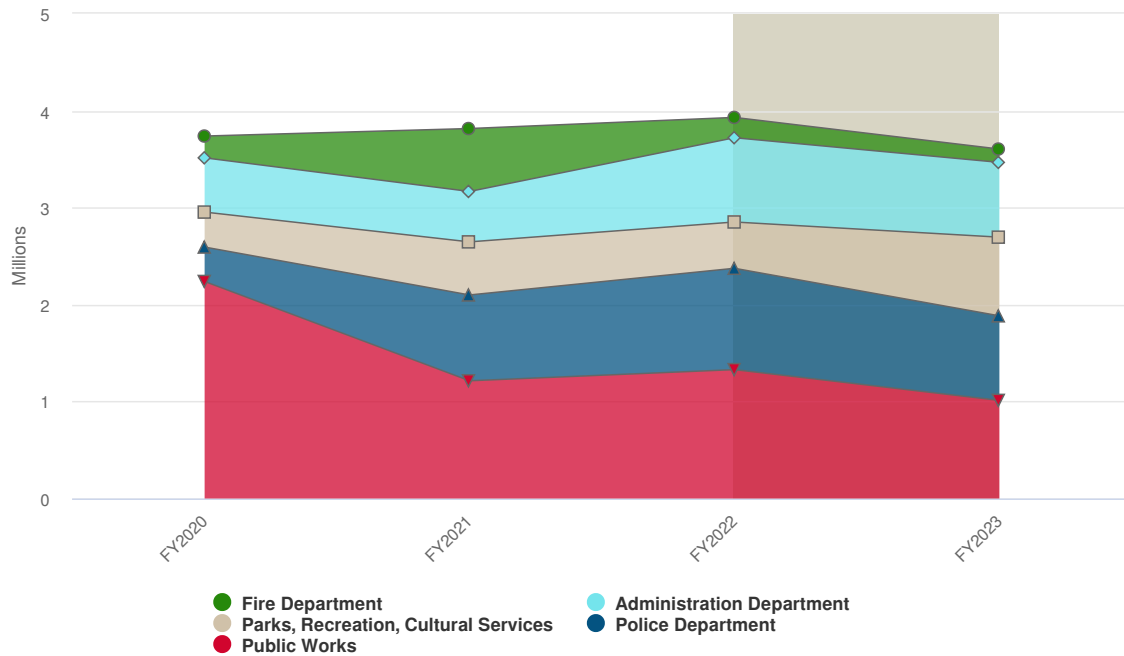
The Equipment Replacement fund is used to account for those items that have useful lives of less than 10 years and are financed by the City's annual short term borrowing. The primary focus of the fund is maintain a consistent replacement schedule for various equipment within the City in attempts to stabilize maintenance costs. Costs included relate to the replacement or purchase of small equipment, vehicles, and minor land and building improvements. Small equipment includes items like camera's, laptops, computers and tasers. Vehicles include wheel loaders, rescue squads, dump trucks and pickups. Minor land and building improvements include planting, tree felling, lighting, painting, carpet, cabinets and office equipment.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Implementing a pilot program for leasing police and other fleet vehicles.

Expenditures by Function - Equipment Replacement Fund

Budgeted and Historical Expenditures by Function



Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expenditures					
Capital Outlay					
Administration Department	\$559,233	\$520,000	\$869,000	\$771,164	-11.3%
Public Works	\$2,238,377	\$1,213,972	\$1,329,000	\$1,012,000	-23.9%
Fire Department	\$224,646	\$648,870	\$209,500	\$137,500	-34.4%
Police Department	\$354,608	\$885,009	\$1,045,000	\$871,700	-16.6%
Parks, Recreation, Cultural Services	\$360,893	\$547,404	\$477,500	\$811,300	69.9%
Total Capital Outlay:	\$3,737,757	\$3,815,254	\$3,930,000	\$3,603,664	-8.3%
Total Expenditures:	\$3,737,757	\$3,815,254	\$3,930,000	\$3,603,664	-8.3%

Expenditures by Expense Type - Equipment Replacement Fund

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Operating Expenditures					
Property/Equipment Rental	\$0	\$0	\$0	\$36,000	N/A
Transfer to Internal Service	\$515,250	\$520,000	\$829,000	\$722,338	-12.9%
Dpw-Professional Services	\$1,875	\$0	\$0	\$0	N/A
Professional Services-FEMA	\$55,965	\$0	\$0	\$0	N/A
Property/Equipment Rental	\$0	\$0	\$0	\$120,000	N/A
Total Operating Expenditures:	\$573,090	\$520,000	\$829,000	\$878,338	6%
Capital Outlay					
Equipment	\$31,800	\$0	\$0	\$12,826	N/A
Equipment-COVID RFID	\$12,183	\$0	\$0	\$0	N/A
Computer Software	\$0	\$0	\$40,000	\$0	-100%
Dpw-Equipment	\$0	\$79,837	\$40,000	\$0	-100%
Dpw-Equipment-Highway	\$206,399	\$825	\$0	\$0	N/A
Dpw-Equipment-Vehicles	\$1,061,596	\$335,469	\$642,000	\$575,000	-10.4%
Dpw-Equipment Vehicles-Highway	\$877,084	\$797,842	\$628,000	\$428,000	-31.8%
Bridges-Local	\$22,205	\$0	\$19,000	\$9,000	-52.6%
Bridges-State	\$13,253	\$0	\$0	\$0	N/A
Building Improvements-PS	\$0	\$15,000	\$0	\$0	N/A
Fire-Equipment	\$220,313	\$188,206	\$159,500	\$137,500	-13.8%
Fire-Equipment-Vehicles	\$0	\$444,181	\$50,000	\$0	-100%
Fire-Communications Equipment	\$4,334	\$1,484	\$0	\$0	N/A
Pd-Equipment	\$209,691	\$142,981	\$595,000	\$721,700	21.3%
Pd-Equipment-Vehicles	\$144,917	\$572,071	\$450,000	\$30,000	-93.3%
Pd-Computer Hardware	\$0	\$169,957	\$0	\$0	N/A
Parks-Land Improvements	\$50,962	\$99,776	\$170,300	\$268,500	57.7%
Parks-Building Improvements	\$1,728	\$16,132	\$27,000	\$44,000	63%
Parks-Equipment	\$54,450	\$190,272	\$38,200	\$48,800	27.7%
Parks-Equipment-Vehicles	\$253,753	\$241,224	\$242,000	\$450,000	86%
Total Capital Outlay:	\$3,164,667	\$3,295,254	\$3,101,000	\$2,725,326	-12.1%
Total Expense Objects:	\$3,737,757	\$3,815,254	\$3,930,000	\$3,603,664	-8.3%

Revenue Detail by Source - Equipment Replacement Fund

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Miscellaneous Revenues					
Interest Income	\$6,814	-\$8,523	\$0	\$0	N/A
Sale of Property-Other	\$0	\$0	\$0	\$20,000	N/A
Sale of Property-DPW	\$92,519	\$16,398	\$50,500	\$25,000	-50.5%
Sale of Property-Solid Waste	\$0	\$0	\$18,000	\$20,000	11.1%
Sale of Property-Other-Fire	\$2,405	\$404	\$0	\$0	N/A
Sale of Property-PD	\$30,585	\$58,334	\$50,000	\$136,000	172%
Sale of Property-Other-Parks	\$58,163	\$105,356	\$0	\$0	N/A
Total Miscellaneous Revenues:	\$190,486	\$171,969	\$118,500	\$201,000	69.6%
Other Financing Sources					
Bond Proceeds	\$3,529,500	\$3,421,700	\$3,811,500	\$3,402,664	-10.7%
Total Other Financing Sources:	\$3,529,500	\$3,421,700	\$3,811,500	\$3,402,664	-10.7%
Total Revenue Source:	\$3,719,986	\$3,593,669	\$3,930,000	\$3,603,664	-8.3%

INTERGOVERNMENTAL REVENUE SHARING FUND

MISSION STATEMENT

Intergovernmental Revenue Sharing Funds are intended to be used to supplement and foster economic development in the City of Racine.

FUNCTION

Fund accounts for the revenues and expenditures associated with the Revenue Sharing portion of the Racine Area Intergovernmental Sanitary Sewer Service, Revenue Sharing, Cooperating and Settlement Agreement. Revenues are mainly received from Caledonia, Mt. Pleasant and Sturtevant.

Expenditures by Expense Type - Intergovernmental Revenue Sharing

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Operating Expenditures					
Professional Services	\$334,649	\$299,364	\$550,000	\$535,000	-2.7%
Professional Services	\$159,531	-\$9,599	\$0	\$0	N/A
Professional Services	\$0	\$165	\$0	\$0	N/A
Business Development	\$196,801	\$25,657	\$73,700	\$72,700	-1.4%
Advertising	\$0	\$415	\$0	\$0	N/A
Allocation to Redev Authority	\$420,000	\$0	\$285,000	\$129,845	-54.4%
Redevelopment Activities	\$14,840	\$196,872	\$1,156,345	\$1,050,000	-9.2%
Fa?ade Program	\$129,481	\$35,663	\$100,000	\$200,000	100%
Redevelopment Assistance	\$17,500	\$0	\$0	\$0	N/A
Grounds Repairs & Maintenance	\$0	\$850	\$0	\$0	N/A
Transfer to Special Revenue	\$20,000	\$0	\$0	\$0	N/A
Transfer to Capital Projects	\$0	\$0	\$122,500	\$300,000	144.9%
Total Operating Expenditures:	\$1,292,802	\$549,387	\$2,287,545	\$2,287,545	0%
Capital Outlay					
Paving	\$137,718	\$0	\$0	\$0	N/A
Total Capital Outlay:	\$137,718	\$0	\$0	\$0	N/A
Total Expense Objects:	\$1,430,520	\$549,387	\$2,287,545	\$2,287,545	0%

Revenue Detail by Source - Intergovernmental Revenue Sharing

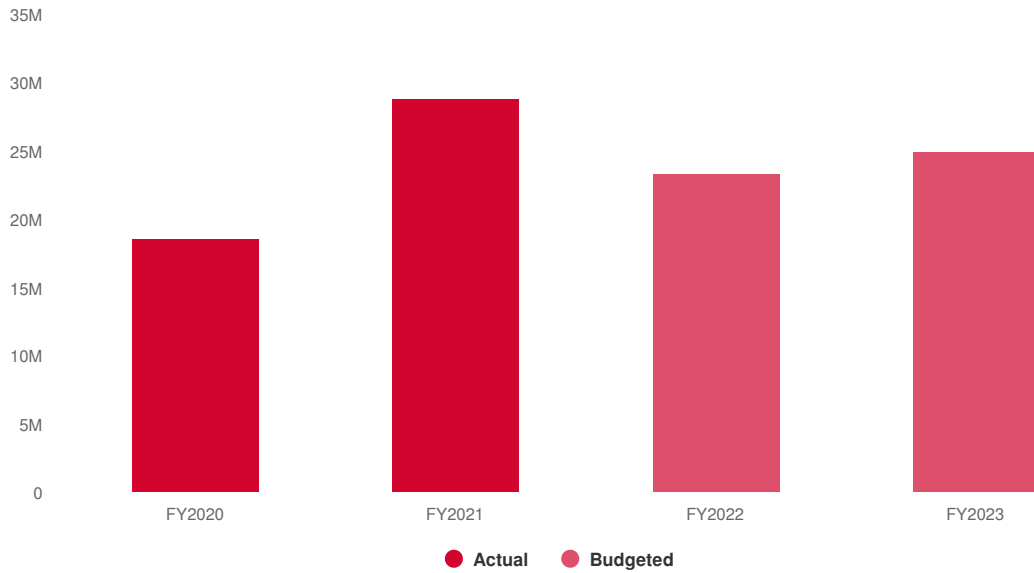
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Intergovernmental Revenues					
Intergovernmental Rev Sharing	\$2,038,590	\$2,027,562	\$2,187,545	\$2,187,545	0%
Total Intergovernmental Revenues:	\$2,038,590	\$2,027,562	\$2,187,545	\$2,187,545	0%
Intergovernmental Charges for Services					
Intergov Charges-Streets	\$749,149	\$0	\$0	\$0	N/A
Total Intergovernmental Charges for Services:	\$749,149	\$0	\$0	\$0	N/A
Miscellaneous Revenues					
Interest Income	\$110,094	-\$51,461	\$0	\$50,000	N/A
Other Interest	\$103,425	\$67,177	\$100,000	\$50,000	-50%
Total Miscellaneous Revenues:	\$213,518	\$15,716	\$100,000	\$100,000	0%
Total Revenue Source:	\$3,001,257	\$2,043,278	\$2,287,545	\$2,287,545	0%

ENTERPRISE FUNDS

Expenditures Summary - Enterprise Funds

\$25,015,249 **\$1,682,001**
(7.21% vs. prior year)

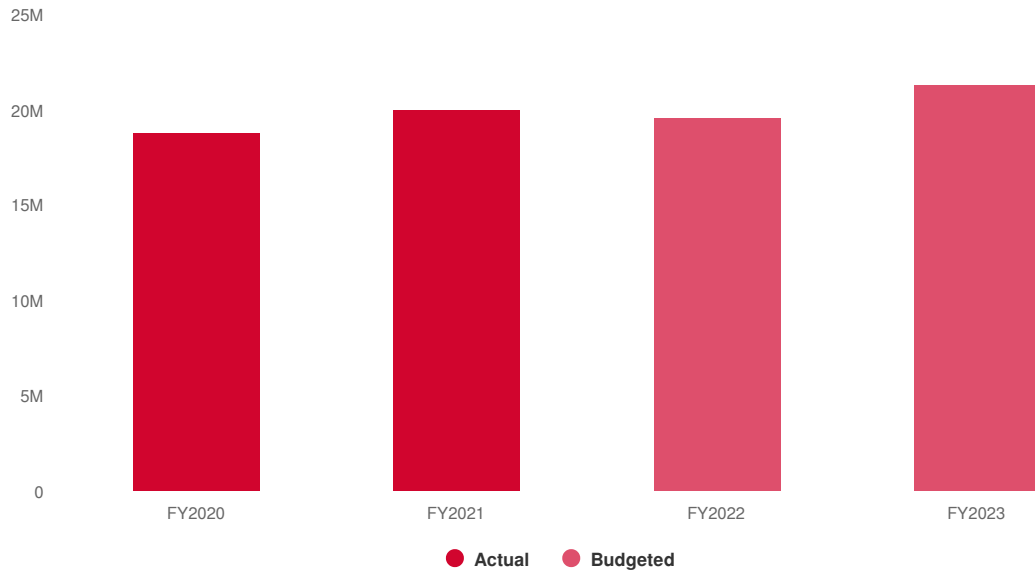
Enterprise Funds Proposed and Historical Budget vs. Actual



Revenues Summary - Enterprise Funds

\$21,283,749 **\$1,671,001**
(8.52% vs. prior year)

Enterprise Funds Proposed and Historical Budget vs. Actual



TRANSIT

Trevor Jung

Transit and Mobility Director

MISSION STATEMENT

Provide and encourage the use of safe and affordable alternative forms of transportation for reasons of economic opportunity, education, equity, development, health, and sustainability.

FUNCTION

The City of Racine Transit Department, or RYDE Racine, seeks to provide safe, reliable, convenient, and efficient transit service to those in greater Racine by facilitating fixed-route services for the general public and specialized paratransit services for the elderly and disabled in order to enhance the quality of life for residents and visitors of Racine.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Electrified 25 percent of RYDE Racine's fixed route-transit fleet now serving the public and prepared facilities to support the transition through infrastructure upgrades completed in partnership with the electrical utility and electric bus manufacturer.
2. Launched real-time passenger information application, automatic vehicle locator, and dispatch system to better communicate with transit system customers and to collect compliance data for the Federal Transit Administration.
3. Awarded state and federal funding for the replacement of 7 paratransit vehicles, upgrading 77 percent of the specialized fleet, in addition to obtaining state funding for transit garage upgrades.
4. Completed Phase 1 Corrine Reid Owens Transit Depot restoration and secured additional \$5 million in funding through Congressionally Directed Spending for intermodal use of the facility.
5. Marketed RYDE Racine's electric bus program through creative media and community outreach resulting in increased awareness of the City of Racine's transit system and growth in ridership.
6. Completed detailed engineering study for solar array at transit garage and secured \$1.2 million in Congressionally Directed Spending for the sustainability project.
7. Reorganized employment structure creating a Department of Transit with municipal employees.

2023 STRATEGIC INITIATIVES

1. Continue electrification efforts by expanding RYDE Racine's battery-powered fleet and installing solar fields with the purpose of generating clean energy for charging.
2. Create and enhance public, nonprofit, and private sector partnerships to increase transit system ridership.
3. Implement and market smart transit technologies to improve customer service, inform department decision-making, and cultivate multimodal integration.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Continue use of ARPA funds to offset lost revenue and city funding.

2023 Goal-Setting Statements

Goal Statement #1

Continue electrification efforts by expanding RYDE Racine's battery-powered fleet and installing solar fields with the purpose of generating clean energy for charging.

In the interest of sustainability, service, and savings, RYDE Racine staff will pursue federal and state dollars to upgrade facilities and replace fleet vehicles in line with the Transit Department's 2022 Zero-Emission Transition Plan submitted to the Federal Transit Administration.

Goal Statement #2

Create and enhance public, nonprofit, and private sector partnerships to increase transit system ridership.

In the interest of increased fixed-route and paratransit ridership, RYDE Racine staff will engage with municipal neighbors, educational institutions, regional employers and nonprofit stakeholders to raise awareness of public transportation and enter into partnership agreements resulting in increased revenues and access to transit.

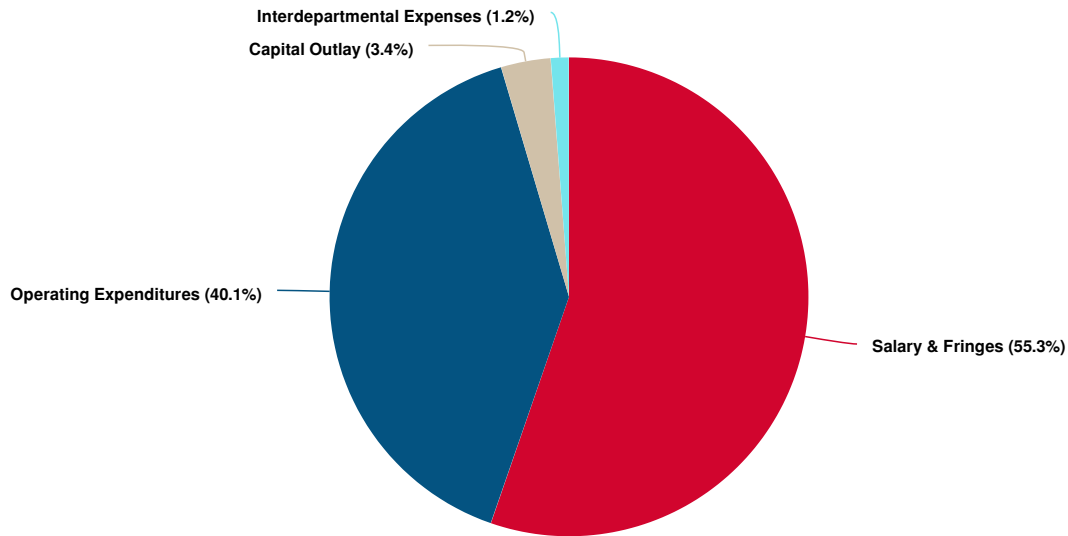
Goal Statement #3

Implement and market smart transit technologies to improve customer service, inform department decision-making, and cultivate multimodal integration.

In the interest of creating a more effective and efficient transit system, RYDE Racine staff will explore and implement smart transit technologies related to fare payment, web and mobile application incorporation, and data collection tools for transit planning.

Expenditures by Expense Type - Transit

2023 Budgeted Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$1,789,764	\$1,795,933	\$1,868,000	\$2,426,708	29.9%
Holiday	\$42,927	\$46,938	\$44,000	\$60,000	36.4%
Vacation	\$161,838	\$150,687	\$137,500	\$177,700	29.2%
Casual Time	\$51,584	\$37,882	\$32,500	\$48,500	49.2%
Sick Leave	\$46,987	\$55,506	\$43,000	\$69,500	61.6%
Paid Absences	\$3,052	\$2,598	\$3,000	\$3,000	0%
Part Time Salaries	\$136,247	\$147,849	\$132,500	\$132,500	0%
FICA	\$165,265	\$164,020	\$171,000	\$181,500	6.1%
Unemployment	\$11,422	\$10,653	\$15,000	\$15,000	0%
Pension	\$708,165	\$694,625	\$743,500	\$953,400	28.2%
Health Care	\$693,396	\$693,903	\$728,000	\$743,000	2.1%
Workers Compensation	\$119,083	\$119,083	\$122,500	\$0	-100%
Clothing Allowance	\$0	\$125	\$0	\$0	0%
Other Benefits	\$18,253	\$24,807	\$16,500	\$16,500	0%
Salaries	\$319,647	\$337,411	\$352,500	\$404,510	14.8%
Holiday	\$7,127	\$8,096	\$6,500	\$8,000	23.1%
Vacation	\$23,856	\$27,531	\$29,000	\$30,000	3.4%
Casual Time	\$7,628	\$8,827	\$9,000	\$9,000	0%
Sick Leave	\$6,334	\$7,188	\$7,500	\$8,000	6.7%
Paid Absences	\$0	\$0	\$500	\$500	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
FICA	\$27,007	\$28,741	\$32,500	\$32,500	0%
Unemployment	\$1,477	\$1,533	\$2,000	\$2,000	0%
Pension	\$98,458	\$111,890	\$111,000	\$111,000	0%
Health Care	\$137,111	\$156,206	\$144,000	\$185,000	28.5%
Workers Compensation	\$10,867	\$12,008	\$13,500	\$0	-100%
Clothing Allowance	\$0	\$0	\$3,500	\$0	-100%
Salaries	\$34,244	\$34,590	\$33,500	\$43,447	29.7%
Holiday	\$851	\$927	\$0	\$0	0%
Vacation	\$2,035	\$2,248	\$1,500	\$3,000	100%
Casual Time	\$972	\$899	\$0	\$0	0%
Sick Leave	\$749	\$899	\$0	\$0	0%
Paid Absences	\$435	\$0	\$0	\$0	N/A
FICA	\$2,901	\$2,875	\$2,500	\$3,000	20%
Unemployment	\$186	\$175	\$500	\$250	-50%
Workers Compensation	\$901	\$901	\$1,500	\$0	-100%
Salaries	\$311,515	\$385,729	\$456,500	\$551,742	20.9%
Holiday	\$2,567	\$2,939	\$2,000	\$0	-100%
Vacation	\$4,385	\$5,590	\$25,000	\$0	-100%
Casual Time	\$1,072	\$2,197	\$1,000	\$0	-100%
Sick Leave	\$1,292	\$1,165	\$2,000	\$0	-100%
Part Time Salaries	\$272	\$0	\$0	\$0	N/A
Residency	\$0	\$0	\$0	\$12,462	N/A
FICA	\$23,277	\$29,584	\$29,500	\$43,163	46.3%
Unemployment	\$907	\$1,194	\$1,500	\$0	-100%
WRS	\$4,132	\$6,938	\$3,699	\$38,367	937.2%
Pension	\$30,894	\$34,694	\$24,000	\$0	-100%
Health Care	\$107,075	\$130,482	\$174,500	\$168,480	-3.4%
Workers Compensation	\$4,526	\$5,004	\$5,500	\$0	-100%
Other Benefits	\$1,610	\$0	\$0	\$0	N/A
Mileage	-\$154	\$474	\$1,000	\$500	-50%
Safety Glasses	\$1,507	\$1,052	\$2,000	\$5,000	150%
Salaries	\$261,435	\$214,626	\$291,500	\$268,175	-8%
Holiday	\$3,046	\$3,363	\$1,000	\$6,000	500%
Vacation	\$12,610	\$10,092	\$8,500	\$8,500	0%
Casual Time	\$1,682	\$604	\$1,000	\$1,000	0%
Sick Leave	\$2,048	\$868	\$2,000	\$2,500	25%
Part Time Salaries	\$44,554	\$52,063	\$46,000	\$46,000	0%
FICA	\$23,698	\$20,010	\$26,500	\$26,500	0%
Unemployment	\$2,317	\$1,717	\$5,500	\$2,500	-54.5%
WRS	\$436	\$0	\$0	\$0	0%
Pension	\$121,328	\$91,036	\$116,500	\$116,500	0%
Health Care	\$88,756	\$50,907	\$93,000	\$100,000	7.5%
Workers Compensation	\$7,624	\$6,004	\$6,500	\$0	-100%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Mileage	\$154	\$0	\$0	\$0	0%
Safety Glasses	\$836	\$0	\$2,500	\$1,000	-60%
Total Salary & Fringes:	\$5,696,171	\$5,745,890	\$6,136,699	\$7,065,904	15.1%
Operating Expenditures					
Professional Services	\$0	\$0	\$1,000	\$0	-100%
Drug and Alcohol Testing	\$4,241	\$5,107	\$500	\$4,500	800%
Office Supplies	\$107	\$0	\$0	\$0	N/A
Postage & Shipping	\$10	\$170	\$0	\$0	0%
Work Supplies	\$1,483	\$1,117	\$1,000	\$1,300	30%
Work Supplies-COVID	\$75,798	\$946	\$0	\$0	0%
Tires & Tubes	\$58,182	\$50,468	\$42,000	\$42,000	0%
Direct Clothing expenses	\$14,094	\$12,781	\$14,000	\$24,500	75%
Diesel Fuel	\$408,595	\$528,382	\$506,000	\$600,000	18.6%
Licenses Permits & Fees	\$130	\$130	\$0	\$0	0%
Fuel Oils & Fluids	\$26,912	\$30,110	\$18,000	\$30,000	66.7%
Education/Training/Conferences	\$0	\$670	\$0	\$0	0%
Travel	\$0	\$10	\$0	\$0	0%
Building Repairs & Maintenance	\$297	\$305	\$500	\$0	-100%
Equipment Repairs & Maintenanc	\$140	\$896	\$1,000	\$0	-100%
Depreciation	\$1,141,924	\$1,158,000	\$1,200,000	\$1,200,000	0%
Professional Services	\$3,800	\$0	\$1,500	\$0	-100%
General Liability Insurance	\$76,048	\$76,768	\$95,500	\$80,000	-16.2%
Insurance Recoveries	-\$47,163	-\$76,819	-\$25,000	-\$25,000	0%
Contracted Services	\$0	\$0	\$5,000	\$0	-100%
Work Supplies	\$13,935	\$18,100	\$13,000	\$20,000	53.8%
Janitorial Supplies	\$29	\$12	\$0	\$0	0%
Direct Clothing expenses	\$13,535	\$3,513	\$1,500	\$2,840	89.3%
Vehicle Parts	\$0	\$0	\$5,500	\$0	-100%
Fuel Oils & Fluids	\$8,623	\$3,642	\$8,500	\$8,500	0%
Utilities	\$11,790	\$15,051	\$19,500	\$15,000	-23.1%
Building Repairs & Maintenance	\$245	\$0	\$500	\$0	-100%
Equipment Repairs & Maintenanc	\$515,601	\$345,423	\$413,000	\$420,000	1.7%
Depreciation	\$28,804	\$16,800	\$29,000	\$40,000	37.9%
Property/Equipment Rental	\$1,529	\$1,428	\$0	\$1,500	N/A
Waste Disposal	\$9,817	\$12,174	\$11,500	\$13,000	13%
Office Supplies	\$101	\$0	\$0	\$0	N/A
Postage & Shipping	\$10	\$0	\$0	\$0	N/A
Work Supplies	\$8,730	\$12,992	\$11,500	\$31,500	173.9%
Work Supplies-COVID	\$42,168	\$29,020	\$51,500	\$0	-100%
Janitorial Supplies	\$3,084	\$3,421	\$4,000	\$4,000	0%
Utilities-Electric	\$0	\$0	\$0	\$20,000	N/A

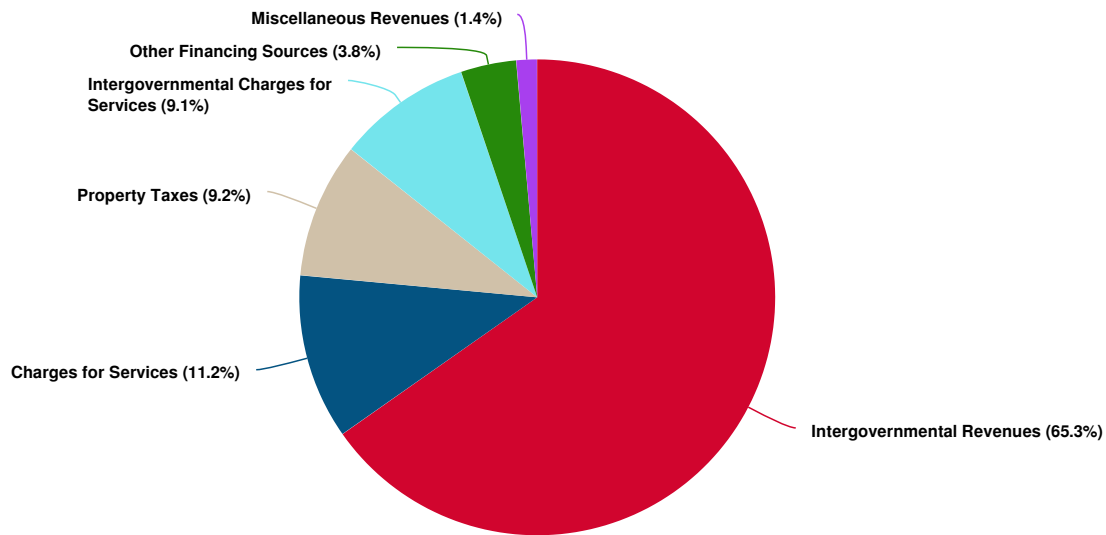
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Utilities-Heat	\$0	\$0	\$0	\$1,000	N/A
Utilities-Water	\$3,483	\$5,063	\$0	\$3,000	N/A
Building Repairs & Maintenance	\$49,194	\$33,625	\$71,500	\$87,000	21.7%
Equipment Repairs & Maintenance	\$23,772	\$26,250	\$26,000	\$30,000	15.4%
Grounds Repairs & Maintenance	\$10,673	\$15,242	\$11,500	\$17,000	47.8%
Depreciation	\$26,723	\$20,400	\$27,000	\$27,000	0%
Professional Services	\$21,011	\$26,159	\$26,000	\$55,000	111.5%
Audit Services	\$9,045	\$10,000	\$17,000	\$11,000	-35.3%
General Liability Insurance	\$273,709	\$276,298	\$283,000	\$285,000	0.7%
Contracted Services	\$2,579	\$3,135	\$2,500	\$5,000	100%
Property/Equipment Rental	\$1,575	\$1,181	\$1,500	\$1,500	0%
Banking/Financial Charges	\$1,297	\$544	\$0	\$0	0%
Purchased Transportation	\$1,304,003	\$1,323,531	\$1,363,500	\$1,412,595	3.6%
Management Fee	\$161,839	\$179,377	\$161,000	\$0	-100%
City Services	\$146,525	\$162,000	\$149,000	\$150,000	0.7%
Advertising	\$22,519	\$25,443	\$52,500	\$60,000	14.3%
Office Supplies	\$5,887	\$10,142	\$3,000	\$6,000	100%
Postage & Shipping	\$2,110	\$1,772	\$1,000	\$2,500	150%
Publications & Subscriptions	\$275	\$295	\$500	\$500	0%
Copying & Printing	\$440	\$917	\$2,500	\$2,500	0%
Work Supplies	\$6,409	\$4,663	\$7,500	\$8,500	13.3%
Janitorial Supplies	\$56	\$9	\$0	\$0	0%
Direct Clothing expenses	\$0	\$0	\$500	\$0	-100%
Memberships	\$4,732	\$4,112	\$6,500	\$6,500	0%
Utilities	\$2,579	\$8,658	\$5,000	\$1,500	-70%
Utilities-Electric	\$20,300	\$36,262	\$20,000	\$45,000	125%
Utilities-Heat	\$15,893	\$21,976	\$29,500	\$20,000	-32.2%
Utilities-Water	\$12,589	\$14,657	\$8,000	\$10,000	25%
External Communication Service	\$401	\$1,295	\$1,000	\$1,300	30%
Miscellaneous Expenses	\$179	\$216	\$500	\$500	0%
Education/Training/Conferences	\$3,464	\$1,041	\$3,000	\$6,000	100%
Travel	\$0	\$1,079	\$1,000	\$2,000	100%
Building Repairs & Maintenance	\$11,616	\$6,563	\$0	\$0	0%
Equipment Repairs & Maintenance	\$0	-\$382	\$0	\$0	N/A
Grounds Repairs & Maintenance	\$775	\$2,975	\$0	\$0	0%
Software Maintenance	\$17,283	\$25,670	\$44,500	\$70,000	57.3%
Depreciation	\$55,550	\$52,800	\$56,000	\$56,000	0%
Professional Services	\$2,219	\$0	\$3,000	\$3,000	0%
Audit Services	\$955	\$0	\$2,000	\$1,500	-25%
General Liability Insurance	\$57,790	\$58,337	\$56,000	\$60,000	7.1%
Waste Disposal	\$1,037	\$0	\$0	\$0	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Management Fee	\$17,092	\$0	\$17,500	\$0	-100%
City Services	\$15,475	\$0	\$18,500	\$18,500	0%
Office Supplies	\$622	\$0	\$500	\$500	0%
Postage & Shipping	\$223	\$0	\$0	\$0	0%
Copying & Printing	\$46	\$0	\$500	\$200	-60%
Work Supplies	\$922	\$0	\$1,500	\$1,500	0%
Janitorial Supplies	\$326	\$0	\$500	\$500	0%
Tires & Tubes	\$1,690	\$1,744	\$3,500	\$3,500	0%
Direct Clothing expenses	\$4,132	\$1,736	\$2,500	\$2,500	0%
Memberships	\$500	\$0	\$0	\$0	0%
Fuel Oils & Fluids	\$1,080	\$1,459	\$500	\$2,000	300%
Utilities	\$272	\$0	\$500	\$500	0%
Utilities-Electric	\$2,144	\$0	\$2,500	\$3,000	20%
Utilities-Heat	\$1,678	\$0	\$4,500	\$3,000	-33.3%
Utilities-Water	\$1,697	\$0	\$1,000	\$2,000	100%
External Communication Service	\$2,428	\$2,879	\$1,500	\$3,000	100%
Miscellaneous Expenses	\$19	\$0	\$3,500	\$1,000	-71.4%
Education/Training/Conferences	\$366	\$0	\$0	\$0	0%
Building Repairs & Maintenance	\$6,422	\$0	\$8,500	\$8,500	0%
Equipment Repairs & Maintenance	\$15,861	\$15,524	\$19,500	\$19,500	0%
Grounds Repairs & Maintenance	\$1,127	\$0	\$1,000	\$2,000	100%
Software Maintenance	\$8,029	\$6,204	\$10,000	\$10,000	0%
Depreciation	\$63,116	\$36,000	\$63,000	\$63,000	0%
Total Operating Expenditures:	\$4,848,351	\$4,677,468	\$5,034,000	\$5,126,735	1.8%
Interdepartmental Expenses					
I/S Garage Fuel	\$3,274	\$5,878	\$5,100	\$6,800	33.3%
I/S Building Occupancy	\$2,196	\$2,490	\$2,691	\$2,737	1.7%
I/S City Telephone System	\$2,211	\$2,500	\$2,500	\$2,500	0%
I/S Information Systems	\$35,667	\$51,005	\$76,289	\$72,713	-4.7%
I/S Building Occupancy	\$244	\$142	\$0	\$0	0%
I/S City Telephone System	\$534	\$500	\$500	\$500	0%
I/S Garage Fuel	\$30,747	\$45,981	\$56,900	\$70,000	23%
I/S Information Systems	\$6,767	\$5,458	\$3,000	\$0	-100%
Total Interdepartmental Expenses:	\$81,640	\$113,955	\$146,980	\$155,250	5.6%
Capital Outlay					
Building Improvements	\$0	\$4,943	\$35,000	\$367,000	948.6%
Equipment	\$0	\$146,450	\$37,200	\$50,000	34.4%
Equipment-Vehicles	\$0	\$900,711	\$0	\$12,000	N/A
Equipment-Vehicles-VW	\$0	\$3,800,484	\$0	\$0	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Equipment-Vehicles-Low No	\$0	\$1,500,708	\$0	\$0	0%
Equipment-Vehicles-VW2	\$0	\$1,381,994	\$0	\$0	N/A
Equipment-Vehicles	\$0	\$1,182,820	\$0	\$0	0%
Total Capital Outlay:	\$0	\$8,918,110	\$72,200	\$429,000	494.2%
Total Expense Objects:	\$10,626,162	\$19,455,422	\$11,389,879	\$12,776,889	12.2%

Revenue Detail by Source - Transit

2023 Budgeted Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Property Taxes					
Property Taxes	\$1,480,083	\$782,000	\$782,000	\$1,048,500	34.1%
Total Property Taxes:	\$1,480,083	\$782,000	\$782,000	\$1,048,500	34.1%
Intergovernmental Revenues					
Federal Grant-Transit	\$5,324,860	\$5,720,064	\$5,268,832	\$5,264,626	-0.1%
Federal Grant-Transit Capital	\$0	\$710,619	\$0	\$0	0%
Federal Grant-Transit Capital	\$0	\$730,171	\$0	\$0	0%
State Grant-Transit	\$2,063,546	\$1,932,706	\$1,932,706	\$2,070,068	7.1%
State Grant-Transit	\$94,000	\$101,513	\$101,500	\$100,000	-1.5%
Total Intergovernmental Revenues:	\$7,482,406	\$9,195,073	\$7,303,038	\$7,434,694	1.8%
Charges for Services					
Farebox	\$206,172	\$362,775	\$387,820	\$395,000	1.9%
Fares-Passes	\$101,477	\$157,277	\$147,304	\$176,395	19.7%
Fares-Tickets	\$44,910	\$63,780	\$58,410	\$85,750	46.8%
Fares-School District	\$208,532	\$3,290	\$150,000	\$338,350	125.6%
Fares-Commuter	\$90,826	\$81,050	\$65,508	\$86,700	32.4%
Fares-Gateway	\$0	\$0	\$0	\$115,000	N/A
Miscellaneous Fees-Enterprise	\$6,351	\$4,596	\$0	\$0	0%
Dart Farebox	\$42,613	\$84,338	\$81,500	\$81,500	0%
Total Charges for Services:	\$700,882	\$757,106	\$890,542	\$1,278,695	43.6%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Intergovernmental Charges for Services					
Intergov Charges-Enterprise	\$380,400	\$380,400	\$380,000	\$555,000	46.1%
Transit Services	\$506,339	\$514,539	\$427,699	\$485,000	13.4%
Total Intergovernmental Charges for Services:	\$886,739	\$894,939	\$807,699	\$1,040,000	28.8%
Miscellaneous Revenues					
Advertising Revenue	\$26,825	\$45,525	\$53,900	\$55,000	2%
Insurance Rebates	\$105,500	\$100,135	\$105,500	\$105,000	-0.5%
Over/Short	\$0	\$575	\$0	\$0	0%
Total Miscellaneous Revenues:	\$132,325	\$146,235	\$159,400	\$160,000	0.4%
Other Financing Sources					
Transfer from Cap Projects	\$350,449	\$0	\$72,200	\$429,000	494.2%
Total Other Financing Sources:	\$350,449	\$0	\$72,200	\$429,000	494.2%
Total Revenue Source:	\$11,032,884	\$11,775,354	\$10,014,879	\$11,390,889	13.7%

PARKING SYSTEM

John Rooney

Commissioner, Public Works

MISSION STATEMENT

Encourage the use and development of Racine's commercial districts by providing and allocating parking spaces for motor vehicles and collecting parking fee revenue by the most efficient means.

FUNCTION

The Parking System is an enterprise which regulates parking in the various business districts. This enterprise is responsible for the installation and maintenance of revenue collection equipment (both on and off street); oversight of the mobile payment app; the maintenance of parking lots and ramps under the jurisdiction of the Parking System including ground maintenance, cleaning, general maintenance and snow removal; and the collection of hourly, daily, and monthly fees. The Public Works & Services Committee regulates the Parking System with the general operation of the system overseen by the Commissioner of Public Works.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

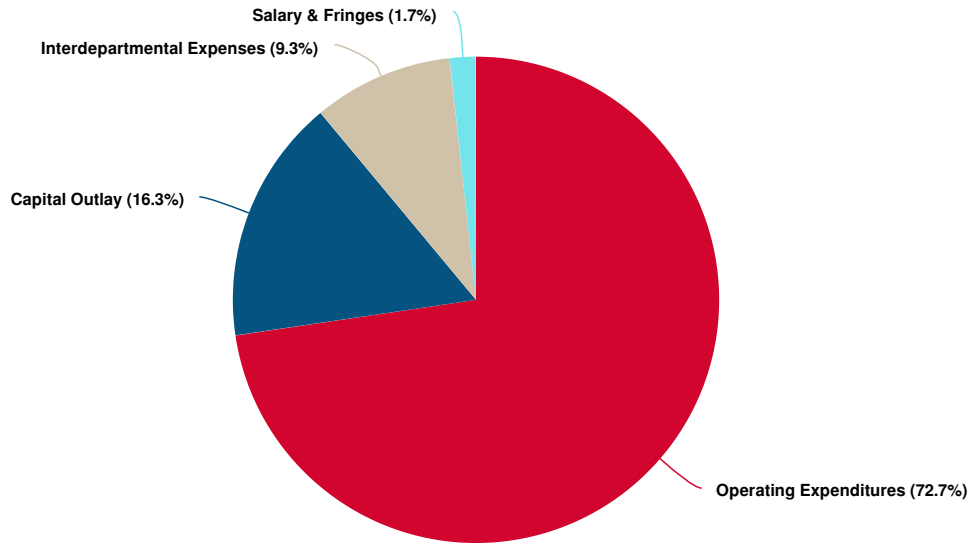
1. Supported downtown development efforts.
2. Developed plans to encourage the use of the phone app on Wisconsin Ave.
3. Researched alternative technologies and management arrangements for parking business units.
4. Reduced parking field staff from four to two.
5. Expanded to rental & collection of off-street parking surface lots to a service provider.

2023 STRATEGIC INITIATIVES

1. Routine maintenance (snow/ice, grass cutting/landscaping, general cleanup, rental & collection revenue from on-street and ramps/surface lot spaces with contracted services.
2. Remaining initiatives from the 2019 Downtown Pedestrians, Plaza, and Parking Plan.
3. Procuring a contract for concession funding to monetize the assets of the Parking System for long term contracting of revenue collection and operations & maintenance.

