

# City of Racine, Wisconsin 2024 OPERATING & CAPITAL BUDGET



Adopted Version - 11/14/2023



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# INTRODUCTION



# **Operating Budget Process and Timeline**

The City will prepare an annual budget for all operating funds in accordance with §4.26-§4.33, of the Municipal Code of Ordinances, which incorporates, by reference, §65.90 and §62.12 of the Wisconsin State Statutes.

The ordinance, in general, requires:

- A budget for governmental and proprietary funds.
- A budget be available for public inspection.
- A public hearing prior to adoption by the Common Council.
- An itemization of all indebtedness, expenditures, revenues, and anticipated surpluses.

A two-thirds (2/3) vote of the entire membership of the Common Council is required to modify an adopted appropriation.

The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports comparing actual revenues and expenditures to budgeted amounts.

- Budget amendments and transfers modifying the adopted appropriation unit are initiated by the department. After review by the Finance Department, the transfer is forwarded to Administration for recommendation of approval to the Finance Committee, with final approval by the Common Council.
- Budget transfers within a departmental appropriation unit are initiated by the department. The Finance Department reviews for availability of funds and approves.
- Carryover of prior year budget fund authorization is initiated by the department. The requests are reviewed by the Finance Department and Administration for recommendation of approval to the Finance Committee with final approval by the Common Council, generally in May of the subsequent year.

Increases to the adopted budgets are primarily made in the following situations:

- Emergency situation
- Non recurring appropriations with offsetting revenues
- Carry-over of prior year appropriations

The following process establishes the City of Racine's operating budget and timeline for the ensuing fiscal calendar year.

- The City's operating budget process begins with the development of the budget calendar and instructions to department heads regarding the expenditure and revenue policy of the Mayor. This policy will include fiscal and operational guidelines as well as guidelines relating to budgetary increases, etc.
- Departments prepare budget requests and estimated projections, which provide the Finance Department and Administration with information to analyze the requests against previous budget years and against the total overall needs of the City.
- The Mayor, City Administrator, Director of Finance, and Assistant Director of Finance review department budgets with each department head and staff.
- Upon completion of these deliberations, the Finance Department will prepare the Proposed Budget for presentation by the Mayor to the legislative body. The legislative body refers the Proposed Budget to the Committee of the Whole. The Committee of the Whole is responsible for review of the Proposed Budget and referral to the Common Council for adoption.
- The City holds a public hearing on the budget and a Committee of the Whole meeting to deliberate the Proposed Budget and any amendments recommended by the Committee of the Whole.
- $\circ~$  The budget is adopted by the Common Council through appropriate resolutions.
- Once the budget is adopted, the Finance Department makes the adopted version of the budget document available to all departments, the legislative body and the public.

City of Racine, Wisconsin | 2024 Adopted Budget

#### Nov 2, 2023

Mayor's Budget Address and distribution of operating and capital budgets to Common Council

#### Nov 6, 2023

Budget Committee of the Whole Meeting - All Departments and Capital

#### Nov 8, 2023

Public Hearing and Committee of the Whole

#### Nov 9, 2023

Budget Committee of the Whole Meeting - Amendments for approval

#### Nov 14, 2023

Special Common Council Meeting - Budget Adoption

### **FINANCIAL POLICIES**

#### **RESERVE POLICIES**

- Per Section 46-63 of the Municipal Code, the common council shall maintain an undesignated fund balance within the general fund in accordance with the audit and accounting guide, Audits of State and Local Governmental Units. Such fund balance shall be maintained at a minimum of 20% of the general fund appropriations adopted for the subsequent budget year. The percentage calculation shall be performed annually upon the adoption of the budget for the general fund, based on the city's prior year undesignated general fund balances as set forth in its audited financial statements.
- Per Section 46-64 of the Municipal Code, The common council shall maintain an undesignated fund balance within the health insurance *fund* in accordance with the audit and accounting guide, Audits of State and Local Governmental Units. Such fund balance shall be maintained at a minimum of 5% of the health insurance fund appropriations adopted for the subsequent budget year. The percentage calculation shall be performed annually upon the adoption of the budget for the health insurance *fund*, based on the city's prior year undesignated health insurance fund balances as set forth in its audited financial statements. Any shortfall shall be appropriated and transferred from the undesignated general fund balance to the extent possible.
- All general obligation debts will be paid through a general debt service fund. Operating budgets will be prepared to meet the annual principal, interest, and service charge costs for each fund. Net debt service requirements (debt service expenditures less debt service revenue) will be funded through the general tax levy.

#### DEBT POLICIES

- The City will confine long-term borrowing to capital improvements and equipment with high cost and long expected useful life.
- The City will follow a policy of full disclosure on every financial report and bond prospectus.
- The City will use short term debt for cash flow and bond or note anticipation purposes.
- The City will first look at current available resources before using debt to fund capital improvements.
- Section 67.03 (1) of the Wisconsin State Statutes provides that the amount of indebtedness of a municipality shall not exceed 5 percent of the equalized valuation of the taxable property in the municipality.

#### **ACCOUNTING POLICIES**

- The accounts of the City are presented on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for by using a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures.
- The books and records of the City are maintained in conformance with accounting principles accepted as the standard in the industry. The only exception to conformance with accounting principles result from State or Federal law.
- An annual audit will be performed by an independent accounting firm.
- The accounting records of the City are maintained on the modified accrual basis of accounting for the General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, Expendable Trust Funds

and Agency Funds. The accrual basis of accounting is used for the Enterprise Funds, Internal Service Funds, and Non-Expendable Trust Funds.

• In general, under the modified accrual basis of accounting, revenues are recognized when they become measurable and available as new current assets. Expenditures are generally recognized when the related fund liability is incurred. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized when liabilities are incurred without regard to receipt or disbursement of each.

# MAYOR

# **Cory Mason**

# **Common Council**

President: Terry McCarthy

Jeff Coe
Mollie Jones
Olivia Davis
Amanda Paffrath
Melissa Kaprelian
Jeffrey Peterson
Maurice Horton
Marcus T. West
Terry McCarthy
Sam Peete
Mary Land
Henry Perez
Renee Kelly
Alicia Jarrett
Cory Sebastian

# City of Racine Administrative Managers

City Administrator City Attorney City Development City Librarian Department of Community Safety Department of Customer Service Finance/Treasurer Fire Department Human Resources Information Technology Municipal Judge Parks Recreation & Cultural Services Police Department Public Health Public Works Transit Wastewater Utility Water Utility

Paul Vornholt Scott Letteney Walter Williams Nick Demske (Interim) John Tate, II Tara McMenamin Kathleen Fischer Chief Steve Hansen La'Neka Horton Adele Edwards Judge Robert Weber Tom Molbeck Chief Alexander Ramirez Dottie-Kay Bowersox John Rooney Trevor Jung Nate Tillis Mike Gitter

# Council Committees 2023-2024

#### Finance & Personnel Committee

Marcus West - Chair Mary Land Amanda Paffrath Maurice Horton Terry McCarthy

#### Public Works & Services Committee

Mollie Jones - Chair Olivia Davis Renee Kelly Alicia Jarrett Henry Perez

#### Public Safety & Licensing Committee

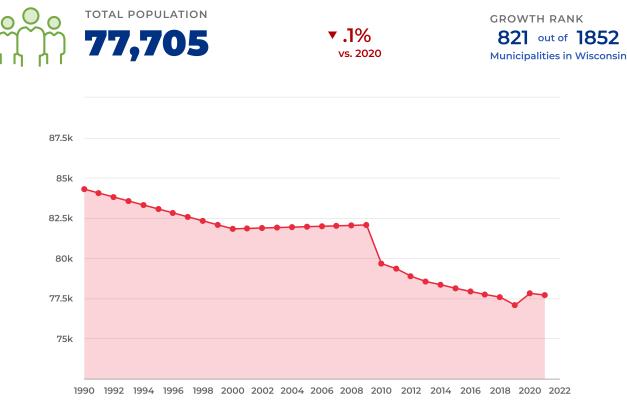
Sam Peete - Chair Melissa Kaprelian Cory Sebastian Jeff Coe Jeffrey Peterson

Committee of the Whole All Alders

#### Executive Committee

Mayor Cory Mason Council President Terry McCarthy Finance & Personnel Committee Chair Marcus West Public Works & Services Committee Chair Mollie Jones Public Safety & Licensing Committee Chair Sam Peete Alder at Large Mary Land

### **Population Overview**

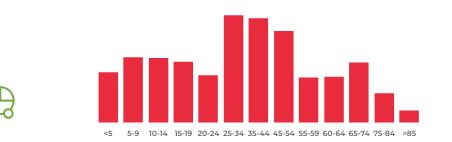


\* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

\* Data Source: American Community Survey 5-year estimates



#### POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

\* Data Source: American Community Survey 5-year estimates

### **Household Analysis**



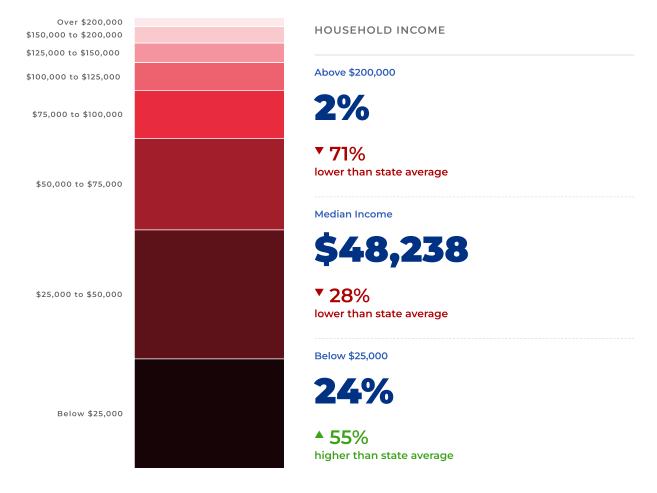
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



\* Data Source: American Community Survey 5-year estimates

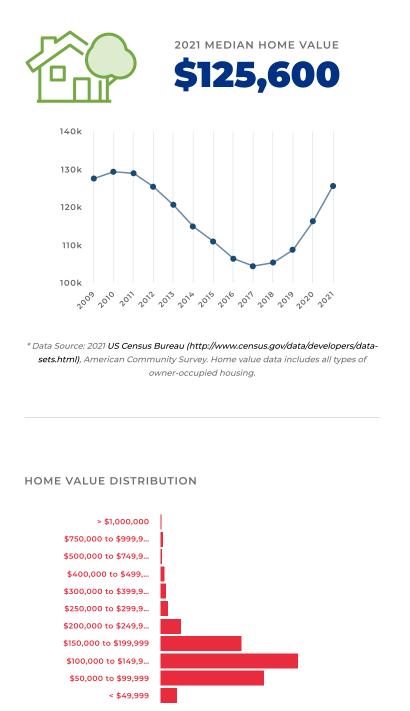
# **Economic Analysis**

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



\* Data Source: American Community Survey 5-year estimates

# **Housing Overview**



HOME OWNERS VS RENTERS Racine State Avg. 32% Rent 45% Rent 68% 55% Own Own

\* Data Source: 2021 US Census Bureau (http://www.census.gov/data/developers/datasets.html), American Community Survey. Home value data includes all types of owner-occupied housing. \* Data Source: 2021 US Census Bureau (http://www.census.gov/data/developers/datasets.html), American Community Survey. Home value data includes all types of owner-occupied housing.

# **BUDGET OVERVIEW**

# **Executive Overview**

The City of Racine maintains a budget document as a tool for financial planning. The City uses a decentralized approach to creating the budget; that is, department heads and managers develop and create the working numbers that fill the line items with direction and advice from the Mayor, City Administrator and the Finance Department. This document is also used to provide additional information about City departments including the services provided, significant goals and initiatives and the associated funding impacts for 2024. Although this budget was developed to look beyond 2024, maintaining delivery of current services to the citizenry while complying with the State imposed expenditure restraint and tax levy limits continues to be a challenge.

While this budget was not as challenging as in recent years, primarily due to funds available from the American Rescue Plan, the development of this budget still came with challenges. The City continues to face a structural deficit that has the cost of services increasing while major revenue sources remain flat. Funding from the federal government, under the American Rescue Plan, and hard choices that were made by the Common Council in previous budgets, gave us a reprieve from another year of difficult decisions. The 2024 budget addresses challenges like employee recruitment and retention and also includes funding for additional support for public safety, the expansion of strategic initiatives, and the continued commitment to provide essential services. While the 2024 budget development was easier than in recent years, we will continue to face budget stabilization challenges in the future. Throughout 2024, we will continue to investigate ways to reduce costs and increase revenues, yet still provide competitive compensation and benefits for our employees, and essential services to the citizenry.

Items of Interest in the 2024 Budget	
Fire Salary Increases per Labor Contract	\$ 1,500,000
Police Salary Increases per Labor Contract	2,500,000
Salary Increase COLA 4% Increase for Non Represented Full and Part Time Employees	1,500,000
H.S.A Contributions	850,000
Increase Tuition Reimbursement	100,000
Health Insurance Increases	1,500,000
Software Maintenance Increases	300,000
2024 Election Costs	950,000

Funding for employee recruitment, retention, support for public safety and commitment to essential services can be found throughout the budget. 2024 is a Presidential Election year so funding for Elections is higher than in most years.

#### **REVENUE HIGHLIGHTS**

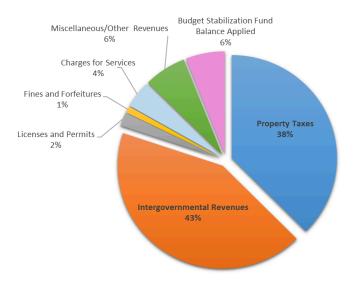
General Fund revenues are made up of various categories. The various categories and the 2024 budget impact for each are discussed below.

General Fund Revenues										
2023 to 2024 Budget										
2023 Budget 2024 Budget Change Percent Chang										
Property Taxes	\$	34,062,025	\$	34,260,340	\$ 198,315	0.58%				
Other Taxes		400,000		400,000	-	0.00%				
Intergovernmental Revenues		33,788,261		38,842,795	5,054,534	14.96%				
Licenses and Permits		1,982,405		1,915,750	(66,655)	-3.36%				
Fines and Forfeitures		1,022,000		922,000	(100,000)	-9.78%				
Charges for Services		4,304,500		1,787,550	(2,516,950)	-58.47%				
Intergovernmental Charges for Services		1,912,834		2,058,450	145,616	7.61%				
Miscellaneous Revenues		575,028		690,279	115,251	20.04%				
Other Financing Sources		5,232,604		4,887,176	(345,428)	-6.60%				
Budget Stabilization Fund Balance Applied		3,500,000		5,497,328	1,997,328	57.07%				
Total Revenues	\$	86,779,657	\$	91,261,668	\$4,482,011	5.16%				

• <u>Property taxes-</u> Property taxes in the general fund increased by about .58% which correlates closely to our permitted tax increase from *net new construction*.

- *Intergovernmental Revenues-* This line item reflects the \$5M increase in shared revenue authorized by the State of Wisconsin.
- <u>Licenses and permits-</u> The amount of revenue that is generated from permit and development fees is based on the development and construction market. The 2024 budget reflects a slight decrease to remain conservative with revenue estimates.
- *Fines and Forfeitures* The 2024 budget has been reduced due to negative results in public safety fines due to staffing shortages.
- <u>Charges for services-</u>Includes revenues such as ambulance billing, fire inspection fees, recreation and other park fees. This category decreased for the 2024 budget as a result of moving EMS ambulance billing into a separate special revenue fund to appropriately segregate both costs and revenues associated with EMS billing.
- <u>Miscellaneous Revenues</u>, of which interest income is the largest component, increased slightly in 2024 as a result of rising interest earnings. This is a conservative budget for interest earnings as the market is volatile at this time.
- <u>Other Financing Sources</u>- This category includes the PILOT (*payment in lieu of tax*) payment from the Water Department and transfer from other funds. The 2024 other financing sources decreased due to a decrease in the PILOT from Water. The PILOT payment from water is based on the Tax Rate and it is anticipated that the Tax Rate will decrease for 2024 and therefore the City will receive less revenue.
- *Fund Balance Applied* This category reflects in 2024 portion of the lost revenue applied from the American Rescue Plan funds that the City received in 2021, referred to as budget stabilization. The increase is a result of the labor contract settlements in 2023, which was wage not budgeted in the prior year. Undesignated or Wage Provision general fund balance has *not* been applied in the 2024 budget.

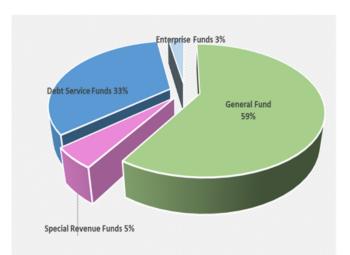
The largest components of the General Fund revenues are Property Taxes and Intergovernmental Revenues. The City largest operating fund continues to rely heavily on State Shared Revenue and Property Taxes. Below depicts the general fund revenues by category.



Intergovernmental revenues include all grants and contributions received from the State and Federal government as well as other local governments. The City's largest intergovernmental revenues come from the State of Wisconsin under the State Shared Revenue and Expenditure Restraint Program and account for about \$33 million of revenue in the General fund. The City's State Shared Revenue increased by about \$5 million for 2024.

#### **Property Tax Levy by Fund**

The Tax Levy for 2024 is \$58,148,474 which is a 2.3% increase from the prior year due primarily to debt service requirements. The tax levy consists of two components, an **operational levy** and a **debt service levy**. The operational levy increased by the amount permitted by the State of Wisconsin under the levy limit calculation of 1.14%.



The City property tax levy represents 38% of the total General Fund revenues. The City allocates tax levy to the general fund, special revenue funds, debt service funds, and enterprise funds, with general fund and the debt service fund having the largest allocation.

#### Property Tax Levy Allocation by Type

	2019	2020	2021	2022	2023	2024
	Budget	Budget	Budget	Budget	Budget	Budget
Operating Levy	\$ 37,309,197	\$37,609,000	\$37,674,692	\$37,892,894	\$38,241,246	\$38,673,00
Debt Service Levy	 17,013,053	16,211,230	19,500,000	18,600,000	18,600,000	19,475,47
	\$ 54,322,250	\$53,820,230	\$57,174,692	\$ 56,492,894	\$56,841,246	\$ 58,148,47

#### Levy Limits

Levy limits restrict the annual levy growth by net new construction. Local governments continue to be under levy limits imposed by the State. Under the levy limits, the tax levy cannot exceed the percentage increase in the City's net new construction percentage (with a few exceptions). Net new construction has been almost non-existent in the city since this policy was invoked. The formula allows for no increase in operating levy dollars to support the rate of inflation. With the construction of the boutique hotel and Belle City Square, the net new construction for the City of Racine was our highest recorded in 2024 at 1.10% while the County is at 1.60%. Net new construction allowed for an operating tax levy increase of just over \$430,000.

#### NET NEW CONSTRUCTION 2023

COMUN	MUNICIPALITY	2022 EQUALIZED VALUE	2023 NET NEW CONSTRUCTION	PERCENT
51002	TOWN OF BURLINGTON	917,228,600	6,316,700	0.69%
51006	TOWN OF DOVER	486,342,700	6,778,200	1.39%
51010	TOWN OF NORWAY	1,259,578,700	9,735,200	0.77%
51016	TOWN OF WATERFORD	885,983,300	11,483,400	1.30%
51104	VILLAGE OF CALEDONIA	3,102,954,000	63,846,100	2.06%
51121	VILLAGE OF ELMWOOD PARK	54,725,900	27,000	0.05%
51151	VILLAGE OF MOUNT PLEASANT	4,772,311,900	102,958,600	2.16%
51161	VILLAGE OF NORTH BAY	46,520,300	0	0.00%
51168	VILLAGE OF RAYMOND	702,205,900	13,554,300	1.93%
51176	VILLAGE OF ROCHESTER	435,134,500	11,463,300	2.63%
51181	VILLAGE OF STURTEVANT	888,848,300	15,359,500	1.73%
51186	VILLAGE OF UNION GROVE	504,610,300	25,408,100	5.04%
51191	VILLAGE OF WATERFORD	711,597,600	13,951,900	1.96%
51192	VILLAGE OF WIND POINT	333,063,000	1,037,000	0.31%
51194	VILLAGE OF YORKVILLE	829,135,100	14,133,400	1.70%
51206	CITY OF BURLINGTON *	1,275,950,700	1,363,500	0.11%
51276	CITY OF RACINE	4,585,521,700	50,637,900	1.10%
51999	COUNTY OF RACINE	21,791,712,500	348,054,100	1.60%

#### Intergovernmental Revenues-State Shared Revenues

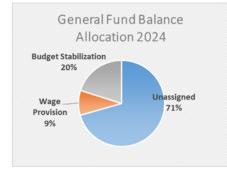
The largest portion of intergovernmental revenues comes from the State shared revenue and expenditure restraint programs. This program has been in existence for many years and is the largest source of non-tax levy revenue in the General Fund. It accounts for about 43% of the total General Fund revenue for 2024. The City's state shared revenues have decreased substantially since 2010 but will increase by \$5 million in 2024.

Shared Revenue includes county and municipal aid, supplemental county and municipal aid, utility aid, and expenditure restraint incentive program aid. It is distributed to Wisconsin municipalities and counties in July and November each year under sec. 79.02, Wis. Stats.

Shared revenue also includes the \$2.6 million the City receives under the expenditure restraint program. The program limits the operating expenditure increase to an inflationary calculation performed by the State. Although not finalized, current projections anticipate an allowable expenditure increase of 5.4%. The 2024 budget as adopted is under the expenditure restraint limit.

#### **RESERVE FUNDS/FUND BALANCE**

The City maintains both undesignated fund balance, and assigned fund balance. Fund balance is assigned within the General Fund for both wage provision and for budget stabilization as authorized by the Common Council. Per Resolution 0863-21 any unassigned General Fund Balance that is in excess of 25%, but no more than 30% of the subsequent year's expenditures shall be assigned to **Wage and Benefit Provision**. Any General Fund balance in excess of 30% of the subsequent year's expenditures shall be assigned to the **Budget Stabilization Provision**.