Expenditures by Expense Type - Parking System

2023 Budgeted Expenditures by Expense Type

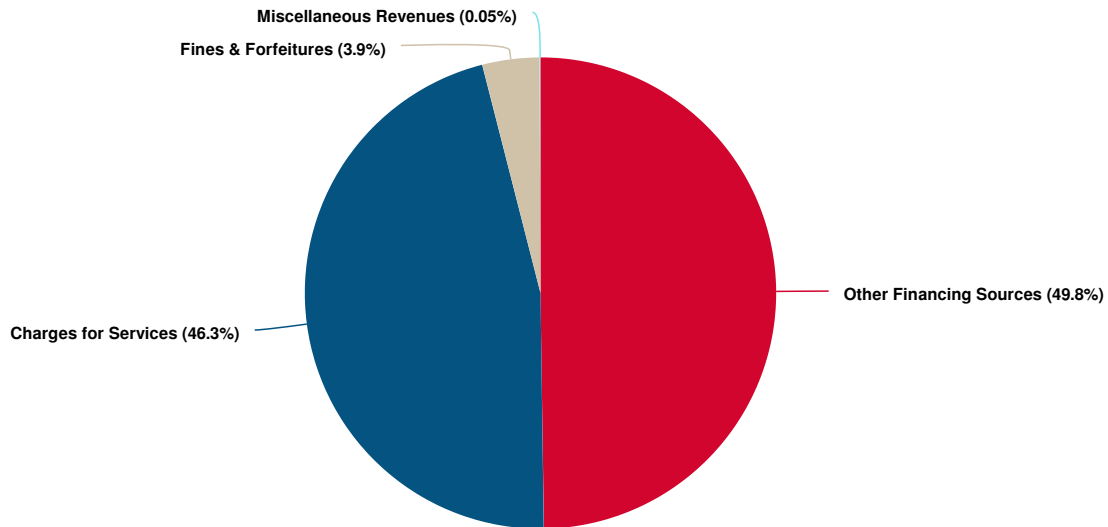


Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$241,331	\$172,707	\$222,572	\$24,170	-89.1%
Part Time Salaries	\$24,242	\$28,976	\$13,179	\$7,795	-40.9%
Overtime	\$6,738	\$477	\$0	\$0	0%
FICA	\$20,038	\$15,120	\$18,037	\$2,445	-86.4%
WRS	\$29,337	\$11,595	\$14,466	\$1,644	-88.6%
Health Care	\$90,205	\$34,318	\$37,601	\$6,239	-83.4%
Life Insurance	\$970	\$311	\$0	\$0	0%
Compensated Absences	-\$5,998	\$7,027	\$0	\$0	0%
Total Salary & Fringes:	\$406,862	\$270,530	\$305,855	\$42,293	-86.2%
Operating Expenditures					
Professional Services	\$113,391	\$126,511	\$130,120	\$0	-100%
Contracted Services	\$3,249	\$266,391	\$299,840	\$1,140,000	280.2%
City Services	\$23,100	\$27,600	\$22,600	\$22,600	0%
Office Supplies	\$0	\$0	\$1,500	\$0	-100%
Work Supplies	\$62,368	\$52,940	\$60,000	\$0	-100%
Utilities	\$56,963	\$50,785	\$80,000	\$80,000	0%
Sales Tax	\$0	\$0	\$2,500	\$0	-100%
Education/Training/Conferences	\$0	\$0	\$500	\$0	-100%
Travel	\$0	\$0	\$1,000	\$0	-100%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Building Repairs & Maintenance	\$7,802	\$5,188	\$2,500	\$0	-100%
Equipment Repairs & Maintenance	\$3,370	\$3,980	\$10,000	\$0	-100%
Grounds Repairs & Maintenance	\$22,460	\$35,528	\$10,000	\$0	-100%
Depreciation	\$536,042	\$0	\$540,000	\$540,000	0%
Total Operating Expenditures:	\$828,744	\$568,924	\$1,160,560	\$1,782,600	53.6%
Interdepartmental Expenses					
I/S Building Occupancy	\$39,130	\$40,673	\$42,675	\$48,240	13%
I/S City Telephone System	\$700	\$500	\$500	\$500	0%
I/S Garage Fuel	\$3,089	\$2,849	\$5,900	\$6,200	5.1%
I/S Garage Labor	\$10,422	\$7,944	\$14,000	\$12,000	-14.3%
I/S Garage Materials	\$3,449	\$2,668	\$3,500	\$3,300	-5.7%
I/S Information Systems	\$6,684	\$6,956	\$8,836	\$9,191	4%
Equipment/Storage Rent	\$0	\$0	\$4,500	\$0	-100%
Snow Removal	\$0	\$140,000	\$149,000	\$149,000	0%
Total Interdepartmental Expenses:	\$63,473	\$201,590	\$228,911	\$228,431	-0.2%
Capital Outlay					
Building Improvements	\$57,987	\$20,636	\$250,000	\$400,000	60%
Equipment	\$74,178	\$61,815	\$0	\$0	0%
Equipment-Vehicles	\$0	\$33,031	\$0	\$0	N/A
Total Capital Outlay:	\$132,165	\$115,482	\$250,000	\$400,000	60%
Total Expense Objects:	\$1,431,244	\$1,156,525	\$1,945,326	\$2,453,324	26.1%

Revenue Detail by Source - Parking System

2023 Budgeted Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Other Taxes					
Sales Tax Discount	\$49	\$44	\$0	\$0	0%
Total Other Taxes:	\$49	\$44	\$0	\$0	0%
Fines & Forfeitures					
Parking Fines	\$0	\$0	\$75,000	\$75,000	0%
Judgments/Damages-Parking	\$0	\$135	\$0	\$0	0%
Total Fines & Forfeitures:	\$0	\$135	\$75,000	\$75,000	0%
Charges for Services					
Parking Ramp Charges	\$322,991	\$486,622	\$448,000	\$470,000	4.9%
Parking Meter Charges	\$213,339	\$216,724	\$353,882	\$370,000	4.6%
Parking Charges-Other	\$26,726	\$34,605	\$41,000	\$45,000	9.8%
Total Charges for Services:	\$563,055	\$737,951	\$842,882	\$885,000	5%
Miscellaneous Revenues					
Interest Income	\$10,644	-\$265	\$1,000	\$1,000	0%
Total Miscellaneous Revenues:	\$10,644	-\$265	\$1,000	\$1,000	0%
Other Financing Sources					
Transfer from Cap Projects	\$0	\$0	\$250,000	\$400,000	60%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Fund Balance Applied	\$0	\$0	\$236,444	\$552,324	133.6%
Total Other Financing Sources:	\$0	\$0	\$486,444	\$952,324	95.8%
Total Revenue Source:	\$573,749	\$737,864	\$1,405,326	\$1,913,324	36.1%

STORM WATER UTILITY

John Rooney

Commissioner, Public Works

MISSION STATEMENT

The Storm Water Utility is a self-sustaining Enterprise Fund enacted in 2005 to ensure the storm sewer collection system is in a good state of repair to effectively treat and transport storm water runoff to the Root River and Lake Michigan and be in compliance with a WDNR issued Wisconsin Pollutant Discharge Elimination System (WPDES) permit meant to protect the health of our citizenry and environment.

FUNCTION

The Storm Water Utility account funds the capital cost of repair and replacement to the storm sewer collection system, treatment of storm water to remove Total Suspended Solids (TSS), maintenance activities related to storm sewer (street sweeping, catch basin cleaning, pond dredging, leaf collection and forestry), engineering, planning, detection/enforcement of illicit discharges and administrative costs.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. The Storm Water Utility continued with repairs and replacement to address the \$39M backlog of deficiencies in the collection system. This backlog represents just over 10% of the system replacement value estimated at \$380M.
2. The SWU has also been actively reviewing development plans for compliance with Chapter 98 of the municipal code relating to clean storm water discharges.
3. In 2020, the SWU also included both operating and capital costs of curb and gutter, a conveyance system for runoff.
4. In 2021, all grass cutting of City properties were expensed to the SWU.
5. In 2022, all capital expenditures for fleet were included for the Forestry Department.
6. Added a Leaf Vactor to the fleet to provide more efficient leaf collection services.

2023 STRATEGIC INITIATIVES

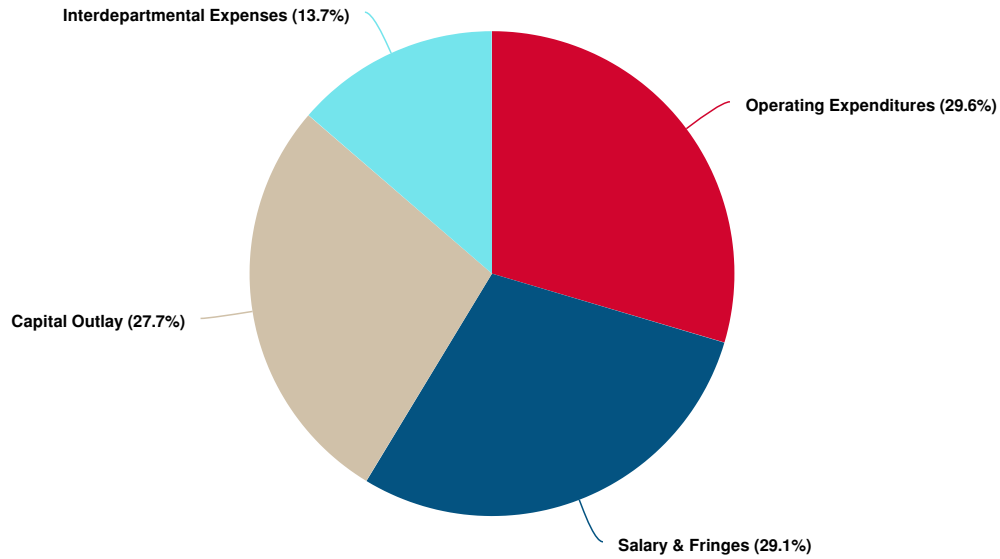
1. The Storm Water Utility initiatives planned for 2023 includes: capital investment in infrastructure, sound operating practices for maintaining collection and mitigation infrastructure to ensure clean storm water discharges; and continued engineering and planning for potential regulatory changes in permitting practices of the WDNR. Additional costs for street sweeper dumps due to 2023 closing of Kestrel Hawk Landfill and added costs for storm basin/median maintenance.
2. Planning and procurement of EV street sweeper replacement program.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. The Storm Water Utility rate for a typical residential home will be \$145.68 for 2023, the same as 2022.

Expenditures by Expense Type - Storm Water Utility

2023 Budgeted Expenditures by Expense Type



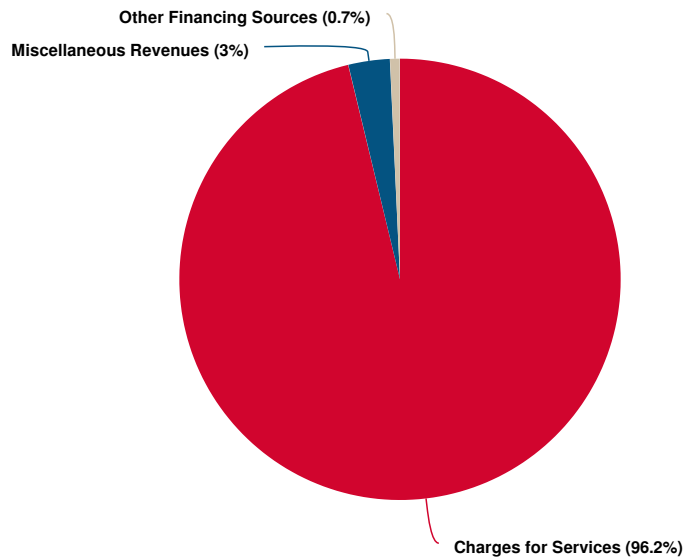
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$975,790	\$696,817	\$995,281	\$1,149,984	15.5%
Part Time Salaries	\$6,978	\$3,127	\$15,379	\$33,942	120.7%
Overtime	\$20,276	\$3,732	\$0	\$0	0%
Residency	\$0	\$0	\$0	\$8,834	N/A
FICA	\$73,303	\$51,210	\$77,312	\$91,225	18%
WRS	\$165,995	\$47,284	\$64,695	\$78,774	21.8%
Health Care	\$240,545	\$310,004	\$314,005	\$360,094	14.7%
Life Insurance	\$2,550	\$29,099	\$0	\$0	0%
Mileage	\$2,337	\$830	\$1,000	\$1,000	0%
Compensated Absences	\$2,579	-\$2,590	\$0	\$0	0%
Full Time Salaries	\$480,726	\$486,139	\$484,667	\$507,334	4.7%
Part Time Salaries	\$79,902	\$100,330	\$131,520	\$123,714	-5.9%
Overtime	\$350	\$1,200	\$5,000	\$5,000	0%
Residency	\$0	\$0	\$0	\$6,453	N/A
FICA	\$41,901	\$43,750	\$47,522	\$48,766	2.6%
WRS	\$35,204	\$34,776	\$33,771	\$39,149	15.9%
Health Care	\$126,360	\$84,240	\$84,240	\$126,360	50%
Clothing Allowance	\$484	\$329	\$550	\$550	0%
Employee Reimbursement-Cyber	\$578	\$0	\$0	\$0	N/A

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Total Salary & Fringes:	\$2,255,858	\$1,890,276	\$2,254,942	\$2,581,179	14.5%
Operating Expenditures					
Professional Services	\$168,128	\$123,801	\$160,000	\$130,000	-18.7%
Monitoring & Detection	\$30,062	\$32,041	\$51,500	\$51,500	0%
Contracted Services	\$14,800	\$4,250	\$0	\$0	0%
Waste Disposal	\$43,629	\$27,654	\$84,000	\$90,000	7.1%
Outreach Services	\$9,475	\$8,475	\$14,000	\$16,000	14.3%
City Services	\$16,300	\$417,294	\$431,000	\$460,000	6.7%
Office Supplies	\$0	\$0	\$1,250	\$1,250	0%
Copying & Printing	\$0	\$0	\$1,250	\$1,250	0%
Work Supplies	\$7,081	\$33,887	\$170,300	\$96,410	-43.4%
Licenses Permits & Fees	\$10,000	\$10,000	\$10,000	\$12,000	20%
Memberships	\$295	\$644	\$500	\$500	0%
Utilities	\$742	\$1,053	\$8,175	\$8,550	4.6%
External Communication Service	\$15,705	\$10,552	\$12,000	\$12,000	0%
Refunds	\$0	\$0	\$5,000	\$5,000	0%
Education/Training/Conferences	\$0	\$314	\$1,000	\$1,000	0%
Travel	\$0	\$77	\$500	\$500	0%
Infrastructure Repairs	\$235,944	\$251,148	\$300,000	\$100,000	-66.7%
Depreciation	\$1,448,686	\$1,446,000	\$1,446,000	\$1,446,000	0%
Transfer to Capital Projects	\$0	\$500,000	\$0	\$0	0%
Contracted Services	\$29,340	\$87,077	\$91,200	\$91,200	0%
Property/Equipment Rental	\$78,200	\$78,200	\$78,200	\$78,200	0%
Office Supplies	\$380	\$695	\$1,000	\$1,000	0%
Copying & Printing	\$524	\$413	\$750	\$750	0%
Work Supplies	\$9,389	\$9,371	\$9,520	\$9,520	0%
Work Supplies	\$2,550	\$0	\$0	\$0	N/A
Small Equipment	\$2,447	\$2,628	\$2,000	\$3,000	50%
External Communication Service	\$3,700	\$4,668	\$3,700	\$3,700	0%
Education/Training/Conferences	\$3,214	\$3,872	\$4,000	\$4,000	0%
Travel	\$1,672	\$0	\$1,500	\$1,500	0%
Equipment Repairs & Maintenanc	\$802	\$1,061	\$750	\$750	0%
Grounds Repairs & Maintenance	\$3,400	\$3,243	\$3,400	\$3,400	0%
Total Operating Expenditures:	\$2,136,466	\$3,058,416	\$2,892,495	\$2,628,980	-9.1%
Interdepartmental Expenses					
I/S Building Occupancy	\$59,157	\$61,490	\$64,516	\$72,930	13%
I/S Garage Fuel	\$20,439	\$33,853	\$37,800	\$50,000	32.3%
I/S Garage Labor	\$119,683	\$114,313	\$125,000	\$125,000	0%
I/S Garage Materials	\$66,122	\$74,699	\$63,000	\$68,000	7.9%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Equipment/Storage Rent	\$654,179	\$653,729	\$697,000	\$728,000	4.4%
I/S Building Occupancy	\$2,833	\$35,657	\$37,412	\$42,290	13%
I/S Garage Fuel	\$22,553	\$28,705	\$33,000	\$43,500	31.8%
I/S Garage Labor	\$40,534	\$35,647	\$48,000	\$48,000	0%
I/S Garage Materials	\$46,401	\$58,160	\$30,000	\$35,000	16.7%
Total Interdepartmental Expenses:	\$1,031,900	\$1,096,255	\$1,135,728	\$1,212,720	6.8%
Capital Outlay					
Equipment-Vehicles	\$168	\$242,505	\$285,000	\$292,000	2.5%
Storm Sewers	\$158,441	\$1,358,937	\$2,260,000	\$1,885,000	-16.6%
Loss on sale of Assets	\$29,211	\$0	\$0	\$0	N/A
Land Improvements	\$55,000	\$116,288	\$115,000	\$115,000	0%
Equipment	\$0	\$0	\$150,000	\$165,000	10%
Total Capital Outlay:	\$242,820	\$1,717,730	\$2,810,000	\$2,457,000	-12.6%
Total Expense Objects:	\$5,667,044	\$7,762,677	\$9,093,165	\$8,879,879	-2.3%

Revenue Detail by Source - Storm Water Utility

2023 Budgeted Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Other Taxes					
Sales Tax Discount	\$0	\$0	\$0	\$0	N/A
Total Other Taxes:	\$0	\$0	\$0	\$0	N/A
Charges for Services					
Storm Sewer Charges	\$6,428,593	\$6,959,055	\$7,154,102	\$7,154,102	0%
Miscellaneous Fees-Enterprise	\$200	\$0	\$0	\$0	N/A
Charges-Parks	\$3,548	\$2,945	\$0	\$0	0%
Total Charges for Services:	\$6,432,341	\$6,962,000	\$7,154,102	\$7,154,102	0%
Intergovernmental Charges for Services					
City Department Services	\$2,730	\$1,844	\$0	\$0	0%
Total Intergovernmental Charges for Services:	\$2,730	\$1,844	\$0	\$0	0%
Miscellaneous Revenues					
Interest Income	\$76,490	-\$31,035	\$10,000	\$17,541	75.4%
Sale of Property-Storm Water	\$0	\$87,635	\$3,000	\$24,000	700%
Miscellaneous Revenue	\$211	\$0	\$154,000	\$184,610	19.9%
Over/Short	-\$1	\$0	\$0	\$0	N/A
Sale of Property-Other	\$0	\$0	\$15,000	\$0	-100%
Donations/Contributions	\$500	\$0	\$7,000	\$0	-100%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Miscellaneous Revenue	\$3,222	\$2,623	\$0	\$0	0%
Total Miscellaneous Revenues:	\$80,422	\$59,222	\$189,000	\$226,151	19.7%
Other Financing Sources					
Fund Balance Applied	\$0	\$0	\$304,063	\$53,626	-82.4%
Total Other Financing Sources:	\$0	\$0	\$304,063	\$53,626	-82.4%
Total Revenue Source:	\$6,515,493	\$7,023,066	\$7,647,165	\$7,433,879	-2.8%

CIVIC CENTER

Tom Molbeck

Director, Parks, Recreation, Cultural Services

FUNCTION

The Racine Civic Centre is a combination of the Festival Park and Memorial Hall. Festival Park has indoor space of 18,000 square feet and approximately five acres of outdoor park event areas including the Paul P Harris Rotary Park. Memorial Hall is a historic facility that features 4 major event areas and a total of over 17,000 square feet. Nestled on the shore of Lake Michigan, the Racine Civic Centre offers the perfect setting for community events, weddings, banquets, concerts, meetings and more. The operations of the Racine Civic Centre are managed by Venuworks, a private management company.

Expenditures by Expense Type - Civic Center

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Operating Expenditures					
Operational Subsidy	\$219,000	\$219,000	\$219,000	\$219,000	0%
Management Fee	\$75,903	\$96,644	\$80,000	\$80,000	0%
Depreciation	\$347,740	\$0	\$350,000	\$350,000	0%
Total Operating Expenditures:	\$642,643	\$315,644	\$649,000	\$649,000	0%
Total Expense Objects:	\$642,643	\$315,644	\$649,000	\$649,000	0%

Revenue Detail by Source - Civic Center

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Property Taxes					
Property Taxes	\$296,000	\$296,000	\$299,000	\$299,000	0%
Total Property Taxes:	\$296,000	\$296,000	\$299,000	\$299,000	0%
Total Revenue Source:	\$296,000	\$296,000	\$299,000	\$299,000	0%

RADIO COMMUNICATION RESOURCES

Maurice Robinson

Chief of Police

MISSION STATEMENT

The City's Radio Communication Resources Department is responsible for developing, installing, and maintaining radio communication networks and equipment for Racine Police, Fire, EMS, DPW, as well as Racine County Joint Dispatch and many other governmental units and departments within the City and County of Racine. Our department is dedicated to providing high quality professional services at the lowest possible cost to ensure that dispatch and communication systems are secure, resilient, interoperable, and cost-effective to meet the needs of our public safety and governmental users. By coordinating county-wide wireless technology services within a single enterprise operation, we strive to maximize efficiencies, reduce technology system costs, foster inter-agency cooperation, and maintain radio interoperability.

FUNCTION

The Radio Communication Resources department is an element of the Racine Police Department reporting to the Chief of Police. Our department handles all wireless communication technology needs for the Racine Police Department, Racine County Joint Dispatch, and most public safety agencies within Racine County. Our duties include:

1. Managing the day-to-day operation, repair and maintenance of all PD, FD, DPW radio systems, communication networks and related equipment. Includes over 1200 portable and mobile radios and 47 radio base station transmitters at 20 locations across the City and County.
2. Maintain and ensure the proper operation of Racine County Communication Center dispatch console equipment, fire station alerting and severe weather siren activation systems.
3. Repair and troubleshooting of radio systems, microwave and fiber networks, portables, mobiles, towers, site facilities, and emergency backup systems.
4. This includes 24/7 response for radio system, dispatch center, and radio network issues.
5. Install, repair, troubleshoot, and maintain all squad car radio and technology equipment for the Racine Police Department, including lighting, sirens, radar, video, computer equipment, and body-worn cameras. Repair and maintain squad equipment for other client agencies as requested.
6. Provide training, technical support, design, engineering, long-term planning and project management services to public safety agencies based on their specific needs.
7. Manage Federal Communication Commission (FCC) licensing, registration, and compliance for all City, County, and Township radio frequencies, towers & facilities.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Completion of Racine Police Department digital radio upgrade project.
2. Work with RCCC Joint Dispatch to replace microwave transport networks at several sites as part of a multi-year technology replacement project.
3. Retrofit and integrate new technology network modems and squad video equipment (body-worn camera docks into existing RAPID squads.

2023 STRATEGIC INITIATIVES

1. Continue development of long-term technology upgrade planning for first-responder communication equipment, networks, and dispatch within the City and County.
2. Continue retrofits/upgrades of new technology wireless modems, license plate readers, radar, and squad video systems/body-worn camera docks into RAPID squads.
3. Continue to review existing channels, equipment, sites and functions, and evaluating future first-responder / stakeholder needs for voice and data services.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

No significant budgetary changes are anticipated for 2023

2023 Goal-Setting Statements

Goal Statement #1

Continue development of long-term technology upgrade planning for first-responder communication equipment, networks, and dispatch within the City and County.

Goal Statement #2

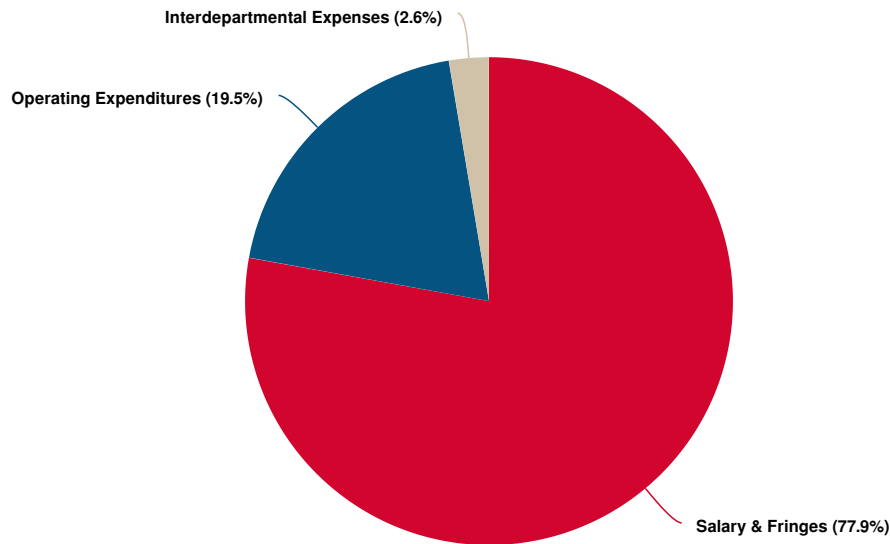
Continue retrofits/upgrades of new technology wireless modems, license plate readers, radar, and squad video systems/body-worn camera docks into RAPD squads.

Goal Statement #3

Continue to review existing channels, equipment, sites and functions, and evaluating future first-responder / stakeholder needs for voice and data services.

Expenditures by Expense Type - Radio Communication

2023 Budgeted Expenditures by Expense Type

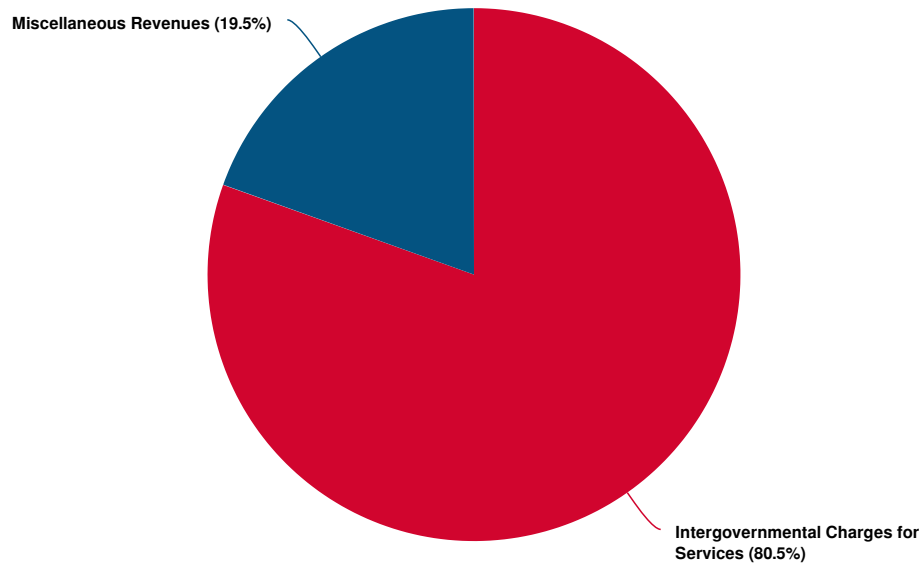


Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$152,852	\$119,026	\$150,140	\$130,188	-13.3%
Overtime	\$18,997	\$2,861	\$8,000	\$5,723	-28.5%
Residency	\$0	\$0	\$0	\$2,232	N/A
FICA	\$12,911	\$9,201	\$11,485	\$10,130	-11.8%
WRS	\$14,117	\$7,521	\$9,759	\$9,004	-7.7%
Health Care	\$34,278	\$21,060	\$21,060	\$42,120	100%
Life Insurance	\$589	\$1,712	\$0	\$0	0%
Mileage	\$0	\$0	\$25	\$25	0%
Compensated Absences	\$2,805	-\$13,340	\$0	\$0	0%
Total Salary & Fringes:	\$236,548	\$148,041	\$200,469	\$199,422	-0.5%
Operating Expenditures					
City Services	\$3,900	\$1,900	\$1,900	\$1,900	0%
Office Supplies	\$25	\$174	\$30	\$30	0%
Postage & Shipping	\$132	\$229	\$200	\$250	25%
Work Supplies	\$1,372	\$270	\$525	\$600	14.3%
Janitorial Supplies	\$144	\$37	\$100	\$100	0%
Memberships	\$96	\$0	\$100	\$100	0%
Utilities	\$9,148	\$14,123	\$9,240	\$9,240	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
External Communication Service	\$0	\$809	\$2,050	\$3,300	61%
Building Repairs & Maintenance	\$417	\$404	\$475	\$475	0%
Equipment Repairs & Maintenanc	\$17,596	\$25,832	\$20,500	\$20,500	0%
Contingency	\$0	\$0	\$4,000	\$4,000	0%
Depreciation	\$7,743	\$0	\$9,500	\$9,500	0%
Total Operating Expenditures:	\$40,573	\$43,779	\$48,620	\$49,995	2.8%
Interdepartmental Expenses					
I/S Garage Fuel	\$332	\$424	\$600	\$700	16.7%
I/S Garage Labor	\$0	\$180	\$300	\$500	66.7%
I/S Garage Materials	\$0	\$4	\$300	\$300	0%
I/S Information Systems	\$3,197	\$3,905	\$5,589	\$5,240	-6.2%
Total Interdepartmental Expenses:	\$3,529	\$4,512	\$6,789	\$6,740	-0.7%
Total Expense Objects:	\$280,650	\$196,333	\$255,878	\$256,157	0.1%

Revenue Detail by Source - Radio Communication

2023 Budgeted Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Intergovernmental Charges for Services					
City Department Services	\$246,658	\$65,538	\$148,530	\$148,530	0%
Intergov Charges-Ent County	\$42,340	\$38,057	\$40,000	\$40,000	0%
Intergov Charges-Ent Other Mun	\$9,446	\$4,176	\$10,000	\$10,000	0%
Total Intergovernmental Charges for Services:	\$298,444	\$107,771	\$198,530	\$198,530	0%
Miscellaneous Revenues					
Interest Income	\$15,970	-\$6,169	\$1,098	\$1,377	25.4%
Part Sales	\$36,096	\$47,038	\$46,750	\$46,750	0%
Total Miscellaneous Revenues:	\$52,066	\$40,869	\$47,848	\$48,127	0.6%
Total Revenue Source:	\$350,510	\$148,640	\$246,378	\$246,657	0.1%

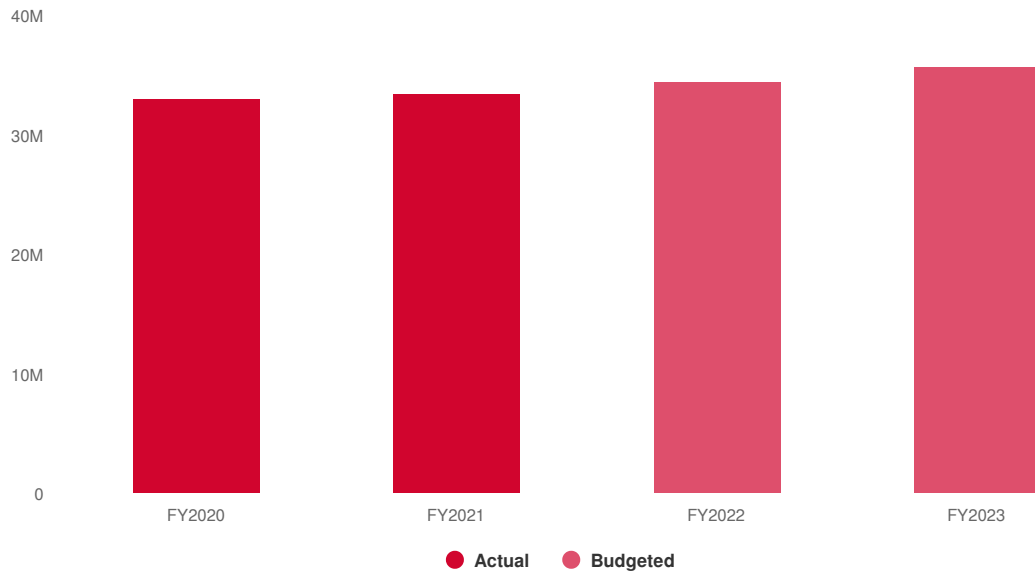
UTILITY FUNDS

Expenditures Summary - Utilities

\$35,714,806 **\$1,277,895**

(3.71% vs. prior year)

Utility Funds Proposed and Historical Budget vs. Actual



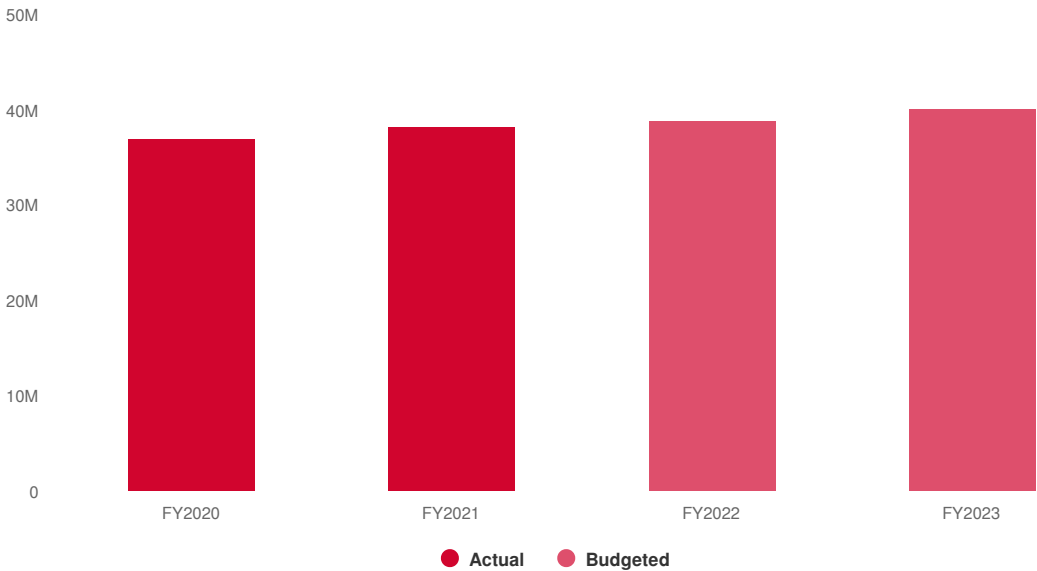
Revenues Summary - Utilities

\$40,168,817

\$1,381,231

(3.56% vs. prior year)

Utility Funds Proposed and Historical Budget vs. Actual



WATER UTILITY

Mike Gitter

Director, Racine Water Utility

Expenditures by Expense Type - Water Utility

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries & Wages	\$3,610,331	\$3,544,057	\$4,106,000	\$4,294,000	4.6%
Total Salary & Fringes:	\$3,610,331	\$3,544,057	\$4,106,000	\$4,294,000	4.6%
Operating Expenditures					
Main, Meter & Service Maint. by Others	\$540,230	\$181,025	\$105,000	\$137,000	30.5%
Professional Services	\$510,240	\$343,807	\$325,000	\$325,000	0%
Technology Support Contracts	\$107,710	\$137,286	\$120,000	\$140,000	16.7%
Water Tank Maintenance	\$321,890	\$299,976	\$260,000	\$283,000	8.8%
Operational Chemicals	\$312,070	\$345,066	\$380,000	\$490,000	28.9%
Pipe & Fittings	\$65,619	\$89,385	\$85,000	\$106,000	24.7%
Meter Parts & Supplies	\$11,760	\$21,528	\$45,000	\$40,000	-11.1%
Gasoline & Diesel Fuels	\$46,043	\$65,414	\$75,000	\$80,000	6.7%
Office Supplies	\$26,831	\$32,419	\$26,000	\$30,000	15.4%
Custodial Supplies	\$15,610	\$13,109	\$17,000	\$16,000	-5.9%
Equipment Maintenance	\$122,431	\$90,160	\$180,000	\$226,000	25.6%
Laboratory Supplies	\$41,824	\$31,803	\$36,000	\$34,000	-5.6%
Equipment Supplies	\$74,097	\$75,642	\$89,000	\$108,000	21.3%
Building Supplies	\$70,797	\$64,025	\$62,000	\$64,000	3.2%
Construction Supplies	\$35,820	\$32,927	\$35,000	\$50,000	42.9%
Street Repair Supplies	\$87,146	\$89,736	\$100,000	\$100,000	0%
Postage	\$39,981	\$43,118	\$45,000	\$50,000	11.1%
Safety Supplies	\$22,056	\$19,288	\$22,000	\$24,000	9.1%
Computer & PLC Supplies	\$38,400	\$45,115	\$50,000	\$50,000	0%
Liability Payments	\$6,000	\$100	\$20,000	\$15,000	-25%
Property & Liability Insurance	\$67,828	\$82,091	\$83,000	\$88,000	6%
Building Maintenance	\$53,951	\$40,771	\$93,000	\$53,000	-43%
Workers Compensation Ins.	\$118,788	\$131,776	\$135,000	\$130,000	-3.7%
Medical Expenditures	\$1,408,798	\$1,370,162	\$1,700,000	\$1,500,000	-11.8%
Life Insurance	\$15,492	\$15,625	\$17,000	\$15,000	-11.8%
Wisconsin Retirement	\$344,341	\$258,385	\$366,000	\$369,000	0.8%
Public Notice & Education	\$6,521	\$11,542	\$14,000	\$14,000	0%
Dues, Publications, & Travel	\$12,953	\$16,728	\$18,000	\$16,000	-11.1%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Office Rent	\$31,887	\$32,664	\$34,000	\$36,000	5.9%
Storm Water Fees	\$12,393	\$15,975	\$15,000	\$16,000	6.7%
PSC Expenses	\$75,980	\$0	\$10,000	\$35,000	250%
Vehicle Maintenance	\$70,082	\$71,062	\$55,000	\$60,000	9.1%
Real Estate Tax	\$3,271,563	\$3,481,462	\$3,450,000	\$3,650,000	5.8%
FICA Tax	\$312,693	\$299,284	\$345,000	\$358,000	3.8%
PSC Remainder Tax	\$22,466	\$25,026	\$23,000	\$26,000	13%
Telephone	\$24,235	\$23,226	\$26,000	\$25,000	-3.8%
Natural Gas Service	\$92,350	\$124,589	\$125,000	\$130,000	4%
Electric Service	\$727,655	\$804,795	\$760,000	\$810,000	6.6%
Residuals Management	\$362,782	\$326,381	\$350,000	\$360,000	2.9%
Street Repairs by Others	\$387,275	\$293,609	\$400,000	\$353,000	-11.7%
Depreciation	\$5,495,192	\$6,150,100	\$5,600,000	\$6,400,000	14.3%
Total Operating Expenditures:	\$15,411,779	\$15,596,182	\$15,696,000	\$16,812,000	7.1%
Other Financing Uses					
Interest Expense	\$1,563,805	\$2,149,503	\$1,698,000	\$1,513,000	-10.9%
Total Other Financing Uses:	\$1,563,805	\$2,149,503	\$1,698,000	\$1,513,000	-10.9%
Total Expense Objects:	\$20,585,915	\$21,289,742	\$21,500,000	\$22,619,000	5.2%

Revenue Detail by Source - Water Utility

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Miscellaneous Revenues					
Interest Income	\$45,830	\$39,851	\$45,000	\$50,000	11.1%
Insurance Dividends	\$37,171	\$22,800	\$25,000	\$25,000	0%
Connection Charge Income	\$298,802	\$146,372	\$1,097,735	\$1,100,045	0.2%
Total Miscellaneous Revenues:	\$381,803	\$209,023	\$1,167,735	\$1,175,045	0.6%
Charges For Services					
Misc. Metered Sales	\$146,420	\$213,899	\$150,000	\$200,000	33.3%
Rents from Water Properties	\$240,168	\$244,668	\$250,000	\$250,000	0%
Return on Invest. On Meters	\$72,864	\$66,167	\$100,000	\$70,000	-30%
Laboratory Test Fees	\$6,480	\$4,950	\$10,000	\$10,000	0%
Search Revenues	\$33,776	\$38,662	\$30,000	\$30,000	0%
Other Water Revenues	\$12,379	\$39,610	\$22,123	\$22,123	0%
Late Payment Fees	\$286,490	\$411,397	\$370,000	\$400,000	8.1%
Residential	\$9,032,853	\$9,781,901	\$9,250,000	\$9,500,000	2.7%
Commercial	\$1,617,504	\$2,005,100	\$2,000,000	\$2,000,000	0%
Multi Family Residential	\$1,493,913	\$1,711,789	\$1,800,000	\$1,800,000	0%
Industrial	\$3,460,030	\$4,764,667	\$3,400,000	\$3,200,000	-5.9%
Public Authority	\$809,997	\$990,371	\$1,000,000	\$1,000,000	0%
Wholesale	\$1,291,673	\$1,721,036	\$1,500,000	\$1,800,000	20%
Private Fire Protection	\$290,819	\$293,802	\$300,000	\$300,000	0%
Public Fire Protection	\$2,626,938	\$2,249,704	\$2,600,000	\$2,200,000	-15.4%
Total Charges For Services:	\$21,422,304	\$24,537,723	\$22,782,123	\$22,782,123	0%
Total Revenue Source:	\$21,804,107	\$24,746,746	\$23,949,858	\$23,957,168	0%

WASTEWATER UTILITY

Nate Tillis

Director, Racine Wastewater Utility

Expenditures by Expense Type - Wastewater Utility

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries & Wages	\$3,118,045	\$2,908,599	\$3,424,000	\$3,589,000	4.8%
Total Salary & Fringes:	\$3,118,045	\$2,908,599	\$3,424,000	\$3,589,000	4.8%
Operating Expenditures					
Water Service	\$260,454	\$344,534	\$320,000	\$350,000	9.4%
City Sewer & L.S. Maint.	\$352	\$5,432	\$18,000	\$10,000	-44.4%
Interceptor & L.S. Maint.	\$89,792	\$67,082	\$110,000	\$110,000	0%
Sludge & Grit Disposal	\$665,674	\$680,296	\$704,000	\$606,000	-13.9%
Office Supplies	\$11,505	\$10,519	\$14,000	\$13,000	-7.1%
Gasoline & Diesel Fuel	\$11,225	\$23,585	\$23,000	\$27,000	17.4%
Lubricants	\$29,342	\$29,554	\$32,000	\$35,000	9.4%
Custodial Supplies	\$15,160	\$16,118	\$18,000	\$18,000	0%
Operational Chemicals	\$416,170	\$462,245	\$476,000	\$592,000	24.4%
Plant & System Supplies	\$73,796	\$55,149	\$56,000	\$56,000	0%
Professional Services	\$501,162	\$382,363	\$277,000	\$303,000	9.4%
Equipment Supplies	\$301,809	\$108,743	\$220,000	\$224,000	1.8%
Sewer Maint. Supplies	\$6,226	\$8,505	\$10,000	\$10,000	0%
Pre-treat.Sampling Supplies	\$6,894	\$6,613	\$7,000	\$7,000	0%
Laboratory Supplies	\$53,731	\$56,496	\$62,000	\$62,000	0%
Pre-treat. Lab Supplies	\$18,836	\$17,901	\$25,000	\$25,000	0%
Computer & PLC Supplies	\$46,125	\$15,033	\$50,000	\$45,000	-10%
Metering, Billing & Collection	\$641,006	\$659,336	\$654,000	\$665,000	1.7%
Dues, Publications & Travel	\$15,968	\$16,834	\$35,000	\$30,000	-14.3%
FICA Tax	\$243,378	\$226,301	\$267,000	\$280,000	4.9%
Property & Liability Insurance	\$105,897	\$133,613	\$135,000	\$134,000	-0.7%
Laboratory Prof. Services	\$22,038	\$59,129	\$43,000	\$44,000	2.3%
Worker's Compensation Insur.	\$52,257	\$70,452	\$75,000	\$77,000	2.7%
Office Rent	\$31,401	\$32,163	\$33,000	\$35,000	6.1%
Wisconsin Retirement Expense	\$282,217	\$194,348	\$298,000	\$301,000	1%
Medical Expenses	\$859,662	\$1,203,544	\$1,100,000	\$1,000,000	-9.1%
Life Insurance	\$12,020	\$9,807	\$14,000	\$12,000	-14.3%
Safety Programs & Supplies	\$18,834	\$21,389	\$24,000	\$26,000	8.3%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
City Departmental Charges	\$83,000	\$86,000	\$88,000	\$94,000	6.8%
Training Programs	\$11,749	\$7,030	\$19,000	\$28,000	47.4%
Stormwater Fees	\$42,517	\$37,909	\$46,000	\$46,000	0%
Pre-treat. Prof Services	\$7,422	\$4,495	\$6,000	\$7,000	16.7%
DNR Permit Fee	\$136,788	\$139,541	\$143,000	\$142,000	-0.7%
Airport Property Lease	\$50,846	\$51,491	\$53,000	\$52,000	-1.9%
Household Hazard Waste	\$176,941	\$195,642	\$195,000	\$195,000	0%
Interest Expense	\$668,325	\$501,237	\$333,000	\$263,000	-21%
Building & Equipment Maint.	\$80,992	\$103,783	\$110,000	\$135,000	22.7%
Vehicle Maintenance	\$15,715	\$19,002	\$25,000	\$25,000	0%
Telephone	\$8,552	\$8,340	\$10,000	\$10,000	0%
Natural Gas	\$110,655	\$232,743	\$170,000	\$200,000	17.6%
Electric Service	\$930,848	\$787,253	\$950,000	\$950,000	0%
Depreciation	\$2,246,123	\$2,201,981	\$2,264,911	\$2,262,806	-0.1%
Total Operating Expenditures:	\$9,363,404	\$9,293,531	\$9,512,911	\$9,506,806	-0.1%
Total Expense Objects:	\$12,481,449	\$12,202,130	\$12,936,911	\$13,095,806	1.2%

Revenue Detail by Source - Wastewater Utility

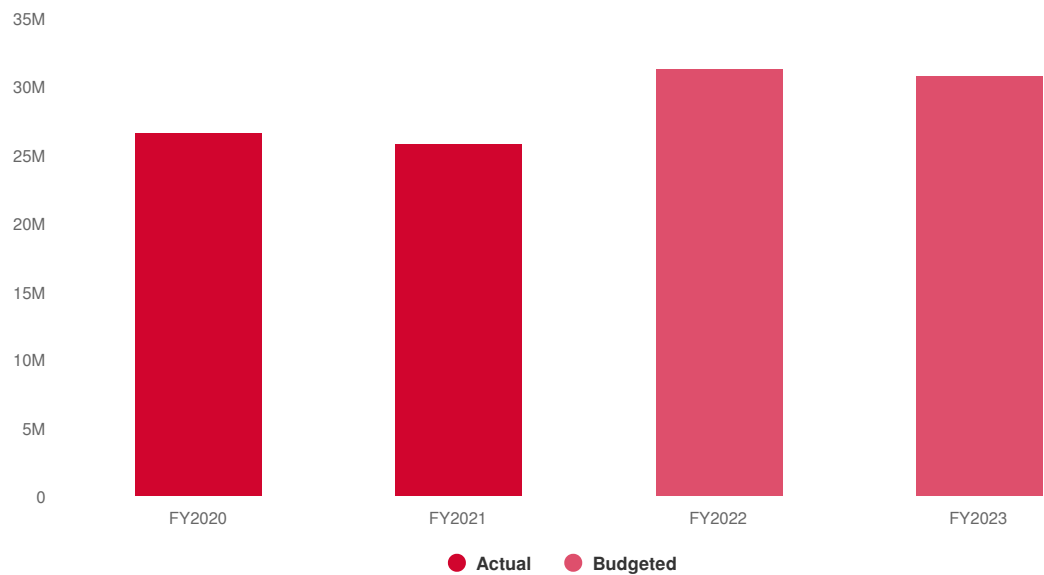
Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Miscellaneous Revenues					
Interest Income	\$30,684	\$19,433	\$30,000	\$40,000	33.3%
Insurance Dividends	\$19,149	\$10,727	\$15,000	\$15,000	0%
Gain (Loss) of Disposal of Assets	\$1,350	\$0	\$0	\$0	N/A
Plant Capacity Income	\$2,237,444	\$1,927,750	\$1,816,820	\$1,769,791	-2.6%
Total Miscellaneous Revenues:	\$2,288,627	\$1,957,910	\$1,861,820	\$1,824,791	-2%
Charges For Services					
Residential	\$3,364,516	\$4,218,832	\$3,800,000	\$5,000,000	31.6%
Landfill Leachate Revenue	\$60,782	\$51,309	\$70,000	\$60,000	-14.3%
Other Sewer Revenues	\$3,802	\$5,152	\$5,908	\$6,858	16.1%
Late Payment Fees	\$206,727	\$279,953	\$300,000	\$350,000	16.7%
Commercial	\$892,311	\$827,584	\$1,000,000	\$1,000,000	0%
Industrial	\$453,979	\$408,056	\$500,000	\$600,000	20%
Public Authority	\$352,756	\$300,916	\$400,000	\$450,000	12.5%
Multi Family	\$844,617	\$742,375	\$1,000,000	\$1,000,000	0%
Other Municipalities	\$6,507,759	\$4,419,757	\$5,700,000	\$5,700,000	0%
Lab Test Fees	\$94,329	\$109,816	\$100,000	\$120,000	20%
Pretreatment Permit Fees	\$77,978	\$81,679	\$90,000	\$90,000	0%
Hauled Waste Revenue	\$7,596	\$6,555	\$10,000	\$10,000	0%
Total Charges For Services:	\$12,867,152	\$11,451,984	\$12,975,908	\$14,386,858	10.9%
Total Revenue Source:	\$15,155,779	\$13,409,894	\$14,837,728	\$16,211,649	9.3%

INTERNAL SERVICE FUNDS

Expenditures Summary - Internal Service Funds

\$30,865,753 **-\$543,685**
(-1.73% vs. prior year)

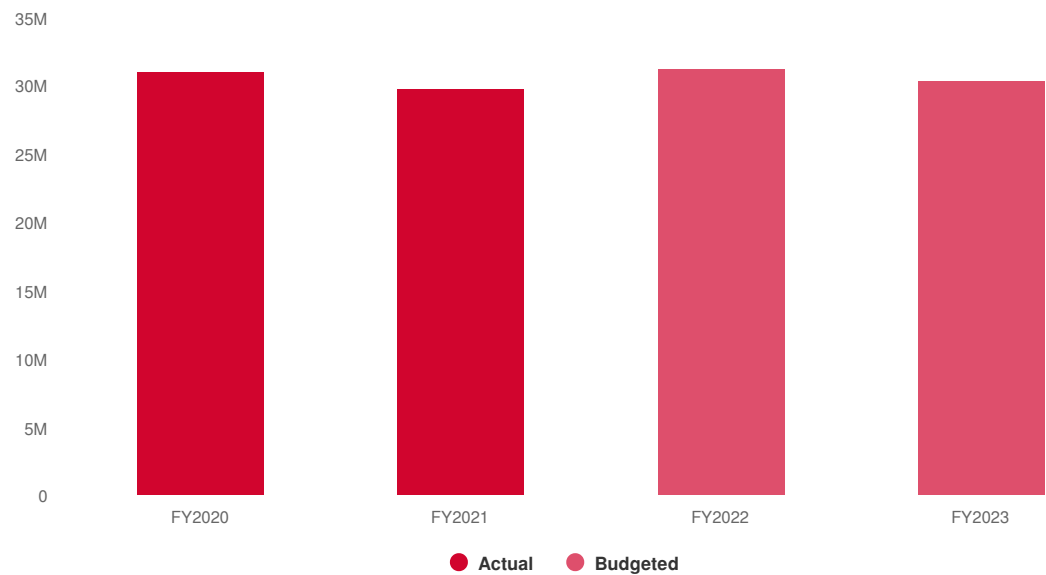
Internal Service Funds Proposed and Historical Budget vs. Actual



Revenues Summary - Internal Service Funds

\$30,328,753 **-\$973,685**
(-3.11% vs. prior year)

Internal Service Funds Proposed and Historical Budget vs. Actual



EQUIPMENT MAINTENANCE GARAGE

John Rooney

Commissioner, Public Works

MISSION STATEMENT

To manage, maintain and repair the City's vehicle and equipment fleet with consistent emphasis on safety, reliability, efficiency and cost-effectiveness.

FUNCTION

The Equipment Maintenance Division provides centralized fleet services for the Department of Public Works, Parks Department and the Police Department vehicles and equipment including acquisition, disposal, maintenance and repair. Additional support is provided to departments by assisting with replacement cycles and developing specifications for new vehicle and equipment purchases. The Division manages and operates the City's centralized fueling facility and ensures compliance with regulating agencies. The Division is also responsible for the maintenance and repair of the City's two bascule span lift bridges. The Division operates as an internal service fund with the costs of services and overhead passed directly to the internal operating departments on a time, material and fuel basis.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Acquired the City's first two electric vehicles and installed a charging station.
2. Utilized more online auctions, with a national presence, to increase resale value of vehicles and equipment being disposed of.
3. Participated in the study and planning for new solid waste and recycling transfer station as well as the DPW campus space needs study.

2023 STRATEGIC INITIATIVES

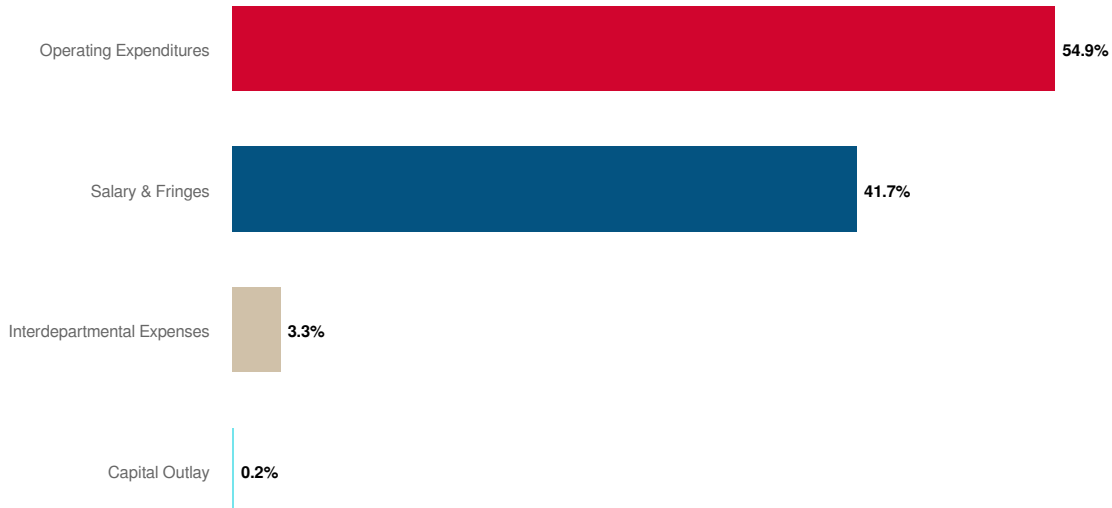
1. Continue to identify viable options to add electric vehicles to the fleet and implement into the CIP to support the City's sustainability initiatives.
2. Continue to work on the replacement plan for the City's aging Centralized Fueling Facility.
3. Implement gap plan for hauling solid waste to a new landfill. The solid waste fleet will travel about 150,000 more miles in 2023 with significant increases in workload at the shop.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Fuel and material prices continue to rise at record levels. Supplier constraints are making it difficult to procure the parts needed to maintain and repair equipment. Extreme delays in vehicle and equipment delivery times are causing us to keep vehicles in service past recommended replacement cycles and leading to more breakdowns and repairs. This is most evident with the vehicles for the Racine Police Department.
2. Fuel, maintenance, and labor costs in the area of municipal solid waste collection will increase in 2023 for the transfer station transition.

Expenditures by Expense Type - Equipment Maintenance

2023 Budgeted Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$1,274,996	\$1,295,624	\$1,395,435	\$1,451,653	4%
Part Time Salaries	\$4,118	\$5,553	\$5,252	\$7,910	50.6%
Overtime	\$34,984	\$40,107	\$40,000	\$40,000	0%
Residency	\$0	\$0	\$0	\$11,749	N/A
FICA	\$95,746	\$96,712	\$110,212	\$115,575	4.9%
WRS	\$106,205	-\$40,642	\$90,098	\$98,711	9.6%
Health Care	\$463,320	\$400,140	\$421,200	\$420,985	-0.1%
Life Insurance	\$4,654	\$9,865	\$0	\$0	0%
Clothing Allowance	\$799	\$1,277	\$1,200	\$1,200	0%
Compensated Absences	\$12,635	-\$17,876	\$0	\$0	0%
Total Salary & Fringes:	\$1,997,457	\$1,790,759	\$2,063,397	\$2,147,783	4.1%
Operating Expenditures					
Contracted Services	\$8,735	\$4,409	\$18,000	\$2,000	-88.9%
Property/Equipment Rental	\$708	\$536	\$800	\$800	0%
Waste Disposal	\$2,837	\$2,951	\$3,000	\$3,000	0%
Office Supplies	\$1,449	\$1,101	\$1,500	\$1,500	0%
Copying & Printing	\$188	\$327	\$400	\$300	-25%
Work Supplies	\$687,707	\$813,030	\$750,000	\$875,000	16.7%
Work Supplies	\$3,384	\$3,001	\$0	\$0	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Janitorial Supplies	\$1,971	\$2,048	\$2,000	\$2,000	0%
Direct clothing expenses	\$8,224	\$8,032	\$8,000	\$8,000	0%
Fuel Oils & Fluids	\$827,493	\$1,153,876	\$1,250,000	\$1,832,400	46.6%
External Communication Service	\$635	\$9,370	\$1,600	\$1,600	0%
Education/Training/Conferences	\$332	\$1,466	\$4,000	\$4,000	0%
Equipment Repairs & Maintenanc	\$9,329	\$6,566	\$7,000	\$10,000	42.9%
Depreciation	\$88,430	\$98,000	\$89,000	\$89,000	0%
Total Operating Expenditures:	\$1,641,422	\$2,104,714	\$2,135,300	\$2,829,600	32.5%
Interdepartmental Expenses					
I/S Building Occupancy	\$70,062	\$72,824	\$76,408	\$86,373	13%
I/S City Telephone System	\$1,300	\$1,300	\$1,300	\$1,300	0%
I/S Information Systems	\$62,650	\$61,468	\$74,006	\$80,692	9%
Total Interdepartmental Expenses:	\$134,012	\$135,592	\$151,714	\$168,365	11%
Capital Outlay					
Equipment	\$6,775	\$4,406	\$8,000	\$10,000	25%
Equipment-Vehicles	\$525	\$0	\$0	\$0	N/A
Total Capital Outlay:	\$7,299	\$4,406	\$8,000	\$10,000	25%
Total Expense Objects:	\$3,780,189	\$4,035,472	\$4,358,411	\$5,155,748	18.3%

Revenue Detail by Source - Equipment Maintenance

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Intergovernmental Revenues					
Motor Fuel Tax Refund	\$17,051	\$10,737	\$22,000	\$22,000	0%
State-Other Highway	\$5,385	\$1,923	\$2,500	\$2,500	0%
Total Intergovernmental Revenues:	\$22,436	\$12,661	\$24,500	\$24,500	0%
Charges for Services					
Public Charges-Internal Serv	\$122,448	\$199,888	\$207,800	\$258,359	24.3%
Total Charges for Services:	\$122,448	\$199,888	\$207,800	\$258,359	24.3%
Intergovernmental Charges for Services					
I/S City Department Services	\$3,367,782	\$3,751,746	\$3,980,050	\$4,783,300	20.2%
Total Intergovernmental Charges for Services:	\$3,367,782	\$3,751,746	\$3,980,050	\$4,783,300	20.2%
Miscellaneous Revenues					
Sale of Property-DPW	\$3,127	\$3,698	\$500	\$589	17.8%
Total Miscellaneous Revenues:	\$3,127	\$3,698	\$500	\$589	17.8%
Other Financing Sources					
Fund Balance Applied	\$0	\$0	\$56,561	\$0	-100%
Total Other Financing Sources:	\$0	\$0	\$56,561	\$0	-100%
Total Revenue Source:	\$3,515,793	\$3,967,993	\$4,269,411	\$5,066,748	18.7%

INFORMATION SYSTEMS

Adele Edwards

Chief Information Officer

MISSION STATEMENT

To assist City and Public Safety departments in their technological goals and initiatives so they can function in the most efficient way possible. To identify and assist in areas of process modernization on a departmental and inter-departmental scale. To support and assist departmental users and stakeholders in the use and understanding of software, technological processes, and City data. To design and maintain an adequate and forward-thinking infrastructure. To prioritize a secure network environment and ensure compliance with Public Safety and Finance audits. To enable and promote open and integrated data and communication between departments. Additionally, to support, promote, and oversee Smart City Initiatives.

FUNCTION

The Management Information Systems (MIS) Department is responsible for administering, integrating, maintaining City and Public Safety software and applications, for the planning, setup, and implementation of new software and applications in conjunction with key stakeholders, for the discontinuation of old and outdated software and applications. MIS is responsible for providing timely and efficient end-user support regarding software and applications, as well as for hardware such as PCs, laptops, printers, tablets, cell phones, and other devices and peripherals. MIS is responsible for maintaining a secure network through up-to-date firewalls, anti-virus, web-filtration, network monitoring and backup systems. MIS is responsible for user setup and maintenance, controlling permission levels and access both on the network and within various systems. MIS assists various departments with application creation, development, integration, reporting, and data maintenance. The CIO collaborates with internal and external stakeholders regarding Smart City Initiatives.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. RENTS Process Reviews and Enhancement
2. Tolemi Building Blocks Implementation
3. Smart Cities
 - a. Cityworks Online Portal
 - b. Munis Online Portal
 - c. Racine 311 Application
 - d. Public WiFi Expansion – COP Houses, City Hall
 - e. Camera and access point at beaches, community centers, etc.
4. Security
 - a. FirstNet Implementation – Police Dept
 - b. Email Security Software
 - c. Comprehensive Firewall
 - d. Telephone System Upgrade
 - e. Munis Upgrade
 - f. End Point Security System
5. Graphical Information System
 - a. Aldermanic Ward changes
 - b. New Police Patrol Districts
 - c. Integration of new aerial flyover data
 - d. Support of Street Light special project
6. Infrastructure Upgrades

2023 STRATEGIC INITIATIVES

1. O365 Full Implementation
2. Asset Management
3. Smart Cities
 - a. Reduce City's Digital Divide
4. Security
 - a. FirstNet Implementation (other city departments)
 - b. Network security monitoring and management services



SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. Addition of Capital to increase monitoring, updates, and security of IT system
2. Addition of new staff or contractors to improve throughput

Professional service increase of \$60,000 for city staff (over 200) to receive Microsoft Office training

2023 Goal-Setting Statements

Goal Statement #1

Transparency through Modernized City Systems

Citizens and city staff expect easy access to city information, data, and services. This goal is about providing transparency through modernizing systems. By the end of 2023, city data will be more easily accessible to employees across all department, increasing teamwork and throughput. Citizens will see more city data in maps, online portals, and open data hubs. Building contractors and others working with the city will have improved systems to communicate with the city. Our major systems: Cityworks (city assets, work orders, permits), Munis (budget, purchasing, human resource), and ESRI suite (geographic information system (GIS) software, location intelligence, mapping) will be modernized and expanded. Additionally, city staff collaboration will be massively improved by implementing Microsoft Office 365 across all city departments.

Goal Statement #2

Improved Security

Since the ransomware attack of 2020, the City of Racine's MIS department has continued improving network and system security. In 2023, the MIS department is executing strategic changes that ensure the city's network has 24x7x365 monitoring and administration that meets all best practices and a comprehensive portfolio of managed security service and solutions to protect the city from an ever-evolving cyber threat landscape will be realized. As Smart City technologies continue to be implemented, the current and new systems will be protected based on the National Institute of Standards and Technology (NIST) Cybersecurity Framework which includes identify, protect, detect, respond, and recover.

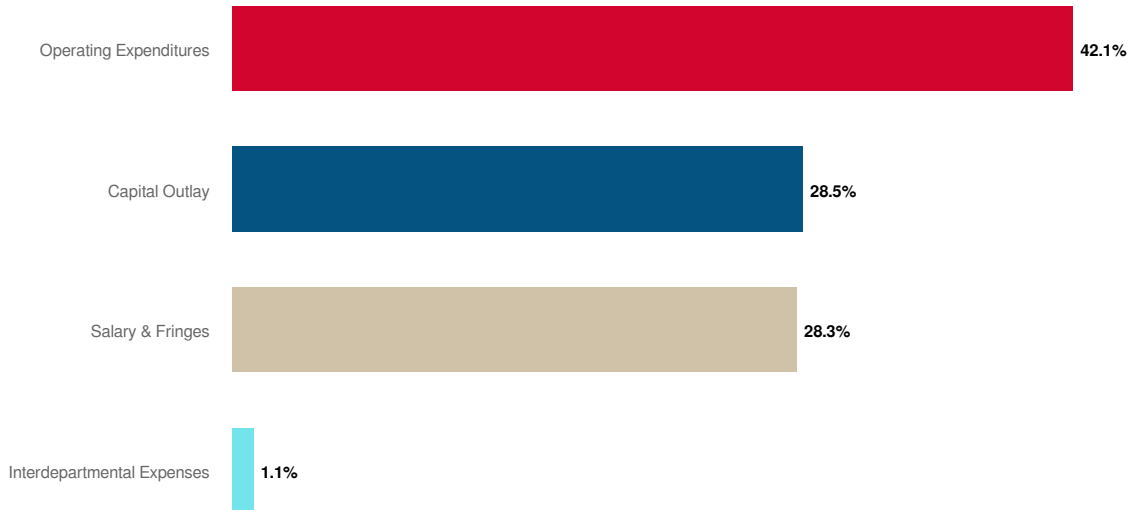
Goal Statement #3

Smart City Initiatives

The city will continue to implement Smart City Initiatives. Based on the 2022 research, the city will collaborate with private companies, citizens, and community partners to reduce the digital divide. Transit improvements will continue to be a focus, as will the safety and security of city citizens. Goals 1 and 2 above are also Smart City initiatives that help improve the lives of the citizens and city services.

Expenditures by Expense Type - Information Systems

2023 Budgeted Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$667,991	\$603,094	\$835,305	\$905,652	8.4%
Full Time Salaries	\$0	\$285	\$0	\$0	0%
Part Time Salaries	\$0	\$0	\$6,760	\$19,001	181.1%
Overtime	\$15,545	\$2,094	\$0	\$0	0%
Overtime	\$0	\$32	\$0	\$0	0%
Residency	\$0	\$0	\$0	\$4,533	N/A
FICA	\$49,707	\$43,495	\$64,211	\$70,501	9.8%
FICA	\$0	\$22	\$0	\$0	0%
WRS	\$66,265	-\$17,996	\$54,295	\$61,892	14%
WRS	\$0	\$21	\$0	\$0	0%
Health Care	\$210,600	\$189,540	\$210,600	\$252,581	19.9%
Life Insurance	\$2,352	\$6,378	\$0	\$0	0%
Compensated Absences	\$145	-\$6,460	\$0	\$0	0%
Total Salary & Fringes:	\$1,012,605	\$820,504	\$1,171,171	\$1,314,160	12.2%
Operating Expenditures					
Professional Services	\$48,295	\$99,256	\$156,000	\$566,500	263.1%
Professional Services-COVID	\$13,478	\$8,502	\$0	\$0	0%
Professional Services-Smart	\$3,000	\$0	\$0	\$0	N/A
Professional Services-Cyber	\$487,089	\$0	\$0	\$0	N/A

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Office Supplies	\$360	\$822	\$150	\$1,000	566.7%
Postage & Shipping	\$12	\$186	\$150	\$150	0%
Work Supplies	\$294	\$0	\$0	\$0	0%
Work Supplies-Cyber Attack	\$1,159	\$0	\$0	\$0	N/A
Memberships	\$347	\$81	\$100	\$100	0%
External Communication Service	\$149,285	\$190,105	\$125,000	\$150,000	20%
Education/Training/Conferences	\$1,182	\$3,412	\$23,500	\$25,850	10%
Travel	\$0	\$3	\$0	\$0	0%
Equipment Repairs & Maintenanc	\$7,329	\$0	\$0	\$0	N/A
Software Maintenance	\$614,170	\$561,645	\$712,525	\$783,048	9.9%
Software Maintenance-Cyber	\$290,450	\$0	\$0	\$0	N/A
Amortization	\$161,198	\$0	\$162,000	\$230,000	42%
Depreciation	\$123,348	\$0	\$125,000	\$200,000	60%
Total Operating Expenditures:	\$1,900,998	\$864,011	\$1,304,425	\$1,956,648	50%
Interdepartmental Expenses					
I/S Building Occupancy	\$39,383	\$40,918	\$42,970	\$48,618	13.1%
I/S City Telephone System	\$2,562	\$2,562	\$2,562	\$2,562	0%
Total Interdepartmental Expenses:	\$41,945	\$43,480	\$45,532	\$51,180	12.4%
Capital Outlay					
Equipment	\$101,079	\$65,043	\$0	\$0	0%
Equipment	\$12,630	\$194	\$0	\$0	0%
Equipment--Cyber	\$200,753	\$0	\$0	\$0	N/A
Computer Hardware	\$82,392	\$856,627	\$1,332,000	\$835,000	-37.3%
Computer Hardware	\$76,345	\$0	\$0	\$0	0%
Computer Software	\$9,313	\$669,383	\$499,000	\$492,338	-1.3%
Total Capital Outlay:	\$482,513	\$1,591,248	\$1,831,000	\$1,327,338	-27.5%
Total Expense Objects:	\$3,438,061	\$3,319,243	\$4,352,128	\$4,649,326	6.8%

Revenue Detail by Source - Information Systems

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Intergovernmental Revenues					
Federal Grant-Health-COVID	\$27,786	\$0	\$0	\$0	N/A
Total Intergovernmental Revenues:	\$27,786	\$0	\$0	\$0	N/A
Charges for Services					
Public Charges-Internal Serv	\$30,250	\$35,750	\$33,000	\$33,000	0%
Total Charges for Services:	\$30,250	\$35,750	\$33,000	\$33,000	0%
Intergovernmental Charges for Services					
I/S City Department Services	\$1,654,027	\$1,927,237	\$2,488,128	\$2,858,988	14.9%
Total Intergovernmental Charges for Services:	\$1,654,027	\$1,927,237	\$2,488,128	\$2,858,988	14.9%
Miscellaneous Revenues					
Miscellaneous Revenue	\$524,641	\$50	\$0	\$0	0%
Total Miscellaneous Revenues:	\$524,641	\$50	\$0	\$0	0%
Other Financing Sources					
Transfer from Cap Projects	\$1,430,049	\$838,604	\$1,831,000	\$1,327,338	-27.5%
Total Other Financing Sources:	\$1,430,049	\$838,604	\$1,831,000	\$1,327,338	-27.5%
Total Revenue Source:	\$3,666,753	\$2,801,641	\$4,352,128	\$4,219,326	-3.1%

BUILDING COMPLEX

John Rooney

Commissioner, Public Works

MISSION STATEMENT

To responsibly maintain and operate City of Racine owned facilities. We approach our function always considering safety, equity, efficiency, sustainability, and the environment, while focusing on our customers' needs. It is our mission to succeed in whatever fashion our resources allow.

FUNCTION

1. The Building Complex team provides maintenance, operational services, access management, regulatory compliance, receiving, and emergency response for City of Racine owned facilities.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Completion of the 2022 Facility Condition Assessment (FCA).
2. Completion of Clinic AHU and economizer run replacement.

2023 STRATEGIC INITIATIVES

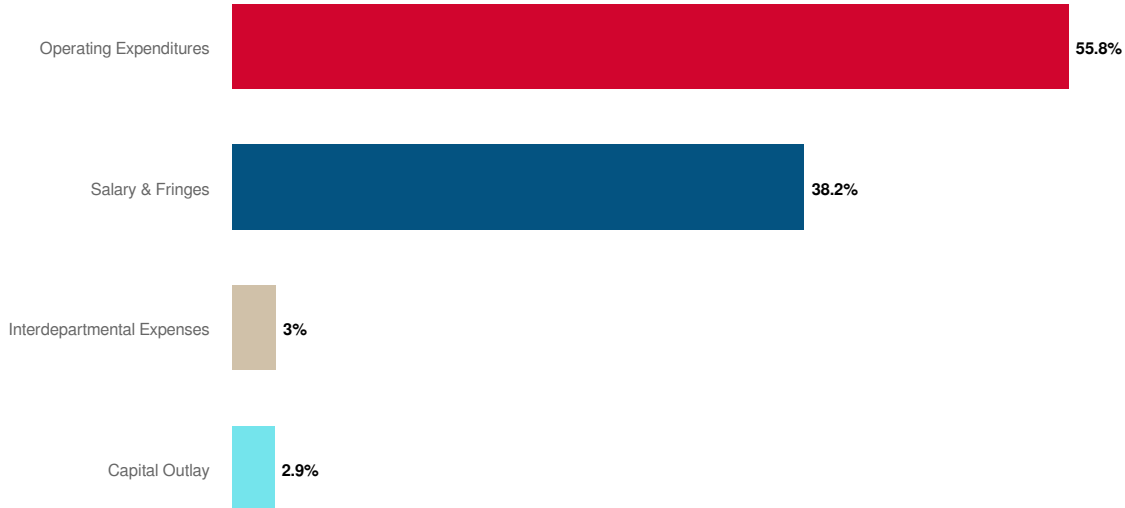
1. Plan, design and implement 2023 CIP "must do" list to avoid catastrophic equipment and building failure.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. The continued development and implementation of the Facility Condition Assessment (FCA).
2. Procurement of professional services for annual maintenance of the Facilities Condition Assessment accounting for capital budget programming and FCA updates based on work completed.

Expenditures by Expense Type - Building Complex

2023 Budgeted Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$792,529	\$737,254	\$830,217	\$861,765	3.8%
Overtime	\$24,320	\$26,391	\$45,660	\$40,000	-12.4%
Residency	\$0	\$0	\$0	\$15,499	N/A
FICA	\$58,925	\$55,901	\$63,514	\$70,171	10.5%
WRS	\$60,489	-\$27,792	\$53,964	\$62,376	15.6%
Health Care	\$258,829	\$252,654	\$238,522	\$247,093	3.6%
Life Insurance	\$3,004	\$5,639	\$0	\$0	0%
Clothing Allowance	\$113	\$322	\$500	\$900	80%
Compensated Absences	\$9,781	-\$27,778	\$0	\$0	0%
Total Salary & Fringes:	\$1,207,990	\$1,022,590	\$1,232,377	\$1,297,804	5.3%
Operating Expenditures					
Contracted Services	\$202,361	\$196,626	\$356,000	\$401,000	12.6%
Contracted Services	\$50,857	\$61,706	\$0	\$0	0%
Work Supplies	\$36,708	\$50,987	\$45,000	\$45,000	0%
Work Supplies-COVID	\$12,710	\$7,714	\$0	\$0	0%
Utilities	\$614,098	\$735,014	\$733,462	\$780,000	6.3%
External Communication Service	\$5,695	\$12,741	\$11,500	\$27,250	137%
Education/Training/Conferences	\$571	\$1,195	\$5,000	\$5,000	0%
Travel	\$0	\$0	\$1,500	\$1,500	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Building Repairs & Maintenance	\$342,823	\$394,331	\$400,000	\$430,000	7.5%
Building Repairs & Maintenance	\$11,309	\$1,575	\$0	\$0	0%
Building Repairs & Maintenance	\$95,955	\$51,397	\$0	\$0	0%
Equipment Repairs & Maintenance	\$168,424	\$144,332	\$190,000	\$190,000	0%
Depreciation	\$17,941	\$0	\$18,000	\$18,000	0%
Total Operating Expenditures:	\$1,559,452	\$1,657,617	\$1,760,462	\$1,897,750	7.8%
Interdepartmental Expenses					
I/S City Telephone System	\$2,379	\$2,379	\$2,379	\$2,379	0%
I/S Garage Fuel	\$11,386	\$16,156	\$18,600	\$24,000	29%
I/S Garage Labor	\$26,432	\$20,425	\$29,000	\$29,000	0%
I/S Garage Materials	\$18,150	\$11,994	\$18,000	\$15,500	-13.9%
I/S Information Systems	\$21,213	\$24,103	\$32,815	\$32,126	-2.1%
Total Interdepartmental Expenses:	\$79,560	\$75,058	\$100,794	\$103,005	2.2%
Capital Outlay					
Building Improvements	\$111,745	\$61,145	\$91,317	\$100,000	9.5%
Equipment	\$0	\$8,669	\$15,000	\$0	-100%
Total Capital Outlay:	\$111,745	\$69,814	\$106,317	\$100,000	-5.9%
Total Expense Objects:	\$2,958,747	\$2,825,080	\$3,199,950	\$3,398,559	6.2%

Revenue Detail by Source - Building Complex

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Charges for Services					
Public Charges-Internal Serv	\$200,904	\$181,744	\$239,476	\$219,252	-8.4%
Total Charges for Services:	\$200,904	\$181,744	\$239,476	\$219,252	-8.4%
Intergovernmental Charges for Services					
I/S City Department Services	\$2,671,566	\$2,806,718	\$2,940,974	\$3,161,307	7.5%
Total Intergovernmental Charges for Services:	\$2,671,566	\$2,806,718	\$2,940,974	\$3,161,307	7.5%
Miscellaneous Revenues					
Miscellaneous Revenue	\$4,125	\$1,580	\$1,500	\$0	-100%
Over/Short	\$0	-\$1	\$0	\$0	0%
Total Miscellaneous Revenues:	\$4,125	\$1,579	\$1,500	\$0	-100%
Total Revenue Source:	\$2,876,595	\$2,990,041	\$3,181,950	\$3,380,559	6.2%

INSURANCE

MISSION STATEMENT

To promote, maintain, and improve the health and well-being of those covered by the City's self funded health plan in a fiscally responsible manner.

FUNCTION

The City is self-insured for both medical and prescription for all active employees and pre Medicare retirees. The plan administrators for the self-funded plan are United Health Care (Medical) and CVS (Prescription). The City purchases a Medicare advantage insurance plan for Medicare eligible retirees. There are approximately 534 active employees, and 1,100 retirees and their dependents covered on the City's health plan.

The insurance fund is used to account for all revenues and expenditures associated with the City's health and dental plans for the active and retired employees and their dependents. Expenses captured include medical, dental, prescription, wellness, clinic and administration costs. Revenues captured include active employee and retiree premium contributions, insurance rebates, and interdepartmental charges.

A premium equivalent charge for each covered employee in each department is used to allocate healthcare costs to the individual departments. This is an allocation method used to represent the estimated cost per department based on their employee makeup at the time the budget is developed.

Expenditures by Expense Type - Insurance

2023 Budgeted Expenditures by Expense Type

Operating Expenditures

92.7%

Salary & Fringes

7.3%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Salary & Fringes					
Salaries	\$105,118	\$110,538	\$220,071	\$237,535	7.9%
Part Time Salaries	\$0	\$643	\$0	\$0	0%
Overtime	\$0	\$606	\$0	\$0	0%
FICA	\$41,657	\$43,620	\$20,419	\$21,768	6.6%
WRS	\$5,915	\$6,996	\$14,304	\$16,152	12.9%
Health Care	\$42,464	\$52,822	\$53,855	\$53,865	0%
Other Benefits	\$838,436	\$588,240	\$775,000	\$775,000	0%
Employee Reimbursement	\$125,256	\$214,935	\$180,900	\$180,200	-0.4%
Total Salary & Fringes:	\$1,158,847	\$1,018,399	\$1,264,549	\$1,284,520	1.6%
Operating Expenditures					
Professional Services	\$48,715	\$93,686	\$183,300	\$158,500	-13.5%
Medicare Advantage Premium	\$2,300,489	\$2,362,104	\$2,280,000	\$2,320,200	1.8%
Dental Premium	\$164,614	\$151,138	\$156,000	\$174,000	11.5%
Stop Loss Premium	\$773,898	\$683,831	\$812,400	\$780,000	-4%
Stop Loss Recovery	-\$76,480	\$0	-\$75,000	\$0	-100%
Health Claims	\$8,063,009	\$7,245,785	\$10,300,000	\$8,400,000	-18.4%
Health Claims Administration	\$653,084	\$593,726	\$624,000	\$624,000	0%
Prescription Claims	\$1,549,358	\$1,880,712	\$1,800,000	\$1,920,000	6.7%
Clinic Expenses	\$340,965	\$210,359	\$446,000	\$380,000	-14.8%

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Disability Insurance	\$0	\$0	\$215,000	\$78,000	-63.7%
Contracted Services	\$35,964	\$38,760	\$37,600	\$38,800	3.2%
Medicare Part B Reimbursement	\$1,268,604	\$1,340,216	\$1,328,000	\$1,372,000	3.3%
Wellness Program	\$0	\$500	\$15,000	\$20,000	33.3%
Total Operating Expenditures:	\$15,122,220	\$14,600,819	\$18,122,300	\$16,265,500	-10.2%
Total Expense Objects:	\$16,281,067	\$15,619,218	\$19,386,849	\$17,550,020	-9.5%

Revenue Detail by Source - Insurance

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Intergovernmental Charges for Services					
I/S City Department Services	\$18,517,169	\$17,677,841	\$16,950,000	\$14,700,000	-13.3%
Total Intergovernmental Charges for Services:	\$18,517,169	\$17,677,841	\$16,950,000	\$14,700,000	-13.3%
Miscellaneous Revenues					
Employee Contributions	\$811,042	\$736,562	\$689,000	\$702,000	1.9%
Retiree Contributions	\$791,403	\$843,522	\$760,000	\$700,000	-7.9%
Insurance Rebates	\$705,194	\$643,636	\$480,000	\$480,000	0%
Miscellaneous Revenue	\$1,956	\$0	\$0	\$0	N/A
Over/Short	\$0	\$11	\$0	\$0	0%
Total Miscellaneous Revenues:	\$2,309,595	\$2,223,731	\$1,929,000	\$1,882,000	-2.4%
Other Financing Sources					
Fund Balance Applied	\$0	\$0	\$507,849	\$968,020	90.6%
Total Other Financing Sources:	\$0	\$0	\$507,849	\$968,020	90.6%
Total Revenue Source:	\$20,826,764	\$19,901,572	\$19,386,849	\$17,550,020	-9.5%

TELEPHONE SYSTEM

John Rooney

Commissioner, Public Works

MISSION STATEMENT

To continue with the most cost effective means to provide telephone services to all City facilities.

FUNCTION

The Telephone System is responsible for providing all land line telephone service and maintenance in all facilities operated by the City of Racine that cannot provide IP related services.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Continued the current land line service under the existing State bid service rates.