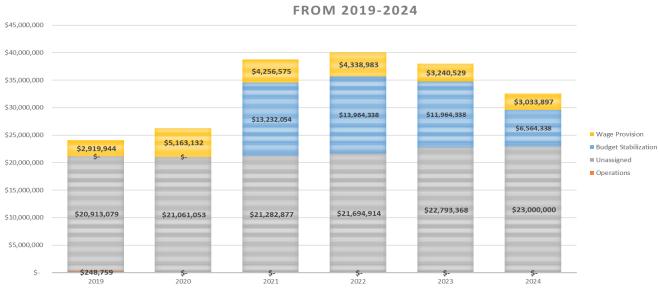
The 2022 budget introduced, by resolution, a fund balance assigned for budget stabilization. Budget stabilization fund balance is a portion of the lost revenue category of the American Rescue Plan funds that the City received in 2021 that will be utilized for budget stabilization over the next two years. As anticipated, the

2024 budget will appropriate \$5.5M of budget stabilization reserves. Undesignated or Wage Provision fund balance have not been applied in the 2024 budget.

#### **RESERVE FUNDS/FUND BALANCE**

The 2024 budget does not allocate general fund wage provision or unassigned reserves. Spendable general fund reserves will remain at a very high level of approximately \$38M at the end of 2023 or over 41% of the 2024 estimated budget.

Budget stabilization fund balance has been applied in the 2024 budget and will continue to be applied over the next 2 years.

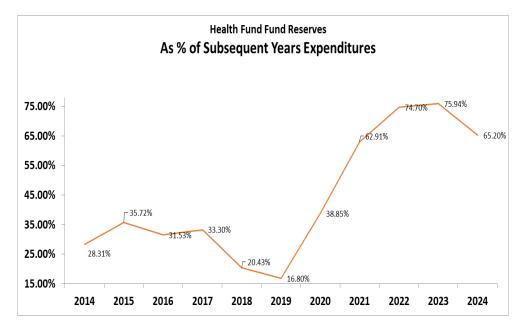


#### GENERAL FUND RESERVES FROM 2019-2024

#### **RESERVE FUNDS/FUND BALANCE**

The City also maintains a designated Healthcare Fund balance. Although these reserve funds may be used as revenue to support the Healthcare Fund expenditures, such fund balance shall be maintained at a minimum of 5% of the Healthcare appropriations adopted for the subsequent budget year.

The City aggressively used health care reserves in prior years, however for the last three years the healthcare reserves have been applied at much lower levels, so that they are available for unanticipated healthcare cost fluctuations in future years.



The 2024 budget appropriates \$931,750 of reserve funds used primarily as a sharing of savings with the employees resulting in continued HSA contributions to employees. While the City continues to see positive results in healthcare, costs are beginning to rise and we have seen about a 10% increase in claims from 2022-2023. Fund balance remains high, significantly exceeding the 5% required threshold. Due to the unknown impact on medical claims activity in 2023 and 2024 the City has been conservative with the use of reserves to stabilize the budget.

The healthcare fund budget reflects an increase in costs for 2024 with increases in prescription claims, and retiree costs being the largest factor. The City continues to struggle with the costs associated with legacy retiree benefits. City HSA contributions are dependent on funding available and the action of the Common Council annually.

#### <u>General Fun</u>d

#### **EXPENDITURE HIGHLIGHTS**

The largest operating fund, the General Fund expenditure budget for 2024 has an increase of approximately \$4.4M, or 5.1% from 2023.

General Fund Expenditures 2023 to 2024 Budget										
2023 Budget 2024 Budget Change Percent Change										
General Government	\$	12,836,650	\$	14,745,834	\$ 1,909,184	14.87%				
Health		3,087,761		3,594,248	506,487	16.40%				
Public Safety		48,082,966		48,892,464	809,498	1.68%				
Public Works		12,105,497		12,547,566	442,069	3.65%				
Education and Recreation		7,514,821		8,174,807	659,986	8.78%				
Community Development		3,151,962		3,306,749	154,787	4.91%				
Total Expenditures	\$	86,779,657	\$	91,261,668	\$4,482,011	5.16%				

The general fund reflects the continued support for essential services including public safety with increases in all departmental categories. General fund expenditures include a 4% wage increase for all non-represented full and part time employees as well as significant a wage increase for Police and Fire in accordance with labor contracts. The General fund also includes a significant budget increase for the 2024 Presidential election.

#### Health Department- this area includes:

• Increase relates to salary increases and less grant funding to cover wages.

Public Safety- this area includes:

- Continued significant funding for overtime costs for the Police Department
- Increase in wages associated with the settled labor contracts for both Police and Fire
- Reclassification of EMS expenses out of the General fund and into a segregated Special Revenue Fund.

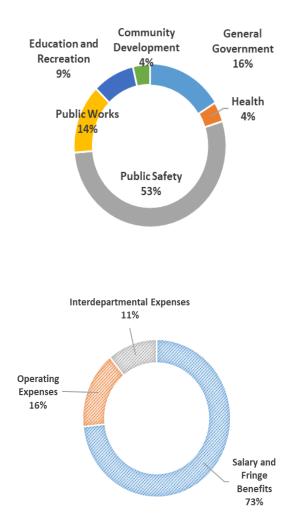
<u>Public Works-</u> this area includes an increase for:

- Salaries, Overtime, and service costs associated with the transfer station transition plan for the first 6 months of the year
- Contracted services amounts to cover some vacant positions

General Government- this area includes an increase for:

- $\circ~$  Salaries, supplies, and contracted services for the administration of the 2024 elections
- Increase in employee benefits in Human Resources increasing the tuition reimbursement program
- Creation of the Customer Service Department

The 2024 general fund budget reflects the continued support of essential services. The budget maintains City services, while increasing support for election administration and customer service. Personnel costs (salary and fringe benefits) continue to be the driving force of the general fund expenditures, while public safety constitutes more than half of our budgetary costs.



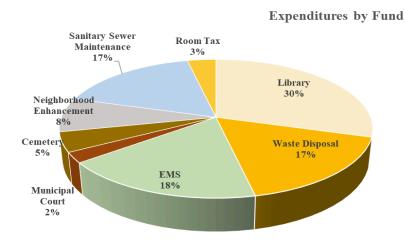
#### **Special Revenue Funds**

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specific purposes (other than debt service or capital projects). Budgeted special revenue funds are primarily supported by revenue sources other than property tax levy, but

may have some tax levy support.

Expenditures by Special Reven	ue	Fund
Library	\$	4,594,420
Waste Disposal		2,643,810
EMS		2,800,000
Municipal Court		378,580
Cemetery		714,313
Neighborhood Enhancement		1,236,854
Sanitary Sewer Maintenance		2,636,560
Room Tax		536,000
Total Expenditures	\$	15,540,537

Expenditures in the special revenue funds remain relatively similar to the prior year budget. EMS services, although previously classified in the general fund, have been reclassified into a segregated special revenue fund to achieve more transparent accountability of both the revenues and expenditures associated with EMS operations.



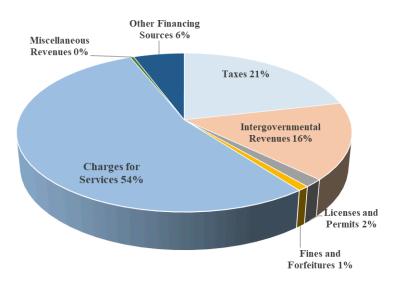
Library continues to be the largest special revenue fund comprising 30% of the special revenue fund budget. While many of the other special revenue funds are supported by fees, library is primarily supported by City tax levy and intergovernmental revenues. The EMS fund is new for the 2024 budget and is funded by charges for services rendered.

#### Special Revenue Funds

Revenues in the special revenue funds remain relatively similar to the prior year budget.

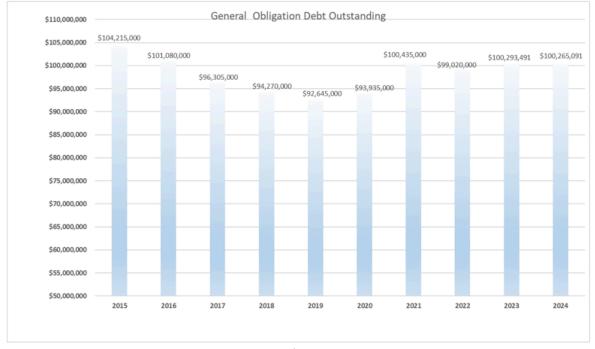
Revenues by Source	
Taxes	3,333,660
Intergovernmental Revenues	2,428,603
Licenses and Permits	250,000
Fines and Forfeitures	150,000
Charges for Services	8,430,947
Miscellaneous Revenues	61,500
Other Financing Sources	885,827
Total Revenues	\$ 15,540,537

Charges for services is the primary revenue source for the special revenue funds with the majority of the charges being collected from EMS fees, recycling fees and sanitary sewer maintenance fees. Due to continued cost increases across all categories, the majority of fees will have increases in 2024 including recycling, sanitary sewer maintenance and cemetery.

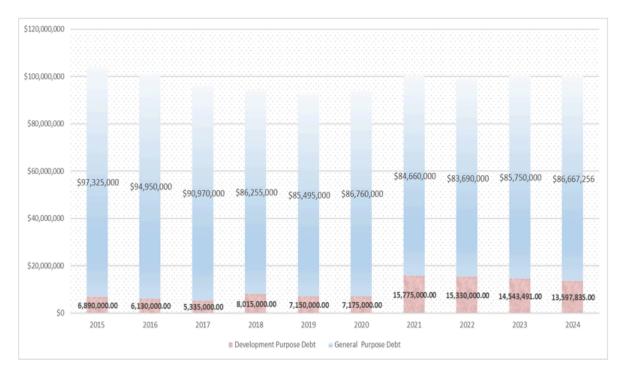


#### **Debt Administration**

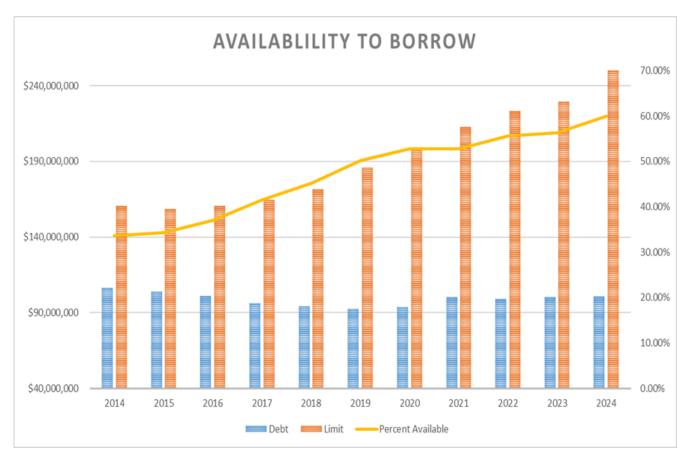
The City has a Standard & Poor's bond rating of Aa-. That rating was based on the City's solid financial operation, strong reserve balances, and a manageable debt plan. In order to maintain this rating, the City needs to continue its responsible budgeting while maintaining a sound reserve balance. The City's overall level of indebtedness will increase about .29% from 2023 to 2024, primarily due to aging infrastructure, yet debt outstanding is still well below the 2015 level.



Development purpose debt accounts for about \$14 million of our outstanding debt. Development purpose debt has increased over the last few years to support various development projects including the Hotel Verdant and the Belle City Square Development. These developments, and others like it, have a substantial positive economic impact on our community including increased net new construction, increased assessed and equalized value.



The City's debt capacity is an indicator of fiscal stability and is based on the equalized value of the City. As equalized value rises, our borrowing capacity increases. Our estimated debt limit for 2024 is \$250M, leaving our estimated borrowing capacity at 59.9%, the highest it has been in 10 years.



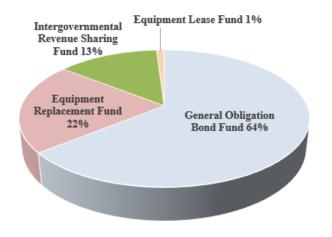
#### **Capital Project Funds**

Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. The City has four budgeted capital project funds, with annual costs totaling around \$19.5M.

Expenditures by Capital Project Fund									
					Percent				
	- 2	2023 Budget	2024 Budget	Change	Change				
General Obligation Bond Fund	\$	14,607,971	\$12,329,525	\$ (2,278,446)	-15.60%				
Equipment Replacement Fund		3,603,664	4,261,075	657,411	18.24%				
Intergovernmental Revenue Sharing Fund		2,287,545	2,645,429	357,884	15.64%				
Equipment Lease Fund		-	200,000	200,000	100.00%				
Total Expenditures	\$	20,499,180	\$ 19,436,029	\$ (1,063,151)	-5.19%				

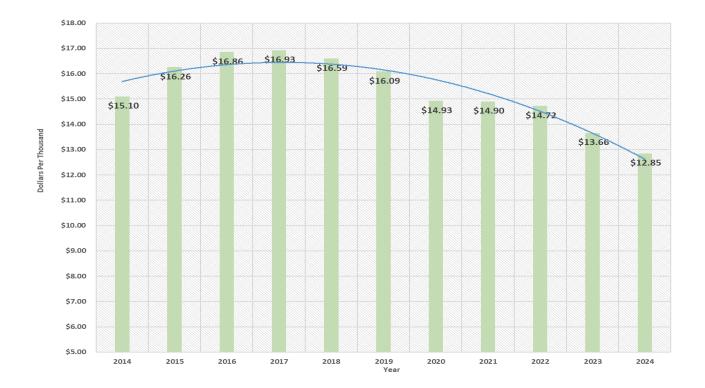
#### There are a few items of interest in the 2024 budget.

- In the General Obligation Bond Fund, the City will be borrowing less than in the prior year as the transfer station was a unique expenditure borrowed for in 2023.
- An Equipment Lease fund was developed for 2024 to account for the expenses associated with leasing vehicles. This is being used primarily for police vehicles. The program is funded by the sale of vehicles and vehicle trade in. The leasing option is readily used by other governmental units and allows us more consistent replacement options in the future and mitigates many of the supply chain issues we have been experiencing with police vehicles.



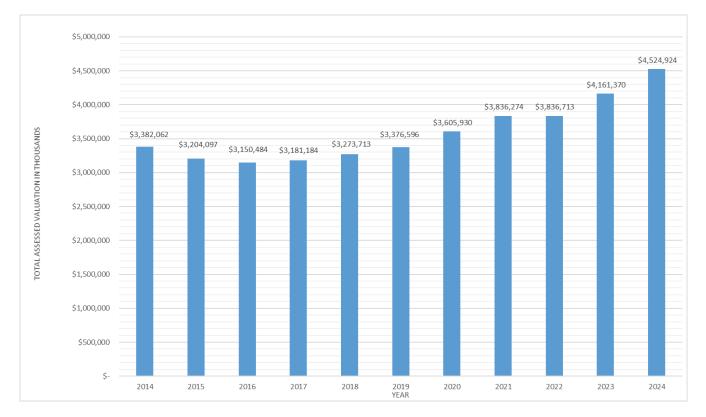
#### Tax Rate

Based on assessed values, the tax rate is anticipated to decrease by 5.92% to \$12.85 per thousand. The tax rate is down over \$4.08 or 24.09% from the highest point in 2017. Assessed values are above \$4 billion and are the highest they have ever been.



#### **Assessed Value**

Assessed values will increase about 8.7% overall and will be at the highest levels in history.

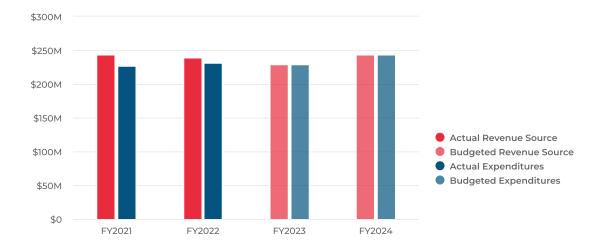


# **FUND SUMMARIES**



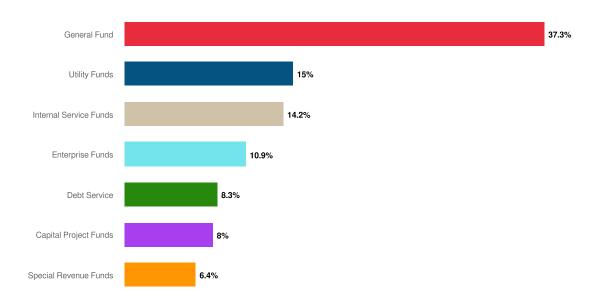
### Summary

City of Racine, Wisconsin is projecting \$244.13M of revenue in FY2024, which represents a 6.1% increase over the prior year. Budgeted expenditures are projected to increase by 6.3% or \$14.44M to \$244.41M in FY2024.

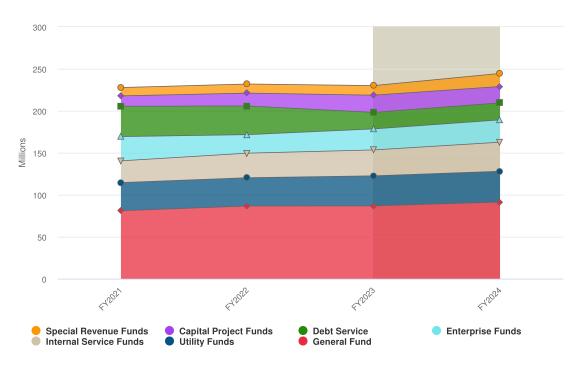


# **Summary of Expenditures - All Funds**

2024 Expenditures by Fund



#### **Budgeted and Historical Expenditures by Fund**

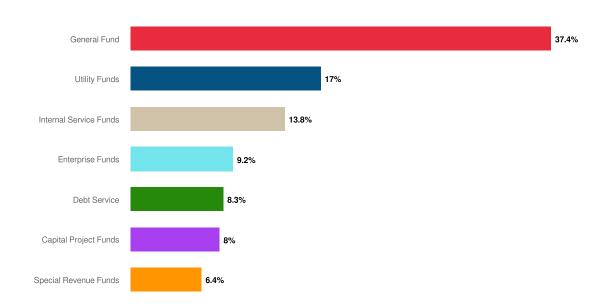


Grey background indicates budgeted figures.

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
General Fund	\$80,964,131	\$86,652,628	\$86,779,657	\$91,261,668	5.2%
Special Revenue Funds					
Library	\$4,126,831	\$4,421,594	\$4,296,716	\$4,594,420	6.9%
Recycling	\$1,811,356	\$1,793,445	\$2,302,696	\$2,643,810	14.8%
EMS	\$0	\$0	\$0	\$2,800,000	N/A
Municipal Court	\$354,511	\$326,983	\$370,544	\$378,580	2.2%
Cemetery	\$570,443	\$611,489	\$697,129	\$714,313	2.5%
Neighborhood Enhancement	\$1,010,605	\$1,185,821	\$1,069,731	\$1,236,854	15.6%
Sanitary Sewer Maintenance	\$1,417,558	\$1,932,771	\$2,206,529	\$2,636,560	19.5%
Health Lab	\$276,967	\$146,303	\$0	\$0	0%
Room Tax	\$349,415	\$410,041	\$469,500	\$536,000	14.2%
Total Special Revenue Funds:	\$9,917,686	\$10,828,447	\$11,412,845	\$15,540,537	36.2%
Debt Service	\$36,076,763	\$34,152,357	\$19,680,649	\$20,291,004	3.1%
Capital Project Funds					
GO Bond Fund	\$8,029,053	\$10,732,821	\$14,607,971	\$12,329,525	-15.6%
Equipment Replacement Fund	\$3,815,254	\$3,454,478	\$3,603,664	\$4,261,075	18.2%
Equip Lease	\$0	\$0	\$0	\$200,000	N/A
Intergovernmental Revenue Sharing	\$549,387	\$1,127,108	\$2,287,545	\$2,645,429	15.6%
Total Capital Project Funds:	\$12,393,695	\$15,314,407	\$20,499,180	\$19,436,029	-5.2%
Enterprise Funds					
Transit	\$19,455,422	\$12,957,849	\$12,776,889	\$13,085,692	2.4%
Parking System	\$1,156,525	\$1,518,071	\$2,453,324	\$1,857,650	-24.3%
Stormwater Utility	\$7,762,677	\$6,786,197	\$8,879,879	\$10,613,529	19.5%
Civic Centre	\$315,644	\$609,874	\$649,000	\$859,000	32.4%
Radio Communication Resources	\$196,333	\$173,411	\$256,157	\$174,077	-32%
Total Enterprise Funds:	\$28,886,601	\$22,045,402	\$25,015,249	\$26,589,948	6.3%
Utility Funds					
Water Utility	\$21,289,742	\$21,076,784	\$22,619,000	\$23,037,000	1.8%
Wastewater Utility	\$12,202,130	\$12,532,464	\$13,095,806	\$13,659,248	4.3%
Total Utility Funds:	\$33,491,872	\$33,609,248	\$35,714,806	\$36,696,248	2.7%
Internal Service Funds					
Equipment Maintenance	\$4,035,472	\$4,607,969	\$5,155,748	\$5,274,900	2.3%
Information Systems	\$3,319,243	\$3,739,734	\$4,649,326	\$6,732,458	44.8%
Building Complex	\$2,825,080	\$3,054,077	\$3,398,559	\$3,573,997	5.2%
Insurance	\$15,619,218	\$17,746,802	\$17,550,020	\$18,839,522	7.3%
Telephone	\$110,042	\$90,906	\$112,100	\$174,200	55.4%
Total Internal Service Funds:	\$25,909,055	\$29,239,488	\$30,865,753	\$34,595,077	12.1%
Total:	\$227,639,802	\$231,841,977	\$229,968,139	\$244,410,511	6.3%

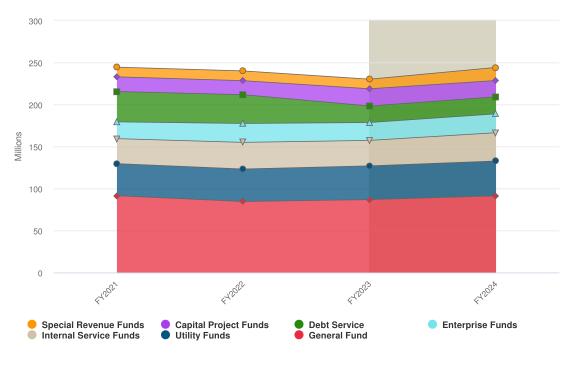


### **Summary of Revenues - All Funds**



2024 Revenue by Fund

#### **Budgeted and Historical Revenue by Fund**



Grey background indicates budgeted figures.