2023 STRATEGIC INITIATIVES

1. Will continue land line service under the existing State bid service rates. If any sites can be modified to VoIP service, this would lower this cost.
2. Work to move this fund into the Information Technology Budget in 2023

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2023

1. This is covered by State bid rates, so no changes currently available for this service.

Expenditures by Expense Type - Telephone

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Expense Objects					
Operating Expenditures					
Utilities	\$0	\$1,083	\$0	\$0	0%
External Communication Service	\$197,681	\$107,357	\$107,100	\$107,100	0%
Equipment Repairs & Maintenanc	\$3,645	\$1,602	\$5,000	\$5,000	0%
Depreciation	\$1,950	\$0	\$0	\$0	0%
Total Operating Expenditures:	\$203,276	\$110,042	\$112,100	\$112,100	0%
Total Expense Objects:	\$203,276	\$110,042	\$112,100	\$112,100	0%

Revenue Detail by Source - Telephone

Name	FY2020 Actual	FY2021 Actual	FY2022 Original	FY2023 Adopted	FY2022 Original vs. FY2023 Adopted (% Change)
Revenue Source					
Charges for Services					
Public Charges-Internal Serv	\$18,252	\$18,586	\$18,252	\$18,252	0%
Total Charges for Services:	\$18,252	\$18,586	\$18,252	\$18,252	0%
Intergovernmental Charges for Services					
I/S City Department Services	\$98,184	\$97,560	\$93,848	\$93,848	0%
Total Intergovernmental Charges for Services:	\$98,184	\$97,560	\$93,848	\$93,848	0%
Total Revenue Source:	\$116,436	\$116,146	\$112,100	\$112,100	0%

	2022 FTE	2023 FTE	2023 Allocation			
			General Fund	Special Revenue	Capital Projects	Enterprise Internal Service
<u>CITY ADMINISTRATION</u>						
Mayor	1.00	1.00	1.00	-	-	-
City Administrator	1.00	1.00	1.00	-	-	-
Outreach Specialist (Grant Funded LTE)	1.00	1.00	-	1.00	-	-
Youth Program Specialist (Grant Funded LTE)	1.00	1.00	-	1.00	-	-
Chief of Staff/Communications Coordinator	1.00	-	-	-	-	-
Communications Coordinator	-	1.00	1.00	-	-	-
Strategic Initiatives/Community Partnership Manager	1.00	1.00	1.00	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-
Student Intern - Mayor's Office	0.29	0.29	0.29	-	-	-
Total Mayors Office	7.29	7.29	5.29	2.00	-	-
<u>ATTORNEY'S OFFICE</u>						
City Attorney	1.00	1.00	1.00	-	-	-
Deputy City Attorney	1.00	1.00	1.00	-	-	-
Assistant City Attorney	2.00	3.00	3.00	-	-	-
Legal Assistant	1.00	1.00	1.00	-	-	-
Executive Legal Assistant	1.00	1.00	1.00	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-
Part Time Staff	0.75	0.75	0.75	-	-	-
Total Attorney's Office	7.75	8.75	8.75	-	-	-
<u>HUMAN RESOURCES</u>						
Human Resources Director	1.00	1.00	0.50	-	-	0.50
Assistant Director/Affirmative Action Officer	1.00	1.00	1.00	-	-	-
Equity Officer	1.00	1.00	1.00	-	-	-
Benefits Manager	1.00	1.00	-	-	-	1.00
Human Resources Clerk	1.00	1.00	1.00	-	-	-
Human Resources Generalist	3.00	3.00	3.00	-	-	-
Temporary Clerk	0.50	0.50	0.50	-	-	-
Student Clerical Aide	0.05	0.05	0.05	-	-	-

	2022 FTE	2023 FTE	2023 Allocation			
			General Fund	Special Revenue	Capital Projects	Enterprise Internal Service
Student Intern - Human Resources	0.01	0.01	0.01	-	-	-
Total Human Resources	8.56	8.56	7.06	-	-	1.50
<u>COMMON COUNCIL</u>						
Alders (0.5 FTE)	6.00	6.00	6.00	-	-	-
Alders-WRS (0.5 FTE)	1.50	1.50	1.50	-	-	-
Total Common Council	7.50	7.50	7.50	-	-	-
<u>FINANCE DEPARTMENT</u>						
Finance Director/Treasurer	1.00	1.00	1.00	-	-	-
Assistant Finance Director/Assistant Treasurer	1.00	1.00	1.00	-	-	-
City Clerk/Treasury Manager	1.00	1.00	1.00	-	-	-
Assistant City Clerk/Assistant Treasury Manager	1.00	1.00	1.00	-	-	-
Purchasing Agent	1.00	1.00	1.00	-	-	-
Payroll Manager	1.00	1.00	1.00	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-
Accountant	3.00	3.00	2.00	1.00	-	-
Financial Empowerment Manager	-	1.00	-	1.00	-	-
Finance Data Technician	3.00	3.00	3.00	-	-	-
Customer Service Specialist	5.00	5.00	5.00	-	-	-
	18.00	19.00	17.00	2.00	-	-
<u>Elections</u>						
Poll Worker	1.16	1.16	1.16	-	-	-
Temporary - Election's Office	1.50	1.50	1.50	-	-	-
	2.66	2.66	2.66	-	-	-
Total Finance Department	20.66	21.66	19.66	2.00	-	-

COMMUNITY DEVELOPMENTCity Development Office/Planning

Director of City Development
Assistant Director of City Development
Planning Manager
Associate Planner

Project Management/Support Services Division

Support Services Manager
Support Services Technician-Assessment
Support Services Technician-Building/NED
Support Services Technician-Housing
Support Services Technician-CDA

Housing and Community Development Division

Manager of Housing and Neighborhood Services
Community Development Compliance Specialist
Community Development Specialist
Real Estate Manager (Grant Funded)
Neighborhood Investment Manager (Grant Funded)
Housing Technician
Consumer Lending Specialist

Building and Code Compliance Division

Chief Building Inspector
Building Inspector III
Building Inspector II
Electrical Inspector II
Plumbing Inspector II

2022 FTE	2023 FTE	2023 Allocation				
		General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
1.00	1.00	0.90	0.10	-	-	-
1.00	1.00	0.90	0.10	-	-	-
1.00	1.00	1.00	-	-	-	-
2.00	2.00	2.00	-	-	-	-
5.00	5.00	4.80	0.20	-	-	-
1.00	1.00	1.00				
1.00	-	-				
1.00	1.00	1.00				
1.00	1.00	-	1.00	-	-	-
1.00	1.00	1.00	-	-	-	-
5.00	4.00	3.00	1.00	-	-	-
1.00	-	-	-	-	-	-
1.00	1.00	-	1.00	-	-	-
1.00	1.00	-	1.00	-	-	-
-	1.00	-	1.00			
-	1.00	-	1.00			
1.00	1.00	0.25	0.75	-	-	-
1.00	1.00	1.00	-	-	-	-
5.00	6.00	1.25	4.75	-	-	-
1.00	1.00	1.00	-	-	-	-
1.00	1.00	1.00	-	-	-	-
2.00	2.00	2.00	-	-	-	-
1.00	1.00	1.00	-	-	-	-
1.00	1.00	1.00	-	-	-	-
6.00	6.00	6.00	-	-	-	-

	2022 FTE	2023 FTE	2023 Allocation			
			General Fund	Special Revenue	Capital Projects	Enterprise Service
<u>Assessment Division</u>						
Chief Assessor	1.00	1.00	1.00	-	-	-
Real Estate Assessor II	2.00	3.00	3.00	-	-	-
Assessment Technician	1.00	1.00	1.00	-	-	-
	4.00	5.00	5.00	-	-	-
<u>Neighborhood Enhancement Division</u>						
Manager of Neighborhood Enhancement	1.00	1.00	-	1.00	-	-
Seasonal Code Compliance Inspector (2)	0.77	0.77	-	0.77	-	-
Code Enforcement Inspector	9.00	9.00	-	9.00	-	-
	10.77	10.77	-	10.77	-	-
Total Community Development	35.77	36.77	20.05	16.72	-	-

HEALTH DEPARTMENT

Public Health Administrator	1.00	1.00	1.00	-	-	-
Deputy Public Health Administrator	1.00	1.00	0.96	0.04	-	-
Office of Violence Prevention Manager (Grant Funded LTE)	-	1.00	-	1.00	-	-
Community Health Coordinator	1.00	1.00	0.84	0.16	-	-
Public Health Educator I	2.00	2.00	1.00	1.00	-	-
Public Health Educator I (Grant Funded LTE)	-	1.00	-	1.00	-	-
Epidemiologist/Emergency Preparedness Coordinator	1.00	1.00	0.83	0.17	-	-
Environmental Health Coordinator/Sanitarian II	1.00	1.00	1.00	-	-	-
Environmental Health Director	1.00	1.00	1.00	-	-	-
Sanitarian I	-	1.00	-	-	-	-
Sanitarian II	3.00	2.00	3.00	-	-	-
Public Health Nurse	5.00	5.00	4.00	1.00	-	-
Public Health Nurse - Part Time	1.00	1.00	0.50	0.50	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-
Clerk/Typist II	3.00	3.00	3.00	-	-	-
Clerk/Typist II (Grant Funded LTE)	-	1.00	-	1.00	-	-

	2022 FTE	2023 FTE	2023 Allocation			
			General Fund	Special Revenue	Capital Projects	Enterprise Internal Service
Research Assistant III	1.00	1.00	0.55	-	-	0.45
Research Assistant II	1.00	1.00	0.45	-	-	0.55
Research Assistant - Interns	0.75	0.75	0.75	-	-	-
Laboratory Services Coordinator	1.00	1.00	0.22	0.78	-	-
Total Health Department	24.75	27.75	20.10	6.65	-	1.00

FIRE DEPARTMENT

Fire Chief	1.00	1.00	1.00	-	-	-
Assistant Fire Chief - Fire Prevention and Special Projects	1.00	1.00	1.00	-	-	-
Battalion Chief	3.00	3.00	3.00	-	-	-
Division Chief - EMS and Paramedic Training	1.00	1.00	1.00	-	-	-
Division Chief - Fire Suppression and Technical Rescue Training	1.00	1.00	1.00	-	-	-
Captain - Paramedic	4.00	4.00	4.00	-	-	-
Captain - Fire Prevention Bureau	1.00	1.00	1.00	-	-	-
Captain	6.00	6.00	6.00	-	-	-
Lieutenant - Paramedic	8.00	8.00	8.00	-	-	-
Lieutenant - Fire Prevention Bureau	3.00	3.00	3.00	-	-	-
Lieutenant - EMS	-	-	-	-	-	-
Lieutenant	12.00	12.00	12.00	-	-	-
Driver/Operator - Paramedic	12.00	12.00	12.00	-	-	-
Driver/Operator	21.00	21.00	21.00	-	-	-
Private	54.00	54.00	54.00	-	-	-
Private (Grant Funded)	-	9.00	-	9.00	-	-
Fleet Maintenance Supervisor	1.00	1.00	1.00	-	-	-
Executive Assistant-Chief Officers	1.00	1.00	1.00	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-
Executive Assistant-Administration	1.00	1.00	1.00	-	-	-
Student Clerical Aide	0.50	0.75	0.75	-	-	-
Total Fire Department	132.50	141.75	132.75	9.00	-	-

	2022 FTE	2023 FTE	2023 Allocation			
			General Fund	Special Revenue	Capital Projects	Enterprise Internal Service
<u>POLICE DEPARTMENT</u>						
<i><u>Sworn Force</u></i>						
Chief of Police	1.00	1.00	1.00	-	-	-
Assistant Chief of Police	1.00	1.00	1.00	-	-	-
Deputy Chief of Police	3.00	3.00	3.00	-	-	-
Captain	1.00	-	-	-	-	-
LIEUTENANT	9.00	12.00	12.00	-	-	-
SERGEANT	24.00	24.00	24.00	-	-	-
INVESTIGATOR	32.00	32.00	32.00	-	-	-
TRAFFIC INVESTIGATOR	5.00	5.00	5.00	-	-	-
CRIMINALIST	3.00	3.00	3.00	-	-	-
POLICE OFFICER (ARPA FUNDED)	-	6.00	6.00	-	-	-
POLICE OFFICER	110.00	109.00	109.00	-	-	-
	189.00	196.00	196.00	-	-	-

<i><u>Civilians</u></i>						
Customer Service Manager	1.00	1.00	1.00	-	-	-
Support Services Manager	1.00	1.00	1.00	-	-	-
Public Safety IT Systems Manager	1.00	1.00	1.00	-	-	-
Customer Service Representative	6.00	6.00	6.00	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-
Trama Service Counslor	1.00	1.00	-	-	-	1.00
Abandoned Vehicle	1.00	1.00	1.00	-	-	-
Evidence Property Clerk	2.00	2.00	2.00	-	-	-
Clerk IV	3.00	3.00	3.00	-	-	-
Clerk/Typist IV	1.00	1.00	1.00	-	-	-
Secretary II	1.00	1.00	1.00	-	-	-
Crime Analyst	1.00	1.00	1.00	-	-	-
Identification Clerk	1.00	1.00	1.00	-	-	-
Clerk/Typist II - Records	4.00	4.00	4.00	-	-	-
Clerk/Typist II - Warrant Clerk	1.00	1.00	1.00	-	-	-
Clerk/Typist II - Subpoena Clerk	1.00	1.00	1.00	-	-	-

	2022 FTE	2023 FTE	2023 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
Court Clerk I	1.00	1.00	1.00	-	-	-	-
Cadets (4 Cadets)	1.00	1.00	1.00	-	-	-	-
Crossing Guard	7.75	7.75	7.75	-	-	-	-
Crossing Guard - WRS	0.62	0.62	0.62	-	-	-	-
Crossing Guard - Relief	0.32	0.32	0.32	-	-	-	-
Community Service Officer Supervisor	1.00	1.00	1.00	-	-	-	-
Community Service Officer	3.00	3.00	3.00	-	-	-	-
	41.69	41.69	40.69	-	-	-	1.00

Total Police Department	230.69	237.69	236.69	-	-	-	1.00
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RADIO COMMUNICATIONS RESOURCES

Radio Technician I	1.00	1.00	-	-	-	1.00	-
Radio Technician II	1.00	1.00	-	-	-	1.00	-
Total Radio Communications	2.00	2.00	-	-	-	2.00	-

TRANSIT

Transit and Mobility Director	1.00	1.00	-	-	-	1.00	-
Administrative Assistant	1.00	1.00	-	-	-	1.00	-
Transit General Manager	1.00	1.00	-	-	-	1.00	-
Transit Human Resources Manager	1.00	1.00	-	-	-	1.00	-
Bus Operations Manager	1.00	1.00	-	-	-	1.00	-
Bus Operations Supervisor	2.00	2.00	-	-	-	2.00	-
Bus Office Administrator	1.00	1.00	-	-	-	1.00	-
Bus Operator	37.00	37.00	-	-	-	37.00	-
Bus Operator Part Time (20)	10.00	10.00	-	-	-	10.00	-
Lead Dispatcher	1.00	1.00	-	-	-	1.00	-
Dispatch	2.00	2.00	-	-	-	2.00	-

	2022 FTE	2023 FTE	2023 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
Grounds Maintenance	1.00	1.00	-	-	-	1.00	-
Mechanic	5.00	5.00	-	-	-	5.00	-
Lead Mechanic Helper	1.00	1.00	-	-	-	1.00	-
Mechanic Helper	1.00	1.50	-	-	-	1.50	-
Maintenance Clerk	1.00	1.00	-	-	-	1.00	-
Paratransit Dispatch	1.00	1.00	-	-	-	1.00	-
Paratransit Driver Part Time (7)	3.50	3.50	-	-	-	3.50	-
Security Part Time	1.00	1.00	-	-	-	1.00	-
Total Transit	72.50	73.00	-	-	-	73.00	-

DEPARTMENT OF PUBLIC WORKS

DPW Administration

Commissioner of Public Works
Assistant Commissioner of Public Works
City Engineer
Administrative Assistant

Engineering Department

CIVIL ENGINEER IV
CIVIL ENGINEER II
ENGINEERING TECHNICIAN II
ENGINEERING TECHNICIAN I
STUDENT ENGINEERING INTERN
CONSTRUCTION INSPECTOR

City Electricians

ELECTRICIAN II
ELECTRICIAN

Streets, Traffic Regulation and Solid Waste

	2022 FTE	2023 FTE	2023 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
Superintendent of Street Maintenance and Solid Waste	1.00	1.00	0.61	0.34	-	0.05	-
Labor Supervisor	4.00	4.00	1.33	0.67	-	2.00	-
Labor Supervisor - General Maintenance	1.00	1.00	0.50	-	-	0.50	-
Truck Driver - Street Maintenance	24.00	24.00	16.00	3.00	-	5.00	-
Truck Driver - Solid Waste	28.00	36.00	30.00	6.00	-	-	-
General Maintenance Construction Worker	4.00	4.00	2.00	-	-	2.00	-
Street Sweeper Operator	5.00	5.00	-	-	-	5.00	-
Sign Mechanic	2.00	2.00	2.00	-	-	-	-
Long Seasonal - DPW Laborer	1.12	-	-	-	-	-	-
Long Seasonal - Truck Driver	6.20	-	-	-	-	-	-
Office Coordinator	1.00	2.00	1.80	-	-	0.20	-
Students	1.90	1.30	0.73	-	-	0.57	-
	79.22	80.30	54.97	10.01	-	15.32	-
<u>Equipment Maintenance Internal Service Fund</u>							
FLEET MANAGER	1.00	1.00	-	-	-	-	1.00
FLEET MAINT SUPV -DPW	1.00	1.00	-	-	-	-	1.00
WELDER/MECHANIC	3.00	3.00	-	-	-	-	3.00
TRUCK MECHANIC II	1.00	1.00	-	-	-	-	1.00
TRUCK MECHANIC I	9.00	9.00	-	-	-	-	9.00
AUTO MAINTENANCE MECHANIC	2.00	2.00	-	-	-	-	2.00
EQUIPMENT WASHER GREASER	1.00	1.00	-	-	-	-	1.00
GARAGE WORKER	1.00	1.00	-	-	-	-	1.00
STOCK ROOM CLERK	2.00	2.00	-	-	-	-	2.00
OFFICE COORDINATOR EQU MAINT	1.00	1.00	-	-	-	-	1.00
STUDENT TRK DRIVER EQUIP MAINT	0.23	0.23	-	-	-	-	0.23
	22.23	22.23	-	-	-	-	22.23
<u>Building Complex Internal Service Fund</u>							
Facilities Manager	1.00	1.00	-	-	0.40	-	0.60
Maintenance Supervisor	1.00	1.00	-	-	-	-	1.00
Senior Building Complex Maintenance Worker	1.00	1.00	-	-	-	-	1.00
Building Complex Maintenance Worker	4.00	4.00	-	-	-	-	4.00

	2022 FTE	2023 FTE	2023 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
Plumber	1.00	1.00	-	-	-	-	1.00
Electrician	1.00	1.00	-	-	-	-	1.00
Carpenter	1.00	1.00	-	-	-	-	1.00
HVAC Mechanic	1.00	1.00	-	-	-	-	1.00
	11.00	11.00	-	-	0.40	-	10.60
<u>Parking System Enterprise Fund</u>							
Parking Meter Collector	1.00	-	-	-	-	-	-
Parking Meter Maintenance Worker	1.00	-	-	-	-	-	-
Coin Counters	0.08	-	-	-	-	-	-
	2.08	-	-	-	-	-	-
Total Department of Public Works	133.67	132.67	58.54	10.91	11.66	17.03	34.53

DEPARTMENT OF PARKS, RECREATION AND CULTURAL SERVICES

Parks and Recreation Administration

Parks, Recreation and Cultural Services Director
 Administrative Assistant
 Secretary I

1.00	1.00	1.00	-	-	-	-	-
1.00	1.00	1.00	-	-	-	-	-
2.00	2.00	2.00	-	-	-	-	-
4.00	4.00	4.00	-	-	-	-	-

Parks Department

Superintendent - Parks Maintenance
 Labor Supervisor I - Parks
 Parks and Facilities Specialist
 Parks Equipment Mechanic I
 Equipment Operator
 Long Seasonal - Parks
 Students Truck Drivers - Parks
 Arborist
 Labor Supervisor II - Forestry
 Student Interns - Arborist

1.00	1.00	1.00	-	-	-	-	-
2.00	2.00	2.00	-	-	-	-	-
-	-	-	-	-	-	-	-
1.00	1.00	1.00	-	-	-	-	-
11.00	11.00	11.00	-	-	-	-	-
12.92	12.92	10.46	-	-	-	2.46	-
1.54	1.54	1.16	-	-	-	0.38	-
7.00	7.00	-	-	-	-	7.00	-
1.00	1.00	-	-	-	-	1.00	-
-	-	-	-	-	-	-	-

	2022 FTE	2023 FTE	2023 Allocation			
			General Fund	Special Revenue	Capital Projects	Enterprise Service
	37.46	37.46	26.62	-	-	10.84
<i>Recreation Department</i>						
Superintendent - Recreation and Cultural Services	1.00	1.00	1.00	-	-	-
Adult Youth Services Coordinator	-	1.00	1.00	-	-	-
Recreation Specialist	-	0.62	0.62	-	-	-
Community Center Specialist I - Recreation	0.33	0.33	0.33	-	-	-
Community Center Specialist I - Recreation - WRS	0.04	0.04	0.04	-	-	-
Community Center Specialist II - Recreation	0.25	0.12	0.12	-	-	-
Lifeguard Supervisor	0.40	0.40	0.40	-	-	-
Lead Head Lifeguard - WRS	0.56	0.56	0.56	-	-	-
Head Lifeguard	0.27	0.27	0.27	-	-	-
Lifeguard	4.80	4.80	4.80	-	-	-
Playground Leader	5.28	7.70	5.28	2.42	-	-
Playground Specialist I	1.69	0.94	0.94	-	-	-
Program Leader	0.21	0.28	0.28	-	-	-
Program Specialist I	0.02	0.06	0.06	-	-	-
Program Supervisor - Main Gallery	0.04	0.04	0.02	0.02	-	-
Artist Assistant - Main Gallery	0.27	0.09	-	0.09	-	-
Young Artist - Main Gallery	1.75	0.05	-	0.05	-	-
Recreation Program Coordinator I	0.66	0.13	0.13	-	-	-
Recreation Program Coordinator III	1.21	0.50	0.50	-	-	-
Referees - Adult Basketball	0.24	0.27	0.27	-	-	-
Sports Facility Supervisor I	0.66	0.83	0.83	-	-	-
Timer - Scorer	0.67	0.67	0.67	-	-	-
Umpire - Adult Slow Pitch 12 inch	0.61	0.66	0.66	-	-	-
Volleyball Official - Adult	0.20	0.22	0.22	-	-	-
Youth Basketball Referee I	0.20	0.20	0.20	-	-	-
Youth Basketball Referee II	0.08	0.19	0.19	-	-	-
	21.44	21.97	19.39	2.58	-	-

Cemetery

	2022 FTE	2023 FTE	2023 Allocation			
			General Fund	Special Revenue	Capital Projects	Enterprise Internal Service
Labor Supervisor I - Cemetery	1.00	1.00	-	1.00	-	-
Office Manager	1.00	1.00	-	1.00	-	-
	2.00	2.00	-	2.00	-	-
<u>Community Centers</u>						
Chevez - Community Center Supervisor	1.00	1.00	1.00	-	-	-
Chavez - Community Center Specialist I	1.50	1.50	1.50	-	-	-
Chavez - Community Center Specialist II	1.19	1.19	1.19	-	-	-
Chavez - Community Center Specialist II - WRS	0.92	0.92	0.92	-	-	-
Humble - Community Center Specialist I	0.38	0.38	0.38	-	-	-
Humble - Community Center Specialist II	0.50	0.50	0.50	-	-	-
Humble - Community Center Specialist II - WRS	0.38	0.38	0.38	-	-	-
King - Community Center Recreation Supervisor	1.00	1.00	1.00	-	-	-
King - Community Center Specialist I	1.69	1.69	1.69	-	-	-
King - Community Center Specialist II	0.75	0.75	0.75	-	-	-
King - Community Center Specialist II - WRS	1.00	1.00	1.00	-	-	-
Bryant - Community Center Recreation Supervisor	1.00	1.00	1.00	-	-	-
Bryant - Community Center Specialist I	1.93	1.93	1.93	-	-	-
Bryant - Community Center Specialist II	1.50	1.50	1.50	-	-	-
Bryant - Community Center Specialist II - WRS	0.88	0.88	0.88	-	-	-
Tyler Domer - Community Center Recreation Supervisor	1.00	1.00	1.00	-	-	-
Tyler Domer - Community Center Specialist I	0.13	0.13	0.13	-	-	-
Tyler Domer - Community Center Specialist I - WRS	-	-	-	-	-	-
Tyler Domer - Community Center Specialist II	0.70	0.70	0.70	-	-	-
Tyler Domer - Community Center Specialist II - WRS	1.36	1.36	1.36	-	-	-
	18.81	18.81	18.81	-	-	-
Total Department of Parks and Recreation	83.71	84.24	68.82	4.58	-	10.84

LIBRARY

Executive Director

1.00 1.00 - 1.00 - -

	2022 FTE	2023 FTE	2023 Allocation			
			General Fund	Special Revenue	Capital Projects	Enterprise Internal Service
Deputy Director	1.00	1.00	-	1.00	-	-
Administrative Assistant	1.00	1.00	-	1.00	-	-
Adult Services Supervisor	-	1.00	-	1.00	-	-
Youth Services Supervisor	-	1.00	-	1.00	-	-
Technology Team Associate	-	1.00	-	1.00	-	-
Youth Services Specialist	-	0.50	-	0.50	-	-
Technology Team Assistant	-	0.68	-	0.68	-	-
Adult Services Assistant	-	0.75	-	0.75	-	-
Public Safety Specialist	-	1.00	-	1.00	-	-
PT Custodian	-	0.38	-	0.38	-	-
Bookmobile Driver	1.25	1.25	-	1.25	-	-
Bookmobile Associate	1.00	1.00	-	1.00	-	-
Bookmobile Assistant	0.25	0.25	-	0.25	-	-
Circulation Clerk I	7.60	7.60	-	7.60	-	-
Circulation Clerk II	0.75	0.75	-	0.75	-	-
Head of Business Development	1.00	1.00	-	1.00	-	-
Home Delivery Coordinator	0.70	0.70	-	0.70	-	-
Innovations Intern	0.75	0.75	-	0.75	-	-
Librarian II	8.00	5.00	-	5.00	-	-
Head of Digital Services and Innovation	1.00	1.00	-	1.00	-	-
Library Assistant	7.00	6.00	-	6.00	-	-
Library Associate	1.00	1.00	-	1.00	-	-
Library Associate II	1.00	-	-	-	-	-
Business Manager	0.60	0.60	-	0.60	-	-
Library Social Worker	1.00	1.00	-	1.00	-	-
Page	1.20	1.20	-	1.20	-	-
Outreach and Marketing Assistant	0.88	0.88	-	0.88	-	-
Processing Clerk I	0.70	0.70	-	0.70	-	-
Public Service Associate	1.13	1.13	-	1.13	-	-
Reference Clerk II	1.75	-	-	-	-	-
Stationary Engineer	1.00	1.00	-	1.00	-	-

	2023 Allocation					
	2022 FTE	2023 FTE	General Fund	Special Revenue	Capital Projects	Enterprise Internal Service
Van Driver	0.65	0.65	-	0.65	-	-
Total Library	43.21	42.77	-	42.77	-	-
<u>MUNICIPAL COURT</u>						
Municipal Judge	0.50	0.50	-	0.50	-	-
Court Clerk I	1.50	1.50	-	1.50	-	-
Court Clerk II	1.00	1.00	-	1.00	-	-
Total Municipal Court	3.00	3.00	-	3.00	-	-
<u>INFORMATION TECHNOLOGY</u>						
IT Director	1.00	1.00	-	-	-	1.00
Infrastructure Manager	1.00	1.00	-	-	-	1.00
Project Manager	1.00	1.00	-	-	-	1.00
Programmer I	1.00	1.00	-	-	-	1.00
Programmer III	1.00	1.00	-	-	-	1.00
Network System Admin	1.00	1.00	-	-	-	1.00
GIS Specialist	1.00	1.00	-	-	-	1.00
Workstation Support Technician	3.00	3.00	-	-	-	3.00
Workstation Support Technician-Public Safety	1.00	1.00	-	-	-	1.00
Student Intern (Grant Funded)	-	0.70	-	-	-	0.70
Student Computer Intern	0.50	0.50	-	-	-	0.50
Administrative Assistant	-	1.00	-	-	-	1.00
Total Information Technology	11.50	13.20	-	-	-	13.20
<u>City Total (Excluding Water and Wastewater Utilities)</u>	825.06	848.60	585.21	97.63	11.66	50.23

Proposed 2023 Fee Schedule and Comparison to Prior Years

FINANCE DEPARTMENT

Treasury

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
NSF-Returned check Fee	35.00	35.00	35.00	\$ -
Check Stop Payment	25.00	25.00	25.00	\$ -
Check Reissue Fee	10.00	10.00	10.00	\$ -
Payroll				
Child Support Withholding fee (per check)	3.00	3.00	3.00	\$ -
City Clerk				
Tax Search Fee	40.00	40.00	40.00	\$ -
Tax Search Email or Fax Results	1.00	1.00	1.00	\$ -
Tax Search Fee (Rush)	55.00	55.00	55.00	\$ -
Class "A" -Beer	100.00	100.00	100.00	\$ -
Class "B" -Beer	100.00	100.00	100.00	\$ -
"Class C" - Wine Restaurant	100.00	100.00	100.00	\$ -
"Class B" -Clubs	100.00	100.00	100.00	\$ -
Class B-Short Term	10.00	10.00	10.00	\$ -
Class B- Wine/ Beer Walk	10.00	10.00	10.00	\$ -
Provisional Operator	15.00	15.00	15.00	\$ -
Class B- Temp Extension of Premise	10.00	10.00	10.00	\$ -
Class D-Bartenders (2 Year License)	75.00	75.00	75.00	\$ -
"Class A"-Liquor Stores	500.00	500.00	500.00	\$ -
"Class B"-Liquor Taverns	500.00	500.00	500.00	\$ -
"Class B" Waitlist	1,000.00	1,000.00	1,000.00	\$ -
"Class B" - Reserve License	10,000.00	15,000.00	15,000.00	\$ -
Premise Description/Hours Change Fee	50.00	50.00	50.00	\$ -
Liquor Late Fee	\$25.00/Day	\$25.00/Day	\$25.00/Day	\$ -
Theatre Licenses	550.00	550.00	550.00	\$ -
Dance Hall (Per Location)	100.00	100.00	100.00	\$ -
Cigarette ("Class B" & Class "B")	50.00	50.00	50.00	\$ -
Cigarette (No Class B License)	100.00	100.00	100.00	\$ -
Cigarette Late Fee (Per Location)	50.00	50.00	50.00	\$ -
Hawkers & Peddlers - Push Cart/By Foot/Stand 3 Days or Less	50.00	50.00	50.00	\$ -
Hawkers & Peddlers - Seasonal Stand (up to 4 months)	150.00	150.00	150.00	\$ -
Hawkers & Peddlers - Vehicle (up to 2 tons)	100.00	100.00	100.00	\$ -
Hawkers & Peddlers - Vehicle (2-3 tons)	150.00	150.00	150.00	\$ -
Hawkers & Peddlers - Vehicle (3-4 tons)	200.00	200.00	200.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Hawkers & Peddlers - Vehicle (over 4 tons)	250.00	250.00	250.00	\$ -
Hawkers & Peddlers - ID Badge	10.00	10.00	10.00	\$ -
Hawkers & Peddlers Late - Not submitted within 1 week period	75.00	75.00	75.00	\$ -
Hawkers & Peddlers Late - Not submitted within 2 week period	50.00	50.00	50.00	\$ -
Gas Station	100.00	100.00	100.00	\$ -
Public Passenger Business	150.00	150.00	150.00	\$ -
Public Passenger Vehicle (Per Vehicle)	25.00	25.00	25.00	\$ -
Public Passenger Drivers License	50.00	50.00	50.00	\$ -
Amusement Center	\$300.00+20.00 per device	\$300.00+20.00 per device	\$300.00+20.00 per device	\$ -
Amusement Device (Per Device- includes Pool Tables in 2020)	40.00	40.00	40.00	\$ -
Bowling Alleys (Per Alley)	25.00	25.00	25.00	\$ -
Change of Agent/Transfer	10.00	10.00	10.00	\$ -
Carnival License per ride (Per Day - Maximum fee \$300)	10.00	10.00	10.00	\$ -
Pawnbroker	500.00	750.00	750.00	\$ -
Secondhand Jewelry	500.00	750.00	750.00	\$ -
Secondhand Mall or Flea Market	1,000.00	1,250.00	1,250.00	\$ -
Secondhand Article	500.00	750.00	750.00	\$ -
Massage Establishment Permit	175.00	175.00	175.00	\$ -
Non registrant Massage Therapist	60.00	60.00	60.00	\$ -
Adult Oriented Establishment	1,000.00	1,000.00	1,000.00	\$ -
Adult Oriented Establishment Per Booth Over 20 Booths	100.00	100.00	100.00	\$ -
Christmas Tree License	50.00	50.00	50.00	\$ -
Sidewalk Café Permit	100.00	100.00	100.00	\$ -
Sidewalk Café Permit w/ liquor	125.00	125.00	125.00	\$ -
Motor Vehicle Towing Business	150.00	150.00	300.00	\$ 150.00
Motor Vehicle Towing (Per Vehicle)	30.00	30.00	-	\$ (30.00)
Misc License Late Fee	-	50.00	50.00	\$ -
Publication Fees	40.00	40.00	40.00	\$ -
Tax Exempt Fees (Per Owner - Even Years Only)	30.00	30.00	30.00	\$ -
Tax Exempt Late Fees	-	-	25.00	\$ 25.00
Record Check	15.00	15.00	15.00	\$ -
Copies (Per Page)	0.25	0.25	0.25	\$ -
License Reprint (Per License)	10.00	10.00	10.00	\$ -
Notary (Per Notary Page)	5.00	5.00	5.00	\$ -
Special Common Council Meeting (Per Meeting)	500.00	500.00	500.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Waste Tire Generator (Per Vehicle)	150.00	150.00	150.00	\$ -
Waste Tire Transporter (Per Vehicle)	50.00	50.00	50.00	\$ -
Rental Registration (Per Property)	10.00	10.00	10.00	\$ -
Commercial Registration (Per Property)	25.00	25.00	25.00	\$ -
Foreclosure Registration (Per Property)	200.00	200.00	200.00	\$ -
Re-Inspection of Street Opening	-	50.00	50.00	\$ -
Block Party	\$25.00	25.00	25.00	\$ -
Block Party Late Fee	-	25.00	25.00	\$ -
Street Closing	-	\$150 per block	\$150 per block	\$ -
Street Opening	\$150 per excavation or \$2.50 per lineal foot	\$150 per lineal foot	\$150 per lineal foot	\$ -
Deposit Permanent Pavement- resurfaced with asphalt	-	400.00	400.00	\$ -
Deposit Permanent Pavement	-	400.00	400.00	\$ -
Deposit Bituminous concrete	-	200.00	200.00	\$ -
Deposit Deep oil mat	-	200.00	200.00	\$ -
Deposit Crushed stone or gravel	-	40.00	40.00	\$ -
Unimproved Street	-	20.00	20.00	\$ -
Sidewalk Opening Deposit	-	250.00	250.00	\$ -
Street Opening Late Fee	-	25.00	25.00	\$ -
Sidewalk Permit	-	25.00	25.00	\$ -
Sidewalk Late Fee	-	10.00	10.00	\$ -
Tempoary No Parking Signs	\$1.00	\$5.00	\$5.00	\$ -
Meter Bag	\$8 Per Day	\$15 Per Day	\$15 Per Day	\$ -
Disabled Parking Sign	-	\$100.00 and fees	\$100.00 and fees	\$ -
Autistic Child Sign	-	\$100.00 and fees	\$100.00 and fees	\$ -
Deaf Child Sign	-	\$100.00 and fees	\$100.00 and fees	\$ -
Blind Child Sign	-	\$100.00 and fees	\$100.00 and fees	\$ -
Solicitor Badge- Door to Door No Cash Exchange (New License)	-	\$25	\$25	\$ -
Premise Description Fee	50.00	50.00	50.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

<u>LIBRARY</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
referral to collection agency	10.00	10.00	10.00	\$ -
library card replacement	1.00	1.00	1.00	\$ -
meeting room rental - Small	15.00	15.00	15.00	\$ -
meeting room rental - Large	25.00	25.00	25.00	\$ -
library items lost or damaged	replacement cost	replacement cost	replacement cost	-
photocopies (Per Page)	0.10	0.10	0.10	\$ -
printouts from internet - Black and White (each)	0.25	0.25	0.10	\$ (0.15)
printouts from internet - Color (each)	0.50	0.50	0.50	\$ -
reference charges - inform retrieval for out of area persons	\$10.00 per quarter- hour, minimum \$10.00; photocopies \$0.15 ea.	\$10.00 per quarter- hour, minimum \$10.00; photocopies \$0.15 ea.	\$10.00 per quarter- hour, minimum \$10.00; photocopies \$0.15 ea.	-

PARKS, RECREATION AND CULTURAL SERVICES

ADULT ACTIVITIES

Basketball - Team Fee	575.00	575.00	575.00	\$ -
Basketball - Individual Player Fee	35.00	35.00	40.00	\$ 5.00
Kickball - Team Fee	250.00	250.00	250.00	\$ -
Kickball - Individual Player Fee	25.00	25.00	30.00	\$ 5.00
Summer Softball - Team Fee	650.00	650.00	650.00	\$ -
Summer Softball - Individual Player Fee	35.00	35.00	40.00	\$ 5.00
Fall Softball - Team Fee	425.00	425.00	425.00	\$ -
Fall Softball - Individual Player Fee	35.00	35.00	40.00	\$ 5.00
Indoor Volleyball - Team Fee	425.00	425.00	425.00	\$ -
Indoor Volleyball - Individual Player Fee	35.00	35.00	40.00	\$ 5.00
Sand Volleyball - Team Fee	250.00	250.00	250.00	\$ -
Sand Volleyball - Individual Player Fee	25.00	25.00	30.00	\$ 5.00

MISC. ADULT TEAMSFEEES

Practice Permits - Resident	7.00	7.00	7.00	\$ -
Practice Permits - Non-Resident	15.00	15.00	15.00	\$ -
Field Keys - Per Key	50.00	50.00	50.00	\$ -
Coed Bat Rental	25.00	25.00	-	\$ (25.00)
Forfeit	25.00	25.00	25.00	\$ -
Protest	25.00	25.00	25.00	\$ -
Team Late Registration	25.00	25.00	-	\$ (25.00)

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
YOUTH ACTIVITIES				
Softball - Resident	40.00	40.00	40.00	\$ -
Softball - Non-Resident	60.00	60.00	60.00	\$ -
Softball - Late Registration	10.00	10.00	10.00	\$ -
Basketball - Resident	40.00	40.00	50.00	\$ 10.00
Basketball - Non-Resident	60.00	60.00	70.00	\$ 10.00
Basketball - Late Registration	10.00	10.00	10.00	\$ -
Playgrounds - Resident	75.00	75.00	80.00	\$ 5.00
Playgrounds - Non-Resident	105.00	105.00	115.00	\$ 10.00
Youth Sand Volleyball - Resident	-	-	50.00	\$ 50.00
Youth Sand Volleyball - Non-Resident	-	-	75.00	\$ 75.00
BOAT LAUNCH - DAILY PASSES				
Non-Motorized - Resident	8.00	8.00	8.00	\$ -
Non-Motorized - Non-Resident	12.00	12.00	12.00	\$ -
Less than 20' - Resident	12.00	12.00	12.00	\$ -
Less than 20' - Non-Resident	18.00	18.00	18.00	\$ -
20' but less than 26' - Resident	15.00	15.00	15.00	\$ -
20' but less than 26' - Non-Resident	22.00	22.00	22.00	\$ -
26' or longer - Resident	18.00	18.00	18.00	\$ -
26' or longer - Non-Resident	27.00	27.00	27.00	\$ -
BOAT LAUNCH - SEASON PASSES				
Non-Motorized - Resident	65.00	65.00	65.00	\$ -
Non-Motorized - Non-Resident	95.00	95.00	95.00	\$ -
Less than 20' - Resident	90.00	90.00	90.00	\$ -
Less than 20' - Non-Resident	135.00	135.00	135.00	\$ -
20' but less than 26' - Resident	105.00	105.00	105.00	\$ -
20' but less than 26' - Non-Resident	155.00	155.00	155.00	\$ -
26' or longer - Resident	145.00	145.00	145.00	\$ -
26' or longer - Non-Resident	215.00	215.00	215.00	\$ -
ATHLETIC FIELD RENTAL				
Horlick Adult Baseball per game - Resident	220.00	220.00	220.00	\$ -
Horlick Adult Baseball per game - Non-Resident	330.00	330.00	330.00	\$ -
Horlick Youth Baseball per game - Resident	125.00	125.00	125.00	\$ -
Horlick Youth Baseball per game - Non-Resident	190.00	190.00	190.00	\$ -
Football Per game - Resident	800.00	800.00	800.00	\$ -
Football Per game - Non-Resident	1,200.00	1,200.00	1,200.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Youth Football Per Game - Resident	-	-	150.00	\$ 150.00
Youth Football Per Game - Non-Resident	-	-	225.00	\$ 225.00
Light Usage Per Hour - Resident	-	-	80.00	\$ 80.00
Light usage per hour - Non-Resident	-	-	80.00	\$ 80.00
PERSHING FIELD RENTAL				
Pershing Outside open field per game - Resident	50.00	50.00	50.00	\$ -
Pershing Outside open field per game - Non-Resident	75.00	75.00	75.00	\$ -
Pershing Inside soccer field per game - Resident	125.00	125.00	125.00	\$ -
Pershing Inside soccer field per game - Non-Resident	190.00	190.00	190.00	\$ -
OTHER FIELD RENTAL				
Other Diamonds Per game - Resident	50.00	50.00	50.00	\$ -
Other Diamonds Per game - Non-Resident	75.00	75.00	75.00	\$ -
Other Football per game - Resident	50.00	50.00	50.00	\$ -
Other Football per game - Non-Resident	75.00	75.00	75.00	\$ -
Other soccer per game - Resident	50.00	50.00	50.00	\$ -
Other soccer per game - Non-Resident	75.00	75.00	75.00	\$ -
Tennis courts Per hour - Resident	7.00	7.00	7.00	\$ -
Tennis courts Per hour - Non-Resident	15.00	15.00	15.00	\$ -
Cross Country Per meet - Resident	50.00	50.00	50.00	\$ -
Cross Country Per meet - Non-Resident	75.00	75.00	75.00	\$ -
Light usage per hour - Resident	60.00	60.00	60.00	\$ -
Light usage per hour - Non-Resident	60.00	60.00	60.00	\$ -
Field Keys - Per Key	50.00	50.00	50.00	\$ -
TOURNEMENTS				
1 day; 1 diamonds (Friday, Saturday or Sunday Island N/S)	200.00	200.00	200.00	\$ -
1 day; 2 diamonds (Friday, Saturday or Sunday Island N/S)	300.00	300.00	300.00	\$ -
2 day; 2 diamonds (Friday, Saturday or Sunday Island N/S)	400.00	400.00	400.00	\$ -
3 day; 2 diamonds (Friday, Saturday or Sunday Island N/S)	500.00	500.00	500.00	\$ -
3 day; 3 diamonds (Friday, Saturday or Sunday Island N/S)	600.00	600.00	600.00	\$ -
COMMUNITY CENTER RENTALS				
Gymnasium per hour - Resident	100.00	100.00	100.00	\$ -
Gymnasium per hour - Non-Resident	150.00	150.00	150.00	\$ -
Meeting Room w/ kitchen per hour - Resident	75.00	75.00	75.00	\$ -
Meeting Room w/ kitchen per hour - Non-Resident	115.00	115.00	115.00	\$ -
Meeting Room no kitchen per hour - Resident	50.00	50.00	50.00	\$ -
Meeting Room no kitchen per hour - Non-Resident	75.00	75.00	75.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Youth Basketball Practice (club teams) per practice - Resident	20.00	20.00	30.00	\$ 10.00
Youth Basketball Practice (club teams) per practice - Non-Resident	30.00	30.00	45.00	\$ 15.00
Surcharge: Cover Charge/Ticket Sold under 75 people	40.00	40.00	60.00	\$ 20.00
Surcharge: Cover Charge/Ticket Sold 76-150 people	70.00	70.00	-	\$ (70.00)
Group consumption malt beverage fee per hour	50.00	50.00	50.00	\$ -
Late Rental Fee	25.00	25.00	25.00	\$ -
Civic/Non-profit fee reduction	30% off total	15 % off total	15 % off total	
PARK RENTALS - PRIVATE USE				\$ -
Level I - Facility Rentals Per Day - Resident	-	-	75.00	\$ 75.00
Level I - Facility Rentals Per Day - Non-Resident	-	-	110.00	\$ 110.00
Level II - Facility Rentals Per Day - Resident	-	-	100.00	\$ 100.00
Level II - Facility Rentals Per Day - Non-Resident	-	-	150.00	\$ 150.00
Level III - Facility Rentals Per Day - Resident	-	-	125.00	\$ 125.00
Level III - Facility Rentals Per Day - Non-Resident	-	-	185.00	\$ 185.00
Gazebos per 3 hr. - Residents	100.00	100.00	-	\$ (100.00)
Gazebos per 3 hr. - Non-Residents	-	150.00	-	\$ (150.00)
Pavilions w/restrooms & electricity per day - Resident	125.00	125.00	-	\$ (125.00)
Pavilions w/restrooms & electricity per day - Non-Resident	185.00	185.00	-	\$ (185.00)
Pavilions no restrooms \$ electricity per day - Resident	100.00	100.00	-	\$ (100.00)
Pavilions no restrooms \$ electricity per day - Non-Resident	150.00	150.00	-	\$ (150.00)
Pavilions(Small) no restrooms & electricity per day - Resident	-	75.00	-	\$ (75.00)
Pavilions (small) no restrooms & electricity per day - Non-Resident	-	110.00	-	\$ (110.00)
Sign & Banner Placement at Parks per 30 days	90.00	90.00	90.00	\$ -
Music License (Amplified Sound) Fee per reservation	65.00	65.00	65.00	\$ -
Group consumption malt beverage fee per reservation	50.00	50.00	50.00	\$ -
Late Rental Fee	25.00	25.00	25.00	\$ -
PARK RENTALS - PUBLIC EVENTS				
Application Fee (For new public events only)	25.00	25.00	25.00	\$ -
Late Fee	-	-	100.00	\$ 100.00
Cancellation Fee	-	-	100.00	\$ 100.00
Island/Lincoln/Lockwood Public Event Level Fees added to base fee:				
Civic/Non-profit	30%	15%	15%	\$ -
Level I - Resident	365.00	365.00	365.00	\$ -
Level I - Non-Resident	550.00	550.00	550.00	\$ -
Level II - Resident	445.00	445.00	445.00	\$ -
Level II - Non-Resident	670.00	670.00	670.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	2021	2022	2023	Proposed Change
Level III - Resident	585.00	585.00	585.00	\$ -
Level III - Non-Resident	880.00	880.00	880.00	\$ -
Level IV - Resident	885.00	885.00	885.00	\$ -
Level IV - Non-Resident	1,330.00	1,330.00	1,330.00	\$ -
Late Fee	100.00	100.00	100.00	\$ -
North Beach/Pershing Park Public Event Level Fees:				
Level I & Civic/Non-profit	30%	15%	15%	\$ -
Level I - Resident	550.00	550.00	550.00	\$ -
Level I - Non-Resident	825.00	825.00	825.00	\$ -
Level II - Resident	650.00	650.00	650.00	\$ -
Level II - Non-Resident	975.00	975.00	975.00	\$ -
Level III - Resident	1,000.00	1,000.00	1,000.00	\$ -
Level III - Non-Resident	1,500.00	1,500.00	1,500.00	\$ -
Level IV - Resident	1,600.00	1,600.00	1,600.00	\$ -
Level IV - Non-Resident	2,400.00	2,400.00	2,400.00	\$ -
Incidental Locations per Day				
Crosswalk Park/Harris Plaza/Monument Sq.; SJ Pkway - Resident	100.00	100.00	100.00	\$ -
Crosswalk Park/Harris Plaza/Monument Sq.; SJ Pkway - Non-Resident	150.00	150.00	150.00	\$ -
Monument Square Drive Closure - Resident	-	220.00	220.00	\$ -
Monument Square Drive Closure - Non-Resident	-	220.00	220.00	\$ -
Pathways Lake Michigan/Root River - Resident	100.00	100.00	100.00	\$ -
Pathways Lake Michigan/Root River - Non-Resident	150.00	150.00	150.00	\$ -
Parking Lots Per Space - Resident	2.00	2.00	2.00	\$ -
Parking Lots Per Space - Non-Resident	4.00	40.00	40.00	\$ -
Stage on Wheels - resident & non-profit only (Per one Day)	400.00	400.00	400.00	\$ -
additional open close per day	200.00	200.00	200.00	\$ -
additional staging - one time fee	50.00	50.00	50.00	\$ -
WPRA Attraction - per ticket (WPRA Directs Pricing and we receive a percentage of sales)				
Six Flags 1 Day	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Six Flags WPRA Week	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Six Flags Season Pass	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Milw Zoo Adult	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Milw Zoo Child	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Noah's Ark	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Upper Dells tour Adult	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Upper Dells tour Child	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Pirates Cove Golf	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Mt Olympus	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Jet Boat Adv Adult	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Jet Boat Adv Child	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Wisconsin Ducks Adult	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Wisconsin Ducks Child	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	\$ -
Copy Charges (Per Page)	0.25	0.25	0.25	\$ -
Waste Wood Delivery (Per Delivery)	78.83	78.83	78.83	\$ -
NSF Fee (Per Check)	50.00	50.00	50.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