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
General Fund					
Property Taxes	\$33,717,000	\$33,946,449	\$34,062,025	\$34,260,340	0.6%
Other Taxes	\$477,447	\$469,847	\$400,000	\$400,000	0%
Intergovernmental Revenues	\$33,875,664	\$34,073,741	\$33,788,261	\$38,842,795	15%
Licenses & Permits	\$2,339,448	\$2,134,392	\$1,982,405	\$1,915,750	-3.4%
Fines & Forfeitures	\$998,605	\$806,611	\$1,022,000	\$922,000	-9.8%
Charges for Services	\$4,789,315	\$5,393,998	\$4,304,500	\$1,787,550	-58.5%
Intergovernmental Charges for Services	\$1,849,168	\$1,910,541	\$1,912,834	\$2,058,450	7.6%
Miscellaneous Revenues	\$231,015	-\$1,858,035	\$575,028	\$712,279	23.9%
Other Financing Sources	\$13,143,952	\$7,642,921	\$8,732,604	\$10,362,504	18.7%
Total General Fund:	\$91,421,614	\$84,520,466	\$86,779,657	\$91,261,668	5.2%
Special Revenue Funds					
Property Taxes	\$2,879,692	\$2,865,444	\$2,831,721	\$2,818,660	-0.5%
Other Taxes	\$453,948	\$583,298	\$447,000	\$515,000	15.2%
Intergovernmental Revenues	\$2,027,180	\$2,473,293	\$2,328,899	\$2,428,603	4.3%
Licenses & Permits	\$216,205	\$251,983	\$250,000	\$250,000	0%
Fines & Forfeitures	\$165,812	\$143,892	\$160,000	\$150,000	-6.2%
Charges for Services	\$5,475,847	\$4,771,404	\$4,636,725	\$8,430,947	81.8%
Intergovernmental Charges for Services	\$0	\$40,153	\$0	\$0	0%
Miscellaneous Revenues	\$124,522	\$19,090	\$55,500	\$61,500	10.8%
Other Financing Sources	\$152,325	\$474,006	\$703,000	\$885,827	26%
Total Special Revenue Funds:	\$11,495,531	\$11,622,563	\$11,412,845	\$15,540,537	<b>36.2</b> %
Debt Service					
Property Taxes	\$19,500,000	\$18,600,000	\$18,600,000	\$19,475,474	4.7%
Other Financing Sources	\$16,593,198	\$15,657,242	\$1,080,649	\$815,530	-24.5%
Total Debt Service:	\$36,093,198	\$34,257,242	\$19,680,649	\$20,291,004	3.1%
Capital Project Funds					
Intergovernmental Revenues	\$2,153,251	\$2,195,189	\$2,187,545	\$2,465,429	12.7%
Miscellaneous Revenues	\$118,717	-\$267,772	\$301,000	\$449,000	49.2%
Other Financing Sources	\$15,267,645	\$14,751,648	\$18,010,635	\$16,521,600	-8.3%
Total Capital Project Funds:	\$17,539,612	\$16,679,065	\$20,499,180	\$19,436,029	-5.2%
Enterprise Funds					
Property Taxes	\$1,078,000	\$1,081,000	\$1,347,500	\$1,594,000	18.3%
Other Taxes	\$44	\$49	\$0	\$0	0%
Intergovernmental Revenues	\$9,195,073	\$10,022,918	\$7,434,694	\$6,705,000	-9.8%
Fines & Forfeitures	\$135	\$75,000	\$75,000	\$55,000	-26.7%
Charges for Services	\$8,457,057	\$9,123,424	\$9,317,797	\$11,094,267	19.1%

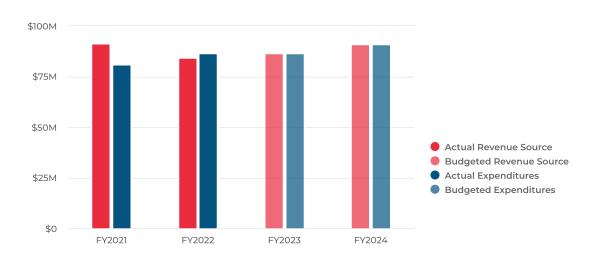
Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Intergovernmental Charges for Services	\$1,004,554	\$873,312	\$1,238,530	\$1,246,177	0.6%
Miscellaneous Revenues	\$246,061	-\$8,951	\$435,278	\$425,700	-2.2%
Other Financing Sources	\$0	\$1,342,324	\$1,434,950	\$1,327,904	-7.5%
Total Enterprise Funds:	\$19,980,924	\$22,509,076	\$21,283,749	\$22,448,048	5.5%
Utility Funds					
Charges for Services	\$35,989,707	\$36,121,981	\$37,168,981	\$37,700,537	1.4%
Miscellaneous Revenues	\$2,166,933	\$2,556,254	\$2,999,836	\$3,763,016	25.4%
Total Utility Funds:	\$38,156,640	\$38,678,235	\$40,168,817	\$41,463,553	3.2%
Internal Service Funds					
Intergovernmental Revenues	\$12,661	\$27,034	\$24,500	\$24,500	0%
Charges for Services	\$435,967	\$520,997	\$528,863	\$462,163	-12.6%
Intergovernmental Charges for Services	\$26,261,102	\$27,170,231	\$25,597,443	\$27,868,489	8.9%
Miscellaneous Revenues	\$2,229,058	\$2,446,291	\$1,882,589	\$1,983,600	5.4%
Other Financing Sources	\$838,604	\$1,547,470	\$2,295,358	\$3,345,425	45.7%
Total Internal Service Funds:	\$29,777,393	\$31,712,023	\$30,328,753	\$33,684,177	11.1%
Total:	\$244,464,912	\$239,978,670	\$230,153,650	\$244,125,016	6.1%



The General Fund is the City's largest operating fund and it includes essential services such as Public Health, Public Safety, Public Works, Community Development, Parks, Recreational, & Cultural Services, and General Government (Finance, Mayor, City Administration, Attorney's Office, Human Resources, Non-departmental).

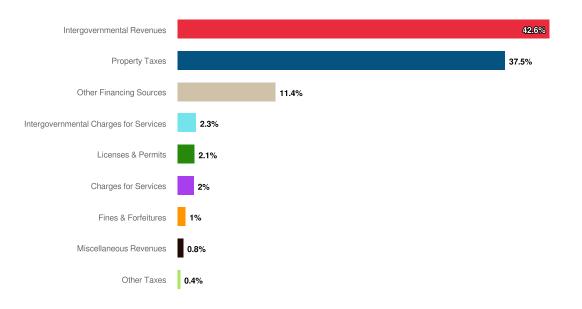


City of Racine, Wisconsin is projecting \$91.26M of revenue in FY2024, which represents a 5.2% increase over the prior year. Budgeted expenditures are projected to increase by 5.2% or \$4.48M to \$91.26M in FY2024.

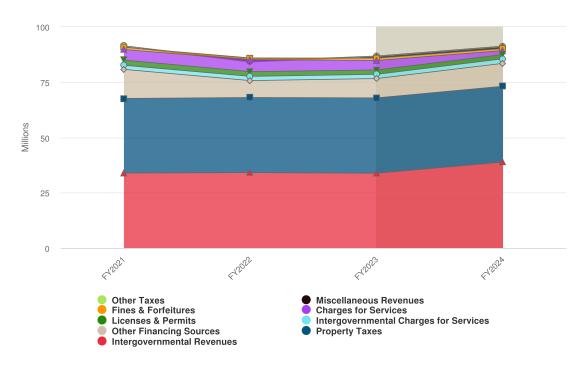


### **General Fund - Revenues by Source**

2024 Budgeted General Fund Revenues by Source



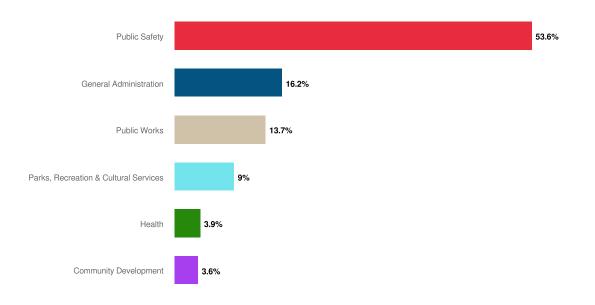




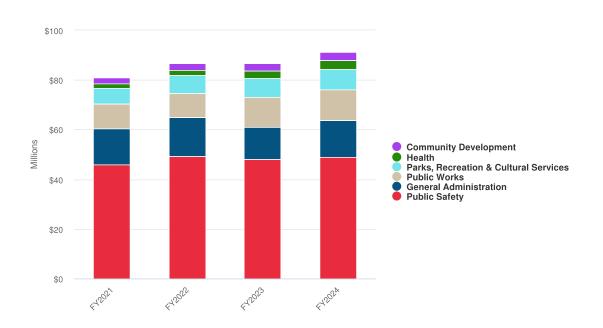
Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source					
Property Taxes	\$33,717,000	\$33,946,449	\$34,062,025	\$34,260,340	0.6%
Other Taxes	\$477,447	\$469,847	\$400,000	\$400,000	0%
Intergovernmental Revenues	\$33,875,664	\$34,073,741	\$33,788,261	\$38,842,795	15%
Licenses & Permits	\$2,339,448	\$2,134,392	\$1,982,405	\$1,915,750	-3.4%
Fines & Forfeitures	\$998,605	\$806,611	\$1,022,000	\$922,000	-9.8%
Charges for Services	\$4,789,315	\$5,393,998	\$4,304,500	\$1,787,550	-58.5%
Intergovernmental Charges for Services	\$1,849,168	\$1,910,541	\$1,912,834	\$2,058,450	7.6%
Miscellaneous Revenues	\$231,015	-\$1,858,035	\$575,028	\$712,279	23.9%
Other Financing Sources	\$13,143,952	\$7,642,921	\$8,732,604	\$10,362,504	18.7%
Total Revenue Source:	\$91,421,614	\$84,520,466	\$86,779,657	\$91,261,668	5.2%

## **General Fund - Expenditures by Function**

2024 Budgeted General Fund Expenditures by Function



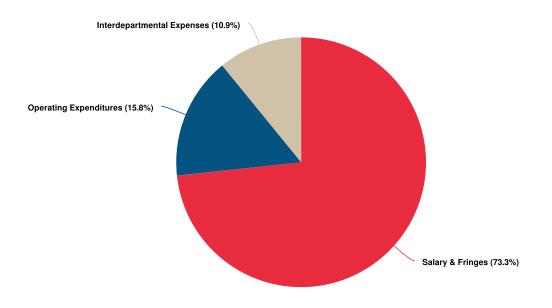
#### **Budgeted and Historical Expenditures by Function**



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures					
General Administration	\$14,545,033	\$15,649,345	\$12,836,650	\$14,745,834	14.9%
Health	\$1,572,580	\$2,130,387	\$3,087,761	\$3,594,248	16.4%
Public Safety	\$46,008,444	\$49,201,067	\$48,082,966	\$48,892,464	1.7%
Public Works	\$9,915,355	\$9,922,519	\$12,105,497	\$12,547,566	3.7%
Parks, Recreation & Cultural Services	\$6,403,485	\$7,100,315	\$7,514,821	\$8,174,807	8.8%
Community Development	\$2,519,234	\$2,648,995	\$3,151,962	\$3,306,749	4.9%
Total Expenditures:	\$80,964,131	\$86,652,628	\$86,779,657	\$91,261,668	<b>5.2</b> %

# **General Fund - Expenditures by Expense Type**

**Budgeted Expenditures by Appropriation Unit** 



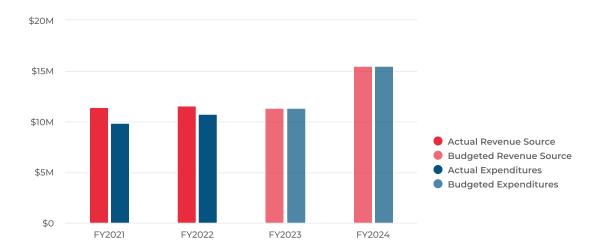
Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$62,659,287	\$65,922,032	\$64,391,865	\$66,881,962	3.9%
Operating Expenditures	\$11,328,867	\$12,814,993	\$13,357,149	\$14,459,905	8.3%
Interdepartmental Expenses	\$6,971,921	\$7,915,602	\$9,030,643	\$9,919,801	9.8%
Capital Outlay	\$4,056	\$0	\$0	\$0	0%
Total Expense Objects:	\$80,964,131	\$86,652,628	\$86,779,657	\$91,261,668	<b>5.2</b> %



Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specific purposes (other than debt service or capital projects). Budgeted special revenue funds are primarily supported by revenue sources other than property tax levy, but may have some tax levy support.

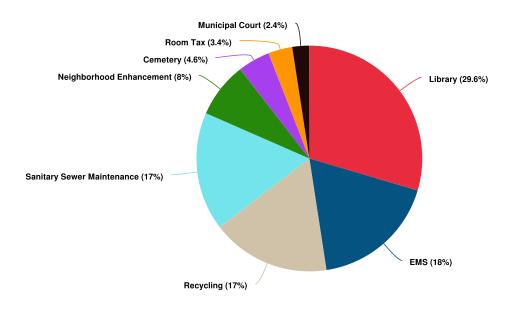
#### **Summary**

City of Racine, Wisconsin is projecting \$15.54M of revenue in FY2024, which represents a 36.2% increase over the prior year. Budgeted expenditures are projected to increase by 36.2% or \$4.13M to \$15.54M in FY2024.

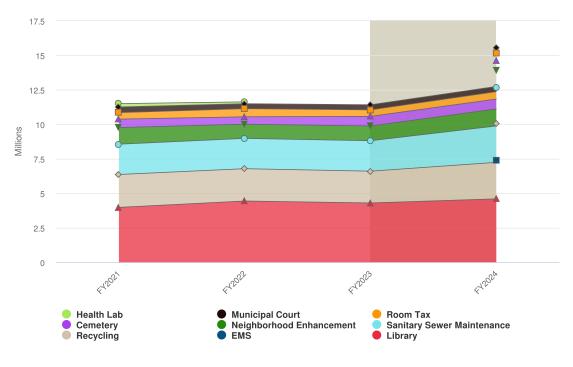


## **Special Revenue by Fund**

2024 Budgeted Revenue



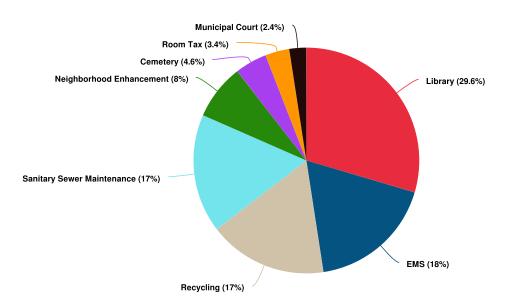
**Budgeted and Historical Special Revenue by Fund** 



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Library	\$3,977,031	\$4,438,496	\$4,296,716	\$4,594,420	6.9%
Recycling	\$2,381,789	\$2,341,330	\$2,302,696	\$2,643,810	14.8%
EMS	\$0	\$0	\$0	\$2,800,000	N/A
Municipal Court	\$408,890	\$359,133	\$370,544	\$378,580	2.2%
Cemetery	\$607,892	\$535,764	\$697,129	\$714,313	2.5%
Neighborhood Enhancement	\$1,208,275	\$1,029,293	\$1,069,731	\$1,236,854	15.6%
Sanitary Sewer Maintenance	\$2,196,230	\$2,195,550	\$2,206,529	\$2,636,560	19.5%
Health Lab	\$243,644	\$132,918	\$0	\$0	0%
Room Tax	\$471,781	\$590,078	\$469,500	\$536,000	14.2%
Total:	\$11,495,531	\$11,622,563	\$11,412,845	\$15,540,537	<b>36.2</b> %

# **Special Revenue - Expenditures by Fund**

2024 Budgeted Expenditures by Fund



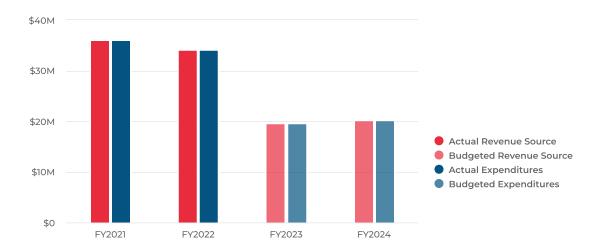
Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Library	\$4,126,831	\$4,421,594	\$4,296,716	\$4,318,392	\$4,594,420	6.9%
Recycling	\$1,811,356	\$1,793,445	\$2,302,696	\$2,249,154	\$2,643,810	14.8%
EMS	\$0	\$0	\$0	\$0	\$2,800,000	N/A
Municipal Court	\$354,511	\$326,983	\$370,544	\$345,091	\$378,580	2.2%
Cemetery	\$570,443	\$611,489	\$697,129	\$576,627	\$714,313	2.5%
Neighborhood Enhancement	\$1,010,605	\$1,185,821	\$1,069,731	\$1,221,899	\$1,236,854	15.6%
Sanitary Sewer Maintenance	\$1,417,558	\$1,932,771	\$2,206,529	\$1,660,656	\$2,636,560	19.5%
Health Lab	\$276,967	\$146,303	\$0	\$0	\$0	0%
Room Tax	\$349,415	\$410,041	\$469,500	\$347,896	\$536,000	14.2%
Total:	\$9,917,686	\$10,828,447	\$11,412,845	\$10,719,715	\$15,540,537	<b>36.2</b> %



Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for the payment of general long-term debt principal, interest, and related cost on long-term debt other than enterprise fund debt.

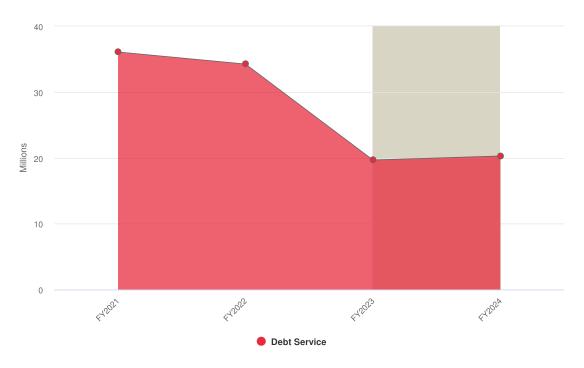


City of Racine, Wisconsin is projecting \$20.29M of revenue in FY2024, which represents a 3.1% increase over the prior year. Budgeted expenditures are projected to increase by 3.1% or \$610.36K to \$20.29M in FY2024.



# **Debt Service - Revenue by Fund**

**Budgeted and Historical Revenue by Fund** 

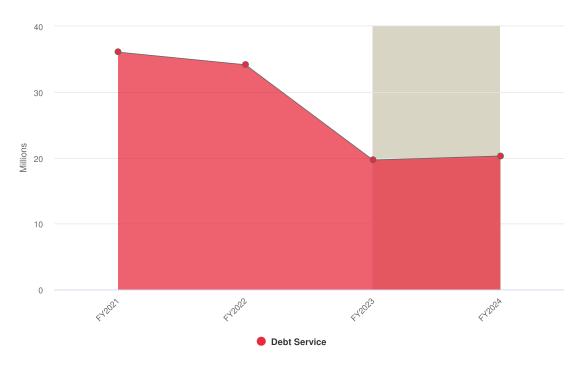


Grey background indicates budgeted figures.

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Debt Service	\$36,093,198	\$34,257,242	\$19,680,649	\$41,175,897	\$20,291,004	3.1%
Total Debt Service:	\$36,093,198	\$34,257,242	\$19,680,649	\$41,175,897	\$20,291,004	3.1%

# **Debt Service - Expenditures by Fund**

**Budgeted and Historical Expenditures by Fund** 



Grey background indicates budgeted figures.

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Debt Service	\$36,076,763	\$34,152,357	\$19,680,649	\$41,017,056	\$20,291,004	3.1%
Total Debt Service:	\$36,076,763	\$34,152,357	\$19,680,649	\$41,017,056	\$20,291,004	3.1%



Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. The City has three capital project funds - General Obligation Fund, Equipment Replacement Fund, and Intergovernmental Revenue Sharing Fund.

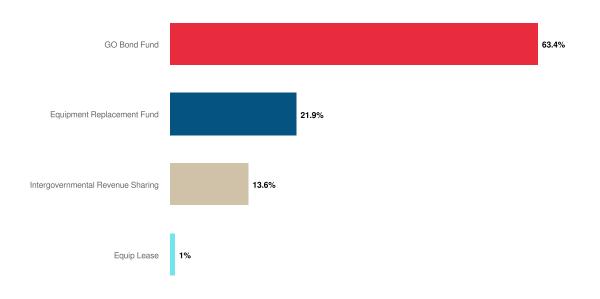
### Summary

City of Racine, Wisconsin is projecting \$19.44M of revenue in FY2024, which represents a 5.2% decrease over the prior year. Budgeted expenditures are projected to decrease by 5.2% or \$1.06M to \$19.44M in FY2024.