CEMETERY PRICE LIST	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Adult Grave - Resident	1,075.00	1,130.00	1,300.00	\$ 170.00
Adult Grave - Non-Resident	1,185.00	1,245.00	1,435.00	\$ 190.00
Child Grave - 3 Yrs. & Older - Resident	1,020.00	1,070.00	1,230.00	\$ 160.00
Child Grave - 3 Yrs. & Older - Non-Resident	1,115.00	1,170.00	1,350.00	\$ 180.00
Cremation Grave - Resident	660.00	695.00	800.00	\$ 105.00
Cremation Grave - Non-Resident	730.00	765.00	885.00	\$ 120.00
Infant Grave - 2 Years & Younger	N/A	N/A	N/A	\$ -
Adult Internment - Resident	1,175.00	1,235.00	1,420.00	\$ 185.00
Adult Internment - Non-Resident	1,295.00	1,360.00	1,570.00	\$ 210.00
Infant Internment	280.00	295.00	340.00	\$ 45.00
Child Internment - Resident	910.00	955.00	1,100.00	\$ 145.00
Child Internment - Non-Resident	1,002.00	1,050.00	1,210.00	\$ 160.00
Cremation Internment - Resident	740.00	775.00	895.00	\$ 120.00
Cremation Internment - Non-Resident	815.00	855.00	985.00	\$ 130.00
Double Depth 1st Burial - Resident	500.00	525.00	605.00	\$ 80.00
Double Depth 1st Burial - Non-Resident	545.00	570.00	6,650.00	\$ 6,080.00
Crypt Entombment - Resident	1,000.00	1,050.00	1,210.00	\$ 160.00
Crypt Entombment - Non-Resident	1,090.00	1,145.00	1,320.00	\$ 175.00
Crypt Entombment - Resident	-	300.00	330.00	\$ 30.00
Crypt Entombment - Non-Resident	-	300.00	330.00	\$ 30.00
Niche Inurnment - Resident	660.00	695.00	800.00	\$ 105.00
Niche Inurnment - Non-Resident	730.00	765.00	885.00	\$ 120.00
Adult Disinterment	2,320.00	2,435.00	2,805.00	\$ 370.00
Child Disinterment	2,100.00	2,205.00	2,540.00	\$ 335.00
Infant Disinterment	1,270.00	1,335.00	1,540.00	\$ 205.00
Cremation Disinterment	1,080.00	1,135.00	1,310.00	\$ 175.00
Disentombment - Crypts	1,925.00	2,020.00	2,320.00	\$ 300.00
Disinterment - Niches	825.00	865.00	1,000.00	\$ 135.00
Graveside Lowering Device	74.00	210.00	-	\$ (210.00)
Cremation Stand/Set Up	42.00	45.00	50.00	\$ 5.00
WEEKEND FEE				
After 3:00 pm/half hr.	115.00	120.00	140.00	\$ 20.00
SATURDAY SERVICE FEES				
9 am to 12 Noon	410.00	430.00	495.00	\$ 65.00

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
12 Noon to 1 pm	485.00	510.00	585.00	\$ 75.00
1 pm to 2 pm	550.00	580.00	665.00	\$ 85.00
After 2:00 pm per half hour	-	120.00	130.00	\$ 10.00
CHAPEL & Misc. FEES				
Chapel Rental				
1st Hour w/Burial per hour	-	-	-	\$ -
Additional Hr.(s) w/Burial - Per Hour (Max 3 Hours)	105.00	110.00	125.00	\$ 15.00
Without Burial - Per Hour (Max 4 Hours)	105.00	110.00	125.00	\$ 15.00
Genealogy Research	42.00	45.00	50.00	\$ 5.00
Recording & Transfer	74.00	80.00	85.00	\$ 5.00
Headstone Survey/Marking Fee	52.00	55.00	60.00	\$ 5.00
Photocopies	2.00	2.00	2.00	\$ -
Headstone Photos	25.00	25.00	30.00	\$ 5.00
GOVERNMENT MARKER INSTALL				
Bronze	330.00	345.00	395.00	\$ 50.00
Granite	280.00	295.00	340.00	\$ 45.00
Cremation	220.00	230.00	265.00	\$ 35.00
INSCRIPTION & VASE FEE				
Single Inscription	550.00	580.00	665.00	\$ 85.00
Double Inscription	625.00	655.00	755.00	\$ 100.00
Final Date	360.00	380.00	435.00	\$ 55.00
Double Date	470.00	495.00	565.00	\$ 70.00
Emblems	205.00	215.00	250.00	\$ 35.00
Crypt Vase	330.00	345.00	400.00	\$ 55.00
Niche Vase	220.00	230.00	265.00	\$ 35.00
Replacement Front	1,050.00	1,100.00	1,270.00	\$ 170.00
Grave Vase	95.00	100.00	115.00	\$ 15.00
Urn Vaults	95.00	100.00	115.00	\$ 15.00
GRACELAND CRYPT & NICHES				
Single Crypt				
Levels - Abby, 1,2,4,5,6 - Resident	3,150.00	3,310.00	3,810.00	\$ 500.00
Levels - Abby, 1,2,4,5,6 - Non-Resident	3,465.00	3,640.00	4,190.00	\$ 550.00
Level - 3 - Resident	3,675.00	Remove	Remove	Removed
Level - 3 - Non-Resident	4,040.00	Remove	Remove	Removed
Double Crypt				
Levels - Abbey, 1,2,5,6 - Resident	6,300.00	6,615.00	7,625.00	\$ 1,010.00

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Levels - Abbey, 1,2,5,6 - Non-Resident	6,930.00	7,275.00	8,390.00	\$ 1,115.00
Level - 3,4 - Resident	6,825.00	Remove	Remove	Removed
Level - 3,4 - Nonresident	7,510.00	Remove	Remove	Removed
Single Niche				
Levels - A,B,C,H,I,J,K - Resident	1,365.00	1,435.00	1,650.00	\$ 215.00
Levels - A,B,C,H,I,J,K - Non-Resident	1,500.00	1,575.00	1,815.00	\$ 240.00
Levels - D,E,F,G - Resident	1,470.00	Remove	Remove	Removed
Levels - D,E,F,G - Non-Resident	1,620.00	Remove	Remove	Removed
MOUND CRYPT & NICHES				
Building Aa End Cap West				
Companion - A - J (Resident)	2,100.00	2,205.00	2,540.00	\$ 335.00
Companion - A - J (Non-Resident)	2,310.00	2,425.00	2,795.00	\$ 370.00
Companion - D,E,F,G - Resident	2,730.00	Remove	Remove	Removed
Companion - D,E,F,G - Non-Resident	3,005.00	Remove	Remove	Removed
Building Aa End Cap West				
Single - A - J (Resident)	1,365.00	1,435.00	1,650.00	\$ 215.00
Single - A - J (Non-Resident)	1,500.00	1,575.00	1,815.00	\$ 240.00
Single - D,E,F,G - Resident	1,470.00	Remove	Remove	Removed
Single - D,E,F,G - Non-Resident	1,620.00	Remove	Remove	Removed
Building Ab Fountain View				
Tandem Crypts - A - E (Resident)	6,300.00	6,615.00	7,625.00	\$ 1,010.00
Tandem Crypts - A - E (Non-Resident)	6,930.00	7,275.00	8,390.00	\$ 1,115.00
Tandem Crypts - C - Resident	6,825.00	Remove	Remove	Removed
Tandem Crypts - C - Non-Resident	7,510.00	Remove	Remove	Removed
Building Ac Court Yard West				
Companion Niches - A - J (Resident)	2,100.00	2,205.00	2,540.00	\$ 335.00
Companion Niches - A - J (Non-Resident)	2,310.00	2,425.00	2,795.00	\$ 370.00
Companion Niches - D,E,F,G - Resident	2,730.00	Remove	Remove	Removed
Companion Niches - D,E,F,G - Non-Resident	3,005.00	Remove	Remove	Removed
Building Ac Court Yard West				
Companion Crypts - A - E (Resident)	6,825.00	7,165.00	8,255.00	\$ 1,090.00
Companion Crypts - A - E (Non-Resident)	7,510.00	7,885.00	9,085.00	\$ 1,200.00
Companion Crypts - C - Resident	7,350.00	Remove	Remove	Removed
Companion Crypts - C - Non-Resident	8,085.00	Remove	Remove	Removed
Building Ad Court Yard North				
Tandem Crypts - A - E (Resident)	6,300.00	6,615.00	7,625.00	\$ 1,010.00

Proposed 2023 Fee Schedule and Comparison to Prior Years

	2021	2022	2023	Proposed Change
Tandem Crypts - A - E (Non-Resident)	6,930.00	7,275.00	8,390.00	\$ 1,115.00
Tandem Crypts - C - Resident	6,825.00	Remove	Remove	Removed
Tandem Crypts - C - Non-Resident	7,510.00	Remove	Remove	Removed
Building Ae Court Yard North				
Companion Crypts - A - E (Resident)	6,825.00	7,165.00	8,255.00	\$ 1,090.00
Companion Crypts - A - E (Non-Resident)	7,510.00	7,885.00	9,085.00	\$ 1,200.00
Companion Crypts - C - Resident	7,350.00	Remove	Remove	Removed
Companion Crypts - C - Non-Resident	8,085.00	Remove	Remove	Removed
Building Ba Fountain				
Tandem Crypts - A - E (Resident)	6,300.00	6,615.00	7,625.00	\$ 1,010.00
Tandem Crypts - A - E (Non-Resident)	6,930.00	7,275.00	8,390.00	\$ 1,115.00
Tandem Crypts - C - Resident	6,825.00	Remove	Remove	Removed
Tandem Crypts - C - Non-Resident	7,510.00	Remove	Remove	Removed
Building Bb End Cap NE				
Companion Niches - A - J (Resident)	2,100.00	2,205.00	2,540.00	\$ 335.00
Companion Niches - A - J (Non-Resident)	2,310.00	2,425.00	2,795.00	\$ 370.00
Companion Niches - D,E,F,G - Resident	2,730.00	Remove	Remove	Removed
Companion Niches - D,E,F,G - Non-Resident	3,005.00	Remove	Remove	Removed
Building Bb End Cap NE				
Single Niches - A - J (Resident)	1,365.00	1,435.00	1,650.00	\$ 215.00
Single Niches - A - J (Non-Resident)	1,500.00	1,575.00	1,815.00	\$ 240.00
Single Niches - D,E,F,G - Resident	1,470.00	Remove	Remove	Removed
Single Niches - D,E,F,G - Non-Resident	1,620.00	Remove	Remove	Removed
Building Bc Pond View				
Companion Crypts - A - E (Resident)	6,825.00	7,165.00	8,255.00	\$ 1,090.00
Companion Crypts - A - E (Non-Resident)	7,510.00	7,885.00	9,085.00	\$ 1,200.00
Companion Crypts - C - Resident	7,350.00	Remove	Remove	Removed
Companion Crypts - C - Non-Resident	8,085.00	Remove	Remove	Removed
Building Bd Pond View				
Tandem Crypts - A - E (Resident)	6,300.00	6,615.00	7,625.00	\$ 1,010.00
Tandem Crypts - A - E (Non-Resident)	6,930.00	7,275.00	8,390.00	\$ 1,115.00
Tandem Crypts - C - Resident	6,825.00	Remove	Remove	Removed
Tandem Crypts - C - Non-Resident	7,510.00	Remove	Remove	Removed
Building Be Court Yard View				
Companion Niches - A - J (Resident)	2,100.00	2,205.00	2,540.00	\$ 335.00

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Companion Niches - A - J (Non-Resident)	2,310.00	2,425.00	2,795.00	\$ 370.00
Companion Niches - D,E,F,G - Resident	2,730.00	Remove	Remove	Removed
Companion Niches - D,E,F,G - Non-Resident	3,005.00	Remove	Remove	Removed
Building Be Court Yard View				
Companion Crypts - A - E (Resident)	6,825.00	7,165.00	8,255.00	\$ 1,090.00
Companion Crypts - A - E (Non-Resident)	7,510.00	7,885.00	9,085.00	\$ 1,200.00
Companion Crypts - C - Resident	7,350.00	Remove	Remove	Removed
Companion Crypts - C - Non-Resident	8,085.00	Remove	Remove	Removed
Building Ca Court Yard South				
Single Crypts - A - E (Resident)	3,150.00	3,310.00	3,810.00	\$ 500.00
Single Crypts - A - E (Non-Resident)	3,465.00	3,640.00	4,190.00	\$ 550.00
Single Crypts - C - Resident	3,675.00	Remove	Remove	Removed
Single Crypts - C - Non-Resident	4,040.00	Remove	Remove	Removed
Building Cb Court Yard South				
Companion Crypts - A - E (Resident)	6,825.00	7,165.00	8,255.00	\$ 1,090.00
Companion Crypts - A - E (Non-Resident)	7,510.00	7,885.00	9,085.00	\$ 1,200.00
Companion Crypts - C - Resident	7,350.00	Remove	Remove	Removed
Companion Crypts - C - Non-Resident	8,085.00	Remove	Remove	Removed

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
<u>BUILDING DEPARTMENT</u>				
<u>Residential building</u>				
New building	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 \$ minimum	-
Additions	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 \$ minimum	-
Alterations	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of \$ renovation - \$80.00 minimum	-
<u>Garages & Sheds</u>				
New building	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 \$ minimum	-
Alterations	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of \$ renovation - \$80.00 minimum	-
Slab only	\$80.00/slab	\$80.00/slab	\$80.00/slab \$	-
<u>Commercial Building</u>				
New building	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 \$ minimum	-
Additions	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 \$ minimum	-
Alterations	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of \$ renovation - \$80.00 minimum	-
<u>Industrial Building</u>				
New building	.35/Sq. Ft - \$80.00 minimum	.35/Sq. Ft - \$80.00 minimum	.35/Sq. Ft - \$80.00 \$ minimum	-
Additions	.35/Sq. Ft - \$80.00 minimum	.35/Sq. Ft - \$80.00 minimum	.35/Sq. Ft - \$80.00 \$ minimum	-
Alterations	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of \$ renovation - \$80.00 minimum	-
<u>Miscellaneous Buildings</u>				
Gazebos, Covered Patios	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 \$ minimum	-
HVAC				

Proposed 2023 Fee Schedule and Comparison to Prior Years

	2021	2022	2023	Proposed Change
Air Conditioning (per unit)	10.00/Ton - \$80.00 minimum	10.00/Ton - \$80.00 minimum	10.00/Ton - \$80.00 minimum	\$ -
Heating (per unit)	20.00/50K BTUs - \$80.00 minimum	20.00/50K BTUs - \$80.00 minimum	20.00/50K BTUs - \$80.00 minimum	\$ -
HVAC Distribution	.05/Sq. Ft - \$80.00 Minimum	.05/Sq. Ft - \$80.00 Minimum	.05/Sq. Ft - \$80.00 Minimum	\$ -
Hood & Duct	150.00/per unit	150.00/per unit	150.00/per unit	\$ -
Street Storage				
Dumpster/Trailer in street	80.00/12 days - \$80.00 minimum	80.00/12 days - \$80.00 minimum	80.00/12 days - \$80.00 minimum	\$ -
Roofing				
Residential roof	80.00/per building	80.00/per building	80.00/per building	\$ -
Commercial roof	1/2% cost of job - \$80.00 minimum	1/2% cost of job - \$80.00 minimum	1/2% cost of job - \$80.00 minimum	\$ -
Siding				
All buildings	80.00/per building	80.00/per building	80.00/per building	\$ -
Curb Cuts				
Drive way curb cuts	30.00/per site	30.00/per site	30.00/per site	\$ -
Tents				
Tents over 10 Ft X 10 FT	30.00/per tent	30.00/per tent	30.00/per tent	\$ -
Fences				
All fences	80.00/per site	80.00/per site	80.00/per site	\$ -
Swimming Pools				
All private swimming pools	30.00/per pool	30.00/per pool	30.00/per pool	\$ -
Paving				
Paving parking lots	250.00/per site	250.00/per site	250.00/per site	\$ -
Awnings				
All types of awnings	80.00/per awning	80.00/per awning	80.00/per awning	\$ -
Signs				
All signs	2.00/Sq. Ft - \$100.00 minimum	2.00/Sq. Ft - \$100.00 minimum	2.00/Sq. Ft - \$100.00 minimum	\$ -
Re-Face existing sign	No charge	No charge	No charge	\$ -
Communication Antenna				
Cell phone tower	350.00/per antenna	350.00/per antenna	350.00/per antenna	\$ -
Elevator/Chairlift				
Elevator/Chairlift	150.00/per unit	150.00/per unit	150.00/per unit	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Wrecking Permit				
One & two family residential	200.00/per building	200.00/per building	200.00/per building	\$ -
Garages (Detached)	50.00/per building	50.00/per building	50.00/per building	\$ -
All other buildings	.20/per Sq. Ft - \$80.00 minimum	.20/per Sq. Ft - \$80.00 minimum	.20/per Sq. Ft - \$80.00 minimum	\$ -
Moving Buildings				
Primary Building	300.00/per building	300.00/per building	300.00/per building	\$ -
Accessory Buildings	125.00/per building	125.00/per building	125.00/per building	\$ -
Early Start Permit				
Begin work before plan review is done	300.00/per building	300.00/per building	300.00/per building	\$ -
Start work without permit				
All construction	2X permit cost	2X permit cost	2X permit cost	\$ -
Plan Review				
All buildings	.17/per Sq. Ft - \$80.00 minimum	.17/per Sq. Ft - \$80.00 minimum	.17/per Sq. Ft - \$80.00 minimum	\$ -
Revisions (To previous plans)	100.00/project	100.00/project	100.00/project	\$ -
Copy of Reviewed Plans	-	-	10.00	\$ 10.00
HVAC, Lighting, Structural, Energy Plans	.05/Sq. Ft - \$80.00 minimum	.05/Sq. Ft - \$80.00 minimum	.05/Sq. Ft - \$80.00 minimum	\$ -
Wisconsin State Seal for dwellings				
State seal that goes on dwelling permits	35.00/per seal	35.00/per seal	35.00/per seal	\$ -
Erosion control permit				
1 & 2 family residential structure	175.00/per building	175.00/per building	175.00/per building	\$ -
Multi family, Commercial, Industrial	300.00/per site	300.00/per site	300.00/per site	\$ -
	5.00/1000 Sq. Ft	5.00/1000 Sq. Ft	5.00/1000 Sq. Ft	\$ -
	disturbed lot area	disturbed lot area	disturbed lot area	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Occupancy Permits				
Over six months	250.00 per space	250.00 per space	250.00 per space	\$ -
Under six months	150.00 per space	150.00 per space	150.00 per space	\$ -
Less than 90 days	50.00 per space	50.00 per space	50.00 per space	\$ -
Board of Building Appeals				
Appeal of building code requirements	400.00 per appeal	400.00 per appeal	400.00 per appeal	-
Property maintenance inspections				
First inspection after order due	100.00	100.00	100.00	\$ -
Second re-inspection	150.00	150.00	150.00	\$ -
Each addition inspection	200.00	200.00	200.00	\$ -
PLUMBING				
Plumbing minimum permit fee	60.00	60.00	60.00	\$ -
Building Drain - New, Repair/Replace, Alterations - Sanitary or Storm				
	.70/ft. - \$70.00 minimum	.70/ft. - \$70.00 minimum	.70/ft. - \$70.00 minimum	\$ -
Building Sewer - New, Repair/Replace, Alterations - Sanitary or Storm				
	.70/ft. - \$70.00 minimum	.70/ft. - \$70.00 minimum	.70/ft. - \$70.00 minimum	\$ -
Water Service - New, Repair/Replace, Alterations				
	70.00	70.00	70.00	\$ -
Water Distribution - New, Repair/Replace, Alterations				
	25.00	25.00	25.00	\$ -
Plumbing when load is added - water calculations are required				
	25.00	25.00	25.00	\$ -
Drain, Waste, Vent - New, Repair/Replace, Alterations				
	25.00	25.00	25.00	\$ -
Sewer Connections - Main/Curb				
	70.00	70.00	70.00	\$ -
Cap Water/Sewer				
	90.00	90.00	90.00	\$ -
All Fixtures - Tub, water closet, shower, sink, etc.				
	16.00/per fixture	16.00/per fixture	16.00/per fixture	\$ -
New/Replacement Water Heater				
	30.00/per unit	30.00/per unit	30.00/per unit	\$ -
Re-inspection fee/per inspection				
	100.00/per inspection	100.00/per inspection	100.00/per inspection	\$ -
ELECTRICAL				
Electrical minimum permit fee charge				
	60.00	60.00	60.00	\$ -
Electrical receptacles, switches				
	2.00/per unit	2.00/per unit	2.00/per unit	\$ -
Fixtures/incandescent				
	2.00/per unit	2.00/per unit	2.00/per unit	\$ -
Exhaust/Ventilation fans				
	2.00/per unit	2.00/per unit	2.00/per unit	\$ -
Light fixtures - Fluorescents, Flood, Mercury, H.P.S.				
	2.00/per unit	2.00/per unit	2.00/per unit	\$ -
Wiring electrical devices - Furnaces, dishwashers, disposals, ranges, water heaters,				
	9.00/per unit	9.00/per unit	9.00/per unit	\$ -
Electrical services				

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
0 through 100 amperes	50.00/each	50.00/each	50.00/each	\$ -
101 through 400 amperes	80.00/each	80.00/each	80.00/each	\$ -
401 through 1,200 amperes	150.00/each	150.00/each	150.00/each	\$ -
1,201 and up	250.00/each	250.00/each	250.00/each	\$ -
Electrical services				
Primary	250.00/each	250.00/each	250.00/each	\$ -
Temporary	50.00/each	50.00/each	50.00/each	\$ -
Wiring electrical appliances - Air conditioners, coolers	10.00/each	10.00/each	10.00/each	\$ -
Wiring electrical appliances - Motors	1.00/per hp	1.00/per hp	1.00/per hp	\$ -
Wiring electrical equipment - Capacitors, transformers, welders , generators	20.00/each	20.00/each	20.00/each	\$ -
Wiring electric heaters - Space, baseboard, etc.	5.00/each	5.00/each	5.00/each	\$ -
Wiring electric appliances - Electric furnaces, ovens	.50/kW	.50/kW	.50/kW	\$ -
Wiring electric signs - Neon, Unit signs	8.00/each	8.00/each	8.00/each	\$ -
Wiring electric signs - Plug-in strips, light trac systems	.70/Ft	.70/Ft	.70/Ft	\$ -
Electric feeders or sub feeders				
No. 6 to 3/0	10.00/each	10.00/each	10.00/each	\$ -
4/0 and above	18.00/each	18.00/each	18.00/each	\$ -
Electric wiring - Fuel dispensing pumps	18.00/each	18.00/each	18.00/each	\$ -
Electric wiring - Busways, wireways	2.00/Ft	2.00/Ft	2.00/Ft	\$ -
Electric wiring - Swimming Pool wiring	50.00/each	50.00/each	50.00/each	\$ -
Electric wiring - Solar/Wind systems	5.00/kW	5.00/kW	5.00/kW	\$ -
Electric wiring - Smoke Detectors, fire alarm systems	4.50/each	4.50/each	4.50/each	\$ -
Electric wiring - To change, alter, repair, or correct electrical where none of the	40.00/each	40.00/each	40.00/each	\$ -
Re-inspection fee				
No access	100.00	100.00	100.00	\$ -
Non-compliance	100.00	100.00	100.00	\$ -
Failure to call for final inspection	100.00	100.00	100.00	\$ -
Initial permit fee in addition to other charges	35.00	35.00	35.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
<u>CITY DEVELOPMENT</u>				
<u>Economic Development</u>				
Tax Increment Application Fee for \$1M or more	1% of TIF Assistance Request	1% of TIF Assistance Request	1% of TIF Assistance Request	\$ -
<u>Planning</u>				
Preliminary Subdivision Plats	300.00 + 15.00 per parcel	300.00 + 15.00 per parcel	300.00 + 15.00 per parcel	\$ -
Final Subdivision Plats	200.00 + 15.00 per parcel	200.00 + 15.00 per parcel	200.00 + 15.00 per parcel	\$ -
Certified Survey Map	170.00 + 50.00 per parcel	170.00 + 50.00 per parcel	170.00 + 50.00 per parcel	\$ -
Conditional Use (new conditional use) permit	795.00	795.00	795.00	\$ -
Conditional Use permit (Proposed) same use, transfer to new owner)	150.00	150.00	150.00	\$ -
Conditional Use Permit (Proposed - as remedy for non-compliance after-the-fact)	1,445.00	1,445.00	1,445.00	\$ -
Rezoning Application	830.00	830.00	830.00	\$ -
Comp Plan Amendment (Proposed)	945.00	945.00	945.00	\$ -
Administrative Review (Proposed)	150.00	150.00	150.00	\$ -
Access Corridor Review (Proposed)	150.00	150.00	150.00	\$ -
Zoning Compliance Letter (Proposed)	250.00	250.00	250.00	\$ -
Variance Application	400.00	400.00	400.00	\$ -
Temporary ROW Encroachments (flags, benches, flower pots in front of businesses).	\$20 ONE TIME fee , no annual fee for renewals	\$20 ONE TIME fee , no annual fee for renewals	\$20 ONE TIME fee , no annual fee for renewals	\$ -
<u>Neighborhood Services</u>				
Loan Fees:				
CDBG Owner-Occupied rental rehab loan	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$ -
Non-Federal Owner-Occupied Loan	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$ -
Non-Federal Loan for Over-Income Owners	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$ -
Racine Energy Efficiency Program (REEP) loan	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$ -
CDBG Rental Rehab Loan	500.00	500.00	500.00	\$ -
CDBG Multifamily Revolving Loan Fund	500.00	500.00	500.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
CDBG Small Business Development-Revolving Loan Fund (SBD-RLF)	Greater of \$500 or 1% of principal	Greater of \$500 or 1% of principal	Greater of \$500 or 1% of principal	-
CDBG Microenterprise Revolving Loan Fund (Microfund)	50.00	51.00	51.00	\$ -
CDBG-KRLFC Program Match Loan	\$300 (\$75 non- refundable)	\$300 (\$75 non- refundable)	\$300 (\$75 non- refundable)	-
CDBG Code Compliance Grants	75.00	75.00	75.00	\$ -
Lead Service Water Pipe Replacement	40.00	40.00	40.00	\$ -
Rent Withholding Account Opening Fee	-	75.00	75.00	\$ -
Rent Withholding Monthly Account Maintenance Fee	-	75.00	75.00	\$ -
Rent Withholding Per Transaction Fee	-	25.00	25.00	\$ -
Rent Withholding Account Closure Fee	-	25.00	25.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
HEALTH DEPARTMENT				
Retail Food Establishment - Serving meals				
(includes Retail food establishment serving prepackaged meals and mobile retail food establishments)				
Pre-Inspection/Application Fee				
Prepackaged TCS food / Sanitation	150.00	150.00	150.00	\$ -
Simple	360.00	360.00	360.00	\$ -
Moderate	540.00	540.00	540.00	\$ -
Complex	880.00	880.00	880.00	\$ -
Permit/Renewal Fee				
Prepackaged TCS food	305.00	305.00	305.00	\$ -
Sanitation	295.00	295.00	295.00	\$ -
Simple	320.00	320.00	320.00	\$ -
Moderate	570.00	570.00	570.00	\$ -
Complex	770.00	770.00	770.00	\$ -
Additional Areas (Extension of Service Area)	120.00	120.00	120.00	\$ -
Retail Food Establishment not serving meals (includes mobile retail food establishment not serving meals)				
Pre-Inspection/Application Fee				
Pre-packaged TCS Food	115.00	115.00	115.00	\$ -
Simple (final food product is non-TCS)	170.00	170.00	170.00	\$ -
Simple TCS	225.00	225.00	225.00	\$ -
Moderate	450.00	450.00	450.00	\$ -
Complex	680.00	680.00	680.00	\$ -
Permit/Renewal Fee				
Pre-packaged TCS Food	120.00	120.00	120.00	\$ -
Simple (final food product is non-TCS)	200.00	200.00	200.00	\$ -
Simple TCS	200.00	200.00	200.00	\$ -
Moderate	555.00	555.00	555.00	\$ -
Complex	1,090.00	1,090.00	1,090.00	\$ -
Re-Inspection Fees Retail Food Establishments (serving meals and not serving meals)				
Prepackaged TCS / Sanitation / Simple - 1st charged	115.00	115.00	115.00	\$ -
Prepackaged TCS/ Sanitation / Simple - 2nd and additional	225.00	225.00	225.00	\$ -
Moderate - 1st charged	225.00	225.00	225.00	\$ -
Moderate - 2nd and additional	450.00	450.00	450.00	\$ -
Complex - 1st charged	340.00	340.00	340.00	\$ -
Complex - 2nd and additional	680.00	680.00	680.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Mobile Retail Food Establishment Base				
Base license fees are calculated on risk category assignment				
Mobile Retail Base w/o Food Preparation	210.00	210.00	210.00	\$ -
Inspection Fee - licensed elsewhere	55.00	55.00	55.00	\$ -
DPI School Inspection				
Production Kitchen (Moderate/Complex)	485.00	485.00	485.00	\$ -
Satellite/Reheat Kitchen (Simple)	185.00	185.00	185.00	\$ -
Special Fees & Penalties				
No Certified Restaurant Manager/Expired > 90 Days	170.00	170.00	170.00	\$ -
Soft Serve Ice Cream Sampling Inspection Fee - 3rd and Subsequent Samples	55.00	55.00	55.00	\$ -
Ice Sampling Inspection Fee - 3rd and Subsequent Samples	55.00	55.00	55.00	\$ -
Operating without a License Fee	850.00	850.00	850.00	\$ -
Micro Markets				
Micro Markets (single location)	40.00	40.00	40.00	\$ -
Micro Markets (multiple locations - on the same premises)	60.00	60.00	60.00	\$ -
Transient Retail Food Establishment				
Prepackaged TCS food only	115.00	115.00	115.00	\$ -
Non TCS food	150.00	150.00	150.00	\$ -
TCS Food	220.00	220.00	220.00	\$ -
Fees & Penalties				
Late Fee - Less than 2 weeks in advance	35.00	35.00	35.00	\$ -
Late Fee - Less than 48 hours in advance	135.00	135.00	135.00	\$ -
Temporary Farmer's Market Booth (Seasonal)	55.00	55.00	55.00	\$ -
Body Art				
Pre-Inspection/Application Fee - Facilities Permit/Renewal Fee	310.00	310.00	310.00	\$ -
Tattoo Only	215.00	215.00	215.00	\$ -
Body Piercing Only	215.00	215.00	215.00	\$ -
Tattoo/Body Piercing	335.00	335.00	335.00	\$ -
Temporary Tattoo and/or Body Piercing	125.00	125.00	125.00	\$ -
Re-Inspection Fees				
Tattoo/Body Piercing - 1st charged	115.00	115.00	115.00	\$ -
Tattoo/Body Piercing - 2nd and additional	225.00	225.00	225.00	\$ -
Lodging				

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Pre-Inspection/Application Fee				
Hotel/Motel - 5-30 Rooms	540.00	540.00	540.00	\$ -
Hotel/Motel - 31-99 Rooms	750.00	750.00	750.00	\$ -
Hotel/Motel - 100-199 Rooms	895.00	895.00	895.00	\$ -
Hotel/Motel - 200+ Rooms	1,335.00	1,335.00	1,335.00	\$ -
Bed and Breakfast	340.00	340.00	340.00	\$ -
Tourist Rooming House/Rooming House	340.00	340.00	340.00	\$ -
Permit/Renewal Fee				
Hotel/Motel - 5-30 Rooms	270.00	270.00	270.00	\$ -
Hotel/Motel - 31-99 Rooms	425.00	425.00	425.00	\$ -
Hotel/Motel - 100-199 Rooms	570.00	570.00	570.00	\$ -
Hotel/Motel - 200+ Rooms	680.00	680.00	680.00	\$ -
Bed and Breakfast	220.00	220.00	220.00	\$ -
Tourist Rooming House	210.00	210.00	210.00	\$ -
Rooming House	140.00	140.00	140.00	\$ -
Rooming House - Additional Fee Per Room	20.00	20.00	20.00	\$ -
Re-Inspection Fees				
Hotel/Motel - 5-30 Rooms - 1st charged	125.00	125.00	125.00	\$ -
Hotel/Motel - 5-30 Rooms - 2nd and additional	250.00	250.00	250.00	\$ -
Hotel/Motel - 31-99 Rooms - 1st charged	250.00	250.00	250.00	\$ -
Hotel/Motel - 31-99 Rooms - 2nd and additional	270.00	270.00	270.00	\$ -
Hotel/Motel - 100-199 Rooms - 1st charged	250.00	250.00	250.00	\$ -
Hotel/Motel - 100-199 Rooms - 2nd and additional	270.00	270.00	270.00	\$ -
Hotel/Motel - 200+ Rooms - 1st charged	385.00	385.00	385.00	\$ -
Hotel/Motel - 200+ Rooms - 2nd and additional	735.00	735.00	735.00	\$ -
Bed and Breakfast - 1st charged	160.00	160.00	160.00	\$ -
Bed and Breakfast - 2nd and additional	225.00	225.00	225.00	\$ -
Permit Renewal Late Fees				
Payment after July 31 (Rooming House ONLY)	125.00	125.00	125.00	\$ -
Payment after August 15 (Rooming House ONLY)	250.00	250.00	250.00	\$ -
Payment after August 31 (Rooming House ONLY)	565.00	565.00	565.00	\$ -
Campgrounds				
Pre-Inspection/Application Fee				
Campground - 1-25 Sites	430.00	430.00	430.00	\$ -
Campground - 26-50 Sites	640.00	640.00	640.00	\$ -
Campground - 51-100 Sites	790.00	790.00	790.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Campground - 101-199 Sites	940.00	940.00	940.00	\$ -
Campground - 200+ Sites	1,090.00	1,090.00	1,090.00	\$ -
Recreational or Educational Campground	1,355.00	1,355.00	1,355.00	\$ -
Permit/Renewal Fee				
Campground - 1-25 Sites	290.00	290.00	290.00	\$ -
Campground - 26-50 Sites	355.00	355.00	355.00	\$ -
Campground - 51-100 Sites	435.00	435.00	435.00	\$ -
Campground - 101-199 Sites	490.00	490.00	490.00	\$ -
Campground - 200+ Sites	550.00	550.00	550.00	\$ -
Special Event Campground - 1-25 Sites	300.00	300.00	300.00	\$ -
Special Event Campground - 26-50 Sites	365.00	365.00	365.00	\$ -
Special Event Campground - 51-100 Sites	425.00	425.00	425.00	\$ -
Special Event Campground - 101-199 Sites	490.00	490.00	490.00	\$ -
Special Event Campground - 200+ Sites	550.00	550.00	550.00	\$ -
Temporary Camping	140.00	140.00	140.00	\$ -
Recreational or Educational Campground	735.00	735.00	735.00	\$ -
Pools				
Pre-Inspection/Application Fee				
Swimming Pool/Whirlpool	230.00	230.00	230.00	\$ -
Interactive Play Attraction	350.00	350.00	350.00	\$ -
Water Attraction with up to 2 slides or water slides per basin	405.00	405.00	405.00	\$ -
Additional pool slide or water slide per basin	170.00	170.00	170.00	\$ -
Permit/Renewal Fee				
Swimming Pool/Whirlpool	380.00	380.00	380.00	\$ -
Interactive Play Attraction	440.00	440.00	440.00	\$ -
Water Attraction with up to 2 slides or water slides per basin	510.00	510.00	510.00	\$ -
Additional pool slide or water slide per basin	120.00	120.00	120.00	\$ -
Additional permit per basin	65.00	65.00	65.00	\$ -
Re-Inspection Fees				
Swimming Pools/Whirlpool/Play Attraction - 1st charged	250.00	250.00	250.00	\$ -
Swimming Pools/Whirlpool/Play Attraction - 2nd and additional	375.00	375.00	375.00	\$ -
Weights & Measures				
Administrative Fee	40.00	40.00	40.00	\$ -
Scale	15.00	15.00	15.00	\$ -
Scanner	15.00	15.00	15.00	\$ -
Pump	15.00	15.00	15.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Timer	15.00	15.00	15.00	\$ -
Taxi Timer	15.00	15.00	15.00	\$ -
Late Fee - If not paid within 30 days	55.00	55.00	55.00	\$ -
Late Fee - If not paid within 60 days	160.00	160.00	160.00	\$ -
Animals				
Permit/Renewal Fee				
Spayed/Neutered Animal	15.00	15.00	15.00	\$ -
Spayed/Neutered Animal - Owner ≥ 65 Years of Age	10.00	10.00	10.00	\$ -
Non-Spayed/Neutered Animal - All Owners	40.00	40.00	40.00	\$ -
Fancier's Permit	30.00	30.00	30.00	\$ -
Chickens				
Health Department Permit and Inspection	55.00	55.00	55.00	\$ -
Building Department Inspection	80.00	80.00	80.00	\$ -
Bees - Health Department Permit and Inspection	55.00	55.00	55.00	\$ -
Late Fee - After January 31st / > 5 months of age / > 30 days in City	5.00	5.00	5.00	\$ -
Replacement/Duplicate Tag	5.00	5.00	5.00	\$ -
Pet Shops				
Pre-Inspection	190.00	190.00	190.00	\$ -
License/Renewal	225.00	225.00	225.00	\$ -
Miscellaneous Fees				
Permit Renewal Late Fees				
Payment after June 30th	150.00	150.00	150.00	\$ -
Housing/Nuisance/Lead Investigations/Other - 1st charged	85.00	85.00	85.00	\$ -
Housing/Nuisance/Lead Investigations/Other - 2nd and additional	115.00	115.00	115.00	\$ -
Operating Without a Permit	850.00	850.00	850.00	\$ -
Special Inspection Fee	200.00	200.00	200.00	\$ -
HEPA Vacuum Rental (Home Use Only)	5.00	5.00	5.00	\$ -
Noise variance permit (per day)	10.00	10.00	10.00	\$ -
Sales				
Radon Test Kit - Short Term	5.00	5.00	5.00	\$ -
Radon Test Kit - Long Term	10.00	10.00	10.00	\$ -
NSF Fee	35.00	35.00	35.00	\$ -
Administrative Fee (for invoices)	10.00	10.00	10.00	\$ -
Copies	.25/page	.25/page	.25/page	\$ -
Food Thermometers	10.00	10.00	10.00	\$ -
Dangerous Animal Signs, Set of 4	10.00	10.00	10.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Neon Yellow Collar for Dangerous Animal Requirement	15.00	15.00	15.00	\$ -
Duplicate Permit	20.00	20.00	20.00	\$ -
Community Health				
Childhood Immunizations - Per Individual	20.00	20.00	20.00	\$ -
Adult Immunizations	Call for pricing and availability.	Call for pricing and availability.	Call for pricing and availability.	\$ -
TB Skin Tests	15.00	15.00	15.00	\$ -
STD Clinic	20.00	20.00	20.00	\$ -
Laboratory				
Water Microbiology Testing - Quantification				
Heterotrophic Plate Count	30.00	30.00	30.00	\$ -
Water Microbiology Testing - Presence / Absence				
Total Coliform and E.coli (Presence / Absence)	30.00	30.00	30.00	\$ -
Enterococci (Presence / Absence)	30.00	30.00	30.00	\$ -
Water Microbiology Testing - Detection / Quantification				
Total Coliform & E.coli (Enumeration) in Drinking Water	35.00	35.00	35.00	\$ -
E. coli (Quantification) in Surface Water	35.00	35.00	35.00	\$ -
Total or Fecal Coliforms (Quantification)	35.00	35.00	35.00	\$ -
Enterococci (Quantification)	40.00	40.00	40.00	\$ -
Culture & ID – Pathogens (e.g. E.coli O157:H7)	call	call	call	
Inorganic / Organic Testing - Quantification				
pH				
Specific Conductivity	10.00	10.00	10.00	\$ -
Turbidity	10.00	10.00	10.00	\$ -
Total Suspended Solids	15.00	15.00	15.00	\$ -
Total Residual Chlorine	25.00	25.00	25.00	\$ -
Detergents	10.00	10.00	10.00	\$ -
Copper	15.00	15.00	15.00	\$ -
Nickel	15.00	15.00	15.00	\$ -
Phenols	15.00	15.00	15.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
<u>FIRE DEPARTMENT</u>				
Automatic Dialers	150.00	150.00	150.00	\$ -
Audible Alarms	150.00	150.00	150.00	\$ -
Intentional False Alarms	300.00	300.00	300.00	\$ -
BLS On Scene Care or Invalid Assistance	300.00	300.00	300.00	\$ -
BLS On Scene Care or Invalid Assistance (Non-Resident)	337.50	337.50	337.50	\$ -
BLS Response and Transport	825.00	825.00	825.00	\$ -
BLS Response and Transport (Non-Resident)	1,012.50	1,012.50	1,012.50	\$ -
ALS Response and Transport	1,012.50	1,012.50	1,012.50	\$ -
ALS Response and Transport (Non-Resident)	1,200.00	1,200.00	1,200.00	\$ -
ALS Response and No Transport	1,162.50	1,162.50	1,162.50	\$ -
ALS Response and No Transport (Non Resident)	1,350.00	1,350.00	1,350.00	\$ -
ALS Tier 2 Response and Transport	1,162.50	1,162.50	1,162.50	\$ -
ALS Tier 2 Response and Transport (Non-Resident)	1,350.00	1,350.00	1,350.00	\$ -
Loaded Mileage Rate from scene to hospital (Per Mile)	15.00	15.00	15.00	\$ -
Loaded Mileage Rate from scene to hospital	13.75	13.75	13.75	\$ -
Loaded Mileage Rate from scene to hospital (Non Resident)	14.75	14.75	14.75	\$ -
Billable Supplies - Comi-Tube intubation	135.00	135.00	135.00	\$ -
Billable Supplies - Defibrillation	150.00	150.00	150.00	\$ -
Billable Supplies - IV Therapy	90.00	90.00	90.00	\$ -
Billable Supplies - ET Intubation	135.00	135.00	135.00	\$ -
Billable Supplies - Routine Disposables	60.00	60.00	60.00	\$ -
Billable Supplies Oxygen Cannula (0 to 4 liters/minute)	15.00	15.00	15.00	\$ -
Billable Supplies Oxygen Mask (5 plus liters/minute)	22.50	22.50	22.50	\$ -
Excessive Weight Patients over 400 pounds	150.00	150.00	150.00	\$ -
Bariatric Expandable Supplies - Hover Mat	100.00	100.00	100.00	\$ -
Blue Code drug resuscitation	75.00	75.00	75.00	\$ -
Blue Code Lucas Device	150.00	150.00	150.00	\$ -
Supplemental Oxygen other than Cannula or Mask	97.50	97.50	97.50	\$ -
Excessive Facility Calls - More than 10 calls annually?	225.00	225.00	225.00	\$ -
Spinal Immobilization	225.00	225.00	225.00	\$ -
Vehicle Fire requiring a single engine response	750.00	750.00	750.00	\$ -
Motor Vehicle Accident Level 1	300.00	300.00	300.00	\$ -
Motor Vehicle Accident Level 2	450.00	450.00	450.00	\$ -
Motor Vehicle Accident Level 3	750.00	750.00	750.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	2021	2022	2023	Proposed Change
Use of firefighting foam / per 5 gallons	225.00	225.00	225.00	\$ -
False Alarm Penalty / Determined Annually January 1 to December 31				
First Incident	NC	NC	NC	
Second Incident	NC	NC	NC	
Third Incident	75.00	75.00	75.00	\$ -
Fourth Incident	75.00	75.00	75.00	\$ -
Fifth Incident	112.50	112.50	112.50	\$ -
Sixth Incident	112.50	112.50	112.50	\$ -
Seventh Incident	150.00	150.00	150.00	\$ -
Eighth Incident	150.00	150.00	150.00	\$ -
Ninth Incident	300.00	300.00	300.00	\$ -
Tenth Incident	300.00	300.00	300.00	\$ -
Eleventh and each subsequent incident	450.00	450.00	450.00	\$ -
Lift Assist Level 1 (1 to 2)	-	-	-	\$ -
Lift Assist Level 2 (3 to 6)	-	-	150.00	\$ 150.00
Lift Assist Level 3 (7 to 9)	-	-	300.00	\$ 300.00
Lift Assist Level 4 (10 to 12)	-	-	450.00	\$ 450.00
Lift Assist Level 5 (13 or more)	-	-	500.00	\$ 500.00
CPR AHA Training Fee - Private Business (Card & Book) per person	-	-	\$60.00	\$ 60.00
CPR AHA Training Fee - Local Government (Card & Books) per person	-	-	\$23.00	\$ 23.00
CPR AHA Training Fee - Non-Local Government (Card & Books) per person	-	-	\$50.00	\$ 50.00
CPR AHA Training Fee - Family & Friends (Card & Books) per person	-	-	\$23.00	\$ 23.00
Flexible Quote at the Discretion of the Fire Chief or Designee	-	-	-	\$ -
Penalty for Violation of Chapter				
Not less than	37.50	37.50	37.50	\$ -
Not more than	750.00	750.00	750.00	\$ -
Payment of Forfeiture in lieu of court appearance				
Negligent Fire	375.00	375.00	375.00	\$ -
Required Appliances	225.00	225.00	225.00	\$ -
Adopted codes and standards	225.00	225.00	225.00	\$ -
Administrative code violation	225.00	225.00	225.00	\$ -
Blocked Exit (per violation)	75.00	75.00	75.00	\$ -
Blocked Aisle (per violation)	75.00	75.00	75.00	\$ -
Exit light out (per violation)	37.50	37.50	37.50	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
Fireworks	225.00	225.00	225.00	\$ -
Open Fire Violation	225.00	225.00	225.00	\$ -
Access to fire hydrant	225.00	225.00	225.00	\$ -
Hood and duct permit	225.00	225.00	225.00	\$ -
Hood and duct installation	225.00	225.00	225.00	\$ -
Hood and duct maintenance	225.00	225.00	225.00	\$ -
Sprinkler maintenance	225.00	225.00	225.00	\$ -
Blocking sprinkler connection	75.00	75.00	75.00	\$ -
Extinguisher installation	225.00	225.00	225.00	\$ -
Extinguisher maintenance	37.50	37.50	37.50	\$ -
Permit to service	225.00	225.00	225.00	\$ -
Fire detection system installation & maintenance	225.00	225.00	225.00	\$ -
Detector not tested or maintained	75.00	75.00	75.00	\$ -
Automatic dialers prohibited	225.00	225.00	225.00	\$ -
Fire lane violation	75.00	75.00	75.00	\$ -
Fire Prevention Inspection Fee Schedule				
Public Assembly	187.50	187.50	187.50	\$ -
Educational Institution	187.50	187.50	187.50	\$ -
Institutional	525.00	525.00	525.00	\$ -
Residential multi-family (three units and up)	187.50	187.50	187.50	\$ -
Stores, office complex	150.00	150.00	150.00	\$ -
Basic industry, utility or defense	187.50	187.50	187.50	\$ -
Manufacturing	337.50	337.50	337.50	\$ -
Storage, warehouse	150.00	150.00	150.00	\$ -
Special not classified	112.50	112.50	112.50	\$ -
CBRF single family home	75.00	75.00	75.00	\$ -
CBRF multi family home	150.00	150.00	150.00	\$ -
Re-inspection Fee Schedule				
Fire Prevention Bureau Visit 1 Non-compliance	75.00	75.00	75.00	\$ -
Fire Prevention Bureau Visit 2 Non-compliance	150.00	150.00	150.00	\$ -
Fire Prevention Bureau Visit 3 Non-compliance	300.00	300.00	300.00	\$ -
Standpipe Plan Review	-	325.00	325.00	\$ -
Standpipe Testing	-	200.00	200.00	\$ -
Fire Pump Review	-	325.00	325.00	\$ -
Fire Pump Testing	-	200.00	200.00	\$ -
NFPA 1 Fire Code Plan Review	-	500.00	500.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
NFPA 1 Fire Code Plan Inspector per hour	-	100.00	100.00	\$ -
NFPA 101 Life Safety Code Review	-	500.00	500.00	\$ -
NFPA 101 Life Safety Code Inspection per hour	-	100.00	100.00	\$ -
Smoke Control Plan Review	-	800.00	800.00	\$ -
Smoke Control Plan Inspection per hour	-	100.00	100.00	\$ -
Fireworks permit fee	225.00	225.00	225.00	\$ -
Pre-event inspection of fireworks display	75.00	75.00	75.00	\$ -
Burn permit fee	150.00	150.00	150.00	\$ -
Permit for servicing or installing fire extinguishing systems	75.00	75.00	75.00	\$ -
Annual renewal permit	75.00	75.00	75.00	\$ -
Kitchen Suppression System	325.00	325.00	325.00	\$ -
Re-Inspection for failed test	100.00	100.00	100.00	\$ -
Detection & Alarm Systems	325.00	325.00	325.00	\$ -
Device Quantities greater than 30	Add \$10/device > 30 devices	Add \$10/device > 30 devices	Add \$10/device > 30 devices	
Re-Inspection for failed test	100.00	100.00	100.00	\$ -
Fire Sprinkler Systems	325.00	325.00	325.00	\$ -
(Applies to new projects and alterations. Fee includes 1 concealed space and 1				
Head Quantities greater than 50	Add \$1/head > 50 heads	Add \$1/head > 50 heads	Add \$1/head > 50 heads	
Extra visit for additional hydrostatic test	100.00	100.00	100.00	\$ -
Extra visit for concealed space	100.00	100.00	100.00	\$ -
Re-Inspection for failed test	100.00	100.00	100.00	\$ -
Underground Tests	100.00	100.00	100.00	\$ -
Witness visits	100.00	100.00	100.00	\$ -
<u>TRANSIT DEPARTMENT</u>				
<u>FARES</u>				
Adults (18-64)	2.00	2.00	2.00	\$ -
Youth (6-17)	2.00	2.00	2.00	\$ -
Children (0-5)	Free	Free	Free	-
Senior Citizen (65+)	1.00	1.00	1.00	\$ -
Disabled	1.00	1.00	1.00	\$ -
Medicare Card Holder	1.00	1.00	1.00	\$ -
Dial-A-Ride (DART)	4.00	4.00	4.00	\$ -
<u>PASSES</u>				
30 Day	65.00	65.00	65.00	\$ -