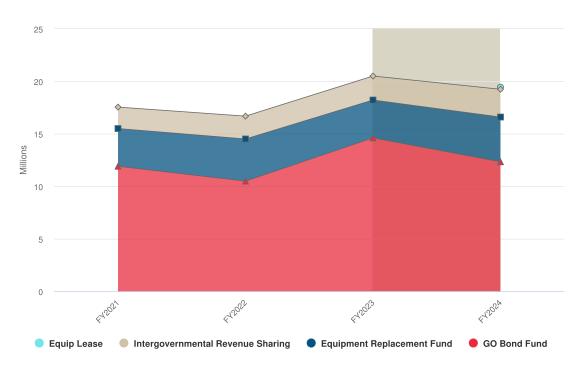


# **Capital Projects - Revenue by Fund**

2024 Budgeted Revenue by Fund



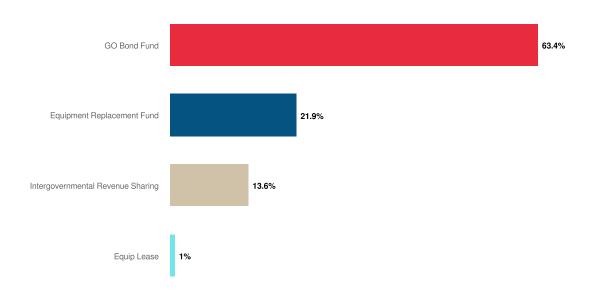
#### Budgeted and Historical Revenue by Fund



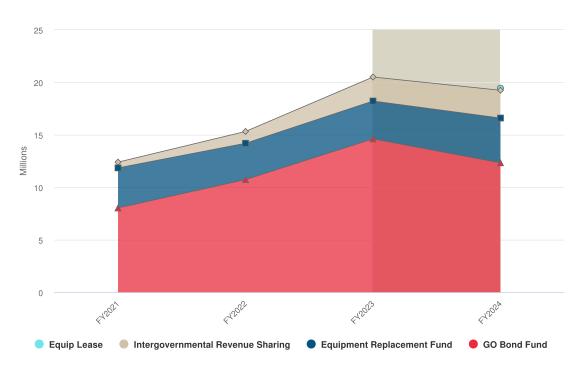
Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
GO Bond Fund	\$11,902,665	\$10,492,005	\$14,607,971	\$15,209,020	\$12,329,525	-15.6%
Equipment Replacement Fund	\$3,593,669	\$4,010,914	\$3,603,664	\$3,437,453	\$4,261,075	18.2%
Equip Lease	\$0	\$0	\$O	\$590,915	\$200,000	N/A
Intergovernmental Revenue Sharing	\$2,043,278	\$2,176,146	\$2,287,545	\$2,938,894	\$2,645,429	15.6%
Total:	\$17,539,612	\$16,679,065	\$20,499,180	\$22,176,283	\$19,436,029	-5.2%

# **Capital Projects - Expenditures by Fund**

**2024 Budgeted Expenditures by Fund** 



#### **Budgeted and Historical Expenditures by Fund**



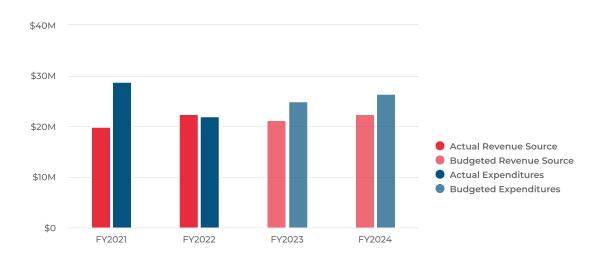
Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
GO Bond Fund	\$8,029,053	\$10,732,821	\$14,607,971	\$14,558,263	\$12,329,525	-15.6%
Equipment Replacement Fund	\$3,815,254	\$3,454,478	\$3,603,664	\$3,407,177	\$4,261,075	18.2%
Equip Lease	\$0	\$0	\$0	\$120,025	\$200,000	N/A
Intergovernmental Revenue Sharing	\$549,387	\$1,127,108	\$2,287,545	\$393,021	\$2,645,429	15.6%
Total:	\$12,393,695	\$15,314,407	\$20,499,180	\$18,478,486	\$19,436,029	-5.2%



Enterprise Funds are used to account for and report any activity for which a fee is charged to external uses of goods or services, and must be used for activities which meet certain debt or cost recovering criteria. The City's Enterprise Funds include Transit, Parking System, Storm Water Utility, Civic Centre, and Radio Communication Resources.

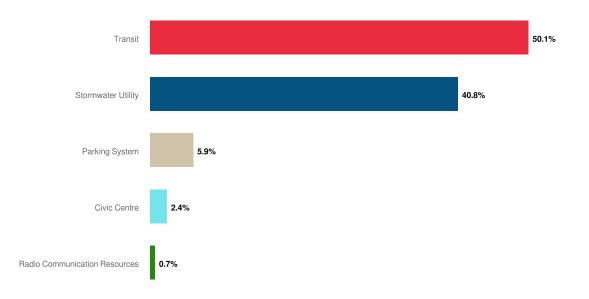
#### Summary

City of Racine, Wisconsin is projecting \$22.45M of revenue in FY2024, which represents a 5.5% increase over the prior year. Budgeted expenditures are projected to increase by 6.3% or \$1.57M to \$26.59M in FY2024.

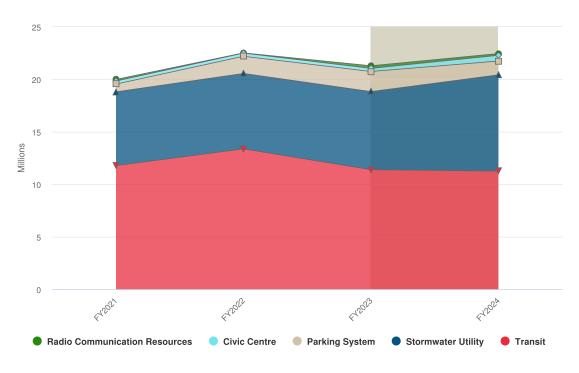


## **Enterprise Revenue by Fund**

2024 Budgeted Revenue by Fund



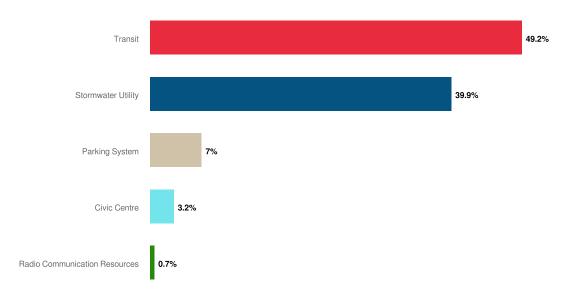
#### **Budgeted and Historical Enterprise Revenue by Fund**



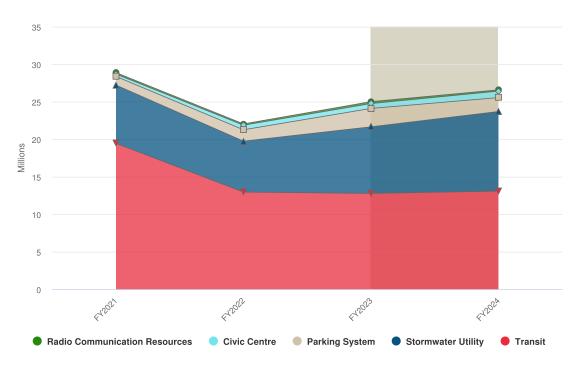
Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Transit	\$11,775,354	\$13,370,065	\$11,390,889	\$13,060,132	\$11,250,692	-1.2%
Parking System	\$737,864	\$1,639,490	\$1,913,324	\$972,494	\$1,317,650	-31.1%
Stormwater Utility	\$7,023,066	\$7,180,595	\$7,433,879	\$7,506,601	\$9,167,529	23.3%
Civic Centre	\$296,000	\$299,000	\$299,000	\$299,000	\$544,000	81.9%
Radio Communication Resources	\$148,640	\$19,927	\$246,657	\$77,924	\$168,177	-31.8%
Total:	\$19,980,924	\$22,509,076	\$21,283,749	\$21,916,152	\$22,448,048	5.5%

# **Enterprise Expenditures by Fund**

2024 Budgeted Expenditures by Fund



#### **Budgeted and Historical Enterprise Expenditures by Fund**

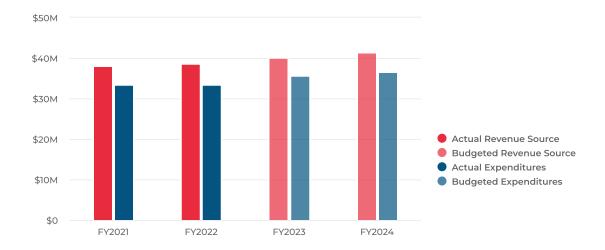


Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Transit	\$19,455,422	\$12,957,849	\$12,776,889	\$12,746,436	\$13,085,692	2.4%
Parking System	\$1,156,525	\$1,518,071	\$2,453,324	-\$475,634	\$1,857,650	-24.3%
Stormwater Utility	\$7,762,677	\$6,786,197	\$8,879,879	\$6,999,689	\$10,613,529	19.5%
Civic Centre	\$315,644	\$609,874	\$649,000	\$577,597	\$859,000	32.4%
Radio Communication Resources	\$196,333	\$173,411	\$256,157	\$184,602	\$174,077	-32%
Total:	\$28,886,601	\$22,045,402	\$25,015,249	\$20,032,689	\$26,589,948	<b>6.3</b> %



## Summary

City of Racine, Wisconsin is projecting \$41.46M of revenue in FY2024, which represents a 3.2% increase over the prior year. Budgeted expenditures are projected to increase by 2.7% or \$981.44K to \$36.7M in FY2024.



## **Utility Funds - Revenue**

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Utility Funds						
Water Utility	\$24,746,746	\$24,829,935	\$23,957,168	\$25,372,159	\$24,255,762	1.2%
Wastewater Utility	\$13,409,894	\$13,848,300	\$16,211,649	\$16,969,865	\$17,207,791	6.1%
Total Utility Funds:	\$38,156,640	\$38,678,235	\$40,168,817	\$42,342,024	\$41,463,553	3.2%

## **Utility Funds - Expenditures**

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Utility Funds					
Water Utility	\$21,289,742	\$21,076,784	\$22,619,000	\$23,037,000	1.8%
Wastewater Utility	\$12,202,130	\$12,532,464	\$13,095,806	\$13,659,248	4.3%
Total Utility Funds:	\$33,491,872	\$33,609,248	\$35,714,806	\$36,696,248	<b>2.7</b> %



Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis.

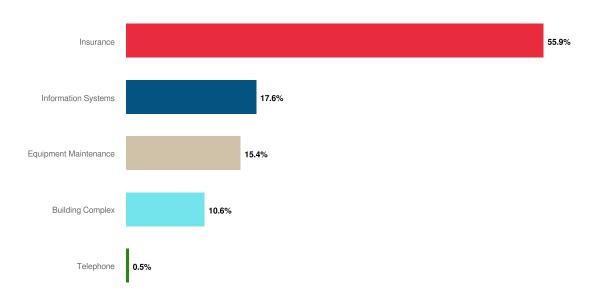
#### **Summary**

City of Racine, Wisconsin is projecting \$33.68M of revenue in FY2024, which represents a 11.1% increase over the prior year. Budgeted expenditures are projected to increase by 12.1% or \$3.73M to \$34.6M in FY2024.

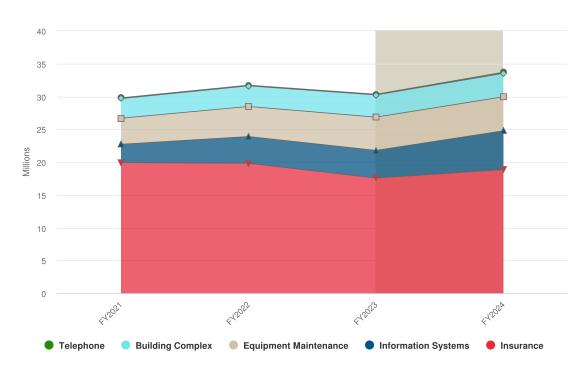


# **Internal Service - Revenue by Fund**

2024 Budgeted Revenue by Fund



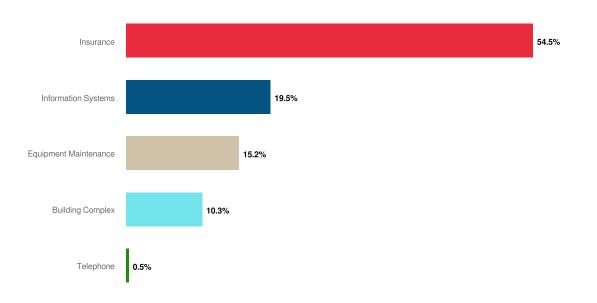
#### **Budgeted and Historical Internal Service Revenue by Fund**



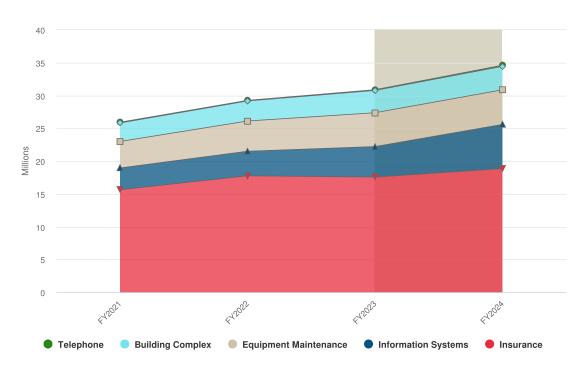
Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Equipment Maintenance	\$3,967,993	\$4,588,337	\$5,066,748	\$4,803,694	\$5,185,900	2.4%
Information Systems	\$2,801,641	\$4,073,610	\$4,219,326	\$4,633,804	\$5,917,458	40.2%
Building Complex	\$2,990,041	\$3,131,738	\$3,380,559	\$3,348,915	\$3,567,097	5.5%
Insurance	\$19,901,572	\$19,805,643	\$17,550,020	\$17,064,898	\$18,839,522	7.3%
Telephone	\$116,146	\$112,695	\$112,100	\$398,079	\$174,200	55.4%
Total:	\$29,777,393	\$31,712,023	\$30,328,753	\$30,249,390	\$33,684,177	11.1%

# **Internal Service - Expenditures by Fund**

2024 Budgeted Expenditures by Fund



#### **Budgeted and Historical Internal Service Expenditures by Fund**

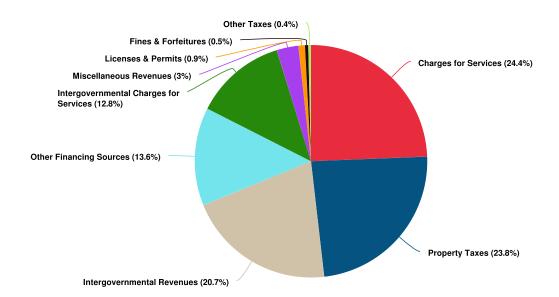


Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Equipment Maintenance	\$4,035,472	\$4,607,969	\$5,155,748	\$4,834,434	\$5,274,900	2.3%
Information Systems	\$3,319,243	\$3,739,734	\$4,649,326	\$4,748,075	\$6,732,458	44.8%
Building Complex	\$2,825,080	\$3,054,077	\$3,398,559	\$3,326,805	\$3,573,997	5.2%
Insurance	\$15,619,218	\$17,746,802	\$17,550,020	\$19,683,765	\$18,839,522	7.3%
Telephone	\$110,042	\$90,906	\$112,100	\$343,150	\$174,200	55.4%
Total:	\$25,909,055	\$29,239,488	\$30,865,753	\$32,936,228	\$34,595,077	12.1%

# **FUNDING SOURCES**

### **Revenues by Source**

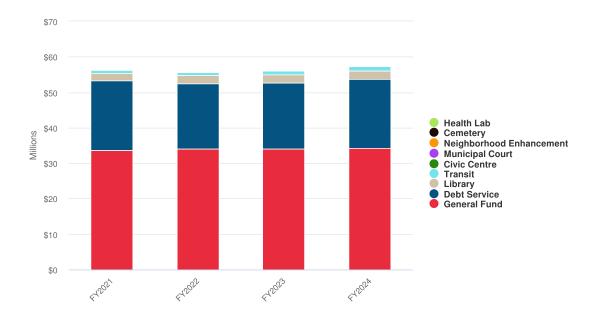
#### 2024 Budgeted Revenues by Source - All Funds



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source					
Property Taxes	\$57,174,692	\$56,492,893	\$56,841,246	\$58,148,474	2.3%
Other Taxes	\$931,439	\$1,053,193	\$847,000	\$915,000	8%
Intergovernmental Revenues	\$47,263,828	\$48,792,175	\$45,763,899	\$50,466,327	10.3%
Licenses & Permits	\$2,555,653	\$2,386,375	\$2,232,405	\$2,165,750	-3%
Fines & Forfeitures	\$1,164,552	\$1,025,503	\$1,257,000	\$1,127,000	-10.3%
Charges for Services	\$55,147,894	\$55,931,803	\$55,956,866	\$59,475,464	6.3%
Intergovernmental Charges for Services	\$29,114,824	\$29,994,237	\$28,748,807	\$31,173,116	8.4%
Miscellaneous Revenues	\$5,116,307	\$2,886,878	\$6,249,231	\$7,395,095	18.3%
Other Financing Sources	\$45,995,724	\$41,415,611	\$32,257,196	\$33,258,790	3.1%
Total Revenue Source:	\$244,464,912	\$239,978,670	\$230,153,650	\$244,125,016	<b>6.1</b> %

## **Summary of Tax Levy by Fund**

**Tax Levy Allocation By Fund** 



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
General Fund	\$33,717,000	\$33,946,449	\$34,062,025	\$34,260,340	0.6%
Library	\$2,254,816	\$2,257,317	\$2,257,317	\$2,257,317	0%
Municipal Court	\$188,015	\$163,626	\$210,544	\$228,580	8.6%
Cemetery	\$201,571	\$204,720	\$219,129	\$164,313	-25%
Neighborhood Enhancement	\$0	\$109,681	\$144,731	\$168,450	16.4%
Health Lab	\$235,290	\$130,100	\$0	\$0	0%
Debt Service	\$19,500,000	\$18,600,000	\$18,600,000	\$19,475,474	4.7%
Transit	\$782,000	\$782,000	\$1,048,500	\$1,295,000	23.5%
Civic Centre	\$296,000	\$299,000	\$299,000	\$299,000	0%
Total:	\$57,174,692	\$56,492,893	\$56,841,246	\$58,148,474	2.3%

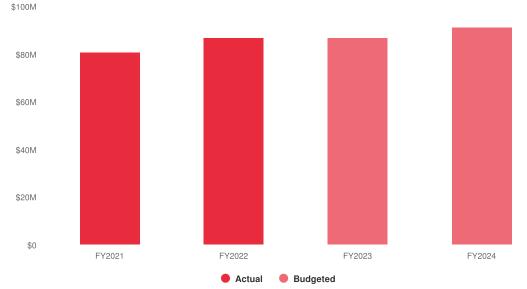
# **FUNDS**

#### **GENERAL FUND**

## **Expenditures Summary - General Fund**

**\$91,261,668 \$4,482,011** (5.16% vs. prior year)

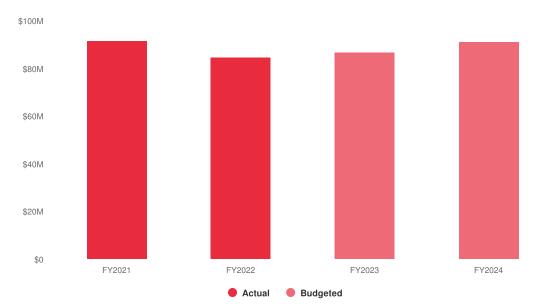
# General Fund Proposed and Historical Budget vs. Actual



#### **Revenues Summary - General Fund**



#### General Fund Proposed and Historical Budget vs. Actual



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Property Taxes						
Property Taxes	11202-41110	\$33,717,000	\$33,946,449	\$34,062,025	\$34,260,340	0.6%
Total Property Taxes:		\$33,717,000	\$33,946,449	\$34,062,025	\$34,260,340	0.6%
Other Taxes						
Interest and Penalty-Taxes	11101-41800	\$263,292	\$257,074	\$200,000	\$O	-100%
Interest and Penalty-Taxes	11104-41800	\$0	\$0	\$0	\$200,000	N/A
Sales Tax Discount		\$89	\$123	\$0	\$0	0%
PILOT-Other	11202-41320	\$214,067	\$212,650	\$200,000	\$200,000	0%
Total Other Taxes:		\$477,447	\$469,847	\$400,000	\$400,000	0%
Intergovernmental Revenues						
State Shared Revenue	11202-43410	\$27,586,076	\$27,910,097	\$27,843,427	\$32,872,840	18.1%
Exempt Computer Aids	11202-43430	\$1,078,577	\$1,078,577	\$1,000,000	\$1,000,000	0%
Personal Property Aid	11202-43440	\$467,400	\$479,761	\$479,761	\$466,000	-2.9%
State Grant-Human Services	11202-43560	\$4,733	\$1,222	\$0	\$0	0%
Payment Muni Services	11202-43610	\$49,303	\$29,411	\$29,000	\$29,800	2.8%
Fire Dues	13001-43420	\$167,062	\$180,475	\$165,000	\$165,000	0%
State Grant-Other PS	13001-43529- 30009	\$1,240	\$0	\$0	\$0	0%
Payment Muni Services	13001-43610	\$57,785	\$57,785	\$57,785	\$58,000	0.4%
Federal Grant-PD	13101-43211	\$8,676	\$33,535	\$15,288	\$30,000	96.2%
Federal Grant-PD SIU	13101-43211- 31001	\$211,402	\$233,464	\$200,000	\$200,000	0%
State Reimbursement-PD	13101-43521	\$24,160	\$22,560	\$33,000	\$35,000	6.1%
General Transp Aids	14010-43531	\$3,819,912	\$3,704,413	\$3,715,000	\$3,663,926	-1.4%
State-Other Highway	14010-43533	\$399,338	\$342,442	\$250,000	\$322,229	28.9%
Total Intergovernmental Revenues:		\$33,875,664	\$34,073,741	\$33,788,261	\$38,842,795	15%
Licenses & Permits						
Liquor/Tavern License		\$178,568	\$150,720	\$98,910	\$0	-100%
Business License-Other		\$74,250	\$57,470	\$56,495	\$0	-100%
Property Registration	11101-44930	\$43,259	\$21,495	\$12,000	\$0	-100%
Liquor/Tavern License	11104-44100	\$0	\$0	\$0	\$100,000	N/A
Business License-Other	11104-44110	\$0	\$0	\$0	\$55,000	N/A