Proposed 2023 Fee Schedule and Comparison to Prior Years

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Proposed Change</u>
30 Day (ADA card)	30.00	30.00	30.00	\$ -
10 Ride	15.00	15.00	15.00	\$ -
Day	4.00	4.00	4.00	\$ -
<u>ATTORNEY DEPARTMENT</u>				
Hold Harmless Contract	-	-	75.00	\$ 75.00
Documents filed with Register of Deeds	-	-	150.00	\$ 150.00

GENERAL OBLIGATION BOND FUND

General Obligation Debt Project Costs

Summarized by Department

<u>ORG</u>	<u>OBJ</u>	<u>PROJECT</u>	<u>DESCRIPTION</u>		<u>AMOUNT</u>
45010	57300		Office Furniture, Fixtures & Equipment	\$	100,000
45010	59600		BUS - Storage Garage		12,000
45010	59600		BUS - Maintenance Vehicle EV		12,000
45010	59600		BUS-Farebox Purchasing Technology		50,000
45010	59600		BUS-Office Maintenance Garage		355,000
45010	59700		MIS-Wireless Access Points		45,000
45010	59700		MIS-Smart City Infrastructure		150,000
45010	59700		MIS-Fiber, Cameras, IOT		160,000
45010	59700		MIS-IT Infrastructure Upgrades		250,000
			<i>General Administration</i>	\$	1,134,000
45030	57200		Fire Station 4 Refurbish Bathrooms etc.	\$	175,000
45030	57300		Replacement SCBA Units (59)		475,000
45030	57310		Med 21 (Local Match of Flex Grant		165,600
45030	57350		Radio System Upgrades		25,000
			<i>Fire Department</i>	\$	840,600
45040	50100		Full-Time Salaries	\$	527,975
45040	50100		Part-Time Salaries		75,083
45040	50100		FICA		46,134
45040	50100		Wisconsin Retirement		38,039
45040	50100		Health Insurance		95,140
45040	57110		Environmental Remediation		25,000
45040	57110		EV Fleet Analysis		25,000
45040	57110		Pavement Management Services		100,000
45040	57110		Speed Bump Humps Pilot		125,000
45040	57110		STH 32 Jurisdictional Transfer Changes		125,000
45040	57110		Transfer Station Study		3,375,000
45040	57200		FCA Updates		36,000
45040	57200		Safety Building Rooftop Mechanicals		100,000
45040	57200		Central Heating Plant		150,000
45040	57200		City Hall Elevator		170,000
45040	57200		Solid Waste Garage		225,000
45040	57200		Memorial Hall (tuckpointing)		250,000
45040	57200		Fire Station 1 Structural Repairs		300,000
45040	57200		Equipment Maintenance Garage		320,000
45040	57200		Back Power-Replace Building Generator		500,000
45040	57500		Asphalt - Alley Resurfacing		1,000
45040	57500	40003	Goold St. - Blake to Douglas		20,000
45040	57500		Concrete - Alley Paving		25,000
45040	57500		Asphalt-Street Paving		25,000

GENERAL OBLIGATION BOND FUND

General Obligation Debt Project Costs

Summarized by Department

45040	57500	40003	Northwestern - Golf to city limits	30,000
45040	57500	40003	STP Paving (Mt Pleasant)	55,000
45040	57500	40003	S. Memorial Dr - Durand to RR (STP-U)	57,000
45040	57500	40003	Lathrop Ave - Republic to 13th St	58,000
45040	57500	40003	Ohio St - Washington Ave to Kinzie	80,000
45040	57500		Concrete - Paving - Misc. Locations	100,000
45040	57500	40003	LRIP Paving (Mt Pleasant)	260,000
45040	57500		Asphalt - Resurfacing	700,000
45040	57500		Concrete - Pavement Replacement - Misc.	940,000
45040	57500	40003	Goold Main to STH 32 (STP)	1,000,000
45040	57515		Crosswalk Ramps	75,000
45040	57520		Traffic Signal LED Lamp Replacement	15,000
45040	57520		Signal/Lighting Cabinet Replacement	15,000
45040	57520		Retrofit Decorative LED Lighting	20,000
45040	57520		Replace Decorative Poles	125,000
45040	57520		Traffic Signal Replacements	150,000
45040	57520		Replace City Street Lights	200,000
45040	57540		Rehab String St Bridge	120,000
<i>Public Works</i>				<u>\$ 10,679,371</u>

45050	50100		PRCS Project Manager	\$ 100,000
45050	57110		Replace Misc. Fencing	10,000
45050	57110		Prof Serv - Pershing Park Remove Old Electric	10,000
45050	57110		Prof Services for Lincoln Parking Lot	12,000
45050	57110		Replace Various Landscaping	15,000
45050	57110		Replace Misc. Play Equipment	15,000
45050	57110		Bridge Repairs	15,000
45050	57110		Park Signs w/Landscape	18,000
45050	57110		Replace Benches and Garbage Cans	25,000
45050	57110		Root River Parks Upgrade	25,000
45050	57110		Bicycle Pathway Pavement Repairs	30,000
45050	57110		Parking Lot Repairs	36,000
45050	57110		Pavement Removal & Replacement	45,000
45050	57110		Colonial Park - High Street Repavement	50,000
45050	57110		Harvey Park PG w/install	130,000
45050	57110		Bridge Removal - Lincoln Park	150,000
45050	57110		Colonial Parking Lot Gravel	250,000
45050	57110		Amendment #3 - Lakeview CC Demolition	300,000
45050	57110		Shoreline Restoration - Pershing Park	500,000
45050	57200		Bowl West Building Lighting Upgrade	6,000
45050	57200		Bryant Refinish Gym Floor	18,000
45050	57200		Hamilton Park Shelter Upgrade	30,000
45050	57300		Large Area Mower	164,000
<i>Parks & Recreation</i>				<u>\$ 1,954,000</u>

Total General Obligation Bond Fund **14,607,971**

EQUIPMENT REPLACEMENT FUND

Summarized by Department

<u>ORG</u>	<u>OBJ</u>	<u>PROJECT</u>	<u>DESCRIPTION</u>	<u>AMOUNT</u>
45110	52210		4 EV Vehicles one for assessor one for health	\$ 36,000
45110	57300		Muni Court - Courtroom Audio System	12,826
45110	59700		Brickstore	17,000
45110	59700		FOIA SW	20,000
45110	59700		Switch Replacement	30,000
45110	59700		Citiworks Storeroom	30,900
45110	59700		Small Equipment	40,000
45110	59700		IT Asset Tracking SW	40,000
45110	59700		Contract Management Software	50,000
45110	59700		PC Replacements	80,000
45110	59700		Computer Hardware	80,000
45110	59700		Computer Software	334,438
			<i>General Administration</i>	<u>\$ 771,164</u>
45130	57300		Office Chairs and Equipment	\$ 5,000
45130	57300		Replace computers for WDA's	7,500
45130	57300		Communications Equipment Batteres	10,000
45130	57300		Physical Fitness Equipment	15,000
45130	57300		Area RAE Gas Monitors	15,000
45130	57300		Suppression Training Equipment	25,000
45130	57300		Fire Station Hoisting Cranes Repairs	25,000
45130	57300		Underwater Rescue Dry Suits	35,000
			<i>Fire Department</i>	<u>\$ 137,500</u>
45131	52210		12 Vehicles 3 year lease PD	\$ 120,000
45131	57300		Channel Services	5,000
45131	57300		Interview Rooms	6,700
45131	57300		Body Worn Cameras Storage (Panasonic)	20,000
45131	57300		Bullet Resistant Glass at Public Service Counter	30,000
45131	57300		Auto Plate Recognition ALPR	34,000
45131	57300		DIMS 3rd Party Storage (AXON)	36,000
45131	57300		MDC Replacement	40,000
45131	57300		MVRE Replacement	40,000
45131	57300		Tasers	60,000
45131	57300		AXON Products Body Cams, Tasers, Dash Cams	450,000
45131	57310		CSO Vehicle	30,000
			<i>Police Department</i>	<u>\$ 871,700</u>
45140	57310		Solid Waste Refuse Trucks	\$ 575,000
45140	57311		St Maintenance Pick-up Truck (EV)	16,000
45140	57311		St Maintenance 5yd Dump Truck	412,000
45140	57540		City-Owned Bridge Inspects-Underwater/lift bridges	9,000
			<i>Public Works</i>	<u>\$ 1,012,000</u>

EQUIPMENT REPLACEMENT FUND

Summarized by Department

45150	57110	Relandscape Community Centers	\$ 2,500
45150	57110	Fill Seal Basketball Courts	3,000
45150	57110	Bleacher Management	5,000
45150	57110	Cemetery-Landscape Maintenance	5,000
45150	57110	Cemetery-various plantings	5,000
45150	57110	Turf Management	8,000
45150	57110	Fountain Maintenance	10,000
45150	57110	Graceland - Park Signs	10,000
45150	57110	Mound - Park Signs	10,000
45150	57110	Boat Launch Kiosk Replacement	14,000
45150	57110	Cemetery-Prof Serv Roads & Walks	18,000
45150	57110	Lighting Management	25,000
45150	57110	Zoo Beach Matting	25,000
45150	57110	Ball Diamond Management	33,000
45150	57110	Full Replacement Sport Courts	45,000
45150	57110	Skatepark Management	50,000
45150	57200	Misc. Painting Facilities CC	5,000
45150	57200	Misc. Painting Facilities Parks	14,000
45150	57200	Graceland - Public Restroom Upgrades	25,000
45150	57300	Snow Blowers	2,000
45150	57300	Walk Behind Vacuum	2,300
45150	57300	Outboard Motor	3,000
45150	57300	Lifeguard Boat	3,000
45150	57300	Recreation Line Painter	5,700
45150	57300	Trailer	8,400
45150	57300	Walk Behind Mower	9,400
45150	57300	ATV	15,000
45150	57310	Mini Loader	450,000
		<i>Parks & Recreation</i>	<u>\$ 811,300</u>

Total Equipment Replacement Fund 3,603,664

RACINE, WISCONSIN

**TEN YEAR CAPITAL
IMPROVEMENT PLAN**

2023-2032

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SUMMARY OF C.I.P. EXPENDITURES

by Department

Department - Project Category	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost
<u>General Administration</u>											
General Administration	\$ 995,197	\$ 750,000	\$ 815,000	\$ 800,000	\$ 825,000	\$ 890,000	\$ 875,000	\$ 900,000	\$ 950,000	\$ 975,000	\$ 8,775,197
Information Systems	1,327,338	1,965,638	1,721,420	1,856,697	1,954,474	2,022,196	2,074,872	2,180,179	2,256,688	2,367,665	19,727,167
Library	-	-	-	-	-	-	-	-	-	-	-
<u>Fire Department</u>	1,137,500	1,447,500	455,000	794,500	455,000	6,467,500	233,000	1,034,500	630,000	965,000	13,619,500
<u>Police Department</u>	751,700	565,700	581,700	742,700	174,700	172,700	170,000	138,000	143,000	78,000	3,518,200
<u>Department of Public Works</u>											
Portland Cement Concrete Paving	5,230,000	5,755,000	7,975,000	11,290,000	3,725,000	3,725,000	3,725,000	3,725,000	3,675,000	3,725,000	52,550,000
Bituminous Concrete Paving	1,595,000	2,428,000	2,685,500	4,098,000	2,328,000	2,428,000	2,428,000	2,428,000	2,428,000	2,478,000	25,324,500
Sidewalks - Curb and Gutter	1,037,000	1,260,000	1,310,000	1,360,000	1,460,000	1,510,000	1,560,000	1,610,000	1,660,000	1,660,000	14,427,000
Lighting - Traffic Regulations	1,075,000	575,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	5,250,000
Bridges	186,500	713,000	1,600,000	414,000	200,000	55,000	300,000	38,000	-	40,000	3,546,500
Pedestrian and Bicycle Pathways	-	-	-	-	-	-	-	-	-	-	-
Sanitary Sewers	1,775,000	2,250,000	2,200,000	2,300,000	2,400,000	2,550,000	2,650,000	2,650,000	2,650,000	2,650,000	24,075,000
Buildings	2,051,000	9,320,000	5,397,000	4,550,250	1,415,300	1,045,000	1,555,500	4,134,000	2,424,800	1,910,500	33,803,350
Land Improvements	3,775,000	2,555,000	5,390,000	26,760,000	9,230,000	6,165,000	135,000	180,000	145,000	145,000	54,480,000
Parking System	300,000	145,000	400,000	50,000	400,000	50,000	400,000	50,000	400,000	50,000	2,245,000
DPW Capital Equipment	1,079,000	1,702,500	1,940,000	1,502,500	1,495,000	1,606,500	1,503,000	1,484,000	1,465,000	1,488,000	15,265,500
Storm Water Utility	1,782,000	2,706,000	2,584,000	2,340,000	2,289,000	2,281,000	2,289,000	2,685,000	2,437,000	2,213,000	23,606,000
	19,885,500	29,409,500	31,931,500	55,114,750	25,392,300	21,865,500	16,995,500	19,434,000	17,734,800	16,809,500	254,572,850
<u>Transit RYDE</u>	4,689,000	18,000	988,600	2,579,200	2,899,800	3,850,400	3,891,600	692,800	54,000	55,200	19,718,600
<u>Parks, Recreation and Cultural Services</u>											
Parks and Recreation	2,336,800	3,382,400	4,804,600	3,584,200	1,546,650	787,550	894,900	586,200	1,085,600	796,200	19,805,100
Community Centers	25,500	25,500	30,000	51,500	12,500	8,000	11,500	10,000	13,500	15,500	203,500
Wustum Museum	109,500	7,500	8,000	8,000	8,500	20,500	8,500	8,500	8,500	8,500	196,000
Zoological Gardens	5,525,000	10,325,000	25,000	-	-	-	-	-	-	-	15,875,000
Golf Course Enterprise	165,500	172,000	140,000	197,000	1,615,000	45,000	52,500	97,000	105,000	30,000	2,619,000
Cemetery	88,000	553,000	530,000	24,500	24,500	92,500	93,500	42,500	42,500	27,000	1,518,000
	8,250,300	14,465,400	5,537,600	3,865,200	3,207,150	953,550	1,060,900	744,200	1,255,100	877,200	40,216,600
<u>Racine Civic Centre</u>	-	375,000	225,000	260,000	170,000	625,000	-	-	-	-	1,655,000
<u>Water Utility</u>	13,609,000	16,588,000	9,750,000	10,356,000	4,793,000	5,260,000	5,185,000	5,556,000	5,920,000	6,006,000	83,023,000
<u>Wastewater Utility</u>	16,719,000	35,878,000	23,921,000	1,566,000	8,812,000	44,337,000	391,000	40,325,000	1,237,000	259,000	173,445,000
	\$ 67,364,535	\$ 101,462,738	\$ 75,926,820	\$ 77,935,047	\$ 48,683,424	\$ 86,443,846	\$ 30,876,872	\$ 71,004,679	\$ 30,180,588	\$ 28,392,565	\$ 618,271,114

METHODS OF C.I.P. FINANCING

Department - Project Category	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost
<u>General Obligation Debt</u>											
General Administration	\$ 982,371	\$ 750,000	\$ 775,000	\$ 800,000	\$ 825,000	\$ 850,000	\$ 875,000	\$ 900,000	\$ 900,000	\$ 925,000	\$ 8,582,371
Information Technology	605,000	926,700	950,535	975,562	1,001,840	1,029,431	1,058,404	1,088,824	1,120,765	1,154,303	9,911,364
Fire Department	840,600	745,000	250,000	-	275,000	550,000	45,000	625,000	-	-	3,330,600
<u>Department of Public Works</u>											
Portland Cement Concrete Paving	2,538,000	3,500,000	3,315,000	4,340,000	2,225,000	2,225,000	2,225,000	2,225,000	2,225,000	2,225,000	27,043,000
Bituminous Concrete Paving	813,000	1,816,000	1,403,000	2,116,000	1,721,000	1,821,000	1,821,000	1,821,000	1,821,000	1,821,000	16,974,000
Sidewalks - Curb and Gutter	75,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	777,000
Lighting - Traffic Regulations	525,000	575,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	4,700,000
Bridges	120,000	157,000	321,000	6,000	40,000	-	60,000	-	-	-	704,000
Buildings	2,051,000	9,320,000	5,397,000	4,550,250	1,415,300	1,045,000	1,555,500	4,134,000	2,424,800	1,910,500	33,803,350
Land Improvements	400,000	1,925,000	930,000	960,000	4,630,000	6,165,000	135,000	180,000	145,000	145,000	15,615,000
Transit RYDE	429,000	3,000	38,100	163,200	483,300	508,400	648,600	648,800	9,200	9,200	2,940,600
776000	6,951,000	17,374,000	11,932,100	12,663,450	11,042,600	12,292,400	6,973,100	9,536,800	7,152,800	6,638,700	102,556,950
<u>Parks, Recreation and Cultural Services</u>											
Parks and Recreation	1,536,000	2,841,500	2,915,000	1,565,000	957,000	354,000	207,000	202,000	147,000	397,000	11,121,500
Community Centers	18,000	18,000	20,000	44,000	-	-	-	-	-	-	100,000
Wustum	-	-	-	-	-	-	-	-	-	-	-
Zoo	-	-	-	-	-	-	-	-	-	-	-
Cemetery	-	500,000	500,000	-	-	-	-	-	-	-	1,000,000
	1,554,000	3,359,500	3,435,000	1,609,000	957,000	354,000	207,000	202,000	147,000	397,000	12,221,500
Racine Civic Centre	-	260,000	105,000	195,000	115,000	480,000	-	-	-	-	1,155,000
<u>Total Long Term Debt</u>	<u>\$ 10,932,971</u>	<u>\$ 23,415,200</u>	<u>\$ 17,447,635</u>	<u>\$ 16,243,012</u>	<u>\$ 14,216,440</u>	<u>\$ 15,555,831</u>	<u>\$ 9,158,504</u>	<u>\$ 12,352,624</u>	<u>\$ 9,320,565</u>	<u>\$ 9,115,003</u>	<u>\$ 137,757,785</u>
<u>Short Term Debt</u>											
General Administration	\$ 12,826	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 192,826
Information Technology	722,338	1,038,938	770,885	881,135	952,634	992,765	1,016,468	1,091,355	1,135,923	1,213,362	9,815,803
Library	-	-	-	-	-	-	-	-	-	-	-
Fire Department	137,500	702,500	205,000	794,500	180,000	417,500	188,000	409,500	365,000	690,000	4,089,500
Police Department	751,700	565,700	581,700	742,700	174,700	172,700	170,000	138,000	143,000	78,000	3,518,200
Bridges	9,000	20,000	-	21,000	-	33,000	-	23,000	-	24,000	130,000
DPW Capital Equipment	958,000	1,467,500	1,940,000	1,452,500	1,495,000	1,554,500	1,503,000	1,430,000	1,465,000	1,433,000	14,698,500
Parks and Recreation	730,800	540,900	389,600	519,200	589,650	433,550	687,900	384,200	938,600	399,200	5,613,600
Community Centers	7,500	7,500	10,000	7,500	12,500	8,000	11,500	10,000	13,500	15,500	103,500
Zoological Gardens	-	-	-	-	-	-	-	-	-	-	-
Cemetery	73,000	43,000	20,000	12,500	12,500	73,000	81,500	30,500	30,500	15,000	391,500
Racine Civic Centre	-	115,000	120,000	65,000	55,000	145,000	-	-	-	-	500,000
<u>Total Short Term Debt</u>	<u>\$ 3,402,664</u>	<u>\$ 4,501,038</u>	<u>\$ 4,077,185</u>	<u>\$ 4,496,035</u>	<u>\$ 3,471,984</u>	<u>\$ 3,870,015</u>	<u>\$ 3,658,368</u>	<u>\$ 3,516,555</u>	<u>\$ 4,141,523</u>	<u>\$ 3,918,062</u>	<u>\$ 39,053,429</u>
<u>Special Purpose Bond Issue</u>											
Public Safety Building	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Improvements	3,375,000	600,000	4,300,000	25,300,000	4,600,000	-	-	-	-	-	38,175,000
Community Centers	-	-	-	-	-	-	-	-	-	-	-
Fire Department	-	-	-	-	-	5,500,000	-	-	-	275,000	5,775,000
	\$ 3,375,000	\$ 600,000	\$ 4,300,000	\$ 25,300,000	\$ 4,600,000	\$ 5,500,000	\$ -	\$ -	\$ -	\$ 275,000	\$ 43,950,000

FINANCING METHODS

METHODS OF C.I.P. FINANCING

Department - Project Category	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost
<u>Revenue/CWF Debt</u>											
Water Utility	\$ 10,200,000	\$ 9,000,000	\$ 3,500,000	\$ 4,000,000	\$ 3,600,000	\$ 3,730,000	\$ 3,870,000	\$ 4,010,000	\$ 4,160,000	\$ 4,320,000	\$ 50,390,000
Wastewater Utility	14,500,000	31,200,000	23,200,000	500,000	8,500,000	44,000,000	-	40,000,000	-	-	161,900,000
	<u>\$ 24,700,000</u>	<u>\$ 40,200,000</u>	<u>\$ 26,700,000</u>	<u>\$ 4,500,000</u>	<u>\$ 12,100,000</u>	<u>\$ 47,730,000</u>	<u>\$ 3,870,000</u>	<u>\$ 44,010,000</u>	<u>\$ 4,160,000</u>	<u>\$ 4,320,000</u>	<u>\$ 212,290,000</u>
<u>Assessments</u>											
Portland Cement Concrete Paving	\$ 625,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 8,725,000
Bituminous Concrete Paving	242,000	132,000	132,000	132,000	157,000	157,000	157,000	157,000	157,000	157,000	1,580,000
Sidewalks - Curb and Gutter	502,000	562,000	562,000	562,000	562,000	562,000	562,000	562,000	562,000	562,000	5,560,000
	<u>\$ 1,369,000</u>	<u>\$ 1,594,000</u>	<u>\$ 1,594,000</u>	<u>\$ 1,594,000</u>	<u>\$ 1,619,000</u>	<u>\$ 1,619,000</u>	<u>\$ 1,619,000</u>	<u>\$ 1,619,000</u>	<u>\$ 1,619,000</u>	<u>\$ 1,619,000</u>	<u>\$ 15,865,000</u>
<u>Federal Funds</u>											
Fire	\$ 109,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 265,000	\$ -	\$ 374,400
Storm Water	128,000	-	-	-	-	-	-	-	-	-	128,000
Lighting	550,000	-	-	-	-	-	-	-	-	-	550,000
Equipment	121,000	-	-	-	-	-	-	-	-	-	121,000
Transit RYDE	4,260,000	15,000	950,500	2,416,000	2,416,500	3,342,000	3,243,000	44,000	45,000	46,000	16,778,000
	<u>\$ 5,168,400</u>	<u>\$ 15,000</u>	<u>\$ 950,500</u>	<u>\$ 2,416,000</u>	<u>\$ 2,416,500</u>	<u>\$ 3,342,000</u>	<u>\$ 3,243,000</u>	<u>\$ 44,000</u>	<u>\$ 310,000</u>	<u>\$ 46,000</u>	<u>\$ 17,951,400</u>
<u>State Funds</u>											
Portland Cement Concrete Paving	\$ 1,517,000	\$ 355,000	\$ 3,160,000	\$ 5,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,482,000
Asphalt	240,000	80,000	750,500	1,450,000	-	-	-	-	-	-	2,520,500
Bridges	57,500	536,000	1,279,000	387,000	160,000	22,000	240,000	15,000	-	16,000	2,712,500
Transit RYDE	-	-	-	-	-	-	-	-	-	-	-
	<u>\$ 1,814,500</u>	<u>\$ 971,000</u>	<u>\$ 5,189,500</u>	<u>\$ 7,287,000</u>	<u>\$ 160,000</u>	<u>\$ 22,000</u>	<u>\$ 240,000</u>	<u>\$ 15,000</u>	<u>\$ -</u>	<u>\$ 16,000</u>	<u>\$ 15,715,000</u>
<u>Storm Water Utility</u>											
Portland Cement Concrete Paving	\$ 150,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 250,000	\$ 300,000	\$ 2,800,000
Bituminous Concrete Paving	150,000	200,000	200,000	200,000	250,000	250,000	250,000	250,000	250,000	250,000	2,250,000
Land Improvements	-	30,000	-	-	-	-	-	-	-	-	30,000
Curb and Gutter	460,000	620,000	670,000	720,000	820,000	870,000	920,000	970,000	1,020,000	1,020,000	8,090,000
Cemetery	5,000	5,000	5,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	64,000
Storm Water Utility	1,654,000	2,706,000	2,584,000	2,340,000	2,289,000	2,281,000	2,289,000	2,685,000	2,437,000	2,213,000	23,478,000
	<u>\$ 2,419,000</u>	<u>\$ 3,861,000</u>	<u>\$ 3,759,000</u>	<u>\$ 3,567,000</u>	<u>\$ 3,666,000</u>	<u>\$ 3,708,000</u>	<u>\$ 3,766,000</u>	<u>\$ 4,212,000</u>	<u>\$ 3,964,000</u>	<u>\$ 3,790,000</u>	<u>\$ 36,712,000</u>
<u>Sanitary Sewer Charges</u>											
Portland Cement Concrete Paving	\$ 150,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 2,850,000
Bituminous Concrete Paving	150,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	250,000	2,000,000
Land Improvements	-	-	-	125,000	-	-	-	-	-	-	125,000
Sanitary Sewer Maintenance Fund	\$ 975,000	\$ 1,400,000	\$ 1,350,000	\$ 1,450,000	\$ 1,550,000	\$ 1,650,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 15,375,000
	<u>\$ 1,275,000</u>	<u>\$ 1,900,000</u>	<u>\$ 1,850,000</u>	<u>\$ 2,075,000</u>	<u>\$ 2,050,000</u>	<u>\$ 2,150,000</u>	<u>\$ 2,250,000</u>	<u>\$ 2,250,000</u>	<u>\$ 2,250,000</u>	<u>\$ 2,300,000</u>	<u>\$ 20,350,000</u>
<u>Intergovernmental Shared Revenue</u>											
Land Improvements	\$ -	\$ -	\$ 160,000	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 535,000
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 160,000</u>	<u>\$ 375,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 535,000</u>
<u>Internal Service Funds</u>											
Information Systems	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

FINANCING METHODS

METHODS OF C.I.P. FINANCING

Department - Project Category	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost
Building Complex											
	-	235,000	-	50,000	-	52,000	-	54,000	-	55,000	446,000
	\$ -	\$ 235,000	\$ -	\$ 50,000	\$ -	\$ 52,000	\$ -	\$ 54,000	\$ -	\$ 55,000	\$ 446,000
Other											
Parks Donations	\$ 5,525,000	-	\$ 25,000	-	-	-	-	-	-	-	-
Zoo Donations	165,500	10,325,000	140,000	-	-	-	-	-	-	-	15,875,000
Golf Course Enterprise Revenues	70,000	172,000	1,500,000	197,000	1,615,000	45,000	52,500	97,000	105,000	30,000	2,619,000
Private Developer	300,000	-	400,000	1,500,000	-	-	-	-	-	-	3,070,000
Parking System Reserves	109,500	145,000	8,000	50,000	400,000	50,000	400,000	50,000	400,000	50,000	2,245,000
Wustum Museum Trust Funds	10,000	7,500	5,000	8,000	8,500	20,500	8,500	8,500	8,500	8,500	196,000
Cemetery Crypt Fund	50,000	5,000	-	5,000	5,000	12,500	5,000	5,000	5,000	5,000	62,500
Fire Prevention Safety Grant	2,259,000	-	1,150,000	1,256,000	1,093,000	1,430,000	1,215,000	1,446,000	1,660,000	1,586,000	14,533,000
Water Utility Reserves	150,000	150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,100,000
Water Utility REC Fees	1,000,000	6,000,000	5,000,000	5,000,000	-	-	-	-	-	-	17,000,000
State-Safe Drinking Water Fund Loan	250,000	400,000	-	-	-	-	-	-	-	-	650,000
Village of Mt. Pleasant	2,219,000	4,178,000	721,000	1,066,000	312,000	337,000	391,000	325,000	1,237,000	259,000	11,045,000
Wastewater Utility Reserves	800,000	1,350,000	850,000	850,000	850,000	900,000	900,000	900,000	900,000	900,000	9,200,000
Wastewater Surcharges	-	-	-	-	-	-	-	-	-	-	-
Wastewater Regional-Others	\$ 12,908,000	\$ 24,170,500	\$ 9,899,000	\$ 10,032,000	\$ 4,383,500	\$ 2,895,000	\$ 3,072,000	\$ 2,931,500	\$ 4,415,500	\$ 2,938,500	\$ 77,645,500
	\$ 67,364,535	\$ 101,462,738	\$ 75,926,820	\$ 77,935,047	\$ 48,683,424	\$ 86,443,846	\$ 30,876,872	\$ 71,004,679	\$ 30,180,588	\$ 28,392,565	\$ 618,271,114
TOTAL PROJECT COSTS											

GENERAL ADMINISTRATION

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Aerial Photography	-	-	40,000	-	-	40,000	-	-	50,000	50,000	180,000	Short Term
Muni Court - Courtroom Audio System	12,826	-	-	-	-	-	-	-	-	-	12,826	Short Term
Office Furniture, Fixtures & Equipment	100,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	325,000	G.O. Debt
DPW/Parks Oversight & Management-Salaries	882,371	725,000	750,000	775,000	800,000	825,000	850,000	875,000	875,000	900,000	8,257,371	G.O. Debt
TOTALS	<u>\$ 995,197</u>	<u>\$ 750,000</u>	<u>\$ 815,000</u>	<u>\$ 800,000</u>	<u>\$ 825,000</u>	<u>\$ 890,000</u>	<u>\$ 875,000</u>	<u>\$ 900,000</u>	<u>\$ 950,000</u>	<u>\$ 975,000</u>	<u>\$ 8,775,197</u>	
Method of Financing												
G.O. Debt	\$ 982,371	\$ 750,000	\$ 775,000	\$ 800,000	\$ 825,000	\$ 850,000	\$ 875,000	\$ 900,000	\$ 900,000	\$ 925,000	\$ 8,582,371	
Short Term Debt	12,826	-	40,000	-	-	40,000	-	-	50,000	50,000	192,826	
TOTAL COST	<u>\$ 995,197</u>	<u>\$ 750,000</u>	<u>\$ 815,000</u>	<u>\$ 800,000</u>	<u>\$ 825,000</u>	<u>\$ 890,000</u>	<u>\$ 875,000</u>	<u>\$ 900,000</u>	<u>\$ 950,000</u>	<u>\$ 975,000</u>	<u>\$ 8,775,197</u>	

INFORMATION SYSTEMS

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Small Equipment	\$40,000	\$42,000	\$44,100	\$46,305	\$48,620	\$51,051	\$53,604	\$56,284	\$59,098	\$62,053	\$ 503,115	Short Term
PC Replacements	80,000	168,000	176,400	185,220	194,481	204,205	214,415	225,136	236,393	248,213	1,932,463	Short Term
Switch Replacement	30,000	94,500	99,225	198,450	208,373	218,791	229,731	241,217	253,278	265,942	1,839,507	Short Term
Computer Hardware	80,000	100,000	100,000	100,000	150,000	150,000	150,000	200,000	200,000	250,000	1,480,000	Short Term
Computer Software	334,438	334,438	351,160	351,160	351,160	368,718	368,718	368,718	387,154	387,154	3,602,818	Short Term
Website Redevelopment	-	150,000	-	-	-	-	-	-	-	-	150,000	Short Term
Contract Management Software	50,000	-	-	-	-	-	-	-	-	-	50,000	Short Term
FOIA SW	20,000	-	-	-	-	-	-	-	-	-	20,000	Short Term
BrickStore	17,000	-	-	-	-	-	-	-	-	-	17,000	Short Term
IT Asset Tracking SW	40,000	-	-	-	-	-	-	-	-	-	40,000	Short Term
Citiworks StoreRoom	30,900	-	-	-	-	-	-	-	-	-	30,900	Short Term
Citizen Relationship Management	-	150,000	-	-	-	-	-	-	-	-	150,000	Short Term
City Fiber, Cameras, IOT Infrastructure	160,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	2,860,000	G.O. Debt
Smart City Infrastructure	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000	G.O. Debt
IT Infrastructure Upgrades	250,000	382,200	401,310	421,376	442,444	464,566	487,795	512,185	537,794	564,683	4,464,353	G.O. Debt
Wireless Access Points	45,000	94,500	99,225	104,186	109,396	114,865	120,609	126,639	132,971	139,620	1,087,011	G.O. Debt
TOTALS	\$ 1,327,338	\$ 1,965,638	\$ 1,721,420	\$ 1,856,697	\$ 1,954,474	\$ 2,022,196	\$ 2,074,872	\$ 2,180,179	\$ 2,256,688	\$ 2,367,665	\$ 19,727,167	
Method of Financing												
G.O. Debt	\$ 605,000	\$ 926,700	\$ 950,535	\$ 975,562	\$ 1,001,840	\$ 1,029,431	\$ 1,058,404	\$ 1,088,824	\$ 1,120,765	\$ 1,154,303	\$ 9,911,364	
Short Term Debt	722,338	1,038,938	770,885	881,135	952,634	992,765	1,016,468	1,091,355	1,135,923	1,213,362	9,815,803	
Info Systems-Internal Service Funds	-	-	-	-	-	-	-	-	-	-	-	
TOTAL COST	\$ 1,327,338	\$ 1,965,638	\$ 1,721,420	\$ 1,856,697	\$ 1,954,474	\$ 2,022,196	\$ 2,074,872	\$ 2,180,179	\$ 2,256,688	\$ 2,367,665	\$ 19,727,167	

FIRE DEPARTMENT

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Radio System Upgrades *** See Note ***	\$ 25,000	\$ 225,000	\$ 250,000	\$ -	-	\$ -	-	\$ -	-	-	\$ 500,000	G.O. Debt
Tactical Command Post (1996)	-	475,000	-	-	-	-	-	-	-	-	475,000	G.O. Debt
Replace Fire Station 6 (1975)	-	-	-	-	-	-	-	-	-	275,000	Special Issue	
Replacement SCBA Units (59)	475,000	-	-	-	-	-	-	-	-	-	475,000	G.O. Debt
Replace Rescue TNT Tools (Quint 3)	-	15,000	-	-	-	-	15,000	-	-	-	30,000	G.O. Debt
Replace Rescue TNT Tools (Quint 4)	-	15,000	-	-	-	-	15,000	-	-	-	30,000	G.O. Debt
Replace Rescue TNT Tools (Truck 1)	-	15,000	-	-	-	-	15,000	-	-	-	30,000	G.O. Debt
Replace Fire Station 3 (1107 Lombard)	-	-	-	-	275,000	-	-	-	-	-	275,000	G.O. Debt
Replace Fire Station 3 (1107 Lombard)	-	-	-	-	-	5,500,000	-	-	-	-	5,500,000	Special Issue
Engine 2 (2008 - Northwestern Av.)	-	-	-	-	-	550,000	-	-	-	-	550,000	G.O. Debt
Refurbish Fire Station 4 (Washington Av)	175,000	-	-	-	-	-	-	-	-	-	175,000	G.O. Debt
Engine 6 (2010 - 16th Street)	-	-	-	-	-	-	-	550,000	-	-	550,000	G.O. Debt
MAKO Breathing Air Compressor	-	-	-	-	-	-	-	75,000	-	-	75,000	G.O. Debt
Communications Equipment/Batteries/Parts	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	-	90,000	Short Term
Replacement computers for WDA's	7,500	-	-	-	-	30,000	-	-	-	-	37,500	Short Term
Physical Fitness Equipment	15,000	-	15,000	-	15,000	-	15,000	-	15,000	-	75,000	Short Term
Fire Suppression Equipment	-	-	20,000	-	20,000	-	20,000	-	-	-	60,000	Short Term
Lucus Devices (3 Units)	-	65,000	-	-	-	-	65,000	-	-	-	130,000	Short Term
Fire Hose Replacements	-	25,000	-	-	25,000	-	-	25,000	-	-	75,000	Short Term
Active Shooter Equipment	-	-	10,000	-	-	10,000	-	-	-	-	20,000	Short Term
Office Chairs and Equipment	5,000	-	5,000	-	-	5,000	-	-	10,000	-	25,000	Short Term
Defibrillators & AED Lease (Final Pmt)	-	-	-	250,000	-	-	-	250,000	-	-	500,000	Short Term
Replace Fire Chief Car 1 (2021)	-	-	-	-	-	-	-	-	55,000	-	55,000	Short Term
RAD 57 Medical Monitors & Spare Cables	-	-	30,000	-	-	-	-	30,000	-	-	60,000	Short Term
Suppression Training Equipment	25,000	25,000	-	-	-	-	50,000	-	-	50,000	200,000	Short Term
Thermo Imaging Cameras	-	18,000	-	-	-	18,000	-	-	-	20,000	56,000	Short Term
Mobile Health Care Initiative Equipment	-	10,000	-	-	-	-	-	-	-	-	10,000	Short Term
Replacement SCBA Tanks, masks, parts	-	-	50,000	-	-	25,000	-	25,000	-	-	100,000	Short Term
MED 6 (16th Street - 2016)	-	210,000	-	-	-	-	-	-	265,000	-	475,000	Short Term
MED 21 (2012) *EMS Flex Grant	109,400	-	-	-	-	-	-	-	265,000	-	374,400	Federal Grant
MED 21 (2012)	165,600	-	-	-	-	-	-	-	-	-	165,600	G.O. Debt
Replace Safety Officer Car 2 (2021)	-	-	-	-	-	-	-	-	-	50,000	50,000	Short Term
Utility 5 - Haz Mat/Fire Protection (2012)	-	40,000	-	-	-	-	-	-	-	-	40,000	Short Term
Utility 6 - Fire Safety Education (2012)	50,000	-	-	-	-	-	-	-	-	-	50,000	Fire Prevention
MED 1 (8th St. - 2018)	-	210,000	-	-	-	225,000	-	-	-	-	435,000	Short Term
AreaRAE Gas Monitors	15,000	-	-	-	-	-	18,000	-	-	-	33,000	Short Term
Utility 3 - Fire Prevention (Escape - 2015)	-	-	-	-	-	-	-	-	-	-	30,000	Short Term
MED 4 (Washington Ave. - 2020)	-	-	-	265,000	-	-	-	-	-	285,000	550,000	Short Term
MED 3 (Lombard/Geneva - 2020)	-	-	-	265,000	-	-	-	-	-	285,000	550,000	Short Term
Replace Utility 1 (Crew Cab - 2017)	-	-	-	-	60,000	-	-	-	-	-	60,000	Short Term
Replace Utility 7 (Single Cab - 2019)	-	-	-	-	-	-	-	55,000	-	-	55,000	Short Term
Replace Command Car (Battalion 1 - 2018)	-	-	-	-	-	55,000	-	-	-	-	55,000	Short Term
Utility 4 - Fire Prevention (Taurus - 2018)	-	-	-	-	-	35,000	-	-	-	-	35,000	Short Term
Fire Station hoisting cranes repairs	25,000	-	-	-	-	-	-	-	-	-	25,000	Short Term
Surface Cold Water Rescue Suits (\$900/ea)	-	4,500	-	4,500	-	4,500	-	4,500	-	-	18,000	Short Term
Underwater Rescue Dry Suits (\$2,500/ea)	35,000	15,000	-	-	-	-	10,000	10,000	10,000	-	80,000	Short Term
Styker Power Load Cot System M2, M3, M6	-	70,000	35,000	-	-	-	-	-	-	-	105,000	Short Term
TOTALS	\$ 1,137,500	\$ 1,447,500	\$ 455,000	\$ 794,500	\$ 455,000	\$ 6,467,500	\$ 233,000	\$ 1,034,500	\$ 630,000	\$ 965,000	\$ 13,619,500	