## **General Fund Revenue Detail by Source**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Property Registration	11104-44930	\$0	\$0	\$0	\$2,500	N/A
Cable Franchise	11202-44900	\$788,187	\$610,739	\$620,000	\$564,000	-9%
Business License-Other	120-44110	\$218,096	\$222,356	\$200,000	\$225,000	12.5%
Weights and Measures	120-44140	\$30,151	\$21,160	\$27,000	\$12,750	-52.8%
Animal Licenses	120-44200	\$47,575	\$43,285	\$58,000	\$48,000	-17.2%
Fire Permits-Other	13001-44330	\$21,644	\$31,892	\$15,000	\$15,000	0%
Sidewalk/Street Permits	14002-44320	\$86,709	\$54,524	\$80,000	\$80,000	0%
Permits-Other	14013-44330	\$300	\$300	\$O	\$0	0%
Other Permits-Area Priveledge	14013-44920	\$11,084	\$10,965	\$14,000	\$12,000	-14.3%
Building Permits	16003-44300	\$838,455	\$907,162	\$800,000	\$800,000	0%
Property Inspection Fee	16003-44310	\$0	-\$100	\$O	\$0	0%
Permits-Other	16003-44330	\$600	\$750	\$500	\$0	-100%
Zoning Permits	16003-44400	\$570	\$1,675	\$500	\$1,500	200%
Total Licenses & Permits:		\$2,339,448	\$2,134,392	\$1,982,405	\$1,915,750	-3.4%
Fines & Forfeitures						
Muni Court Fines	13101-45110	\$345,935	\$298,924	\$400,000	\$300,000	-25%
County Court Fines	13101-45120	\$842	\$1,351	\$2,000	\$2,000	0%
Parking Fines	13101-45130	\$619,487	\$469,113	\$600,000	\$600,000	0%
Judgments/Damages-PD	13101-45221	\$0	\$100	\$0	\$0	0%
Swst-Judgments/Damages-DPW		\$1,067	\$836	\$0	\$0	0%
Judgments/Damages-DPW	14010-45222	-\$418	\$438	\$0	\$0	0%
Judgments/Damages-DPW	14013-45222	\$31,692	\$35,848	\$20,000	\$20,000	0%
Total Fines & Forfeitures:		\$998,605	\$806,611	\$1,022,000	\$922,000	<b>-9.8</b> %
Charges for Services						
HR Miscellaneous Fees		\$0	-\$163	\$0	\$0	0%
Atty/Court Costs	11004-46110	\$213	\$0	\$0	\$0	0%
Atty Miscellaneous Fees	11004-46120	\$2,318	\$2,525	\$2,000	\$2,000	0%
Licensing Fees	11101-46100	\$23,763	\$15,737	\$10,250	\$0	-100%
Fin Miscellaneous Fees	11101-46120	\$7,541	\$11,340	\$5,800	\$0	-100%
Tax Search Fee	11101-46160	\$82,895	\$79,755	\$65,000	\$0	-100%
Miscellaneous Fees	11102-46120	\$0	\$569	\$0	\$0	0%
Licensing Fees	11104-46100	\$0	\$0	\$O	\$12,000	N/A
Fin Miscellaneous Fees	11104-46120	\$0	\$0	\$0	\$5,800	N/A
Tax Search Fee	11104-46160	\$0	\$0	\$0	\$65,000	N/A
Property Rentals	11202-46140	\$12,056	\$21,418	\$12,000	\$12,700	5.8%
Health Services Charges	120-46590	\$47,544	\$80,069	\$58,000	\$114,000	96.6%
Fire Inspection Fees	13001-46220	\$538,437	\$526,823	\$525,000	\$535,000	1.9%
Ambulance/EMS Fees	13001-46230	\$2,871,198	\$3,241,126	\$2,450,000	\$0	-100%
Ambulance TRIP	13001-46231	\$0	\$0	\$0	\$100	N/A
Charges-PD	13101-46210	\$19,828	\$21,358	\$25,000	\$20,000	-20%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Towing Fees	13101-46290	\$79,973	\$63,974	\$100,000	\$65,000	-35%
Charges-PD	13105-46210	\$1,207	\$950	\$0	\$0	0%
Plan/Street Fees	14001-46130	\$1,140	\$910	\$1,100	\$1,000	-9.1%
Property Rentals	14001-46140	\$3,125	\$3,231	\$3,500	\$2,600	-25.7%
Special Event Fees	14001-46150	\$4,100	\$8,025	\$4,000	\$1,000	-75%
Engineering Design Charges	14002-46311	\$22,591	\$0	\$52,500	\$55,000	4.8%
Solid Waste Disposal Fee	14006-46431	\$212,106	\$194,458	\$0	\$0	0%
Highway/Street Charges	14010-46310	\$540,000	\$533,333	\$560,000	\$425,000	-24.1%
Community Center Revenues	15002-46743	\$661	\$10,426	\$8,000	\$11,000	37.5%
Charges-Parks	15003-46720	\$30,037	\$47,033	\$36,000	\$36,000	0%
Park and Rec Rental	15003-46753	\$78,200	\$82,199	\$78,200	\$78,200	0%
Miscellaneous Fees	15004-46120	\$50	\$0	\$150	\$150	0%
Youth Activities	15004-46750	\$46,117	\$47,282	\$50,000	\$50,000	0%
Adult Activities	15004-46751	\$91,267	\$93,991	\$95,000	\$95,000	0%
Park and Rec Rental	15004-46753	\$16,000	\$8,111	\$10,000	\$20,000	100%
Boat Launch Charges	15004-46755	\$13,077	\$12,595	\$15,000	\$15,000	0%
Rec-Contract Concessions	15004-46756	\$21,979	\$28,956	\$16,000	\$35,000	118.8%
CD-Misc. Fees	16001-46843	\$20,463	\$46,761	\$20,000	\$25,000	25%
Razing & Removing	16003-46900	\$0	\$205,936	\$100,000	\$100,000	0%
CD-Misc. Fees	16004-46843	\$1,429	\$5,269	\$2,000	\$6,000	200%
Total Charges for Services:		\$4,789,315	\$5,393,998	\$4,304,500	\$1,787,550	-58.5%
Intergovernmental Charges for Services						
Other Services to Local Govmt	11202-47390	\$150,000	\$150,000	\$150,000	\$150,000	0%
Storm Water Services	11202-47400	\$15,000	\$15,000	\$15,000	\$20,000	33.3%
Transit Services	11202-47401	\$162,000	\$149,000	\$165,000	\$165,000	0%
Parking System Services	11202-47402	\$17,000	\$14,500	\$17,000	\$17,000	0%
Radio Communication Services	11202-47403	\$2,500	\$2,500	\$2,500	\$2,500	0%
Water/Wastewater Services	11202-47404	\$180,000	\$189,000	\$189,000	\$198,450	5%
Intergov Charges-Health	120-47350	\$0	\$0	\$0	\$O	0%
Intergov Charges-Fire	13001-47323	\$0	\$46,923	\$46,000	\$46,000	0%
Bridge Washing	13001-47406	\$6,500	\$6,500	\$6,500	\$6,500	0%
Intergov Charges-PD-Unified	13101-47321- 31041	\$76,515	\$76,904	\$85,000	\$65,000	-23.5%
Storm Water Services	14006-47400	\$250,345	\$276,193	\$288,000	\$434,000	50.7%
Interdep Equipment Rental	14006-47405	\$480,000	\$480,000	\$480,000	\$480,000	0%
Parking System Services	14010-47402	\$20,000	\$20,000	\$0	\$115,000	N/A
Interdep Equipment Rental	14010-47405	\$403,384	\$403,384	\$403,834	\$294,000	-27.2%
Intergov Charges-Streets	14012-47331	\$85,924	\$80,638	\$65,000	\$65,000	0%
	1					

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Miscellaneous Revenues						
Don/Contributions-Tech Grant		-\$250	\$0	\$0	\$0	0%
Miscellaneous Revenue	11101-48900	\$129,524	\$60,707	\$95,000	\$75,000	-21.1%
Interest Income	11202-48100	-\$333,360	-\$2,052,774	\$390,000	\$554,279	42.1%
Insurance recoveries		\$76,264	\$0	\$0	\$0	0%
Donations/Contributions	11202-48500	\$5,300	\$0	\$0	\$0	0%
Employee Contributions	11202-48510	-\$4	\$128	\$50	\$0	-100%
Miscellaneous Revenue	11202-48900	\$74,420	\$100,699	\$70,000	\$57,000	-18.6%
Cash Over/Short	11202-48910	-\$25	\$0	\$0	\$0	0%
Miscellaneous Revenue		\$254	\$0	\$0	\$0	0%
Miscellaneous Revenue	13001-48900	\$9,835	\$5,700	\$1,000	\$1,000	0%
Sale of Property-PD	13101-48301	\$255,216	\$0	\$0	\$0	0%
Loss Recoveries	13101-48420	-\$3,115	\$8,429	\$4,000	\$4,000	0%
Miscellaneous Revenue	13101-48900	\$689	\$835	\$500	\$0	-100%
Over/Short		-\$819	\$863	\$0	\$0	0%
Miscellaneous Revenue		\$1,813	\$1,828	\$0	\$0	0%
Rent	14006-48200	\$11,000	\$11,500	\$8,978	\$11,000	22.5%
Sale of Property-Solid Waste	14006-48305	\$6,837	\$4,827	\$5,500	\$10,000	81.8%
Insurance Recovery-Streets	14010-48430	-\$2,566	-\$778	\$0	\$0	0%
Total Miscellaneous Revenues:		\$231,015	-\$1,858,035	\$575,028	\$712,279	<b>23.9</b> %
Other Financing Sources						
PILOT-Water	11202-41310	\$3,540,168	\$3,188,146	\$3,650,000	\$3,200,000	-12.3%
Water Revenues	11202-49201	\$276,312	\$278,783	\$296,850	\$305,000	2.7%
Wastewater Revenue	11202-49202	\$1,062,814	\$516,361	\$1,162,297	\$1,081,031	-7%
Transfer from Cap Projects	11202-49240	\$8,000,000	\$3,441,670	\$0	\$0	0%
Wage Provision Reserve Applied	11202-49330	\$0	\$0	\$3,500,000	\$5,497,328	57.1%
Transfer from Special Revenue	16004-49220	\$226,577	\$177,254	\$63,292	\$259,226	309.6%
Transfer from Special Revenue	16005-49220	\$38,081	\$40,707	\$60,165	\$19,919	-66.9%
Total Other Financing Sources:		\$13,143,952	\$7,642,921	\$8,732,604	\$10,362,504	<b>18.7</b> %
Total:		\$91,421,614	\$84,520,466	\$86,779,657	\$91,261,668	5.2%

# **CITY ADMINISTRATION**

#### Paul Vornholt

City Administrator

#### **MISSION STATEMENT**

City Administration is dedicated to making Racine the Community of Choice in Wisconsin by focusing on equity, sustainability, and Smart City innovation. These efforts work together to improve the quality of life for all of our residents.

## **FUNCTION**

Administration works internally with City departments as well as external stakeholders to set strategic goals and prioritize initiatives that align with the mission of making Racine a more sustainable, smart, equitable, and inclusive community.

# **2024 Goal-Setting Statements**

**Goal Statement #1** *Customer Service* 

To enhance the quality and efficiency of services offered to the residents of Racine, the city is proactively expanding its capabilities to monitor and promptly respond to resident needs. This commitment will be realized through the integration and utilization of the constituent services software by Quarter 1, 2024. This proactive measure aims to create a more seamless and effective support system for our residents.

# Goal Statement #2

GROW Outreach

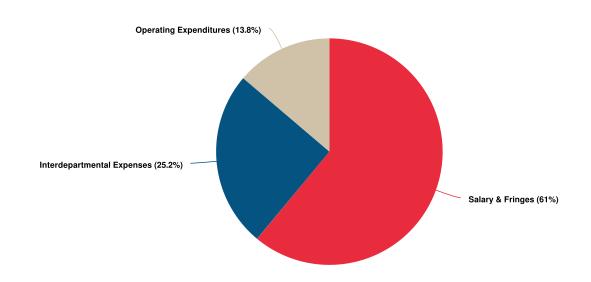
In addition to improving the city's response to residents, we will also enhance our efforts to grow the middle class, improve the quality of life, and strengthen the local economy through the GROW program. We will continue providing support for residents to obtain their high school equivalency diploma (HSED), family-sustaining jobs in the trades, first-time homeownership, and financial counseling. To date, the city has served hundreds of residents through these programs. We'll continue to identify ways to promote these services through external communications.

# Goal Statement #3

Strengthen Employment Options

Lastly, we will continue to strengthen employment opportunities for residents at-large, but also to ensure that the city workforce accurately and adequately reflects the diversity of our population. That includes continuing to expand our Youth Employment Program (YEP), which employed 66 youth in 2023, strengthen our public safety recruitment efforts, and CDL-training opportunities. After YEP's first year, the city hired on 12 youth in full and part-time roles.

# **Expenditures by Appropriation Unit - City Administration**



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$726,579	\$844,913	\$772,840	\$705,231	-8.7%
Operating Expenditures	\$75,400	\$91,154	\$113,115	\$159,034	40.6%
Interdepartmental Expenses	\$210,755	\$228,432	\$261,752	\$291,183	11.2%
Total Expense Objects:	\$1,012,734	\$1,164,499	\$1,147,707	\$1,155,448	<b>0.7</b> %

# **Detail Expenditures - City Administration**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
General Administration						
Administration Department						
Salary & Fringes						
Cncl-Part Time Salaries	11001- 50200	\$98,960	\$102,649	\$103,500	\$103,500	0%
Cncl-FICA	11001- 51010	\$7,570	\$7,852	\$7,392	\$7,920	7.1%
Cncl-WRS	11001- 51100	\$983	\$1,346	\$1,347	\$1,428	6%
Admn-Salaries	11002- 50100	\$424,817	\$511,229	\$470,251	\$377,900	-19.6%
Admn-Part Time Salaries	11002- 50200	\$22,572	\$23,982	\$16,162	\$24,949	54.4%
Residency	11002- 50400	\$0	\$12,655	\$11,942	\$2,787	-76.7%
Admn-FICA	11002- 51010	\$32,330	\$39,392	\$36,867	\$37,152	0.8%
Admn-WRS	11002- 51100	\$28,696	\$34,047	\$31,407	\$31,395	0%
Admn-Health Care	11002- 51200	\$105,300	\$105,300	\$88,272	\$112,500	27.4%
Admn-Mileage	11002- 51810	\$5,350	\$6,462	\$5,700	\$5,700	0%
Total Salary & Fringes:		\$726,579	\$844,913	\$772,840	\$705,231	- <b>8.7</b> %
Operating Expenditures						
Cncl-Contracted Services	11001- 52200	\$20,141	\$9,397	\$30,000	\$5,000	-83.3%
Cncl-Advertising	11001- 52315	\$10,052	\$8,812	\$10,000	\$10,000	0%
Cncl-Office Supplies	11001- 53100	\$939	\$576	\$1,000	\$700	-30%
Cncl-Work Supplies	11001- 53200	\$1,944	\$4,484	\$5,340	\$4,700	-12%
Cncl-Meeting Expenses	11001- 53275	\$1,512	\$863	\$1,000	\$1,000	0%
Cncl- Educ/Training/Conferences	11001- 53800	\$2,993	\$1,960	\$5,000	\$3,080	-38.4%
Cncl-Travel	11001- 53810	\$0	\$3,091	\$700	\$700	0%
Admn-Professional Services	11002- 52100	\$838	\$0	\$1,500	\$1,000	-33.3%
Admn-Contracted Services	11002- 52200	\$0	\$753	\$0	\$88,500	N/A
Admn-Advertising		\$1,322	\$2,015	\$2,000	\$1,000	-50%
Admn-Special Programs/Events	11002- 52350	\$2,396	\$6,084	\$4,000	\$10,000	150%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Admn-Office Supplies	11002- 53100	\$6,492	\$5,718	\$5,000	\$2,500	-50%
Admn-Postage & Shipping	11002- 53110	\$296	\$1,358	\$400	\$400	0%
Admn-Publications & Subscrip	11002- 53115	\$1,554	\$1,412	\$1,500	\$1,500	0%
Admn-Copying & Printing	11002- 53160	\$O	\$2,249	\$O	\$1,684	N/A
Admn-Work Supplies	11002- 53200	\$747	\$241	\$1,000	\$1,000	0%
Work Supplies-COVID		\$228	\$0	\$0	\$0	0%
Admn-Memberships	11002- 53265	\$17,135	\$25,301	\$26,175	\$8,770	-66.5%
Admn-Meeting Expenses	11002- 53275	\$958	\$4,840	\$3,000	\$2,000	-33.3%
Admn-External Comm Services	11002- 53360	\$5,854	\$4,594	\$5,000	\$5,000	0%
Admn- Educ/Training/Conferences	11002- 53800	\$0	\$2,992	\$2,500	\$2,500	0%
Admn-Travel	11002- 53810	\$0	\$4,413	\$8,000	\$8,000	0%
Total Operating Expenditures:		\$75,400	\$91,154	\$113,115	\$159,034	40.6%
Interdepartmental Expenses						
Cncl-I/S Building Occupancy	11001- 55100	\$94,318	\$99,073	\$112,127	\$116,491	3.9%
Cncl-I/S City Telephone System	11001- 55200	\$183	\$183	\$183	\$301	64.5%
Cncl-I/S Information Systems	11001- 55400	\$47,026	\$51,472	\$61,078	\$70,676	15.7%
Admn-I/S Building Occupancy	11002- 55100	\$14,697	\$15,438	\$17,472	\$18,152	3.9%
Admn-I/S City Telephone System	11002- 55200	\$915	\$915	\$915	\$1,506	64.6%
Admn-I/S Information Systems	11002- 55400	\$53,616	\$61,351	\$69,977	\$84,057	20.1%
Total Interdepartmental Expenses:		\$210,755	\$228,432	\$261,752	\$291,183	11.2%
Total Administration Department:		\$1,012,734	\$1,164,499	\$1,147,707	\$1,155,448	0.7%
Total General Administration:		\$1,012,734	\$1,164,499	\$1,147,707	\$1,155,448	0.7%
Total Expenditures:		\$1,012,734	\$1,164,499	\$1,147,707	\$1,155,448	0.7%

# **DEPARTMENT OF COMMUNITY SAFETY**

#### John Tate, II

Director, Community Safety

#### **MISSION STATEMENT**

To improve the safety and quality of life of City of Racine residents by using evidence-based, community-informed interventions to reduce instances of community violence. To develop and share an understanding of Community Safety through the lens of public health, and orient City resources and relationships for the purpose of creating a safe environment to work, play and raise a family.

## **FUNCTION**

The Department ensures the fulfillment of departmental goals and objectives utilizing effective public health oriented policy and programming for the enhancement community health and safety for the betterment of all Racine residents. The Administrative Division provides administrative oversight, regulatory management, strategic planning, budgeting, personnel relations, direct / programmatic community interactions, grant / technical writing services, internal / external agency collaboration, and direct client services.

Financial support is comprised exclusively of grants. Grant applications are written / co-written / reviewed by the VPM and awards directly or indirectly benefit the City of Racine.

There is no City tax levy funding allocated to this Department.

## **2024 STRATEGIC INITIATIVES**

- 1. Strengthen collaborative relationships with public and private sectors partners, and community members towards the objective of reducing instances of community violence.
- 2. Implement Group Violence Intervention model by facilitating essential partnerships and establishing necessary buy-in from internal and external assets.
- 3. Complete and report out a Comprehensive Community Safety Plan for the City of Racine, informed by community members' and system partners' feedback. This plan will serve as a guiding document for orienting City resources and advocacy to external partners to impact overall community safety.

# **2024 Goal-Setting Statements**

# Goal Statement #1

Strengthen collaborative relationships

Strengthen collaborative relationships with public and private sectors partners, and community members towards the objective of reducing instances of community violence.

# Goal Statement #2

Implement Group Violence Intervention Model

Completely implement Group Violence Intervention model by facilitating essential partnerships and establishing necessary buy-in from internal and external assets.

# Goal Statement #3

Complete and report a Comprehensive Community Safety Plan for the City of Racine

Complete and report out a Comprehensive Community Safety Plan for the City of Racine, informed by community members' and system partners' feedback. This plan will serve as a guiding document for orienting City resources and advocacy to external partners to impact overall community safety.

# **Financial Summary - Dept. of Community Safety**

#### **ARPA Safer Cities Program**

Blueprint for Peace Initiative

State Project ID: ARPA-RACINE-SC-03

Grant Amount: \$250,000

Grant End Date: 06/30/2024

Purpose: Salary, Fringe Benefits, supplies, services in furtherance of the Blueprint for Peace Initiative Note: Grant budget is authorized by the funding agency.

				Grant	09/30/2023	
Org	Object	Project	Description	Budget	Spent	Remaining
20314	50100	20146	Full Time Salaries	\$ 112,000.00	\$ 13,557.60	\$ 98,442.40
20314	50200	20146	Part Time Salaries	\$ 50,000.00	-	50,000.00
20314	51010	20146	FICA	\$ 12,393.00	1,024.20	11,368.80
20314	51100	20146	WRS	\$ 8,432.00	921.94	7,510.06
20314	51200	20146	Health Care	\$ 21,000.00	-	21,000.00
20314	51810	20146	Mileage	\$ -	-	-
20314	52200	20146	Contracted Services	\$ 40,175.00	-	40,175.00
20314	53200	20146	Work Supplies	\$ 5,000.00	2,805.88	2,194.12
20314	53460	20146	Miscellaneous Expenses	\$ -	-	-
20314	53810	20146	Travel	\$ 1,000.00	-	\$ 1,000.00
				\$ 250,000.00	\$ 18,309.62	\$ 231,690.38

# Wisconsin Community Safety Fund Medical College of Wisconsin Project ID: ARPA-MCW-VP-02 Grant Amount: \$1,500,000 Grant End Date: 12/31/2025

Purpose: Create a city-wide Community Safety Office, contract with National Partners, local stakeholders, and develop a gun violence strategic plan with a focus on youth, developed from community input and trends. Note: Grant budget is authorized by the funding agency.

				Grant	09	/30/2023	
Org	Object	Project	Description	Budget		Spent	Remaining
20314	50100	20149	Full Time Salaries	\$ 226,644.00	\$	-	\$ 226,644.00
20314	50200	20149	Part Time Salaries	\$ 309,090.00		-	309,090.00
20314	51010	20149	FICA	\$ 60,200.00		-	60,200.00
20314	51100	20149	WRS	\$ 79,091.00		-	79,091.00
20314	51200	20149	Health Care	\$ -		-	-
20314	51810	20149	Mileage	\$ -		-	-
20314	52200	20149	Contracted Services	\$ 781,900.00		-	781,900.00
20314	53200	20149	Work Supplies	\$ 17,257.00		-	17,257.00
20314	53460	20149	Miscellaneous Expenses	\$ -		-	-
20314	53810	20149	Travel	\$ 6,318.00		-	\$ 6,318.00
20314	57300	20149	Equipment	\$ 19,500.00		-	\$ 19,500.00
				\$ 1,500,000.00	\$	-	\$ 1,500,000.00

# **HUMAN RESOURCES**

#### La'Neka Horton

Human Resources Director

#### **MISSION STATEMENT**

Through strategic partnerships and collaboration, the Human Resources Department recruits, develops and retains a high performing and diverse workforce while delivering quality customer service to employees, retirees, departments and the public to position the City of Racine as an employer of choice.