Method of Financing

FIRE DEPARTMENT

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
G.O. Debt	\$ 840,600	\$ 745,000	\$ 250,000	\$ -	\$ 275,000	\$ 550,000	\$ 45,000	\$ 625,000	\$ -	\$ -	\$ 3,330,600	
Short Term Debt	137,500	702,500	205,000	794,500	180,000	417,500	188,000	409,500	365,000	690,000	4,089,500	
Federal Grant	109,400	-	-	-	-	-	-	-	265,000	-	374,400	
Fire Prevention Safety Grant	50,000	-	-	-	-	-	-	-	-	-	50,000	
Special Bond Issue	-	-	-	-	-	5,500,000	-	-	-	275,000	5,775,000	
TOTAL COST	\$ 1,137,500	\$ 1,447,500	\$ 455,000	\$ 794,500	\$ 455,000	\$ 6,467,500	\$ 233,000	\$ 1,034,500	\$ 630,000	\$ 965,000	\$ 13,619,500	
	-	-	-	-	-	-	-	-	-	-	-	

POLICE DEPARTMENT

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
TASERS	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	(60,000)	(60,000)	360,000	Short Term
MDC Replacement	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	400,000	Short Term
CSO Vehicle	30,000	-	-	32,000	-	-	32,000	-	-	32,000	126,000	Short Term
Auto Plate Recognition (ALPR) Replacer	34,000	34,000	34,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	368,000	Short Term
Body Worn Cameras Storage (Panasonic)	20,000	20,000	-	-	-	-	-	-	-	-	40,000	Short Term
MVRE Replacement	40,000	-	-	-	-	-	-	-	-	-	40,000	Short Term
Criminalist Vehicle	-	-	-	-	-	-	-	-	-	-	-	Short Term
SWAT Body Armor	-	-	-	75,000	30,000	-	-	-	-	-	30,000	Short Term
SWAT Helmets & Communications	-	-	-	50,000	-	-	-	-	75,000	-	150,000	Short Term
AXON	450,000	400,000	-	400,000	-	-	-	-	50,000	-	100,000	Short Term
DIMS 3rd Party Storage (AXON)	36,000	-	36,000	400,000	-	-	-	-	-	-	1,650,000	Short Term
Channel Services	5,000	5,000	5,000	5,000	-	-	-	-	-	-	108,000	Short Term
Interview Rooms	6,700	6,700	6,700	6,700	6,700	6,700	-	-	-	-	20,000	Short Term
Remodel NIBIN Unit	-	-	-	-	-	-	-	-	-	-	40,200	Short Term
New Oscars	-	-	-	-	-	28,000	-	-	-	-	-	Short Term
Bullet Resistant Glass at Public Service Co	30,000	-	-	-	-	-	-	-	-	28,000	56,000	Short Term
TOTALS	\$ 751,700	\$ 565,700	\$ 581,700	\$ 742,700	\$ 174,700	\$ 172,700	\$ 170,000	\$ 138,000	\$ 143,000	\$ 78,000	\$ 3,518,200	
Method of Financing												
Short Term Debt	\$ 751,700	\$ 565,700	\$ 581,700	\$ 742,700	\$ 174,700	\$ 172,700	\$ 170,000	\$ 138,000	\$ 143,000	\$ 78,000	\$ 3,518,200	
TOTAL COST	\$ 751,700	\$ 565,700	\$ 581,700	\$ 742,700	\$ 174,700	\$ 172,700	\$ 170,000	\$ 138,000	\$ 143,000	\$ 78,000	\$ 3,518,200	

DEPARTMENT OF PUBLIC WORKS
Streets - Portland Cement Concrete Paving

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Concrete Paving-Misc. Locations	\$ 100,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,900,000	G.O. Debt
Concrete Paving-Misc. Locations	515,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	7,715,000	Assessments
Concrete Paving-Misc. Locations	250,000	-	-	-	-	-	-	-	-	-	250,000	Mt. Pleasant
Pavement Replacement-Misc.	940,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,940,000	G.O. Debt
Pavement Replacement-Misc. (SSM)	150,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	2,850,000	San Swr Fnd
Pavement Replacement-Misc. (SWU)	150,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	2,800,000	Storm Water
Concrete Alley Paving	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	G.O. Debt
Concrete Alley Paving	110,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,010,000	Assessments
Goold-Main to STH 32 (STP-U)	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	G.O. Debt
Goold-Main to STH 32 (STP-U)	615,000	-	-	-	-	-	-	-	-	-	615,000	State Funds
Ohio Street - Washington to Kinzie	80,000	100,000	-	700,000	-	-	-	-	-	-	880,000	G.O. Debt
Ohio Street - Washington to Kinzie	320,000	-	-	2,400,000	-	-	-	-	-	-	2,720,000	State Funds
N. Main - Goold to Melvin (STP-U)	-	-	900,000	-	-	-	-	-	-	-	900,000	G.O. Debt
N. Main - Goold to Melvin (STP-U)	-	-	1,800,000	-	-	-	-	-	-	-	1,800,000	State Funds
LRIP Paving (Mt Pleasant - 2023)	260,000	-	-	-	-	-	-	-	-	-	260,000	G.O. Debt
LRIP Paving (Mt Pleasant - 2023)	160,000	-	-	-	-	-	-	-	-	-	160,000	State Funds
STP Paving (Mt Pleasant - 2023)	55,000	75,000	190,000	-	-	-	-	-	-	-	320,000	G.O. Debt
STP Paving (Mt Pleasant - 2023)	110,000	110,000	1,360,000	-	-	-	-	-	-	-	1,580,000	State Funds
Goold St. Blake to Douglas (STP-U)	20,000	50,000	-	365,000	-	-	-	-	-	-	435,000	G.O. Debt
Goold St. Blake to Douglas (STP-U)	80,000	95,000	-	650,000	-	-	-	-	-	-	825,000	State Funds
Lathrop Ave. - Republic to 13th St. (STP-U)	58,000	150,000	-	1,050,000	-	-	-	-	-	-	1,258,000	G.O. Debt
Lathrop Ave. - Republic to 13th St. (STP-U)	232,000	150,000	-	2,400,000	-	-	-	-	-	-	2,782,000	State Funds
Caron Butler-Center to STH 32	-	900,000	-	-	-	-	-	-	-	-	900,000	G.O. Debt
Caron Butler-Center to STH 32	-	400,000	-	-	-	-	-	-	-	-	400,000	Mt. Pleasant
TOTALS	\$ 5,230,000	\$ 5,755,000	\$ 7,975,000	\$ 11,290,000	\$ 3,725,000	\$ 3,725,000	\$ 3,725,000	\$ 3,725,000	\$ 3,675,000	\$ 3,725,000	\$ 52,550,000	
Method of Financing												
G.O. Debt	\$ 2,538,000	\$ 3,500,000	\$ 3,315,000	\$ 4,340,000	\$ 2,225,000	\$ 2,225,000	\$ 2,225,000	\$ 2,225,000	\$ 2,225,000	\$ 2,225,000	\$ 27,043,000	
Assessments	625,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	8,725,000	
State Funds	1,517,000	355,000	3,160,000	5,450,000	-	-	-	-	-	-	10,482,000	
Village of Mt. Pleasant	250,000	400,000	-	-	-	-	-	-	-	-	650,000	
Sanitary Sewer Maintenance Fund	150,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	2,850,000	
Storm Water Utility	150,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	250,000	300,000	2,800,000	
TOTAL COST	\$ 5,230,000	\$ 5,755,000	\$ 7,975,000	\$ 11,290,000	\$ 3,725,000	\$ 3,725,000	\$ 3,725,000	\$ 3,725,000	\$ 3,675,000	\$ 3,725,000	\$ 52,550,000	

CONCRETE PAVING

DEPARTMENT OF PUBLIC WORKS
Streets - Bituminous Concrete Paving

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Asphalt Resurfacing	\$ 700,000	\$ 1,750,000	\$ 1,300,000	\$ 1,700,000	\$ 1,700,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 16,150,000	G.O. Debt
Asphalt Resurfacing (SSM)	150,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	250,000	2,000,000	San Swr Fnd
Asphalt Resurfacing (SWU)	150,000	200,000	200,000	200,000	250,000	250,000	250,000	250,000	250,000	250,000	2,250,000	Storm Water
Asphalt Street Paving	25,000	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	20,000	190,000	G.O. Debt
Asphalt Street Paving	85,000	125,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000	150,000	1,360,000	Assessments
Alley Pavement Pilot	150,000	-	-	-	-	-	-	-	-	-	150,000	Assessments
Alley Resurfacing - Asphalt	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	G.O. Debt
Alley Resurfacing - Asphalt	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	70,000	Assessments
Northwestern - Golf to city limits	30,000	-	87,000	-	-	-	-	-	-	-	117,000	G.O. Debt
Northwestern - Golf to city limits	90,000	-	750,500	-	-	-	-	-	-	-	840,500	State Funds
S. Memorial Dr. - Durand to RR (STP-U)	57,000	50,000	-	400,000	-	-	-	-	-	-	507,000	G.O. Debt
S. Memorial Dr. - Durand to RR (STP-U)	150,000	80,000	-	1,450,000	-	-	-	-	-	-	1,680,000	State Funds
TOTALS	\$ 1,595,000	\$ 2,428,000	\$ 2,685,500	\$ 4,098,000	\$ 2,328,000	\$ 2,428,000	\$ 2,428,000	\$ 2,428,000	\$ 2,428,000	\$ 2,478,000	\$ 25,324,500	
Method of Financing												
G.O. Debt	\$ 813,000	\$ 1,816,000	\$ 1,403,000	\$ 2,116,000	\$ 1,721,000	\$ 1,821,000	\$ 1,821,000	\$ 1,821,000	\$ 1,821,000	\$ 1,821,000	\$ 16,974,000	
Assessments	242,000	132,000	132,000	132,000	157,000	157,000	157,000	157,000	157,000	157,000	1,580,000	
State Funds	240,000	80,000	750,500	1,450,000	-	-	-	-	-	-	2,520,500	
Sanitary Sewer Maintenance Fund	150,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	250,000	2,000,000	
Storm Water Utility	150,000	200,000	200,000	200,000	250,000	250,000	250,000	250,000	250,000	250,000	2,250,000	
TOTAL COST	\$ 1,595,000	\$ 2,428,000	\$ 2,685,500	\$ 4,098,000	\$ 2,328,000	\$ 2,428,000	\$ 2,428,000	\$ 2,428,000	\$ 2,428,000	\$ 2,478,000	\$ 25,324,500	

DEPARTMENT OF PUBLIC WORKS

Sidewalk - Curb and Gutter

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
New Curb & Gutter	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 180,000	Storm Water
New Curb & Gutter	2,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	452,000	Assessments
Replacement Curb & Gutter	460,000	600,000	650,000	700,000	800,000	850,000	900,000	950,000	1,000,000	1,000,000	7,910,000	Storm Water
Crosswalk Ramps	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000	G.O. Debt
Sidewalk Replacement	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000	Assessments
Sidewalks - New	-	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	27,000	G.O. Debt
Sidewalks - New	-	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	108,000	Assessments
TOTALS	\$ 1,037,000	\$ 1,260,000	\$ 1,310,000	\$ 1,360,000	\$ 1,460,000	\$ 1,510,000	\$ 1,560,000	\$ 1,610,000	\$ 1,660,000	\$ 1,660,000	\$ 14,427,000	
Method of Financing												
G.O. Debt	\$ 75,000	\$ 78,000	\$ 78,000	\$ 78,000	\$ 78,000	\$ 78,000	\$ 78,000	\$ 78,000	\$ 78,000	\$ 78,000	\$ 777,000	
Assessments	502,000	562,000	562,000	562,000	562,000	562,000	562,000	562,000	562,000	562,000	5,560,000	
Storm Water Utility	460,000	620,000	670,000	720,000	820,000	870,000	920,000	970,000	1,020,000	1,020,000	8,090,000	
TOTAL COST	\$ 1,037,000	\$ 1,260,000	\$ 1,310,000	\$ 1,360,000	\$ 1,460,000	\$ 1,510,000	\$ 1,560,000	\$ 1,610,000	\$ 1,660,000	\$ 1,660,000	\$ 14,427,000	

DEPARTMENT OF PUBLIC WORKS

Street Lighting

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Replace City Street Lights	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 2,000,000	G.O. Debt
Replace City Street Lights	550,000	-	-	-	-	-	-	-	-	-	550,000	CDBG
Traffic Signal Replacements	150,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,950,000	G.O. Debt
Signal/ Lighting Cabinet Replacement	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000	G.O. Debt
Repl. Decorative Poles w/Clamshell base (1	125,000	125,000	-	-	-	-	-	-	-	-	250,000	G.O. Debt
LED Street Light Re-Lamping	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	G.O. Debt
Traffic Signal LED Lamp Replacement	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000	G.O. Debt
<u>TOTALS</u>	<u>\$ 1,075,000</u>	<u>\$ 575,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 5,250,000</u>	
Method of Financing												
G.O. Debt	\$ 525,000	\$ 575,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 4,700,000	
CDBG	550,000	-	-	-	-	-	-	-	-	-	550,000	
<u>TOTAL COST</u>	<u>\$ 1,075,000</u>	<u>\$ 575,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 450,000</u>	<u>\$ 5,250,000</u>	

DEPARTMENT OF PUBLIC WORKS

Bridges

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
City Owned Bridge Inspections	\$ -	\$ 20,000	\$ -	\$ 21,000	\$ -	\$ 22,000	\$ -	\$ 23,000	\$ -	\$ 24,000	\$ 110,000	Short Term
Lift Bridge Inspections	-	12,000	-	13,000	-	14,000	-	15,000	-	16,000	70,000	State Funds
Rehab Sixth St. Bridge (Mound - Racine)	-	41,000	260,000	-	-	-	-	-	-	-	301,000	G.O. Debt
Rehab Sixth St. Bridge (Mound - Racine)	-	161,000	1,035,000	-	-	-	-	-	-	-	1,196,000	State Funds
Rehab Spring St. Bridge (Root River)	120,000	-	-	-	-	-	-	-	-	-	120,000	G.O. Debt
Rehab Spring St. Bridge (Root River)	-	-	-	-	-	-	-	-	-	-	-	State Funds
Rehab Marquette St. Bridge (Root River)	-	100,000	-	-	-	-	-	-	-	-	100,000	G.O. Debt
Rehab Marquette St. Bridge (Root River)	-	-	-	-	-	-	-	-	-	-	-	State Funds
Rehab Sixth St. Bridge (Howe St. viaduct)	-	16,000	61,000	-	-	-	-	-	-	-	77,000	G.O. Debt
Rehab Sixth St. Bridge (Howe St. viaduct)	-	63,000	244,000	-	-	-	-	-	-	-	307,000	State Funds
Rehab Main St. (STH 32) Bridge (Root River)	-	-	-	-	-	-	-	-	-	-	-	G.O. Debt
Rehab Main St. (STH 32) Bridge (Root River)	-	-	-	350,000	-	-	-	-	-	-	350,000	State Funds
Rehab State St. (STH 38) Bridge (Root River)	-	-	-	-	-	-	-	-	-	-	-	G.O. Debt
Rehab State St. (STH 38) Bridge (Root River)	50,000	300,000	-	-	-	-	-	-	-	-	350,000	State Funds
STH 20 Bridge (Memorial viaduct)	-	-	-	6,000	40,000	-	-	-	-	-	46,000	G.O. Debt
STH 20 Bridge (Memorial viaduct)	-	-	-	24,000	160,000	-	-	-	-	-	184,000	State Funds
Underwater Inspection Lift Bridges	9,000	-	-	-	-	11,000	-	-	-	-	20,000	Short Term
Underwater Inspection Lift Bridges	7,500	-	-	-	-	8,000	-	-	-	-	15,500	State Funds
Mound Avenue - UPRR Viaduct Removal	-	-	-	-	-	-	60,000	-	-	-	60,000	G.O. Debt
Mound Avenue - UPRR Viaduct Removal	-	-	-	-	-	-	240,000	-	-	-	240,000	State Funds
TOTALS	\$ 186,500	\$ 713,000	\$ 1,600,000	\$ 414,000	\$ 200,000	\$ 55,000	\$ 300,000	\$ 38,000	\$ -	\$ 40,000	\$ 3,546,500	
Method of Financing												
G.O. Debt	\$ 120,000	\$ 157,000	\$ 321,000	\$ 6,000	\$ 40,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 704,000	
Short Term Debt	9,000	20,000	-	21,000	-	33,000	-	23,000	-	24,000	130,000	
State Funds	57,500	536,000	1,279,000	387,000	160,000	22,000	240,000	15,000	-	16,000	2,712,500	
TOTAL COST	\$ 186,500	\$ 713,000	\$ 1,600,000	\$ 414,000	\$ 200,000	\$ 55,000	\$ 300,000	\$ 38,000	\$ -	\$ 40,000	\$ 3,546,500	

DEPARTMENT OF PUBLIC WORKS

Sanitary Sewer

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Sanitary Sewer - Various Loc.	\$ 800,000	\$ 1,000,000	\$ 1,100,000	\$ 1,200,000	\$ 1,300,000	\$ 1,400,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 12,800,000	San Swr Fnd
Sanitary Manhole Reconstruction	175,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,425,000	San Swr Fnd
Backlog Deficiencies	800,000	850,000	850,000	850,000	850,000	900,000	900,000	900,000	900,000	900,000	8,700,000	WW srchrg
N. Main - Goold to Melvin (STP-U)	-	150,000	-	-	-	-	-	-	-	-	150,000	San Swr Fnd
<u>TOTALS</u>	<u>\$ 1,775,000</u>	<u>\$ 2,250,000</u>	<u>\$ 2,200,000</u>	<u>\$ 2,300,000</u>	<u>\$ 2,400,000</u>	<u>\$ 2,550,000</u>	<u>\$ 2,650,000</u>	<u>\$ 2,650,000</u>	<u>\$ 2,650,000</u>	<u>\$ 2,650,000</u>	<u>\$ 24,075,000</u>	
Method of Financing												
Sanitary Sewer Maintenance Fund	975,000	1,400,000	1,350,000	1,450,000	1,550,000	1,650,000	1,750,000	1,750,000	1,750,000	1,750,000	15,375,000	
Wastewater Utility Surcharge	800,000	850,000	850,000	850,000	850,000	900,000	900,000	900,000	900,000	900,000	8,700,000	
<u>TOTAL COST</u>	<u>\$ 1,775,000</u>	<u>\$ 2,250,000</u>	<u>\$ 2,200,000</u>	<u>\$ 2,300,000</u>	<u>\$ 2,400,000</u>	<u>\$ 2,550,000</u>	<u>\$ 2,650,000</u>	<u>\$ 2,650,000</u>	<u>\$ 2,650,000</u>	<u>\$ 2,650,000</u>	<u>\$ 24,075,000</u>	

DEPARTMENT OF PUBLIC WORKS

Buildings

Project Description and Location (FCI, FCA)	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Central Heating Plant (0.37, 3.10)	150,000	750,000	-	-	-	-	-	-	-	-	900,000.00	G.O. Debt
Back Power - Replace Building Generator	500,000	-	-	-	-	-	-	-	-	-	500,000.00	G.O. Debt
Fire Station 1 Structural Repairs	300,000	-	-	-	-	-	-	-	-	-	300,000.00	G.O. Debt
Safety Building Rooftop Mechanicals	100,000	-	-	-	-	-	-	-	-	-	100,000.00	G.O. Debt
Raze 1251 Mound	-	150,000	-	-	-	-	-	-	-	-	150,000.00	G.O. Debt
Cesar Chavez Community Center (0.36, 3.31)	-	105,000	470,000	89,000	75,000	382,000	157,000	275,000	69,000	80,000	1,682,000.00	G.O. Debt
Equipment Maintenance Garage (0.25, 3.36)	320,000	85,000	540,000	25,000	22,000	-	120,000	20,000	9,000	30,000	1,171,000.00	G.O. Debt
Heritage Museum (0.19, 3.30)	-	115,000	42,000	90,000	80,000	-	107,000	30,000	5,000	5,000	474,000.00	G.O. Debt
Humble Park Community Center (0.45, 3.07)	-	750,000	56,000	125,000	270,000	22,000	42,000	-	28,000	30,000	1,323,000.00	G.O. Debt
Incinerator Building (0.06, 3.33)	-	10,000	68,000	-	19,000	-	-	-	29,000	15,000	141,000.00	G.O. Debt
Memorial Hall-Tuckpointing (0.35, 3.29)	250,000	340,000	890,000	650,000	5,000	21,000	250,000	2,160,000	540,000	28,000	5,134,000.00	G.O. Debt
Park Service Center (0.04, 2.84)	-	67,000	20,000	1,250	8,000	1,000	27,000	47,000	3,800	5,500	160,550.00	G.O. Debt
PD Impound Lot (0.12, 3.47)	-	700,000	39,000	6,000	12,000	-	93,000	27,000	-	-	897,000.00	G.O. Debt
Public Library (0.35, 3.33)	-	595,000	405,000	1,650,000	580,000	357,000	120,000	103,000	380,000	122,000	4,312,000.00	G.O. Debt
Radio Repair Facility (0.12, 3.33)	-	60,000	-	-	-	-	-	35,000	-	-	95,000.00	G.O. Debt
REC(0.21, 3.53)	-	17,000	8,000	125,000	24,000	-	-	-	-	-	174,000.00	G.O. Debt
Safety Building (0.32, 3.52)	-	4,610,000	2,320,000	875,000	10,300	30,000	-	1,000,000	-	1,000,000	9,845,300.00	G.O. Debt
Solid Waste Garage (0.10, 3.13)	225,000	-	35,000	495,000	-	-	229,000	18,000	243,000	-	1,245,000.00	G.O. Debt
Street Maintenance Garage (0.20, 3.13)	-	395,000	80,000	220,000	12,000	23,000	15,000	295,000	-	25,000	1,065,000.00	G.O. Debt
Trades Shop (0.26, 3.39)	-	120,000	43,000	56,000	10,000	77,000	110,000	2,000	-	1,000	419,000.00	G.O. Debt
Traffic Department (0.26, 3.12)	-	40,000	100,000	-	18,000	-	2,000	74,000	261,000	10,000	505,000.00	G.O. Debt
Transit Center (0.23, 3.17)	-	-	58,000	67,000	16,000	6,000	17,500	12,000	767,000	500,000	1,443,500.00	G.O. Debt
Tyler-Domer Community Center (0.38, 3.09)	-	380,000	192,000	45,000	220,000	112,000	231,000	-	54,000	23,000	1,257,000.00	G.O. Debt
City Hall Elevator Repair	170,000	-	-	-	-	-	-	-	-	-	170,000.00	G.O. Debt
FCA Updates/Maintenance	36,000	31,000	31,000	31,000	34,000	34,000	35,000	36,000	36,000	36,000	340,000.00	G.O. Debt
TOTALS	<u>\$ 2,051,000</u>	<u>\$ 9,320,000</u>	<u>\$ 5,397,000</u>	<u>\$ 4,550,250</u>	<u>\$ 1,415,300</u>	<u>\$1,045,000</u>	<u>\$ 1,555,500</u>	<u>\$ 4,134,000</u>	<u>\$ 2,424,800</u>	<u>\$ 1,910,500</u>	<u>\$ 33,803,350</u>	
Method of Financing												
G.O. Debt	\$ 2,051,000	\$ 9,320,000	\$ 5,397,000	\$ 4,550,250	\$ 1,415,300	\$1,045,000	\$ 1,555,500	\$ 4,134,000	\$ 2,424,800	\$ 1,910,500	\$ 33,803,350	
Racine County	-	-	-	-	-	-	-	-	-	-	-	
Special Bond Issue	-	-	-	-	-	-	-	-	-	-	-	
Crypt Fund	-	-	-	-	-	-	-	-	-	-	-	
TOTAL COST	<u>\$ 2,051,000</u>	<u>\$ 9,320,000</u>	<u>\$ 5,397,000</u>	<u>\$ 4,550,250</u>	<u>\$ 1,415,300</u>	<u>\$1,045,000</u>	<u>\$ 1,555,500</u>	<u>\$ 4,134,000</u>	<u>\$ 2,424,800</u>	<u>\$ 1,910,500</u>	<u>\$ 33,803,350</u>	

DEPARTMENT OF PUBLIC WORKS
Land Improvements

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Environmental Remediation	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 265,000	G.O. Debt
Pavement Management Services	100,000	100,000	105,000	105,000	105,000	110,000	110,000	115,000	115,000	115,000	1,080,000	G.O. Debt
Lake and Wisconsin Two-Way Conversion												
STH 32 Jurisdictional Transfer Changes	125,000											G.O. Debt
Sixth St/Seventh Street Conversion		250,000									125,000	G.O. Debt
Interim Main Street Renovations		300,000									250,000	G.O. Debt
Ultimate Main Street Renovations			600,000		4,500,000						300,000	G.O. Debt
Monument Square Renovations						6,000,000					5,100,000	G.O. Debt
				800,000							6,800,000	G.O. Debt
Transfer Station - Waste drop-off	3,375,000										3,375,000	Special Purpose
EV Fleet Analysis	25,000										25,000	G.O. Debt
Install EV Charging for Sweepers		30,000									30,000	Storm Water
Fuel Site Replacement		1,200,000									1,200,000	G.O. Debt
DPW campus relocation - Phase 1		600,000	4,300,000	25,000,000							29,900,000	Special Purpose
DPW campus relocation - Phase 2				300,000	4,600,000						4,900,000	Special Purpose
Speed Bump Humps Pilot	125,000										125,000	G.O. Debt
Warning Siren Replacement		30,000		30,000		30,000		35,000			125,000	G.O. Debt
Veterans Plaza Reconstruction		20,000	200,000								220,000	G.O. Debt
4th Street Retaining Wall - Design			60,000								60,000	IG Funds
4th Street Retaining Wall - Real Estate			100,000								100,000	IG Funds
4th Street Retaining Wall - Construction				250,000							250,000	IG Funds
4th Street Retaining Wall - switchback				125,000							125,000	IG Funds
4th Street Retaining Wall - San. Swr.				125,000							125,000	San Swr Fnd
<u>TOTALS</u>	<u>\$ 3,775,000</u>	<u>\$ 2,555,000</u>	<u>\$ 5,390,000</u>	<u>\$ 26,760,000</u>	<u>\$ 9,230,000</u>	<u>\$ 6,165,000</u>	<u>\$ 135,000</u>	<u>\$ 180,000</u>	<u>\$ 145,000</u>	<u>\$ 145,000</u>	<u>\$ 54,480,000</u>	
Method of Financing												
G.O. Debt	\$ 400,000	\$ 1,925,000	\$ 930,000	\$ 960,000	\$ 4,630,000	\$ 6,165,000	\$ 135,000	\$ 180,000	\$ 145,000	\$ 145,000	\$ 15,615,000	
Special Purpose	3,375,000	600,000	4,300,000	25,300,000	4,600,000						38,175,000	
IG Fund			160,000	375,000							535,000	
Sanitary Sewer Maintenance Fund				125,000							125,000	
Storm Water		30,000									30,000	
<u>TOTAL COST</u>	<u>\$ 3,775,000</u>	<u>\$ 2,555,000</u>	<u>\$ 5,390,000</u>	<u>\$ 26,760,000</u>	<u>\$ 9,230,000</u>	<u>\$ 6,165,000</u>	<u>\$ 135,000</u>	<u>\$ 180,000</u>	<u>\$ 145,000</u>	<u>\$ 145,000</u>	<u>\$ 54,480,000</u>	

DEPARTMENT OF PUBLIC WORKS

PARKING

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Ramp Improvements - Engineering	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 245,000	Parking Sys.
Ramp Improvements - Construction	300,000	-	300,000	-	300,000	-	300,000	-	300,000	-	1,500,000	Parking Sys.
Parking System Lot Improvements	-	100,000	100,000	-	100,000	-	100,000	-	100,000	-	500,000	Parking Sys.
<u>TOTALS</u>	<u>\$ 300,000</u>	<u>\$ 145,000</u>	<u>\$ 400,000</u>	<u>\$ 50,000</u>	<u>\$ 400,000</u>	<u>\$ 50,000</u>	<u>\$ 400,000</u>	<u>\$ 50,000</u>	<u>\$ 400,000</u>	<u>\$ 50,000</u>	<u>\$ 2,245,000</u>	
Method of Financing												
Parking System Reserves	\$ 300,000	\$ 145,000	\$ 400,000	\$ 50,000	\$ 400,000	\$ 50,000	\$ 400,000	\$ 50,000	\$ 400,000	\$ 50,000	\$ 2,245,000	
Parking System (Trade Value)	-	-	-	-	-	-	-	-	-	-	-	
<u>TOTAL COST</u>	<u>\$ 300,000</u>	<u>\$ 145,000</u>	<u>\$ 400,000</u>	<u>\$ 50,000</u>	<u>\$ 400,000</u>	<u>\$ 50,000</u>	<u>\$ 400,000</u>	<u>\$ 50,000</u>	<u>\$ 400,000</u>	<u>\$ 50,000</u>	<u>\$ 2,245,000</u>	

DEPARTMENT OF PUBLIC WORKS
EQUIPMENT

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Engineering Van (Electric) Engineering Van	-	50,000 (2,000)	-	55,000 (1,500)	-	-	-	55,000 (2,000)	-	-	160,000 (5,500)	Short Term Trade Value
EV Charging Station-City Hall Svs Agreement	-	-	-	10,000	-	-	-	-	11,000	-	21,000	Short Term
EV Charging Stations-Various Locations	60,000	-	-	-	-	-	-	-	-	-	60,000	EV Grant
Electricians Service Truck Electricians Service Truck	-	75,000 (4,000)	-	-	-	-	-	-	-	-	75,000 (4,000)	Short Term Trade Value
Refuse Trucks (2) Refuse Trucks (2)	575,000 (20,000)	586,000 (18,000)	-	610,000 (19,000)	622,000 (19,000)	634,000 (19,000)	647,000 (20,000)	660,000 (20,000)	673,000 (22,000)	687,000 (22,000)	5,694,000 (179,000)	Short Term Trade Value
EV ASL Refuse Trucks (2) (Electric) EV ASL Refuse Trucks (2) (Electric)	-	-	1,000,000 (19,000)	-	-	-	-	-	-	-	1,000,000 (19,000)	Short Term Trade Value
Building Complex Van/Truck (Electric) Building Complex Van/Truck (Electric)	-	50,000 (2,000)	-	52,000 (2,000)	-	54,000 (2,000)	-	56,000 (2,000)	-	58,000 (3,000)	270,000 (11,000)	Internal Svc Trade Value
Equipment Maintenance Service Truck Equipment Maintenance Service Truck	-	75,000 (3,000)	-	-	-	-	-	-	-	-	75,000 (3,000)	Internal Svc Trade Value
Equipment Maintenance Vehicle Lift	-	115,000	-	-	-	-	-	-	-	-	115,000	Internal Svc
Traffic Dept Pickup Truck Traffic Dept Pickup Truck	-	-	45,000 (1,000)	-	-	-	-	-	-	-	45,000 (1,000)	Short Term Trade Value
Traffic Dept Line Striper Traffic Dept Line Striper	-	-	-	-	-	8,000 (500)	-	-	-	-	8,000 (500)	Short Term Trade Value
Traffic Dept Service Truck Traffic Dept Service Truck	-	-	-	-	-	-	78,000 (5,000)	-	-	-	78,000 (5,000)	Short Term Trade Value
Street Lighting Aerial Truck Street Lighting Aerial Truck	-	-	275,000 (25,000)	-	-	-	-	-	-	-	275,000 (25,000)	Short Term Trade Value
St Maint 5 Yd Dump Truck (2) St Maint 5 Yd Dump Truck (2)	412,000 (25,000)	420,000 (19,000)	428,000 (20,000)	437,000 (20,000)	445,000 (21,000)	454,000 (21,000)	463,000 (22,000)	473,000 (22,000)	482,000 (23,000)	492,000 (23,000)	4,506,000 (216,000)	Short Term Trade Value
St Maint Wheel Loader (1) St Maint Wheel Loader (1)	-	285,000 (32,000)	290,000 (33,000)	296,000 (34,000)	302,000 (34,000)	308,000 (35,000)	314,000 (35,000)	321,000 (35,000)	327,000 (35,000)	334,000 (35,000)	2,777,000 (308,000)	Short Term Trade Value
St Maint 2 Yd Dump St Maint 2 Yd Dump	-	84,000 (6,000)	-	-	-	-	90,000 (7,000)	-	-	-	174,000 (13,000)	Short Term Trade Value
St Maint Pick-Up Truck with plow St Maint Pick-Up Truck with plow	-	50,000 (1,500)	-	-	53,000 (2,000)	-	-	-	55,000 (3,000)	-	158,000 (6,500)	Short Term Trade Value
St Maint Pick-Up Truck (Electric) St Maint Pick-Up Truck (Electric) St Maint Pick-Up Truck (Electric)	16,000 64,000 (3,000)	-	-	-	-	-	-	-	-	-	16,000 64,000 (3,000)	Short Term EV Grant Trade Value
St Maint Backhoe	-	-	-	-	125,000	-	-	-	-	-	125,000	Short Term

DEPARTMENT OF PUBLIC WORKS
EQUIPMENT

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
St Maint Backhoe	-	-	-	-	(25,000)	-	-	-	-	-	(25,000)	Trade Value
St Maint Asphalt Roller	-	-	-	-	52,000	-	-	-	-	-	52,000	Short Term
St Maint Asphalt Roller	-	-	-	-	(3,000)	-	-	-	-	-	(3,000)	Trade Value
St Maint Unloader	-	-	-	70,000	-	-	-	-	-	-	70,000	Short Term
St Maint Unloader	-	-	-	(6,000)	-	-	-	-	-	-	(6,000)	Trade Value
St Maint Trailer	-	-	-	-	-	30,000	-	-	-	-	30,000	Short Term
St Maint Trailer	-	-	-	-	-	(2,000)	-	-	-	-	(2,000)	Trade Value
St Maint Tar Kettle	-	-	-	58,000	-	-	-	-	-	-	58,000	Short Term
St Maint Tar Kettle	-	-	-	(3,000)	-	-	-	-	-	-	(3,000)	Trade Value
St Maint Snow Thrower	-	-	-	-	-	200,000	-	-	-	-	200,000	Short Term
St Maint Snow Thrower	-	-	-	-	-	(2,000)	-	-	-	-	(2,000)	Trade Value
TOTALS	<u>\$ 1,079,000</u>	<u>\$ 1,702,500</u>	<u>\$ 1,940,000</u>	<u>\$ 1,502,500</u>	<u>\$ 1,495,000</u>	<u>\$ 1,606,500</u>	<u>\$ 1,503,000</u>	<u>\$ 1,484,000</u>	<u>\$ 1,465,000</u>	<u>\$ 1,488,000</u>	<u>\$ 15,265,500</u>	
Method of Financing												
Short Term Debt	\$ 1,003,000	\$ 1,550,000	\$ 2,038,000	\$ 1,536,000	\$ 1,599,000	\$ 1,634,000	\$ 1,592,000	\$ 1,509,000	\$ 1,548,000	\$ 1,513,000	\$ 15,522,000	
Short Term Debt (Trade Value)	(45,000)	(82,500)	(98,000)	(83,500)	(104,000)	(79,500)	(89,000)	(79,000)	(83,000)	(80,000)	(823,500)	
Internal Service Fund	-	235,000	-	50,000	-	52,000	-	54,000	-	55,000	446,000	
Federal Grant-EV Grant	121,000	-	-	-	-	-	-	-	-	-	121,000	
TOTAL COST	<u>\$ 1,079,000</u>	<u>\$ 1,702,500</u>	<u>\$ 1,940,000</u>	<u>\$ 1,502,500</u>	<u>\$ 1,495,000</u>	<u>\$ 1,606,500</u>	<u>\$ 1,503,000</u>	<u>\$ 1,484,000</u>	<u>\$ 1,465,000</u>	<u>\$ 1,488,000</u>	<u>\$ 15,265,500</u>	

STORM WATER UTILITY

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Storm Sewers-Variou Locations	\$ 700,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 7,900,000	Storm Water
Storm Sewers-Backlog Deficiencies	200,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	5,600,000	Storm Water
Storm Sewer Manhole Replacement	200,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,450,000	Storm Water
Pond/Design & Dredge - Misc.	25,000	25,000	25,000	50,000	50,000	50,000	75,000	75,000	75,000	75,000	525,000	Storm Water
Storm Water Street Sweeper	260,000	-	265,000	270,000	275,000	280,000	285,000	290,000	295,000	300,000	2,520,000	Storm Water
Storm Water Street Sweeper	(18,000)	-	(19,000)	(19,000)	(20,000)	(20,000)	(21,000)	(21,000)	(22,000)	(22,000)	(182,000)	Trade Value
Storm Water Street Sweeper (Electric)	-	695,000	-	-	-	-	-	-	-	-	695,000	Storm Water
Storm Water Street Sweeper (Electric)	-	(18,000)	-	-	-	-	-	-	-	-	(18,000)	Trade Value
Storm Water Pickup (2) (Electric)	32,000	-	-	-	-	-	-	-	-	-	32,000	Storm Water
Storm Water Pickup (2) (Electric)	128,000	-	-	-	-	-	-	-	-	-	128,000	EV Grant
Storm Water Pickup (2) (Electric)	(6,000)	-	-	-	-	-	-	-	-	-	(6,000)	Trade Value
Storm Water Pickup	-	45,000	46,000	47,000	48,000	49,000	50,000	51,000	52,000	53,000	441,000	Storm Water
Storm Water Pickup	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(27,000)	Trade Value
Leaf Collection Truck	-	-	275,000	-	-	-	-	-	-	-	275,000	Storm Water
Leaf Collection Truck	-	-	-	-	-	-	-	-	-	-	-	Trade Value
Catch Basin Cleaner	-	-	-	-	-	-	-	400,000	-	-	400,000	Storm Water
Catch Basin Cleaner	-	-	-	-	-	-	-	(20,000)	-	-	(20,000)	Trade Value
Pickup with Plow - Forestry	50,000	-	-	-	50,000	55,000	-	-	-	-	155,000	Storm Water
Pickup with Plow - Forestry	(4,000)	-	-	-	(4,000)	(4,000)	-	-	-	-	(12,000)	Trade Value
Log Truck - Forestry	-	-	-	200,000	-	-	-	-	-	-	200,000	Storm Water
Log Truck - Forestry	-	-	-	(15,000)	-	-	-	-	-	-	(15,000)	Trade Value
Chip Trucks - Forestry	-	80,000	-	-	-	-	-	-	-	-	80,000	Storm Water
Chip Trucks - Forestry	-	(6,000)	-	-	-	-	-	-	-	-	(6,000)	Trade Value
Aerial Truck with Chip Box - Forestry	-	-	200,000	-	-	-	-	-	-	-	200,000	Storm Water
Aerial Truck with Chip Box - Forestry	-	-	(15,000)	-	-	-	-	-	-	-	(15,000)	Trade Value
Aerial Truck / Large - Forestry	-	-	-	-	-	-	-	-	250,000	-	250,000	Storm Water
Aerial Truck / Large - Forestry	-	-	-	-	-	-	-	-	(20,000)	-	(20,000)	Trade Value
Wood Chipper 21" - Forestry	115,000	-	-	-	-	-	-	115,000	-	-	230,000	Storm Water
Wood Chipper 21" - Forestry	(10,000)	-	-	-	-	-	-	(12,000)	-	-	(22,000)	Trade Value
Wood Chipper 18" - Forestry	-	-	-	-	75,000	-	-	-	-	-	75,000	Storm Water
Wood Chipper 18" - Forestry	-	-	-	-	8,000	-	-	-	-	-	8,000	Trade Value
Wood Chipper 15" - Forestry	-	65,000	-	-	-	-	-	-	-	-	65,000	Storm Water
Wood Chipper 15" - Forestry	-	(8,000)	-	-	-	-	-	-	-	-	(8,000)	Trade Value
Stump Grinder - Forestry	-	-	-	-	-	70,000	-	-	-	-	70,000	Storm Water
Stump Grinder - Forestry	-	-	-	-	-	(6,000)	-	-	-	-	(6,000)	Trade Value

STORM WATER UTILITY

STORM WATER UTILITY

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Uni Loader - Forestry	-	-	-	-	-	-	75,000 (8,000)	-	-	-	75,000 (8,000)	Storm Water Trade Value
Uni Loader - Forestry	-	-	-	-	-	-	-	-	-	-	-	-
Forestry Mulcher - Forestry	-	25,000 (4,000)	-	-	-	-	30,000 (4,000)	-	-	-	55,000 (8,000)	Storm Water Trade Value
Forestry Mulcher - Forestry	-	-	-	-	-	-	-	-	-	-	-	-
Emerald Ash Borer (EAB) Management	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	Storm Water
Parkway Tree Planting	60,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,050,000	Storm Water
<u>TOTALS</u>	<u>\$ 1,782,000</u>	<u>\$ 2,706,000</u>	<u>\$ 2,584,000</u>	<u>\$ 2,340,000</u>	<u>\$ 2,289,000</u>	<u>\$ 2,281,000</u>	<u>\$ 2,289,000</u>	<u>\$ 2,685,000</u>	<u>\$ 2,437,000</u>	<u>\$ 2,213,000</u>	<u>\$ 23,606,000</u>	
Method of Financing												
Storm Water Utility	\$ 1,692,000	\$ 2,745,000	\$ 2,621,000	\$ 2,377,000	\$ 2,308,000	\$ 2,314,000	\$ 2,325,000	\$ 2,741,000	\$ 2,482,000	\$ 2,238,000	\$ 23,843,000	
Utility-Trade Value	(38,000)	(39,000)	(37,000)	(37,000)	(19,000)	(33,000)	(36,000)	(56,000)	(45,000)	(25,000)	(365,000)	
EV Grant	128,000	-	-	-	-	-	-	-	-	-	128,000	
<u>TOTAL COST</u>	<u>\$ 1,782,000</u>	<u>\$ 2,706,000</u>	<u>\$ 2,584,000</u>	<u>\$ 2,340,000</u>	<u>\$ 2,289,000</u>	<u>\$ 2,281,000</u>	<u>\$ 2,289,000</u>	<u>\$ 2,685,000</u>	<u>\$ 2,437,000</u>	<u>\$ 2,213,000</u>	<u>\$ 23,606,000</u>	