# **FUNCTION**

We are responsible for personnel services, policies, and overall employee relations for the City of Racine. We are dedicated to providing quality services to current city employees, retirees as well as to individuals seeking employment with the City. Our staff of professionals administers a variety of programs and activities that include:

- Recruiting and Hiring
- Employee Compensation and Benefits
- Equal Employment Opportunity
- Labor Relations/Employee Relations
- Diversity, Equity and Inclusion
- Training and Development
- Safety and Employee Services

# SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Scheduled and hosted HR-101 Training for all City Managers and Supervisors and Worker's Compensation training for Public Works Supervisors through CVMIC.
- 2. Scheduled and hosted Diversity, Equity and Inclusion training through Payne and Frazier for all City Managers and Supervisors.
- 3. Completed a salary market study for the Public Works and Parks departments through Baker Tilly, and implemented the results.
- 4. Completed and implemented an Equity Plan to help establish a framework and accountability structure for employment practices that advances diversity, equity, and inclusion goals.
- 5. Conducted Neogov Onboard Portal training with a representative from each Department, and each department created their own Neogov Onboard Portal. Worked with Max from the Mayor's Office to record a welcome video of each Administrative Manager.
- 6. Revamped the recruitment and hiring process in order to comply with applicable regulations and work with city departments to refer a diverse and qualified candidate pool.
- 7. Implemented a new Wellness Incentive program to create a holistic approach to wellness activities.
- 8. Implemented Tyler Notify through Munis, a notification system that the Human Resources Department can use to develop efficient communication methods between departments to ensure effective collaboration.
- 9. Implemented Edvest and pet insurance for all employees, and implemented short-term disability for public safety employees.

# 2024 STRATEGIC INITIATIVES

- 1. To create resources and tools that enable workforce empowerment.
- 2. To ensure that all policies, rules and regulations regarding City employees are up to date.
- 3. To research and implement additional benefits for all City employees.
- 4. To provide high quality and consistent training opportunities for City employees.
- 5. To consistently assess training standards and analyze the effectiveness of current training and development programs.
- 6. To continue to establish a framework and accountability structure for employment practices that advance diversity, equity, and inclusion goals.
- 7. To continue to ensure all recruitment and hiring activities comply with applicable regulations and work with city departments to refer a diverse and qualified candidate pool.
- 8. To transition the funds for the 20-year Club to an Employee Appreciation fund.

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

1. Revamp the Employee Performance Evaluation process.

# **2024 Goal-Setting Statements**

## Goal Statement #1

Improve Workplace Culture

In order to improve workplace culture, the Human Resources Department will continue to implement wellness programs that aim to improve employee's mental and physical health. The Human Resources Department will also continue to integrate diversity, equity and inclusion training for all employees.

## Goal Statement #2

Advance Employee Development

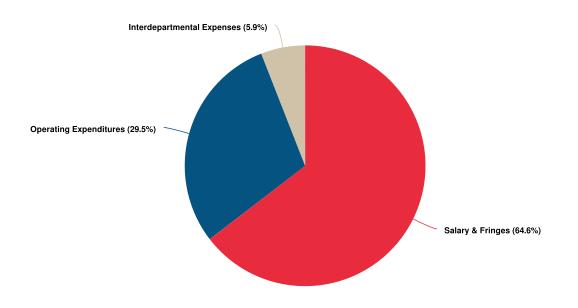
In order to improve employee retention, future readiness, employee performance, and address knowledge gaps, the Human Resources Department will work with Administrative Managers and other resources to create and implement formal and informal training.

## Goal Statement #3

Improve employee satisfaction

In order to improve employee recruitment, retention, and satisfaction, the Human Resources Department will research additional benefits and policies.

# **Expenditures by Appropriation Unit - Human Resources**



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$653,687	\$657,852	\$802,305	\$960,678	19.7%
Operating Expenditures	\$158,481	\$170,883	\$408,650	\$439,150	7.5%
Interdepartmental Expenses	\$51,155	\$64,361	\$67,035	\$88,234	31.6%
Total Expense Objects:	\$863,323	\$893,096	\$1,277,990	\$1,488,062	<b>16.4</b> %

# **Department Detail Expenditures - Human Resources**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
General Administration						
Human Resources						
Salary & Fringes						
Hr-Salaries	11003- 50100	\$453,159	\$451,335	\$515,755	\$550,278	6.7%
Hr-Part Time Salaries	11003- 50200	\$41,988	\$36,630	\$52,000	\$49,589	-4.6%
Hr-Overtime		\$40	\$0	\$0	\$O	0%
Residency	11003- 50400	\$0	\$5,127	\$8,487	\$7,024	-17.2%
Hr-FICA	11003- 51010	\$34,525	\$35,971	\$44,084	\$48,205	9.3%
Hr-WRS	11003- 51100	\$30,591	\$29,447	\$35,649	\$38,332	7.5%
Hr-Health Care	11003- 51200	\$84,338	\$94,770	\$115,830	\$146,250	26.3%
Hr-Mileage	11003- 51810	\$0	\$488	\$500	\$1,000	100%
Hr-Employee Reimbursement	11003- 51830	\$9,046	\$4,084	\$30,000	\$120,000	300%
Total Salary & Fringes:		\$653,687	\$657,852	\$802,305	\$960,678	<b>19.7</b> %
Operating Expenditures						
Hr-Professional Services	11003- 52100	\$112,485	\$80,330	\$303,000	\$313,000	3.3%
Hr-Contracted Services	11003- 52200	\$274	\$452	\$500	\$500	0%
Hr-Property/Equipment Rental	11003- 52210	\$1,254	\$O	\$2,000	\$6,000	200%
Hr-Advertising	11003- 52315	\$8,611	\$43,897	\$30,000	\$30,000	0%
Hr-Special Programs/Events	11003- 52350	\$159	\$709	\$15,000	\$15,000	0%
Hr-Testing/Physicals	11003- 52370	\$15,507	\$19,583	\$15,000	\$25,000	66.7%
Hr-Office Supplies	11003- 53100	\$3,927	\$4,010	\$5,000	\$5,000	0%
Hr-Postage & Shipping	11003- 53110	\$1,788	\$1,348	\$2,000	\$2,000	0%
Hr-Publications & Subscrip	11003- 53115	\$4,628	\$895	\$1,500	\$4,000	166.7%
Hr-Copying & Printing	11003- 53160	\$0	\$923	\$2,000	\$5,500	175%
Hr-Work Supplies	11003- 53200	\$170	\$210	\$O	\$O	0%
Hr-Memberships	11003- 53265	\$350	\$1,523	\$2,500	\$2,500	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Hr-Meeting Expenses	11003- 53275	\$0	\$104	\$500	\$1,000	100%
Hr-External Comm Services	11003- 53360	\$7,949	\$6,402	\$7,000	\$7,000	0%
Hr-Educ/Training/Conferences	11003- 53800	\$1,135	\$9,024	\$6,000	\$11,000	83.3%
Hr-Travel	11003- 53810	\$243	\$1,473	\$16,500	\$11,500	-30.3%
Hr-Equip Repairs & Mainten	11003- 54200	\$0	\$0	\$150	\$150	0%
Total Operating Expenditures:		\$158,481	\$170,883	\$408,650	\$439,150	7.5%
Interdepartmental Expenses						
Hr-I/S City Telephone System		\$1,647	\$1,647	\$1,647	\$2,710	64.5%
Hr-I/S Information Systems	11003- 55400	\$49,508	\$62,714	\$65,388	\$85,524	30.8%
Total Interdepartmental Expenses:		\$51,155	\$64,361	\$67,035	\$88,234	31.6%
Total Human Resources:		\$863,323	\$893,096	\$1,277,990	\$1,488,062	16.4%
Total General Administration:		\$863,323	\$893,096	\$1,277,990	\$1,488,062	16.4%
Total Expenditures:		\$863,323	\$893,096	\$1,277,990	\$1,488,062	<b>16.4</b> %

# **Department of Customer Service**

#### Tara McMenamin

City Clerk/Director, Customer Service

#### **MISSION STATEMENT**

The mission of the Department of Customer Service is to provide exceptional customer service to city residents though transparency and accuracy in all fields of service including taxes, elections, legislative, permits, licensing and general resident inquiries.

## **FUNCTION**

The Department of Customer Service includes all duties and activities associated with legislative functions, licensing, permitting, election processes, and centralized customer service inquiries. The Department has a wide variety of duties centering on the position as the official records custodian and primary cash collection function of the City. The Department of Customer Service is responsible for tax roll preparation/collection, is responsible for the issuance of various licenses and permits, is the intake for all city applications, provides a one-stop resident point of contact, conducts all City elections, and is the gatekeeper of the legislative process.

## SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. The Department of Customer Service will be a new department in 2024. However, please expect recently accomplished initiatives to be reflected in the 2025 budget.

## **2024 STRATEGIC INITIATIVES**

1. Strategic initiatives in 2024 include the creation and implementation of a Department of Customer Service. Highlights include customer service training for both representatives and management, increased bilingual services, Spanish lessons for customer service representatives, and expanded voting services.

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

This will be the first year for the Department of Customer Service, however, this budget includes some significant funding and program changes to the City. Major funding includes the addition of a CRM (Customer Relationship Management) software, city wide Spanish lessons, and translation services of current documentation. The Department of Customer Service also includes the Clerk's Office, which is responsible for elections. With 2024 expected to have four significantly large elections, the budget reflects the anticipated cost of providing expanded in-person absentee voting and registration functions.

# **2024 Goal-Setting Statements**

# Goal Statement #1

Implement Constituent Relationship Management Software

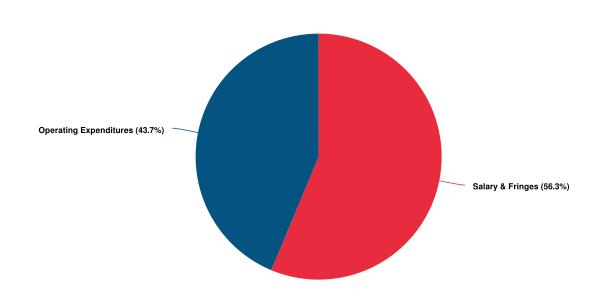
The City Clerk's Office will be implementing a citywide Constituent Relationship Management (CRM) Software System. The system will be housed by the City Clerk's Office but will function citywide and involve almost every department during implementation. With a city wide initiative to improve customer service the system will help track interactions with residents and provide data on where improved services, skills training, and new processes are needed.

# Goal Statement #2

Expand Early In-Person Voting

The city clerk's office will be expanding early in-person voting efforts for the 2024 Election year. With increased tension and the world of election law quickly changing the clerk's office hopes to reach residents with expanded early in-person voting efforts, inclusive of two additional standard locations that complement the mobile election unit services. Expanded outreach of the efforts and marketing will help residents know of election services provided by the city clerk's office.

# Expenditures by Appropriation Unit - Department of Customer Service



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$10,611	\$126,642	\$128,205	\$1,379,932	976.3%
Operating Expenditures	\$20,545	\$268,774	\$268,000	\$1,072,352	300.1%
Total Expense Objects:	\$31,156	\$395,415	\$396,205	\$2,452,284	<b>518.9</b> %

# **Department Detail Expenditures - Dept. of Customer Service**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures							
General Administration							
Finance Department							
Elections							
Salary & Fringes							
Vote-Salaries	11102- 50100	\$1,011	\$32,050	\$56,000	\$19,471	\$0	-100%
Vote-Part Time Salaries	11102- 50200	\$5,122	\$57,811	\$50,007	\$31,910	\$193,274	286.5%
Vote-Overtime	11102- 50300	\$157	\$21,243	\$12,000	\$10,614	\$60,000	400%
Vote-FICA	11102- 51010	\$441	\$8,335	\$3,827	\$4,656	\$3,979	4%
Vote-WRS	11102- 51100	\$493	\$4,676	\$1,371	\$2,929	\$1,447	5.5%
Vote-Health Care		\$3,368	\$0	\$0	\$0	\$O	0%
Vote-Mileage	11102- 51810	\$19	\$2,526	\$5,000	\$1,471	\$10,000	100%
Total Salary & Fringes:		\$10,611	\$126,642	\$128,205	\$71,051	\$268,700	109.6%
Operating Expenditures							
Vote-Professional Services	11102- 52100	-\$9	\$13,203	\$0	\$0	\$31,600	N/A
Vote-Contracted Services	11102- 52200	\$2,498	\$117,771	\$100,000	\$87,387	\$249,800	149.8%
Vote-Property/Equipment Rental	11102- 52210	\$0	\$6,396	\$3,000	\$3,567	\$30,000	900%
Vote-Advertising	11102- 52315	\$1,889	\$16,545	\$15,000	\$14,713	\$30,000	100%
Vote-Office Supplies	11102- 53100	\$308	\$241	\$O	-\$77	\$20,000	N/A
Vote-Postage & Shipping	11102- 53110	\$165	\$68,628	\$75,000	\$64,031	\$150,000	100%
Vote-Copying & Printing	11102- 53160	\$0	\$0	\$30,000	\$0	\$90,000	200%
Vote-Work Supplies	11102- 53200	\$74	\$13,611	\$5,000	\$4,972	\$70,000	1,300%
Vote-Meeting Expenses	11102- 53275	\$46	\$0	\$0	\$0	\$5,000	N/A
Vote- Educ/Training/Conferences	11102- 53800	\$0	\$0	\$0	\$716	\$5,000	N/A
Vote-Travel	11102- 53810	\$0	\$0	\$5,000	\$0	\$6,000	20%
Vote-Equip Repairs & Mainten	11102- 54200	\$15,574	\$32,378	\$35,000	\$83,193	\$40,000	14.3%
Total Operating Expenditures:		\$20,545	\$268,774	\$268,000	\$258,503	\$727,400	<b>171.4</b> %

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Total Elections:		\$31,156	\$395,415	\$396,205	\$329,554	\$996,100	151.4%
Clerk/Treasurer							
Salary & Fringes							
Clerk Salaries	11104- 50100	\$0	\$0	\$0	\$0	\$725,946	N/A
Clerk Residency	11104- 50400	\$0	\$0	\$0	\$0	\$9,625	N/A
Clerk FICA	11104- 51010	\$0	\$0	\$0	\$0	\$57,695	N/A
Clerk WRS	11104- 51100	\$0	\$0	\$0	\$0	\$52,035	N/A
Clerk Health Care	11104- 51200	\$0	\$0	\$0	\$0	\$265,631	N/A
Clerk Mileage	11104- 51810	\$0	\$0	\$0	\$0	\$300	N/A
Total Salary & Fringes:		\$0	\$0	\$0	\$0	\$1,111,232	N/A
Operating Expenditures							
Clerk Professional Services	11104- 52100	\$0	\$0	\$0	\$0	\$70,000	N/A
Clerk Contracted Services	11104- 52200	\$0	\$0	\$0	\$0	\$168,702	N/A
Clerk-Outside Help	11104- 52310	\$0	\$0	\$0	\$0	\$2,000	N/A
Clerk-Advertising	11104- 52315	\$0	\$0	\$0	\$0	\$4,000	N/A
Clerk-Special Programs/Events	11104- 52350	\$0	\$0	\$0	\$0	\$1,500	N/A
Clerk-Office Supplies	11104- 53100	\$0	\$0	\$0	\$0	\$7,500	N/A
Clerk-Postage & Shipping	11104- 53110	\$0	\$0	\$0	\$0	\$25,000	N/A
Clerk-Publications & Subscrip	11104- 53115	\$0	\$0	\$0	\$0	\$1,000	N/A
Clerk-Copying & Printing	11104- 53160	\$0	\$0	\$0	\$0	\$500	N/A
Clerk-Work Supplies	11104- 53200	\$0	\$0	\$0	\$134	\$58,000	N/A
Clerk-Memberships	11104- 53265	\$0	\$0	\$0	\$0	\$1,000	N/A
Clerk-Meeting Expenses	11104- 53275	\$0	\$0	\$0	\$0	\$250	N/A
Clerk- Educ/Training/Conference	11104- 53800	\$0	\$0	\$0	\$0	\$4,000	N/A
Clerk-Travel	11104- 53810	\$0	\$0	\$0	\$0	\$1,500	N/A
Total Operating Expenditures:		\$0	\$0	\$0	\$134	\$344,952	N/A

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Total Clerk/Treasurer:		\$0	\$0	\$0	\$134	\$1,456,184	N/A
Total Finance Department:		\$31,156	\$395,415	\$396,205	\$329,688	\$2,452,284	<b>518.9</b> %
Total General Administration:		\$31,156	\$395,415	\$396,205	\$329,688	\$2,452,284	<b>518.9</b> %
Total Expenditures:		\$31,156	\$395,415	\$396,205	\$329,688	\$2,452,284	518.9%

# **CITY ATTORNEY**

Scott Letteney

City Attorney

#### **MISSION STATEMENT**

The mission of the Office of the City of Racine City Attorney is to serve as attorney for and counselor to the City of Racine government, its duty being to assure that the City complies with all laws and uses the law to advance the mission and vision of the City. The Office of the City Attorney will provide professional legal services and representation of the highest quality to the City of Racine government.

## **FUNCTION**

The City Attorney is charged, by Wisconsin Statute, with the conduct of all the law business in which the city is interested. The client of the City Attorney's Office is the City of Racine as a corporate body, and not any individual official or employee. The City Attorney's Office performs, or manages, all the legal functions for the City. This includes such activities as providing legal advice to City officials in all departments, commissions, boards, and authorities, issuing written legal opinions, drafting ordinances and other instruments as may be required by City officers, litigation of civil law suits for and against the City and its officers, collection of claims and delinquencies, and prosecution of violations of City law. The City Attorney's Office serves the members of the general public in a manner that does not conflict with its duty to the City of Racine government or conflict with the best interests of the City of Racine as an entity. The City Attorney's Office does not provide legal advice to any person regarding private legal matters. The City Attorney's Office treats all persons in a dignified and respectful manner without discrimination and without regard to economic or political status.

## SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

For 2023, the Common Council approved a change in the budget of the City Attorney's Office, shifting funding from the Professional Services budget to allow the City Attorney's Office to hire an additional assistant city attorney. The intent of this request was to allow a greater percentage of the attorneys' case load to be handled in-house, thus providing legal services in a more efficient and cost-effective manner. During 2023, an additional assistant city attorney was added to the staff. Only legal matters involving a demonstrable conflict of interest, or where there is a need for a particular expertise only available from outside attorneys carried over from previous years, it is difficult to completely assess the fiscal effect. However, far fewer matters have been referred to outside counsel, so a downward trend in outside counsel expenses is anticipated.

# **2024 STRATEGIC INITIATIVES**

- 1. Increase efficiency and responsiveness to Wisconsin Public Records Law requests.
- 2. Update the City of Racine's records retention policy and provide such updated policy to all City departments by the end of 2024.

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

None.

# **2024 Goal-Setting Statements**

# Goal Statement #1

Increase Responsiveness to Public Records Law Requests

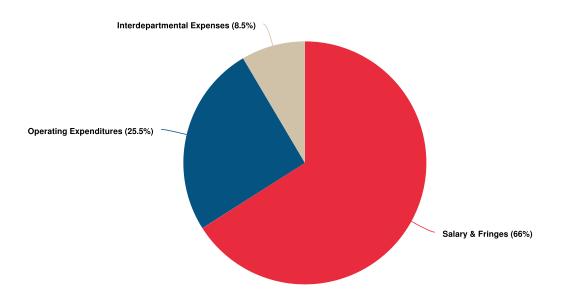
- 1. In order to increase efficiency In order to increase responsiveness to Wisconsin Public Records Law requests, the City Attorney's Office will provide the necessary legal and administrative guidance to empower all City departments to respond directly to requests for public records that wholly are in the custody of their respective departments by the end of 2024.
  - a. To help achieve that goal, 100% of all new requests for public records that are wholly in the custody of one department will be routed to the appropriate custodian within five business days after receipt.
  - b. To help achieve that goal, the City Attorney's Office will coordinate and respond to all crossdepartmental responses.

# Goal Statement #2

Update City of Racine Records Retention Schedule

2. In order to increase appropriate maintenance of records, the City Attorney's Office will update the City of Racine's records retention policy and provide such updated policy to all City departments by the end of 2024.

# **Expenditures by Appropriation Unit - City Attorney Office**



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$866,775	\$844,603	\$994,649	\$1,064,993	7.1%
Operating Expenditures	\$588,976	\$583,485	\$409,900	\$411,900	0.5%
Interdepartmental Expenses	\$91,200	\$106,444	\$114,315	\$137,133	20%
Total Expense Objects:	\$1,546,952	\$1,534,532	\$1,518,864	\$1,614,026	6.3%

# **Department Detail Expenditures - City Attorney Office**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
General Administration						
Attorney's Office						
Attorneys Office						
Salary & Fringes						
Atty-Salaries	11004- 50100	\$634,285	\$622,668	\$758,446	\$765,642	0.9%
Atty-Part Time Salaries	11004- 50200	\$32,558	\$45,425	\$44,883	\$46,483	3.6%
Atty-Overtime		\$240	\$45	\$0	\$0	0%
Atty-FICA	11004- 51010	\$49,261	\$49,445	\$50,756	\$62,129	22.4%
Atty-WRS	11004- 51100	\$44,488	\$42,528	\$43,656	\$55,139	26.3%
Atty-Health Care	11004- 51200	\$105,300	\$84,240	\$95,908	\$135,000	40.8%
Atty-Mileage	11004- 51810	\$644	\$253	\$1,000	\$600	-40%
Total Salary & Fringes:		\$866,775	\$844,603	\$994,649	\$1,064,993	7.1%
Operating Expenditures						
Atty-Professional Services	11004- 52100	\$533,834	\$501,667	\$350,000	\$350,000	0%
Atty-Contracted Services	11004- 52200	\$3,539	\$29,350	\$4,000	\$4,000	0%
Atty-Property/Equipment Rental	11004- 52210	\$6,116	\$4,097	\$3,500	\$6,050	72.9%
Atty-Office Supplies	11004- 53100	\$4,389	\$4,463	\$4,000	\$4,500	12.5%
Atty-Postage & Shipping	11004- 53110	\$1,563	\$913	\$2,500	\$1,250	-50%
Atty-Publications & Subscrip	11004- 53115	\$23,421	\$23,392	\$21,000	\$22,000	4.8%
Atty-Copying & Printing	11004- 53160	\$609	\$1,530	\$400	\$1,600	300%
Atty-Licenses Permits & Fees	11004- 53255	\$1,010	\$671	\$1,500	\$1,500	0%
Atty-Memberships	11004- 53265	\$3,391	\$4,060	\$5,000	\$5,000	0%
Atty-External Comm Services	11004- 53360	\$0	\$4,465	\$4,000	\$4,000	0%
External Communication Service		\$5,692	\$0	\$O	\$0	0%
Atty- Educ/Training/Conferences	11004- 53800	\$2,899	\$2,476	\$6,000	\$6,000	0%
Atty-Travel	11004- 53810	\$2,514	\$5,369	\$8,000	\$6,000	-25%
Atty-Equip Repairs & Mainten		\$0	\$1,032	\$0	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Total Operating Expenditures:		\$588,976	\$583,485	\$409,900	\$411,900	0.5%
Interdepartmental Expenses						
Atty-I/S Building Occupancy	11004- 55100	\$40,411	\$42,449	\$47,646	\$49,501	3.9%
Atty-I/S City Telephone System		\$1,281	\$1,281	\$1,281	\$2,108	64.6%
Atty-I/S Information Systems	11004- 55400	\$49,508	\$62,714	\$65,388	\$85,524	30.8%
Total Interdepartmental Expenses:		\$91,200	\$106,444	\$114,315	\$137,133	20%
Total Attorneys Office:		\$1,546,952	\$1,534,532	\$1,518,864	\$1,614,026	6.3%
Total Attorney's Office:		\$1,546,952	\$1,534,532	\$1,518,864	\$1,614,026	6.3%
Total General Administration:		\$1,546,952	\$1,534,532	\$1,518,864	\$1,614,026	6.3%
Total Expenditures:		\$1,546,952	\$1,534,532	\$1,518,864	\$1,614,026	6.3%

# **FINANCE**

## Kathleen Fischer

Finance Director

#### MISSION STATEMENT

To provide timely and accurate financial information to key stakeholders while protecting City assets, both real and intangible, and ensuring City compliance with applicable federal, state, and local laws from a financial and fiduciary standpoint.