TRANSIT RYDE

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
BUS Office, Shop, & Maintenance Garage	355,000	-	-	-	-	4,000	4,100	4,200	4,300	4,400	376,000	G.O. Debt
BUS Office, Shop, & Maintenance Garage	1,420,000	-	-	-	-	20,000	20,500	21,000	21,500	22,000	1,525,000	Federal
BUS Storage Garage	12,000	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	42,600	G.O. Debt
BUS Storage Garage	60,000	15,000	15,500	16,000	16,500	17,000	17,500	18,000	18,500	19,000	213,000	Federal
Intermodal Station	-	-	-	-	-	1,000	1,000	1,000	1,000	1,000	5,000	G.O. Debt
Intermodal Station	-	-	-	-	-	5,000	5,000	5,000	5,000	5,000	25,000	Federal
Transit Garage - Solar Panels	2,470,000	-	-	-	-	-	-	-	-	-	-	G.O. Debt
Transit Garage - Solar Panels	-	-	-	-	-	-	-	-	-	-	2,470,000	Federal
Replace Paratransits (2-2018)	-	-	35,000	-	-	-	-	-	-	-	35,000	G.O. Debt
Replace Paratransits (2-2018)	-	-	135,000	-	-	-	-	-	-	-	135,000	Federal
Replace Buses (1 2011s)	-	-	-	160,000	-	-	-	-	-	-	160,000	G.O. Debt
Replace Buses (1 2011s)	-	-	800,000	-	-	-	-	-	-	-	800,000	Federal
Replace Buses (3 2012s)	-	-	-	-	480,000	-	-	-	-	-	480,000	G.O. Debt
Replace Buses (3 2012s)	-	-	-	2,400,000	-	-	-	-	-	-	2,400,000	Federal
Replace Buses (3 2013s)	-	-	-	-	-	480,000	-	-	-	-	480,000	G.O. Debt
Replace Buses (3 2013s)	-	-	-	-	2,400,000	-	-	-	-	-	2,400,000	Federal
Replace Buses (4 2013s)	-	-	-	-	-	-	640,000	-	-	-	640,000	G.O. Debt
Replace Buses (4 2013s)	-	-	-	-	-	3,200,000	-	-	-	-	3,200,000	Federal
Replace Buses (4 2013s)	-	-	-	-	-	-	-	640,000	-	-	640,000	G.O. Debt
Replace Buses (4 2013s)	-	-	-	-	-	-	3,200,000	-	-	-	3,200,000	Federal
Farebox Purchasing Technology	50,000	-	-	-	-	-	-	-	-	-	50,000	G.O. Debt
Farebox Purchasing Technology	250,000	-	-	-	-	-	-	-	-	-	250,000	Federal
Maintenance Vehicle - EV (1997)	12,000	-	-	-	-	-	-	-	-	-	12,000	G.O. Debt
Maintenance Vehicle - EV (1997)	60,000	-	-	-	-	-	-	-	-	-	60,000	Federal
Supervisor Van (2019)	-	-	-	-	-	20,000	-	-	-	-	20,000	G.O. Debt
Supervisor Van (2019)	-	-	-	-	-	100,000	-	-	-	-	100,000	Federal
TOTALS	<u>\$ 4,689,000</u>	<u>\$ 18,000</u>	<u>\$ 988,600</u>	<u>\$ 2,579,200</u>	<u>\$ 2,899,800</u>	<u>\$ 3,850,400</u>	<u>\$ 3,891,600</u>	<u>\$ 692,800</u>	<u>\$ 54,000</u>	<u>\$ 55,200</u>	<u>\$ 19,718,600</u>	
Method of Financing												
G.O. Debt	\$ 429,000	\$ 3,000	\$ 38,100	\$ 163,200	\$ 483,300	\$ 508,400	\$ 648,600	\$ 648,800	\$ 9,000	\$ 9,200	\$ 2,940,600	
State Funds	-	-	-	-	-	-	-	-	-	-	-	
Federal Funds	4,260,000	15,000	950,500	2,416,000	2,416,500	3,342,000	3,243,000	44,000	45,000	46,000	16,778,000	
TOTAL COST	<u>\$ 4,689,000</u>	<u>\$ 18,000</u>	<u>\$ 988,600</u>	<u>\$ 2,579,200</u>	<u>\$ 2,899,800</u>	<u>\$ 3,850,400</u>	<u>\$ 3,891,600</u>	<u>\$ 692,800</u>	<u>\$ 54,000</u>	<u>\$ 55,200</u>	<u>\$ 19,718,600</u>	

PARKS, RECREATION AND CULTURAL SERVICES

Parks and Recreation

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
<u>Parks Vehicles and Equipment</u>												
Pick Up 4X4	-	153,000	52,000	106,000	159,000	-	110,000	-	57,000	-	637,000	Short Term
Pick Up Truck w/plow	-	-	120,000	183,000	-	-	195,000	-	-	272,000	770,000	Short Term
Recreation Van	-	40,000	-	-	-	-	-	-	90,000	-	130,000	Short Term
72" Mower	-	-	44,000	-	138,000	-	-	-	150,000	-	332,000	Short Term
ATV (1)	15,000	-	17,000	-	-	-	-	-	44,000	-	76,000	Short Term
Recreation Line Painter (1)	5,700	11,600	-	-	-	-	-	-	-	-	17,300	Short Term
Power Broom	-	3,600	1,900	-	1,950	-	-	-	-	3,600	11,050	Short Term
Uni-Loader	-	-	-	-	-	-	-	-	100,000	-	100,000	Short Term
Snow Blower (2)	2,000	4,200	4,400	2,000	-	-	-	-	3,600	-	16,200	Short Term
Walk Behind Mower (8)	9,400	-	-	3,600	-	-	3,100	-	-	5,600	21,700	Short Term
Outboard Motor (1)	3,000	5,800	-	-	-	-	-	-	4,000	-	12,800	Short Term
Recreation Ball Diamond Machine (1)	-	29,000	-	-	31,000	-	-	-	-	-	60,000	Short Term
Water Pump	-	-	-	6,600	-	-	-	2,500	-	-	9,100	Short Term
Trailer (3)	8,400	-	27,500	15,000	3,500	-	-	-	-	-	54,400	Short Term
Mini Loader (2)	450,000	90,000	-	-	-	-	-	-	225,000	-	765,000	Short Term
Walk Behind Vacuum (1)	2,300	2,800	-	-	-	-	-	-	-	-	5,100	Short Term
Pressure Washer	-	-	-	-	3,500	-	3,500	-	-	-	7,000	Short Term
72" Tiller	-	-	-	-	2,600	-	-	-	-	-	2,600	Short Term
Flatbed Truck (SOW)	-	-	-	-	-	80,000	-	-	-	-	80,000	Short Term
Tractor	-	73,000	-	-	25,000	-	-	-	-	-	98,000	Short Term
Walk Behind Surf Rake	-	-	-	-	20,000	-	-	-	-	-	20,000	Short Term
Generator	-	1,800	1,100	-	-	-	1,500	4,200	-	-	8,600	Short Term
Lifeguard Boat(1)	3,000	3,500	-	-	-	-	-	6,000	-	-	12,500	Short Term
44" Mower	-	-	-	21,000	-	-	-	-	-	-	21,000	Short Term
Soda Blaster	-	-	-	20,000	-	-	-	-	-	-	20,000	Short Term
Compressor	-	-	-	32,000	-	-	-	-	-	-	32,000	Short Term
Fork Lift	-	-	-	36,000	-	-	-	-	-	-	36,000	Short Term
Seeder for Tractor	-	-	-	-	3,500	-	-	-	-	-	3,500	Short Term
Turf Groomer	-	-	-	-	30,000	-	-	-	-	-	30,000	Short Term
Power Fertilizer Spreader	-	-	-	-	-	18,500	-	-	-	-	18,500	Short Term
2yd Dump Truck 4x4 w/plow	-	-	-	-	-	100,000	102,000	-	106,000	-	308,000	Short Term
Top Dresser	-	-	-	-	-	5,500	-	-	-	-	5,500	Short Term
Power Lawn Edger	-	-	-	-	-	4,400	-	-	-	-	4,400	Short Term
Concrete Saw	-	-	-	-	-	2,150	-	-	-	-	2,150	Short Term
Beach Surf Rake	-	-	-	-	-	62,000	-	-	-	-	62,000	Short Term
Plate Compactor	-	-	-	-	-	-	8,500	-	-	-	8,500	Short Term
Post Driver for Compressor	-	-	-	-	-	-	5,100	3,500	-	-	8,600	Short Term
Straw Chopper	-	-	-	-	-	-	6,000	-	-	-	6,000	Short Term
Hill Mower	-	-	-	-	-	-	70,000	250,000	-	-	70,000	Short Term
Boom Flail Mower with Tractor	-	-	-	-	-	-	-	-	-	-	250,000	Short Term
Garbage Truck	-	-	-	290,000	-	-	-	-	-	-	290,000	G.O. Debt
5yd Dump Truck	-	-	-	-	-	-	-	-	-	200,000	200,000	G.O. Debt
Large Area Mower(1)	164,000	166,000	-	-	210,000	174,000	-	-	-	-	504,000	G.O. Debt
Loader	-	-	190,000	-	-	-	-	-	-	-	400,000	G.O. Debt
Back Hoe	-	-	150,000	-	-	-	-	-	-	-	150,000	G.O. Debt
Vac Truck	-	-	-	-	-	-	-	15,000	-	-	15,000	G.O. Debt
Playground Mechanic Truck	-	-	-	-	-	-	72,000	-	-	-	72,000	G.O. Debt
<u>Parks Pavement Projects</u>												
Fill/Seal/Stripe Sport Courts	3,000	30,000	-	-	5,500	-	-	-	-	-	38,500	Short Term
Full Replacement Sport Courts	45,000	-	-	-	30,000	-	30,000	-	-	-	105,000	Short Term
Bicycle Pathway Pavement Repairs	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	40,000	40,000	335,000	G.O. Debt

PARKS, RECREATION AND CULTURAL SERVICES

Parks and Recreation

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Pavement Removal & Replacement	45,000	25,000	25,000	25,000	25,000	25,000	25,000	27,000	27,000	27,000	276,000	G.O. Debt
Parking Lot Maintenance	36,000	23,000	23,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	257,000	G.O. Debt
Lincoln Parking Lot Replacement	-	250,000	-	-	-	-	-	-	-	-	250,000	G.O. Debt
PS - Lincoln Parking	12,000	-	-	-	-	-	-	-	-	-	12,000	G.O. Debt
Colonial Parking Lot Gravel	250,000	-	-	-	-	-	-	-	-	-	250,000	G.O. Debt
Colonial Park - High Street Repave	50,000	-	-	-	-	-	-	-	-	-	50,000	G.O. Debt
Racine Theatre Guild Parking Lot	70,000	-	-	-	-	-	-	-	-	-	70,000	Private
Repave Horlick Drive	-	135,000	-	-	-	-	-	-	-	-	135,000	G.O. Debt
Repave Zoo East Parking Lot	-	-	-	100,000	-	-	-	-	-	-	100,000	G.O. Debt
<u>Parks Building Improvements</u>												
Misc. Painting Park Facilities	14,000	15,000	15,000	15,000	17,000	17,000	20,000	20,000	20,000	20,000	173,000	Short Term
Hamilton Park Shelter Upgrade	30,000	-	-	-	-	-	-	-	-	-	30,000	G.O. Debt
Bowl West Building Lighting Upgrade	6,000	-	-	-	-	-	-	-	-	-	6,000	G.O. Debt
North Beach Facilities	-	-	800,000	1,000,000	600,000	-	-	-	-	-	2,400,000	G.O. Debt
North Beach Facilities	-	-	1,500,000	1,500,000	-	-	-	-	-	-	3,000,000	Private Funds
<u>Parks Land Improvements</u>												
Replace Landscape Various Parks	15,000	7,500	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	142,500	G.O. Debt
Replace Fencing in Various Locations	10,000	35,000	10,000	35,000	10,000	35,000	15,000	40,000	15,000	40,000	245,000	G.O. Debt
Replace Misc. Playground Equipment	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000	195,000	G.O. Debt
Park Signs w/landscape	18,000	-	20,000	-	22,000	-	-	-	-	-	60,000	G.O. Debt
Matson Park PG w/ Install	-	130,000	-	-	-	-	-	-	-	-	130,000	G.O. Debt
Greencrest Park PG w/ Install	-	-	137,000	-	-	-	-	-	-	-	137,000	G.O. Debt
Harvey Park PG w/ Install	130,000	-	-	-	-	-	-	-	-	-	130,000	G.O. Debt
Replace Park Benches & Garbage Cans	25,000	25,000	-	25,000	-	25,000	-	25,000	-	25,000	150,000	G.O. Debt
Bridge Repairs	15,000	-	-	-	-	-	-	-	-	-	15,000	G.O. Debt
Lincoln Park Bridge Design	150,000	-	-	-	-	-	-	-	-	-	150,000	G.O. Debt
PS-Pershing Park - Remove Old Electric	10,000	-	-	-	-	-	-	-	-	-	10,000	G.O. Debt
Root River Parks Upgrade	25,000	-	-	-	-	-	-	-	-	-	25,000	G.O. Debt
Shoreline Restoration-Pershing Park	500,000	2,000,000	1,500,000	-	-	-	-	-	-	-	4,000,000	G.O. Debt
<u>Recreation Facilities Improvements</u>												
Boat Launch Koisk Replacement	14,000	-	-	-	-	-	-	-	-	-	14,000	Short Term
Lighting Management	25,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	205,000	Short Term
Bleacher Management	5,000	10,000	5,000	10,000	5,000	15,000	5,000	15,000	5,000	15,000	90,000	Short Term
Fountain Management	10,000	10,000	10,000	10,000	10,000	10,000	15,000	15,000	15,000	15,000	120,000	Short Term
Skateboard Park Management	50,000	10,000	10,000	10,000	10,000	50,000	10,000	10,000	10,000	10,000	180,000	Short Term
<u>Recreation Land Improvements</u>												
Ball Diamond Management	33,000	27,600	28,300	29,000	39,600	49,000	42,700	38,000	47,500	38,000	372,700	Short Term
Zoo Beach Matting	25,000	-	25,000	-	25,000	-	30,000	-	30,000	-	135,000	Short Term
Turf Management	8,000	-	8,400	-	9,500	-	10,500	-	11,500	-	47,900	Short Term
TOTALS	\$ 2,336,800	\$ 3,382,400	\$ 4,804,600	\$ 3,584,200	\$ 1,546,650	\$ 787,550	\$ 894,900	\$ 586,200	\$ 1,085,600	\$ 796,200	\$ 19,805,100	
Method of Financing												
G.O. Debt	1,536,000	2,841,500	2,915,000	1,565,000	957,000	354,000	207,000	202,000	147,000	397,000	\$ 11,121,500	
Short Term Debt	730,800	540,900	389,600	519,200	589,650	433,550	687,900	384,200	938,600	399,200	5,613,600	
Private Development	70,000	-	1,500,000	1,500,000	-	-	-	-	-	-	3,070,000	
TOTAL COST	\$ 2,336,800	\$ 3,382,400	\$ 4,804,600	\$ 3,584,200	\$ 1,546,650	\$ 787,550	\$ 894,900	\$ 586,200	\$ 1,085,600	\$ 796,200	\$ 19,805,100	

PARKS, RECREATION AND CULTURAL SERVICES

Community Centers

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
<u>Land Improvement</u>												
Relandscape Community Centers	\$ 2,500	\$ -	\$ 2,500	\$ -	\$ 3,000	\$ -	\$ 3,500	\$ -	\$ 3,500	\$ 3,500	\$ 18,500	Short Term
<u>Building Improvements</u>												
Misc Painting	5,000	7,500	7,500	7,500	7,500	8,000	8,000	10,000	10,000	12,000	\$ 83,000	Short Term
Bryant Refinish Gym Floor	18,000	-	-	-	-	-	-	-	-	-	18,000	G.O. Debt
Bryant Scoreboard	-	-	10,000	-	-	-	-	-	-	-	10,000	G.O. Debt
Bryant Restroom Hand Dryers	-	-	-	-	500	-	-	-	-	-	500	Short Term
Chavez Refinish Gym Floor	-	18,000	-	-	-	-	-	-	-	-	18,000	G.O. Debt
Chavez Scoreboard	-	-	10,000	10,000	-	-	-	-	-	-	20,000	G.O. Debt
Chavez Restroom Hand Dryers	-	-	-	-	1,000	-	-	-	-	-	1,000	Short Term
Tyler-Domer Refinish Gym Floor	-	-	-	24,000	-	-	-	-	-	-	24,000	G.O. Debt
Tyler-Domer Scoreboard	-	-	-	10,000	-	-	-	-	-	-	10,000	G.O. Debt
Tyler-Domer Hand Dryers	-	-	-	-	500	-	-	-	-	-	500	Short Term
<u>TOTALS</u>	<u>\$ 25,500</u>	<u>\$ 25,500</u>	<u>\$ 30,000</u>	<u>\$ 51,500</u>	<u>\$ 12,500</u>	<u>\$ 8,000</u>	<u>\$ 11,500</u>	<u>\$ 10,000</u>	<u>\$ 13,500</u>	<u>\$ 15,500</u>	<u>\$ 203,500</u>	
<u>Method of Financing</u>												
G.O. Debt	\$ 18,000	\$ 18,000	\$ 20,000	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	
Special Purpose	-	-	-	-	-	-	-	-	-	-	-	
Short Term Debt	7,500	7,500	10,000	7,500	12,500	8,000	11,500	10,000	13,500	15,500	103,500	
<u>TOTAL COST</u>	<u>\$ 25,500</u>	<u>\$ 25,500</u>	<u>\$ 30,000</u>	<u>\$ 51,500</u>	<u>\$ 12,500</u>	<u>\$ 8,000</u>	<u>\$ 11,500</u>	<u>\$ 10,000</u>	<u>\$ 13,500</u>	<u>\$ 15,500</u>	<u>\$ 203,500</u>	

PARKS, RECREATION AND CULTURAL SERVICES

Wustum Museum

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Landscape Management	\$ 7,500	\$ 7,500	\$ 8,000	\$ 8,000	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ 82,000	Trust Funds
Soffit/Window Repair & Painting	90,000	-	-	-	-	-	-	-	-	-	90,000	Trust Funds
Painting Front & 2nd Floor Porch	-	-	-	-	-	12,000	-	-	-	-	12,000	Trust Funds
Painting Back Porch	12,000	-	-	-	-	-	-	-	-	-	12,000	Trust Funds
TOTALS	<u>\$ 109,500</u>	<u>\$ 7,500</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>	<u>\$ 8,500</u>	<u>\$ 20,500</u>	<u>\$ 8,500</u>	<u>\$ 8,500</u>	<u>\$ 8,500</u>	<u>\$ 8,500</u>	<u>\$ 196,000</u>	
Method of Financing												
GO Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Trust Funds	109,500	7,500	8,000	8,000	8,500	20,500	8,500	8,500	8,500	8,500	196,000	
TOTAL COST	<u>\$ 109,500</u>	<u>\$ 7,500</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>	<u>\$ 8,500</u>	<u>\$ 20,500</u>	<u>\$ 8,500</u>	<u>\$ 8,500</u>	<u>\$ 8,500</u>	<u>\$ 8,500</u>	<u>\$ 196,000</u>	

PARKS, RECREATION AND CULTURAL SERVICES

Zoo

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
Window Replacement w/bird deterrent Glass	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000	Zoo Donation
New Parking Lot on Gould	-	200,000	-	-	-	-	-	-	-	-	200,000	Zoo Donation
New Vet Center	2,500,000	2,500,000	-	-	-	-	-	-	-	-	5,000,000	Zoo Donation
New Education Center	2,500,000	2,500,000	-	-	-	-	-	-	-	-	5,000,000	Zoo Donation
New Event Center	-	2,500,000	-	-	-	-	-	-	-	-	2,500,000	Zoo Donation
New African Penguin Exhibit	-	2,500,000	-	-	-	-	-	-	-	-	2,500,000	Zoo Donation
New Outdoor Orangutan Exhibit	-	100,000	-	-	-	-	-	-	-	-	100,000	Zoo Donation
Mountain Exhibit Upgrade	500,000	-	-	-	-	-	-	-	-	-	500,000	Zoo Donation
TOTALS	\$ 5,525,000	\$ 10,325,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,875,000	
Method of Financing												
GO Debt	-	-	-	-	-	-	-	-	-	-	\$ -	-
Short Term Debt	-	-	-	-	-	-	-	-	-	-	-	-
Zoo Donations	5,525,000	10,325,000	25,000	-	-	-	-	-	-	-	15,875,000	
TOTAL COST	\$ 5,525,000	\$ 10,325,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,875,000	

PARKS, RECREATION AND CULTURAL SERVICES

Golf Courses

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Cost	Source
<u>Johnson Park</u>												
Irrigation Repair	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 1,500,000	Golf Revenue
Cart Path - Repair	12,500	22,000	-	-	-	-	-	-	-	30,000	180,000	Golf Revenue
Bunker sand	-	-	-	-	-	-	12,500	22,000	-	-	69,000	Golf Revenue
Parking Lot - Upper	-	-	-	-	-	-	-	-	75,000	-	75,000	Golf Revenue
Parking Lot - Lower	-	-	85,000	-	-	-	-	-	-	-	85,000	Golf Revenue
Drainage	-	-	-	-	-	-	-	-	-	-	20,000	Golf Revenue
Patio Addition	40,000	10,000	-	-	-	10,000	-	-	-	-	80,000	Golf Revenue
Gravel Behind Clubhouse	10,000	40,000	-	-	-	-	-	-	-	-	10,000	Golf Revenue
Tee Renovations	-	-	-	-	35,000	-	-	-	-	-	35,000	Golf Revenue
Window Replacement	-	-	-	15,000	-	-	-	-	-	-	15,000	Golf Revenue
Door Replacement	-	-	-	-	-	-	20,000	-	-	-	20,000	Golf Revenue
Pavillion Paint	-	-	-	80,000	-	-	-	-	-	-	80,000	Golf Revenue
Security System	-	-	-	10,000	-	-	-	-	-	-	10,000	Golf Revenue
Clubhouse Foundation Repair	-	-	-	-	-	-	20,000	-	-	-	20,000	Golf Revenue
Restroom Upgrades	3,500	-	-	-	-	-	-	-	-	-	3,500	Golf Revenue
Pavillion Restrooms	-	-	-	-	-	-	-	75,000	-	-	75,000	Golf Revenue
Dumpster area Paving	45,000	-	-	-	-	-	-	-	-	-	45,000	Golf Revenue
Roof Replacement - Maintenance Bldg	-	-	-	20,000	-	-	-	-	-	-	20,000	Golf Revenue
Maintenance Shop Paving	-	45,000	-	-	-	-	-	-	-	-	45,000	Golf Revenue
Behind Clubhouse Paving	-	-	-	-	45,000	-	-	-	-	-	45,000	Golf Revenue
Sand/Dirt Bins	-	-	-	-	-	25,000	-	-	-	-	25,000	Golf Revenue
Clubhouse Paint	-	-	-	2,000	-	10,000	-	-	-	-	12,000	Golf Revenue
<u>Washington Park</u>												
Bathroom Improvements	4,500	-	-	-	-	-	-	-	-	-	4,500	Golf Revenue
Drainage	-	5,000	-	-	-	-	-	-	-	-	5,000	Golf Revenue
First Hole Fairway Repair	-	-	-	-	35,000	-	-	-	-	-	35,000	Golf Revenue
<u>Shoop Park</u>												
Window Replacement	-	-	-	40,000	-	-	-	-	-	-	40,000	Golf Revenue
Deck	-	-	25,000	-	-	-	-	-	-	-	25,000	Golf Revenue
5th Hole Drainage	20,000	-	-	-	-	-	-	-	-	-	20,000	Golf Revenue
Split Rail/Cart Path 7th Hole	-	15,000	-	-	-	-	-	-	-	-	15,000	Golf Revenue
Chimney Repair	-	5,000	-	-	-	-	-	-	-	-	5,000	Golf Revenue
TOTALS	\$ 165,500	\$ 172,000	\$ 140,000	\$ 197,000	\$ 1,615,000	\$ 45,000	\$ 52,500	\$ 97,000	\$ 105,000	\$ 30,000	\$ 2,619,000	
Method of Financing												
Golf Revenues	\$ 165,500	\$ 172,000	\$ 140,000	\$ 197,000	\$ 1,615,000	\$ 45,000	\$ 52,500	\$ 97,000	\$ 105,000	\$ 30,000	\$ 2,619,000	
Wastewater Utility Surcharge	-	-	-	-	-	-	-	-	-	-	-	
TOTAL COST	\$ 165,500	\$ 172,000	\$ 140,000	\$ 197,000	\$ 1,615,000	\$ 45,000	\$ 52,500	\$ 97,000	\$ 105,000	\$ 30,000	\$ 2,619,000	

PARKS, RECREATION AND CULTURAL SERVICES

Cemetery

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2030	2032	Total Cost	Source
Replace Roads and Walks	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	G.O. Debt
Road Maintenance						15,000	15,000	15,000	15,000	15,000	75,000	Short Term
Landscape Maintenance	5,000	5,000	7,500	7,500	7,500	7,500	7,500	7,500	7,500	-	62,500	Short Term
Various Plantings	5,000	5,000	5,000	5,000	5,000	7,500	7,500	8,000	8,000	-	56,000	Short Term
Prof Serv Roads and Walks	18,000	18,000	-	-	-	-	-	-	-	-	36,000	Short Term
Cemetery Vehicle	-	-	-	-	-	43,000	-	-	-	-	43,000	Short Term
Pickup (4X4)	-	-	-	-	-	-	44,000	-	-	-	44,000	Short Term
Storm Water Drain Management	5,000	5,000	5,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	64,000	Storm Water
Graceland												
Outside Storage Bin	-	15,000	-	-	-	-	-	-	-	-	15,000	Short Term
Park Signs	10,000	-	-	-	-	-	-	-	-	-	10,000	Short Term
Public Restroom Upgrades	25,000	-	-	-	-	-	-	-	-	-	25,000	Short Term
Mound												
Mound Chapel Reseal Doors	-	-	7,500	-	-	-	7,500	-	-	-	15,000	Short Term
Park Signs	10,000	-	-	-	-	-	-	-	-	-	10,000	Short Term
Mound Fountain Management	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	Crypt Fund
Mound Power Wash Crypt Face	5,000	-	-	-	-	7,500	-	-	-	-	12,500	Crypt Fund
TOTALS	\$ 88,000	\$ 553,000	\$ 530,000	\$ 24,500	\$ 24,500	\$ 92,500	\$ 93,500	\$ 42,500	\$ 42,500	\$ 27,000	\$ 1,518,000	
Method of Financing												
G.O. Debt	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	
Short Term Debt	73,000	43,000	20,000	12,500	12,500	73,000	81,500	30,500	30,500	15,000	391,500	
Storm Water Utility	5,000	5,000	5,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	64,000	
Crypt Fund	10,000	5,000	5,000	5,000	5,000	12,500	5,000	5,000	5,000	5,000	62,500	
TOTAL COST	\$ 88,000	\$ 553,000	\$ 530,000	\$ 24,500	\$ 24,500	\$ 92,500	\$ 93,500	\$ 42,500	\$ 42,500	\$ 27,000	\$ 1,518,000	

PARKS, RECREATION AND CULTURAL SERVICES

Civic Centre

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2030	2032	Total Cost	Source
Pipe and Drape, Tables, Carts, Crowd cntrl.	\$ -	\$ 25,000	\$ 50,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	G.O. Debt
Fork Lift	-	-	-	-	35,000	-	-	-	-	-	35,000	G.O. Debt
ATV	-	30,000	-	-	-	-	-	-	-	-	30,000	G.O. Debt
Truck	-	-	30,000	-	-	-	-	-	-	-	30,000	G.O. Debt
FESTIVAL SITE IMPROVEMENTS												
FH Interior Renovations	-	25,000	-	20,000	-	25,000	-	-	-	-	70,000	G.O. Debt
FH Grounds Improvements	-	-	15,000	-	25,000	15,000	-	-	-	-	55,000	G.O. Debt
FH Security System Upgrades	-	-	10,000	-	-	10,000	-	-	-	-	20,000	G.O. Debt
FH Outdoor Stage upgrades	-	-	-	-	30,000	-	-	-	-	-	30,000	G.O. Debt
FH Pro Shop Interior	-	20,000	-	-	-	20,000	-	-	-	-	40,000	G.O. Debt
FH Digital Signage	-	25,000	-	-	-	-	-	-	-	-	25,000	G.O. Debt
FH Carpet (Green Room / Office)	-	20,000	-	-	-	-	-	-	-	-	20,000	G.O. Debt
FH Paint (Under Colonnade)	-	40,000	-	-	-	-	-	-	-	-	40,000	G.O. Debt
FH Paint (White Band)	-	40,000	-	-	-	-	-	-	-	-	40,000	G.O. Debt
FH Restroom Renovations	-	-	-	80,000	-	-	-	-	-	-	80,000	G.O. Debt
MEMORIAL HALL IMPROVEMENTS												
MH VFD Replacement	-	-	-	50,000	-	-	-	-	-	-	50,000	G.O. Debt
MH Fire Curtain Treatment	-	-	-	20,000	-	-	-	-	-	-	20,000	G.O. Debt
MH Tuck pointing	-	-	-	-	-	350,000	-	-	-	-	350,000	G.O. Debt
MH Lighting Upgrade	-	25,000	-	-	-	25,000	-	-	-	-	50,000	G.O. Debt
MH Security System Upgrades	-	10,000	-	-	-	10,000	-	-	-	-	20,000	G.O. Debt
FESTIVAL SITE EQUIPMENT												
FH Kitchen Equipment	-	25,000	-	25,000	-	25,000	-	-	-	-	75,000	Short Term
FH Portable Dance Floor	-	-	-	-	-	20,000	-	-	-	-	20,000	Short Term
FH Civic Centre Chairs	-	15,000	15,000	-	15,000	15,000	-	-	-	-	60,000	Short Term
FH Grounds Equipment Replacement	-	-	-	15,000	-	15,000	-	-	-	-	30,000	Short Term
FH Event Bar Tops	-	10,000	-	-	10,000	-	-	-	-	-	20,000	Short Term
FH Floor Scrubber	-	10,000	-	-	-	10,000	-	-	-	-	20,000	Short Term
FH Main Floor Carpet	-	30,000	-	-	-	-	-	-	-	-	30,000	Short Term
FH Portable Bars	-	-	15,000	-	-	15,000	-	-	-	-	30,000	Short Term
FH Window Shades (Green Room)	-	-	20,000	-	-	-	-	-	-	-	20,000	Short Term
FH Sound System Upgrades/Replacement	-	-	30,000	-	-	-	-	-	-	-	30,000	Short Term
MEMORIAL HALL EQUIPMENT												
MH Kitchen Equipment	-	25,000	-	25,000	-	25,000	-	-	-	-	75,000	Short Term
MH Dishwasher/Flatware Replacement	-	-	20,000	-	30,000	20,000	-	-	-	-	70,000	Short Term
MH Sound System	-	-	20,000	-	-	-	-	-	-	-	20,000	Short Term
TOTALS	\$ -	\$ 375,000	\$ 225,000	\$ 260,000	\$ 170,000	\$ 625,000	\$ -	\$ -	\$ -	\$ -	\$ 1,655,000	
Method of Financing												
G.O. Debt	\$ -	\$ 260,000	\$ 105,000	\$ 195,000	\$ 115,000	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ 1,155,000	
Short Term Debt	-	115,000	120,000	65,000	55,000	145,000	-	-	-	-	500,000	
TOTAL COST	\$ -	\$ 375,000	\$ 225,000	\$ 260,000	\$ 170,000	\$ 625,000	\$ -	\$ -	\$ -	\$ -	\$ 1,655,000	

Water Utility

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2030	2032	Total Cost	Source
GENERAL PLANT												
Roof Replacement	\$ 200,000	\$ 195,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 405,000	Revenue
Computer Replacements	15,000	15,000	-	-	-	-	-	-	-	-	30,000	Revenue
Confined Space and SCBA Safety Equip	28,000	-	-	-	-	-	-	-	-	-	28,000	Revenue
Service Building Feedwater/Condensate	10,000	-	-	-	-	-	-	-	-	-	10,000	Revenue
Pavement Concrete-Asphalt Upgrades	106,000	-	-	-	-	-	-	-	-	-	106,000	Revenue
Membrane Recirculation Line Replacement	303,000	-	-	-	-	-	-	-	-	-	303,000	Revenue
Membrane Chemical Feed Pump Replacement	29,000	-	-	-	-	-	-	-	-	-	29,000	Revenue
Low Lift Pump/VFD/Motor Replacement	700,000	-	-	-	-	-	-	-	-	-	700,000	Revenue Bond
	\$ 1,391,000	\$ 210,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,611,000	
AUTOMOTIVE												
Utility Trucks	\$ 140,000	\$ 97,000	\$ 114,000	\$ -	\$ -	\$ 397,000	\$ -	\$ 54,000	\$ 63,000	\$ -	\$ 865,000	Revenue
Pickup/SUVs	67,000	41,000	-	-	31,000	46,000	50,000	155,000	-	58,000	448,000	Revenue
Vans	-	-	96,000	74,000	72,000	37,000	42,000	55,000	-	-	376,000	Revenue
Dump Trucks	214,000	-	-	-	-	-	-	-	227,000	228,000	669,000	Revenue
Backhoe/Loader	-	-	-	232,000	-	-	183,000	192,000	30,000	-	637,000	Revenue
	\$ 421,000	\$ 138,000	\$ 210,000	\$ 306,000	\$ 103,000	\$ 480,000	\$ 275,000	\$ 456,000	\$ 320,000	\$ 286,000	\$ 2,995,000	
WATER TREATMENT												
SCADA & Process Controls	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 500,000	Revenue
Filter Plant Rehab	1,000,000	6,000,000	5,000,000	5,000,000	-	-	-	-	-	-	17,000,000	SDWFL
Membrane Module Replacement	400,000	400,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,200,000	Revenue
Anthractive Media Replenishment	-	40,000	-	-	40,000	-	-	40,000	-	-	120,000	Revenue
Corrosion Control Chem Feed System Rt	75,000	-	-	-	-	-	-	-	-	-	75,000	Revenue
On-line Water Quality Monitors	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000	Revenue
	\$ 1,540,000	\$ 6,505,000	\$ 5,365,000	\$ 5,365,000	\$ 405,000	\$ 365,000	\$ 365,000	\$ 405,000	\$ 365,000	\$ 365,000	\$ 21,045,000	
METERS												
Meter Replacement	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	4,000,000	Revenue
	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	4,000,000	
DISTRIBUTION SYSTEM												
Watermain Replacement	\$ 2,000,000	\$ 1,500,000	\$ 2,500,000	\$ 2,000,000	\$ 2,600,000	\$ 2,730,000	\$ 2,870,000	\$ 3,010,000	\$ 3,160,000	\$ 3,320,000	25,690,000	Revenue Bond
Hwy 20 WM-West Blvd to Marquette (DC	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000	Revenue Bond
Green Bay Rd - Hwy 20 to Hwy 11 (DOT	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000	Revenue Bond
Closing Loops & 3" Main Repl	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	Revenue
Lead Service Replacement-Public Side C	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000	Revenue Bond
Valve Replacement	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	Revenue
Hydrant Replacement	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	Revenue
Trimble Handheld Units & Tablet	32,000	-	-	-	-	-	-	-	-	-	32,000	Revenue
Hydrant Backflow Preventers	-	10,000	-	10,000	-	10,000	-	10,000	-	10,000	50,000	Revenue
Oversizing - Watermains (Regional OS)	150,000	150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,100,000	REC Fees
12" WM Water St (Marquette to Grand)	-	-	-	-	-	-	-	-	-	350,000	350,000	Revenue
12" WM Lake Ave (8th St to 10th St)	-	-	-	-	-	-	-	-	400,000	-	400,000	Revenue
42" WM Main St to Perry Tank-2 phases	6,500,000	5,000,000	-	-	-	-	-	-	-	-	11,500,000	Revenue Bond
	\$ 9,857,000	\$ 9,335,000	\$ 3,775,000	\$ 4,285,000	\$ 3,875,000	\$ 4,015,000	\$ 4,145,000	\$ 4,295,000	\$ 4,835,000	\$ 4,955,000	\$ 53,372,000	
TOTALS	\$ 13,609,000	\$ 16,588,000	\$ 9,750,000	\$ 10,356,000	\$ 4,793,000	\$ 5,260,000	\$ 5,185,000	\$ 5,556,000	\$ 5,920,000	\$ 6,006,000	\$ 83,023,000	
Method of Financing												
Revenue Bonds	\$ 10,200,000	\$ 9,000,000	\$ 3,500,000	\$ 4,000,000	\$ 3,600,000	\$ 3,730,000	\$ 3,870,000	\$ 4,010,000	\$ 4,160,000	\$ 4,320,000	\$ 50,390,000	
REC Fees	150,000	150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,100,000	
Revenue (Rates/Reserves)	2,259,000	1,438,000	1,150,000	1,256,000	1,093,000	1,430,000	1,215,000	1,446,000	1,660,000	1,586,000	14,533,000	
State-Safe Drinking Water Fund Loan	1,000,000	6,000,000	5,000,000	5,000,000	-	-	-	-	-	-	17,000,000	
TOTAL COST	\$ 13,609,000	\$ 16,588,000	\$ 9,750,000	\$ 10,356,000	\$ 4,793,000	\$ 5,260,000	\$ 5,185,000	\$ 5,556,000	\$ 5,920,000	\$ 6,006,000	\$ 83,023,000	

Wastewater Utility

Project Description and Location	2023	2024	2025	2026	2027	2028	2029	2030	2030	2032	Total Cost	Source
<u>GENERAL PLANT</u>												
Laboratory Equipment	\$ 50,000	\$ 110,000	40,000	-	-	-	-	-	-	-	\$ 200,000	Revenue
Roof Replacement	445,000	305,000	-	-	-	-	-	-	-	-	750,000	Revenue
Office Furnishings Upgrade	-	6,000	-	-	-	-	-	-	-	-	6,000	Revenue
PLC & SCADA Equipment	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	Revenue
Computer Replacements	5,000	5,000	10,000	-	-	-	-	-	-	-	20,000	Revenue
Clarifier Equipment Rehab	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	Revenue
Tank Drainage Pump #3	-	35,000	-	-	-	-	-	-	-	-	35,000	Revenue
LINKO Pretreatment Software	10,000	-	-	-	-	-	-	-	-	-	10,000	Revenue
Grounds Maintenance Equipment	31,000	-	-	-	-	-	-	-	-	-	31,000	Revenue
Vactor Dump Pad Expansion	40,000	-	-	-	-	-	-	-	-	-	40,000	Revenue
Grit Removal Baffle System	65,000	65,000	-	-	-	-	-	-	-	-	130,000	Revenue
Grinder and Pump Installation	55,000	-	-	-	-	-	-	-	-	-	55,000	Revenue
Garage Building Roof Structure Replac	120,000	-	-	-	-	-	-	-	-	-	120,000	Revenue
Final Clarifier Scum Collection Replace	-	300,000	-	-	-	-	-	-	-	-	300,000	Revenue
Final Clarifier Launder Covers	-	300,000	300,000	-	-	-	-	-	-	-	900,000	Revenue
Solids Analysis Probes	25,000	-	-	-	-	-	-	-	-	-	25,000	Revenue
Property Development	-	2,000,000	-	-	-	-	-	-	-	-	2,000,000	Reserves
Facilities Plan Plant Upgrade	10,500,000	12,200,000	-	500,000	8,500,000	-	-	-	-	-	31,700,000	CWFL
	\$ 11,446,000	\$ 15,426,000	\$ 450,000	\$ 900,000	\$ 8,600,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 37,322,000	
<u>AUTOMOTIVE</u>												
Pickup Trucks/Vans/SUVs	\$ -	\$ -	\$ 39,000	\$ 34,000	\$ 47,000	\$ 32,000	\$ 114,000	\$ 46,000	\$ -	\$ 34,000	346,000	Revenue
Utility Trucks	-	-	-	-	-	41,000	52,000	54,000	70,000	-	217,000	Revenue
Vactor	434,000	-	-	-	-	-	-	-	642,000	-	1,076,000	Revenue
Sample Van	-	60,000	-	-	-	-	-	-	-	-	60,000	Revenue
Loader	-	-	-	-	-	39,000	-	-	300,000	-	339,000	Revenue
	\$ 434,000	\$ 60,000	\$ 39,000	\$ 34,000	\$ 47,000	\$ 112,000	\$ 166,000	\$ 100,000	\$ 1,012,000	\$ 34,000	\$ 2,038,000	
<u>COLLECTION SYSTEM</u>												
LS Controls/Building	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000	Revenue
Lift Station #5 Hatch Replacement	45,000	-	-	-	-	-	-	-	-	-	45,000	Revenue
At North Beach Dev LS (city)	-	500,000	-	-	-	-	-	-	-	-	500,000	Surcharge
Field Meters and Samplers	7,000	7,000	7,000	7,000	40,000	-	-	-	-	-	68,000	Revenue
Lift Station Generator Replacement	60,000	60,000	-	-	-	-	-	-	-	-	120,000	Revenue
LS #9 Pump Replacement	15,000	-	-	-	-	-	-	-	-	-	15,000	Revenue
Safety Site 10 Meter/Sensor	7,000	-	-	-	-	-	-	-	-	-	7,000	Revenue
Interceptor Improvement Projects	705,000	725,000	125,000	625,000	125,000	125,000	125,000	125,000	125,000	125,000	2,930,000	Revenue
Chicory Rd Interceptor-Storage	3,000,000	5,000,000	9,200,000	-	-	-	-	-	-	-	17,200,000	CWFL
Goold-Main Storage-Sewer Improve	1,000,000	14,000,000	14,000,000	-	-	-	-	-	-	-	29,000,000	CWFL
Racine LS#1 Storage (10.0 MG)	-	-	-	-	-	-	-	40,000,000	-	-	40,000,000	CWFL
Pike River LS Storage (11.0 MG)	-	-	-	-	-	44,000,000	-	-	-	-	44,000,000	CWFL
	\$ 4,839,000	\$ 20,392,000	\$ 23,432,000	\$ 632,000	\$ 165,000	\$ 44,125,000	\$ 125,000	\$ 40,125,000	\$ 125,000	\$ 125,000	\$ 134,085,000	
TOTALS	\$ 16,719,000	\$ 35,878,000	\$ 23,921,000	\$ 1,566,000	\$ 8,812,000	\$ 44,337,000	\$ 391,000	\$ 40,325,000	\$ 1,237,000	\$ 259,000	\$ 173,445,000	
<u>Method of Financing</u>												
Revenue (Rates/Reserves)	\$ 2,219,000	\$ 4,178,000	\$ 721,000	\$ 1,066,000	\$ 312,000	\$ 337,000	\$ 391,000	\$ 325,000	\$ 1,237,000	\$ 259,000	\$ 11,045,000	
Surcharges	-	500,000	-	-	-	-	-	-	-	-	500,000	
Regional-Other Cost of Service	-	-	-	-	-	-	-	-	-	-	-	
Clean Water Fund Loan	14,500,000	31,200,000	23,200,000	500,000	8,500,000	44,000,000	-	40,000,000	-	-	161,900,000	
TOTAL COST	\$ 16,719,000	\$ 35,878,000	\$ 23,921,000	\$ 1,566,000	\$ 8,812,000	\$ 44,337,000	\$ 391,000	\$ 40,325,000	\$ 1,237,000	\$ 259,000	\$ 173,445,000	

APPENDIX

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the

"surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of

the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.