## **FUNCTION**

The Finance area is responsible for the financial operation of the city, including budgeting, internal and external financial reporting, investments, debt management, cash management, internal controls, payroll, accounts payable, purchasing, accounts receivable, financial forecasting. The department also provides financial advice and assistance to the Mayor, Common Council, City Committees and user departments on an on-going basis and develops city-wide financial procedures.

#### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. None

## 2024 STRATEGIC INITIATIVES

1. Work with Tyler Munis and internal staff to begin setup and utilization of the Capital Assets module effective with 2023 assets and beyond, allowing Finance to better track City assets and projects.

## SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

1. Clerks Office and Elections functions are no longer under Finance effective with the 2024 budget, and will be included under the newly created Department of Customer Service.

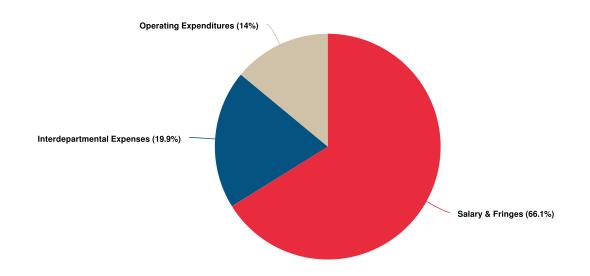
# **2024 Goal-Setting Statements**

# Goal Statement #1

Implement Capital Assets Module in Munis

Finance will be working to setup and utilize the Capital Assets functionality within the Tyler Munis financial reporting system. The Capital Assets module will be used to track new assets and projects, as well as reflect the disposal of such assets, as needed. The goal in 2024 is to add Transit, Public Safety, and DPW assets to the system that were acquired as of January 1, 2023 and beyond.

# **Expenditures by Appropriation Unit - Finance**



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$1,555,402	\$1,671,249	\$1,799,149	\$1,241,244	-31%
Operating Expenditures	\$181,789	\$222,776	\$217,648	\$262,403	20.6%
Interdepartmental Expenses	\$277,512	\$287,717	\$296,291	\$372,780	25.8%
Total Expense Objects:	\$2,014,704	\$2,181,742	\$2,313,088	\$1,876,427	-18.9%

# **Department Detail Expenditures - Finance**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
General Administration						
Finance Department						
Salary & Fringes						
Fin-Salaries	11101- 50100	\$1,068,087	\$1,139,266	\$1,241,789	\$877,020	-29.4%
Fin-Part Time Salaries	11101- 50200	\$326	\$65	\$0	\$0	0%
Fin-Overtime	11101- 50300	\$2,663	\$1,737	\$2,000	\$2,000	0%
Residency	11101- 50400	\$539	\$15,053	\$15,404	\$12,992	-15.7%
Fin-FICA	11101- 51010	\$75,572	\$82,004	\$95,923	\$65,159	-32.1%
Fin-WRS	11101- 51100	\$71,038	\$75,071	\$85,713	\$58,773	-31.4%
Fin-Health Care	11101- 51200	\$336,960	\$357,746	\$358,020	\$225,000	-37.2%
Fin-Mileage		\$217	\$306	\$300	\$300	0%
Total Salary & Fringes:		\$1,555,402	\$1,671,249	\$1,799,149	\$1,241,244	-31%
Operating Expenditures						
Fin-Professional Services	11101- 52100	\$27,070	\$18,717	\$16,800	\$85,000	406%
Health Study		\$0	\$0	\$0	\$15,000	N/A
Fin-Audit Services	11101- 52120	\$59,198	\$72,810	\$85,000	\$95,000	11.8%
Fin-Contracted Services	11101- 52200	\$17,779	\$19,172	\$17,004	\$8,200	-51.8%
Fin-Property/Equipment Rental	11101- 52210	\$4,077	\$4,077	\$4,080	\$4,080	0%
Fin-Banking/Financial Charges	11101- 52220	\$1,057	\$302	\$1,000	\$250	-75%
Fin-Outside Help	11101- 52310	\$0	\$0	\$3,000	\$0	-100%
Fin-Advertising	11101- 52315	\$2,511	\$3,742	\$2,500	\$0	-100%
Fin-Office Supplies	11101- 53100	\$13,882	\$15,900	\$15,000	\$7,500	-50%
Fin-Postage & Shipping	11101- 53110	\$34,809	\$39,335	\$35,000	\$10,000	-71.4%
Fin-Publications & Subscrip	11101- 53115	\$709	\$758	\$13,900	\$13,900	0%
Fin-Copying & Printing	11101- 53160	\$1,593	\$5,578	\$3,600	\$3,800	5.6%
Fin-Work Supplies	11101- 53200	\$7,246	\$35,139	\$6,800	\$6,040	-11.2%
Work Supplies		\$3,201	\$0	\$0	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Fin-Licenses Prmts & Fees	11101- 53255	\$120	\$0	\$210	\$50	-76.2%
Fin-Memberships	11101- 53265	\$681	\$681	\$1,570	\$1,371	-12.7%
Fin-Meeting Expenses	11101- 53275	\$983	\$2,475	\$500	\$2,000	300%
Fin-External Comm Services	11101- 53360	\$3,037	\$635	\$4,104	\$4,212	2.6%
Fin-Educ/Training/Conferences	11101- 53800	\$3,836	\$2,081	\$4,000	\$2,000	-50%
Fin-Travel	11101- 53810	\$0	\$0	\$3,580	\$4,000	11.7%
Fin-Equip Repairs & Mainten		\$0	\$1,376	\$0	\$0	0%
Total Operating Expenditures:		\$181,789	\$222,776	\$217,648	\$262,403	20.6%
Interdepartmental Expenses						
Fin-I/S Building Occupancy	11101- 55100	\$121,845	\$128,147	\$145,029	\$150,674	3.9%
Fin-I/S City Telephone System	11101- 55200	\$4,758	\$4,758	\$4,758	\$9,298	95.4%
I/S Garage Fuel	11101- 55300	\$0	\$0	\$1,100	\$1,500	36.4%
I/S Garage Labor	11101- 55310	\$0	\$60	\$800	\$1,000	25%
I/S Garage Materials	11101- 55320	\$0	\$87	\$350	\$500	42.9%
Fin-I/S Information Systems	11101- 55400	\$150,909	\$154,665	\$144,254	\$209,808	45.4%
Total Interdepartmental Expenses:		\$277,512	\$287,717	\$296,291	\$372,780	25.8%
Total Finance Department:		\$2,014,704	\$2,181,742	\$2,313,088	\$1,876,427	-18.9%
Total General Administration:		\$2,014,704	\$2,181,742	\$2,313,088	\$1,876,427	-18.9%
Total Expenditures:		\$2,014,704	\$2,181,742	\$2,313,088	\$1,876,427	-18.9%

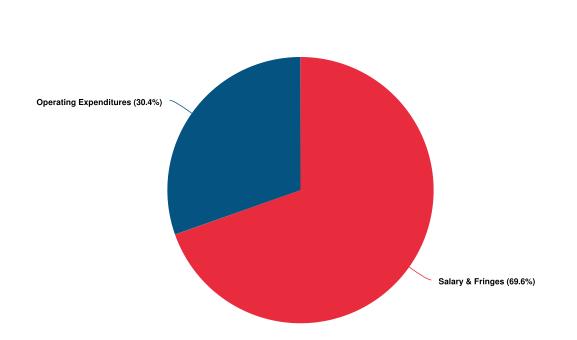
# **NON-DEPARTMENTAL**

#### **FUNCTION**

This budget reflects revenues and expenditures for items that are not specifically applicable to a department. The budget has two sections; Employee Benefits and Insurance and Miscellaneous Unclassified.

*Employee Benefits and Insurance:* This budget is established to provide for various employee benefits that may not be easily budgeted in a specific department as it is often unknown at the time of budgeting which departments may utilize them. This includes budgets for life insurance, unemployment compensation, and retiree healthcare, and sick leave payout. This budget also includes amounts necessary to insure city-owned property.

*Miscellaneous Unclassified:* This budget includes both revenues and expenses that cannot be classified to a specific department. The revenue budget includes amounts for shared revenue, interest income, cable franchise fees, and fund balance reserves applied. The expenditure budget includes amounts for judgement and claims, finance fees, and grants to non- profits.



**Expenditures by Appropriation Unit - Non Departmental** 

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$7,977,040	\$7,440,393	\$4,565,212	\$4,286,571	-6.1%
Operating Expenditures	\$1,099,125	\$2,039,668	\$1,617,584	\$1,873,016	15.8%
Total Expense Objects:	\$9,076,165	\$9,480,060	\$6,182,796	\$6,159,587	<b>-0.4</b> %

# **Department Detail Expenditures - Non Departmental**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
General Administration						
Non Departmental						
Employee Benefits and Insurance						
Bnft-Wage Provision Conting		\$0	\$225,000	\$125,000	\$0	-100%
Bnft-FICA	11201- 51010	\$72,890	\$36,967	\$9,000	\$O	-100%
Bnft-Unemployment	11201- 51020	\$77,017	\$528	\$30,000	\$2,700	-91%
Bnft-WRS	11201- 51100	\$8,426	\$18,414	\$9,000	\$0	-100%
Bnft-Disability Pension	11201- 51110	\$4,512	\$4,512	\$4,512	\$4,512	0%
Bnft-Retiree Health Care	11201- 51200	\$5,802,000	\$5,500,000	\$3,000,000	\$2,480,159	-17.3%
Bnft-Life Insurance	11201- 51300	\$156,207	\$159,164	\$169,200	\$169,200	0%
Bnft-Workers Compensation	11201- 51400	\$808,906	\$1,235,559	\$1,106,000	\$1,455,000	31.6%
Bnft-Sick Leave Payout	11201- 51500	\$1,047,083	\$260,249	\$112,500	\$175,000	55.6%
Bnft-General Liability Insuran	11201- 52170	\$507,761	\$597,426	\$613,384	\$680,216	10.9%
Total Employee Benefits and Insurance:		\$8,484,801	\$8,037,819	\$5,178,596	\$4,966,787	-4.1%
Misc. Unclassified						
Misc-Banking/Financial Charges	11202- 52220	\$92,993	\$88,363	\$104,000	\$47,100	-54.7%
Misc-Collection Services	11202- 52235	\$0	\$78	\$500	\$500	0%
Misc-Municipal Band Grant	11202- 52265	\$30,000	\$30,000	\$30,000	\$30,000	0%
Misc-Neighborhood Watch	11202- 52270	\$36,000	\$36,000	\$36,000	\$50,000	38.9%
Misc-Special Programs/Events	11202- 52350	\$8,914	\$0	\$17,000	\$20,000	17.6%
Misc-20 Year Club	11202- 52395	\$0	\$44	\$0	\$0	0%
Misc-Utilities-Storm Water	11202- 53340	\$8,262	\$87,685	\$8,500	\$88,000	935.3%
Misc-Property Taxes Cancelled	11202- 53420	\$243,056	\$685,675	\$300,000	\$300,000	0%
Misc-Miscellaneous Expenses	11202- 53460	\$89	\$10,004	\$1,000	\$0	-100%
Misc-Sister Cities	11202- 53480	\$810	\$811	\$7,200	\$7,200	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Misc-Judgment & Claims	11202- 53500	\$115,957	\$450,581	\$300,000	\$300,000	0%
Misc-Contingency	11202- 56200	\$0	\$0	\$200,000	\$200,000	0%
Transfer to Special Revenue	11202- 59200	\$55,283	\$53,000	\$0	\$150,000	N/A
Total Misc. Unclassified:		\$591,364	\$1,442,242	\$1,004,200	\$1,192,800	18.8%
Total Non Departmental:		\$9,076,165	\$9,480,060	\$6,182,796	\$6,159,587	-0.4%
Total General Administration:		\$9,076,165	\$9,480,060	\$6,182,796	\$6,159,587	-0.4%
Total Expenditures:		\$9,076,165	\$9,480,060	\$6,182,796	\$6,159,587	-0.4%

# **PUBLIC HEALTH**

#### **Dottie-Kay Bowersox**

Public Health Administrator

#### **MISSION STATEMENT**

Provide comprehensive services, education, and advocacy for the protection, promotion, and improvement of the community's health and environment.

## **FUNCTION**

### Administrative Division

The Administrative Division ensures the fulfillment of departmental goals and objectives utilizing effective public health policy and programming for the enhancement of environmental and community health for the betterment of all Racine residents. The Administrative Division provides administrative oversight, regulatory management, strategic planning, budgeting, personnel relations, direct / programmatic community interactions, grant / technical writing services, internal / external agency collaboration, and direct client services.

Financial support is comprised of tax levy dollars and grants. Grant applications are written / co-written / reviewed by the Public Health Administrator and awards directly or indirectly benefit the City of Racine. Tax levy funds support core staff (1.0 FTE Public Health Administrator, 1.0 FTE Deputy Health Officer, and 1.0 FTE Administrative Assistant,) grants and contracts support the remainder of personnel (1.0 FTE Well Woman Program Coordinator) supplies, and miscellaneous program costs.

## **Community Health Division**

The Community Health Division protects, maintains, and improves the health of Racine residents through programs that prevent infectious and chronic disease, while promoting clean water and air, safe food, quality health care, and healthy living. Per the Wisconsin Department of Health Services (DHS), mandated services include: communicable disease surveillance, prevention and control; generalized public health nursing; services to promote health; services to prevent other diseases; abatement or removal of human health hazards; and services to prevent the future incidence of occupational disease, environmental disease, and human health hazard exposure focusing on populations experiencing disparities in health outcomes, specifically those in poverty, minority groups, children, and adolescents. To achieve these goals, the Community Health Division looks to improve those factors which predict an individual's success - early identification of problems and offering appropriate interventions to avoid teen pregnancy, substance abuse, injuries, sexually transmitted diseases, and childhood lead poisoning.

Financial support is comprised of tax levy dollars, grants, as well as clinic fees. Grant applications are written by the Deputy Health Officer and Epidemiologist and awards directly or indirectly benefit the City of Racine. Tax levy funds support core staff (1.0 FTE Community Health Director, 0.84 FTE Epidemiologist, 5.25 FTE Public Health Nurses, 1.0 FTE Technical Assistant / Clerical Support, 1.0 FTE Reimbursement Specialist, 0.91 FTE Community Health Coordinator / Public Health Educator, and 2.0 FTE Public Health Educators). Grants and contracts support the remainder of personnel (0.16 FTE Epidemiologist, 0.09 FTE Community Health Coordinator / Public Health Rucator, 1.0 FTE Public Health Nurse, and 1.0 FTE Clerical Support – Limited Term) supplies, maintenance of equipment, additional testing services, and miscellaneous program costs.

#### **Environmental Health Division**

The Environmental Health Division works to protect, promote and improve public health in the City of Racine by monitoring and managing environmental health risks and hazards. To achieve this goal, the Environmental Health Division ensures that food served in licensed establishments is safe, ensures compliance with health standards for sanitary conditions, ensures regulated health activities are provided according to local ordinance or state statute, ensures indoor environments are healthy and safe, and that potential health risks from exposure to toxic chemicals are evaluated and eliminated. DHS mandates the following public health services: disease surveillance, prevention and control; services to promote health; services to prevent disease, environmental disease, and human health hazard exposure.

Financial support for the Environmental Health Division is comprised of tax levy dollars, grants and contracts awarded to it and/or its partner agencies as well as fees collected for services rendered. The Environmental Health Division is an agent of the Wisconsin Department of Agriculture Trade and Consumer Protection (DATCP) for regulating food, lodging, and pool facilities, as well an Agent of the Department of Regulation and Licensing for tattoo and body piercing establishments. Grant applications are written/co-written/reviewed by Environmental Health staff. Fees for service are primarily generated through licensed establishment inspections and enforcement.

Tax levy supports core staff (1.0 FTE Environmental Health Director, 1.0 FTE Environmental Health Coordinator, 3.0 FTE Sanitarians, and 1.0 FTE Technical Assistant / Clerical support). Grants and contracts support the remainder of personnel, supplies, maintenance of equipment, additional testing services, training, and miscellaneous program costs.

#### **Laboratory Division**

The Laboratory Division ensures the integrity of the City's natural resources are maintained and sustainably engaged by emphasizing a balance between public health protection, community utility, and environmental preservation in order to improve quality of life within the community and enhance conditions of the Great Lakes basin.

The Laboratory Division provides regulatory management, comprehensive water quality assessment, pollution source identification, site remediation / restoration, best management practice, planning, grant / technical writing services, and analytical testing support to multiple department programs. Laboratory services also extend to engagements, as collaborators or supporting roles, with the federal governments of the US and Canada, State agencies, academic institutions, regional planning commissions, local municipal agencies, and for-profit / non-profit organizations in Wisconsin and Illinois.

Financial support is comprised of tax levy dollars, storm water utility funds, grants and contracts awarded to the Laboratory and / or its partner agencies, as well as fees collected for services rendered. Grant applications are written / co-written / reviewed by Laboratory personnel and all awards directly or indirectly benefit the City of Racine. Contracts entered into with various agencies / organizations are utilized to undertake research, conduct monitoring, provide expert advice, review / write grant applications, provide placement for student interns, support projects / events, speak at engagements, participate in site assessments and act in the role of scientific advisor. Fee for service testing is primarily generated through the analysis of surface water samples for recreational safety, beneficial use, and /or general water quality impairment investigations. This is supplemented by requests for analysis of treated or processed surface and ground water for individuals and other organizations.

Tax levy is augmented by grant dollars and supports core staff (0.25 FTE Laboratory Coordinator / Emergency Preparedness, 0.56 FTE Research Assistant III, and 0.46 FTE Research Assistant II). Grants and contracts support the remainder of personnel (0.75 FTE Laboratory Coordinator / Emergency Preparedness, 0.44 FTE Research Assistant III, 0.54 FTE Research Assistant II, and 2.75 Research Assistant Interns).

#### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Another Department reorganization creating four promotional opportunities has been recommended.
- 2. Enhancement of the Harm Reduction Program to include distribution of Narcan through a vending machine option; distribution of Hope Kits for overdose interventions; expansion of Narcan education through non-profits, churches, and the public school district.
- 3. Establishment of the Office of Violence Prevention.
- 4. Continued assistance to the Racine Community Health Center its Board of Directors and community partners.
- 5. Initiation of an electronic health records and billing system for clinical services.
- 6. Resolution of 2,000 delinquent animal licenses.
- 7. Satisfied State requirements for inspection of 100% of all licensed facilities.
- 8. Implementation of the PHD E-Bike Program.
- 9. Analyzed and reported over 1400 water quality samples within the City as well as seven jurisdictions of Southeastern Wisconsin. Also, monitored the coastal wetlands at Sam Myers Park in support of United States Army Corps of Engineers requirements.
- 10. Partnered with the Great Lakes Community Conservation Corps (GLCCC) to manage invasive species/site improvements across approximately 15 acres of coastal habitat at North Beach, Zoo Beach, and Sam Myers Park as well as prepare, plant, and maintain the raingardens on 6<sup>th</sup> Street and College Avenue. Assisted WeedOut! Racine with the conservation and restoration of two acres of wetlands at Colonial Park.

## **2024 STRATEGIC INITIATIVES**

1. Mediate the incidence of communicable diseases in the City of Racine.

- 2. Assist with the operationalization of the Racine Community Health Center and assist with the facilitation of the Lincoln King Community Center.
- 3. Service Enhancements of Public Health Programming.

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

- 1. HIV prevention/intervention funds in the amount of \$78,500.00.
- 2. Full implementation of an electronic health records system including accounts receivable.
- 3. Facilitation of the Racine Healthy Babies grant \$222,700.00 annually.
- 4. Development/distribution of the PHD Community Health and Improvement Plan.
- 5. Completion of the PHD State of Wisconsin 140 Audit.

# **2024 Goal-Setting Statements**

## Goal Statement #1

Mediate the incidence of communicable diseases in the City of Racine.

Continue to mediate the incidence of communicable diseases in the City of Racine, through December 31, 2024, utilizing surveillance, investigation, testing, case interventions, treatment, and community education implemented by the Public Health Department and its partners.

## Goal Statement #2

Assist with the operationalization of the Racine Community Health Center and assist with the facilitation of the Lincoln King Community Center.

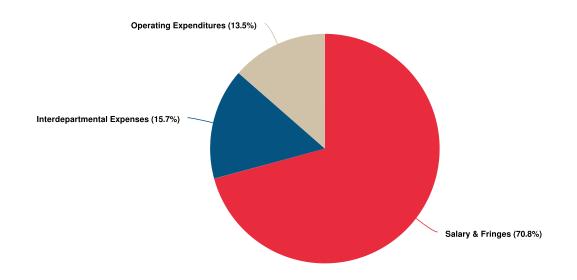
Continued engagement with the Racine Community Health Center's Board of Directors and under the guidance of the City of Racine Administration assist with the facilitation of the Lincoln King Community Center through December 31, 2024.

# Goal Statement #3

Service Enhancements of Public Health Programming

Engage in service enhancements in the Community Health, Laboratory, and Environmental Health Divisions with the addition of dairy, ice, and pool analysis; registration and compliance of Short Term Rentals; development of an Adolescent Health Program; and preparation for the State of Wisconsin 140 Audit by December 31, 2024.

# **Expenditures by Appropriation Unit - Public Health**



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$854,468	\$1,289,416	\$2,155,995	\$2,544,125	18%
Operating Expenditures	\$408,011	\$462,307	\$483,135	\$486,967	0.8%
Interdepartmental Expenses	\$310,101	\$378,664	\$448,631	\$563,156	25.5%
Total Expense Objects:	\$1,572,580	\$2,130,387	\$3,087,761	\$3,594,248	<b>16.4</b> %

# **Department Detail Expenditures - Public Health**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
Health						
Salary & Fringes						
Hlth-Salaries	120-50100	\$436,971	\$717,952	\$1,449,536	\$1,621,438	11.9%
Hlth-Part Time Salaries	120-50200	\$13,066	\$82,248	\$100,105	\$147,978	47.8%
Hlth-Overtime	120-50300	\$5,488	\$14,546	\$4,000	\$7,000	75%
Residency	120-50400	\$0	\$14,052	\$15,790	\$21,863	38.5%
Hlth-FICA	120-51010	\$32,620	\$60,051	\$120,183	\$148,937	23.9%
Hlth-WRS	120-51100	\$29,006	\$51,107	\$102,290	\$125,956	23.1%
Hlth-Health Care	120-51200	\$331,695	\$340,929	\$353,491	\$447,253	26.5%
Hlth-Mileage	120-51810	\$5,622	\$8,530	\$10,600	\$23,700	123.6%
Total Salary & Fringes:		\$854,468	\$1,289,416	\$2,155,995	\$2,544,125	18%
Operating Expenditures						
Hlth-Professional Services	120-52100	\$17,144	\$15,660	\$30,000	\$30,000	0%
Professional Services	120-52100- 20082	\$0	\$50,000	\$50,000	\$50,000	0%
Hlth-Contracted Services	120-52200	\$41,269	\$44,120	\$46,000	\$39,750	-13.69
Contracted Services		\$1,269	\$0	\$0	\$0	0%
Hlth-Property/Equipment Rental	120-52210	\$3,809	\$4,907	\$7,500	\$7,500	0%
Hlth-Banking/Financial Charges	120-52220	\$1,530	\$64	\$1,800	\$0	-100%
Hlth-Animal Control Contract	120-52275	\$216,039	\$218,115	\$216,040	\$216,040	0%
Hlth-Advertising	120-52315	\$160	\$14,074	\$4,500	\$4,500	0%
Advertising	120-52315- 10007	\$853	\$0	\$0	\$0	0%
Hlth-Office Supplies	120-53100	\$1,739	\$5,707	\$6,000	\$6,000	0%
Office Supplies	120-53100- 10007	\$662	\$0	\$0	\$0	0%
Hlth-Postage & Shipping	120-53110	\$5,145	\$8,399	\$8,500	\$8,500	0%
Hlth-Publications & Subscrip	120-53115	\$998	\$1,843	\$1,800	\$1,800	0%
Publications & Subscriptions		\$671	\$0	\$0	\$0	0%
Hlth-Copying & Printing	120-53160	\$9,319	\$10,585	\$7,000	\$7,000	0%
HIth-Work Supplies	120-53200	\$30,732	\$37,199	\$53,000	\$53,000	0%
Work Supplies-COVID		\$35,364	\$0	\$0	\$0	0%
HIth-Clinic Supplies	120-53205	\$23,560	\$19,557	\$18,000	\$18,000	0%
Clinic Supplies		\$3,105	\$0	\$0	\$0	0%
Hlth-Small Equipment	120-53230	\$0	\$4,427	\$0	\$8,000	N/#
Hlth-Licenses Permits & Fees	120-53255	\$200	\$541	\$600	\$600	0%
Hlth-Memberships	120-53265	\$2,457	\$2,792	\$3,125	\$3,125	0%
Hlth-Meeting Expenses	120-53275	\$667	\$1,676	\$1,650	\$1,650	0%
Hlth-External Comm Services	120-53360	\$4,991	\$16,688	\$6,120	\$10,002	63.4%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
External Communication Service	120-53360- 10007	\$6,319	\$0	\$0	\$0	0%
Hlth- Educ/Training/Conferences	120-53800	\$0	\$956	\$6,000	\$6,000	O%
Hlth-Travel	120-53810	\$10	\$3,315	\$9,000	\$9,000	0%
Hlth-Equip Repairs & Mainten	120-54200	\$0	\$1,681	\$6,500	\$6,500	0%
Total Operating Expenditures:		\$408,011	\$462,307	\$483,135	\$486,967	0.8%
Interdepartmental Expenses						
Hlth-I/S Building Occupancy	120-55100	\$82,775	\$86,949	\$124,317	\$129,157	3.9%
Hlth-I/S City Telephone System		\$5,490	\$5,490	\$5,490	\$10,553	92.2%
Hlth-I/S Information Systems	120-55400	\$221,836	\$286,225	\$318,824	\$423,446	32.8%
Total Interdepartmental Expenses:		\$310,101	\$378,664	\$448,631	\$563,156	25.5%
Total Health:		\$1,572,580	\$2,130,387	\$3,087,761	\$3,594,248	16.4%
Total Expenditures:		\$1,572,580	\$2,130,387	\$3,087,761	\$3,594,248	16.4%

## FIRE SUPPRESSION AND EMS

### Steve Hansen

Chief of Fire

### MISSION STATEMENT

We will support our community, firefighters and paramedics through dedicated teamwork to ensure that as a fire department we continue to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from and mitigate all hazards with compassion, fairness, integrity and respect.

## **FUNCTION**

The Racine Fire Department is an all hazards agency that provides the community with fire suppression, fire prevention, emergency medical services, hazardous materials, confined space, trench rescue, water/dive rescue, high and low angle rope rescue, and community risk reduction services to the citizens of Racine.

## SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Worked with the Youth Employment Program to create the first-ever Racine Fire Department Cadet Program.
- 2. We partnered with United Health Care and the Department of Health Services to provide Mobile Integrated Health care to residents.
- 3. We implemented a Narcan leave-behind program for at risk households that may experience another medical incident.
- 4. We relaunched the Safe Haven Law within the fire department to include policies and signage.
- 5. Trained with the Sheriff's Department and City Life Guards to keep the beach safe.
- 6. We implemented "Instagram" to continue to spread the Fire Department's message to the community via social media.
- 7. Enhanced the fire department's presence on Facebook with the assistance of the City's Summer Youth Employment Program
- 8. We partnered with Gateway Technical College and Racine Unified School Districts to provide mentorship and teaching to the Fire Service Academies students.
- 9. Joined the Wisconsin Task Force One Team as a State Asset. Sent nine members to advanced Technical Rescue Training (TRT) throughout WI.
- 10. Provided CPR instructions to over 300 City employees.

## 2024 STRATEGIC INITIATIVES

- 1. Create an RFD Cadet program to develop youth for future fire service openings.
- 2. Support Youth Employment Program Interns in 2024.
- 3. Partner with Racine Police Department for Rescue Task Force Training.
- 4. Continue to work on diversity recruitment for the fire department.
- 5. Work with the Racine County Sheriff's Department to implement new radio infrastructure.
- 6. Assist the Racine radio tower in general efficiencies, including billing and radio maintenance.
- 7. Move paper fire inspections to mobile fire inspections.
- 8. Continue working towards replacing outdated fire stations to accommodate a diverse workforce
- 9. Continue working on fire department Accreditation through the Center for Public Safety Excellence (CPSE).
- 10. Continue working on future staffing through the departments strategic planning process.

## SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

None.

## Goal Statement #1

In order to increase diversity in the fire department, we will continue community outreach in 2024

Subject to appropriate funding in the 2024 city budget along with HR support, the fire department continues to conduct outreach programming in area high schools, technical schools and through advertising.

## Goal Statement #2

In order to increase hiring city residents, the fire department will continue outreach with RUSD & GTC in 2024

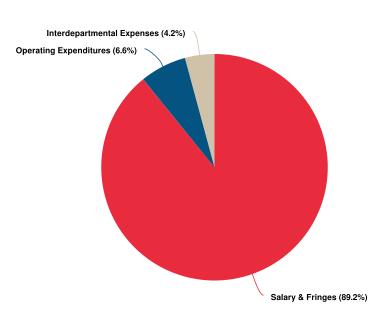
Continue working with RUSD and GTC on the Academies program and more fully implementing an internship program subject to funding in the 2024 City Budget. The internship program in the summer of 2023 was a huge success and we anticipate continuing the program starting in January 2024 with four to five new interns from the City of Racine.

### Goal Statement #3

In order to avoid future Fire and EMS service reductions in the face of ever increasing call volume, the fire department will continue to work on increasing EMS revenues by 5% annually starting January 1, 2024

This is a difficult goal to attain given Medicare, Medicaid and Self-Pay reimbursements account for 92% of the annual EMS revenue. Medicare and Medicaid reimbursements are starting to increase post COVID 19 pandemic. Additionally when the state Department of Health Services (DHS) implements the additional Medicaid reimbursement program we anticipate about a 15% increase in annual EMS revenue to assist with funding future staffing needs. Accurate report writing continues to raise our reimbursements.

# **Expenditures by Appropriation Unit - Fire Suppression and EMS**



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$15,605,136	\$16,743,674	\$15,706,326	\$14,206,170	-9.6%
Operating Expenditures	\$962,585	\$986,145	\$983,600	\$1,059,300	7.7%
Interdepartmental Expenses	\$479,691	\$571,272	\$590,530	\$668,777	13.3%
Total Expense Objects:	\$17,047,411	\$18,301,091	\$17,280,456	\$15,934,247	- <b>7.8</b> %

# **Department Detail Expenditures - Fire Suppression and EMS**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
Public Safety						
Fire Department						
Salary & Fringes						
Fire-Salaries	13001- 50100	\$10,124,326	\$11,212,408	\$10,296,909	\$8,908,535	-13.5%
Fire-Part Time Salaries	13001- 50200	\$260,835	\$277,102	\$340,522	\$558,861	64.1%
Fire-Overtime	13001- 50300	\$579,206	\$614,123	\$572,900	\$493,500	-13.9%
Residency	13001- 50400	\$6,271	\$10,098	\$10,688	\$12,117	13.4%
Fire-FICA	13001- 51010	\$167,325	\$185,409	\$171,077	\$157,163	-8.1%
Fire-WRS	13001- 51100	\$1,813,613	\$2,001,886	\$1,849,628	\$1,690,494	-8.6%
Fire-Health Care	13001- 51200	\$2,653,560	\$2,442,647	\$2,463,852	\$2,385,000	-3.2%
Fire-Mileage	13001- 51810	\$0	\$0	\$750	\$500	-33.3%
Total Salary & Fringes:		\$15,605,136	\$16,743,674	\$15,706,326	\$14,206,170	-9.6%
Operating Expenditures						
Fire-Ambulance Billing Service	13001- 52110	\$182,536	\$221,597	\$177,500	\$200,000	12.7%
Fire-Contracted Services	13001- 52200	\$1,490	\$33,020	\$36,000	\$37,000	2.8%
Fire-Property/Equipment Rental	13001- 52210	\$1,847	\$2,548	\$3,500	\$3,000	-14.3%
Fire-Advertising	13001- 52315	\$0	\$0	\$15,000	\$5,000	-66.7%
Fire-Testing/Physicals	13001- 52370	\$31,472	\$32,489	\$45,000	\$45,000	0%
Fire-Office Supplies	13001- 53100	\$5,081	\$5,947	\$6,000	\$6,000	0%
Fire-Postage & Shipping	13001- 53110	\$1,407	\$1,175	\$1,800	\$2,300	27.8%
Fire-Publications & Subscrip	13001- 53115	\$5,041	\$3,655	\$12,000	\$7,500	-37.5%
Fire-Copying & Printing	13001- 53160	\$3,911	\$3,959	\$4,500	\$4,000	-11.1%
Fire-Work Supplies	13001- 53200	\$227,065	\$249,873	\$230,000	\$220,000	-4.3%
Work Supplies-COVID		\$47,072	\$0	\$0	\$0	0%
Fire-Small Equipment	13001- 53230	\$6,274	\$4,760	\$5,000	\$4,000	-20%
Fire-Direct clothing expenses	13001- 53240	\$121,026	\$101,909	\$135,000	\$150,000	11.1%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Fire-Memberships	13001- 53265	\$3,358	\$3,274	\$3,300	\$3,500	6.1%
Fire-Meeting Expenses	13001- 53275	\$0	\$250	\$0	\$0	0%
Fire-Utilities	13001- 53300	\$59,321	\$75,056	\$70,000	\$75,000	7.1%
Fire-External Comm Services	13001- 53360	\$27,500	\$20,731	\$17,000	\$21,000	23.5%
Fire- Educ/Training/Conferences	13001- 53800	\$47,855	\$43,042	\$50,000	\$95,000	90%
Fire-Travel	13001- 53810	\$0	\$11	\$0	\$0	0%
Fire-Building Rep & Mainten	13001- 54100	\$64,580	\$77,526	\$77,000	\$86,000	11.7%
Fire-Equip Repairs & Mainten	13001- 54200	\$125,749	\$105,323	\$95,000	\$95,000	0%
Total Operating Expenditures:		\$962,585	\$986,145	\$983,600	\$1,059,300	7.7%
Interdepartmental Expenses						
Fire-I/S Building Occupancy	13001- 55100	\$303,476	\$318,779	\$360,773	\$374,818	3.9%
Fire-I/S City Telephone System		\$10,000	\$10,000	\$10,000	\$18,052	80.5%
Fire-I/S Garage Fuel	13001- 55300	\$95,021	\$130,895	\$123,000	\$125,000	1.6%
Fire-I/S Information Systems	13001- 55400	\$71,194	\$111,598	\$96,757	\$150,907	56%
Total Interdepartmental Expenses:		\$479,691	\$571,272	\$590,530	\$668,777	13.3%
Total Fire Department:		\$17,047,411	\$18,301,091	\$17,280,456	\$15,934,247	- <b>7.8</b> %
Total Public Safety:		\$17,047,411	\$18,301,091	\$17,280,456	\$15,934,247	- <b>7.8</b> %
Total Expenditures:		\$17,047,411	\$18,301,091	\$17,280,456	\$15,934,247	- <b>7.8</b> %

## **RACINE POLICE DEPARTMENT**

### **Alexander Ramirez**

Chief of Police

#### MISSION STATEMENT

To Protect Life & Property, Promote Community Partnerships, Build Trust and Serve with Honor.

## **FUNCTION**

Public Safety

## SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Fair and Impartial Policing Training; Implicit Bias Training.
- 2. Implemented Citizen Services (Online Reporting) website. The purpose of this site is to provide an additional alternative to citizens for obtaining information or reporting low-priority calls for service. A computer has been installed in the RPD Lobby for on-line reporting.
- 3. VirTra science based de-escalation training for law enforcement and judgmental firearm training simulators.
- 4. Alcohol, Tobacco, and Firearm (ATF)/National Integrated Ballistic Information Network (NIBIN) program for ballistics evaluations and provides investigative leads in a timely fashion. Re-alignment of Task Forces and renamed to Violent Crimes and Intelligence Unit to accurately depict the functions and strategies of the unit.
- 5. NIBIN crime gun grant application.
- 6. Internal Affairs (IA) Audit process to help reduce internal and external complaints.
- 7. Implemented ballistic helmets to law enforcement uniforms
- 8. Changed from purchasing to leasing law enforcement vehicles.
- 9. Re-did branding to a more robust social strategy.
- 10. Converted from Panasonic to Axon digital evidence management system.
- 11. Upgraded optics in service weapons and rifles.
- 12. Implemented WRAP restraint system as a safer alternative for retraining combative subjects, and protecting officers and staff by reducing the possibility of injuries.
- 13. Created a service response plan including gun violence and public safety as priority.
- 14. Violent crime reduction with emphasis on applying data from intelligence, so resources can be strategically deployed.
- 15. Employed a full-time Public Information Officer (PIO) dedicated to providing transparency for the department about events, policy and procedural changes, news worthy incidents, and open records requests.

## **2024 STRATEGIC INITIATIVES**

1. Update Recruitment Process to Achieve City-wide Equitable Workplace Goals

As we respond to the national narrative on a local level, the most pressing goal for 2024 will continue to be the need to identify, and hire new members that will assist in recruiting individuals into the policing profession. In particular, along with the Human Resources Department the Training Unit and the use of social media platforms, the recruitment of local candidates will be critical, with a strong emphasis on attracting qualified candidates, who will be charged with policing the community they are familiar with, where they were born, raised, and educated.

2. Professional Standards Unit Development

Professional Standards Unit was created, and development involves providing administrative oversite into department processes such as, but not limited to; use of force review; performance evaluations; regular body worn camera review; implementation of an early intervention system; and track outside employment.

3. Development of Officers, Supervisors, and Professional Civilian Staff Mentoring and Supervisor Program

New officers will shadow supervisors. First line supervisor will enter a training program designed to provide tools on how to learn the responsibilities of a shift commander. Through training and education, all members will be encouraged to invest in themselves for future success.

- 4. Establishment Long-term Partnership with FBI (Permanent City-owned VCIU Facility)
- 5. <u>Establishment of Regional Law Enforcement Fusion Center (ATF, DEA, FBI, USMS, Human Trafficking Task Force, and regional LE Agencies)</u>

Supplement NIBIN implementation with Flock Safety equipment license plate, sound detection capabilities, and intelligence sharing.

#### 6. Remodel of COP Office (W. 6<sup>TH</sup> St.)

Constructed in 1899 and opened in 1993, the W. 6<sup>th</sup> Street COP House is the oldest of six local COP house locations. Among the challenges with the current location is the absence of a community conference room and a computerlearning lab. The current facility is not ADA complaint and parking near this facility is inadequate. In order to meet the changing needs of this community, the W. 6<sup>th</sup> Street COP house must be remodeled.

#### 7. Continue Racine Unified School District (RUSD) and Racine Police Department (RPD) Cadet Program

Through a strategic partnership between the Racine Police Department, Gateway College and RUSD, a new Public Safety Pathway (under the RUSD Academies Initiative) was created. Under this partnership, students with an interest in police and fire sciences received educational instruction that built the necessary skills to be successful in their chosen field. The goal is to cultivate local candidates that will chose to serve locally. To maintain engagement, the Cadet and Explorer Program will be incorporated in this initiative.

#### 8. <u>Wellness Initiative</u>

Encourage and support City of Racine Wellness initiative through the RPD Fitness Committee, and by remodeling the fitness area for employees.

#### 9. <u>Establishing a Nuisance Forfeiture Fee</u>

Discourage nuisance activity and provide law enforcement with a tool to help combat nuisance abatement on properties.

### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

- 1. \$36,000 for two years, totaling \$72,000, for unlimited storage for digital evidence through Axon Enterprise, Inc.
- 2. Addition of approximately \$100,000 for building a career pipeline through a cadet program.
- 3. \$418,000 in the 2024 capital for new body cams, TASERs, dash cams software and hardware. This is a multi-year commitment included in the ten-year capital plan.
- 4. \$34,000 for Automatic License Plate Readers (ALPR) for two years through AXON..
- 5. \$33,500 for interview rooms at a cost of \$6,700 annually for 5 years through AXON.
- 6. \$15,000 for Channel Services at a cost of \$5,000 annually for 3 years through AXON.
- 7. Cameras at the Impound Lot for \$25,000.

## Goal Statement #1

## Update Recruitment Process to Achieve City-wide Equitable Workplace Goals

The most pressing goal for 2024 will continue to be the need to identify, recruit, and hire new members, which will assist in restoring trust in the policing profession. In particular, the recruitment of local candidates will be critical, with a strong emphasis on attracting qualified candidates. Like all members, they will be tasked with policing the community they are familiar with, where they were born, raised, and educated.

## Goal Statement #2

Develop Professional Standards Unit

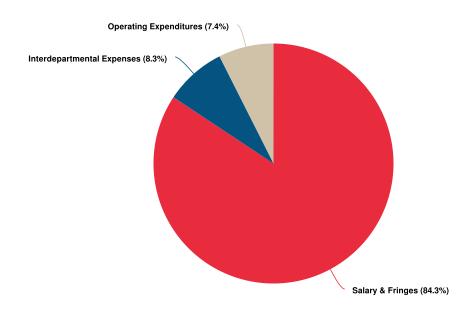
The already created Professional Standards Unit will provide administrative oversite into Department processes such as, but not limited to; citizens and supervisor complaints, use of force review; performance evaluations; creation of early intervention system; and track outside employment.

## Goal Statement #3

### Development and Promotion of Succession Planning and Retention

New recruits will shadow supervisors before their first day. First-line supervisor training program will be 20 hours and designed to provide tools on how to be a shift supervisor, receive complaints, incident reports, assess body worn camera footage, in car camera footage, pursuit, and use of force reviews. All members, sworn and non-sworn, are encourage to invest in themselves through the educational tuition reimbursement assistance, home buying assistance, and training benefits offered through the department and City of Racine.

# **Expenditures by Appropriation Unit - Police**



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$24,666,143	\$26,180,589	\$25,577,580	\$27,783,176	8.6%
Operating Expenditures	\$2,399,962	\$2,463,620	\$2,679,668	\$2,444,167	-8.8%
Interdepartmental Expenses	\$1,890,871	\$2,255,768	\$2,545,262	\$2,730,874	7.3%
Capital Outlay	\$4,056	\$0	\$0	\$0	0%
Total Expense Objects:	\$28,961,033	\$30,899,976	\$30,802,510	\$32,958,217	<b>7</b> %

# **Department Detail Expenditures - Police**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
Public Safety						
Police Department						
Salary & Fringes						
Pd-Salaries	13101-50100	\$14,424,365	\$15,471,252	\$16,319,346	\$17,118,346	4.9%
Pd-Part Time Salaries	13101-50200	\$186,427	\$261,990	\$373,476	\$334,617	-10.4%
Pd-Overtime	13101-50300	\$2,395,309	\$2,681,146	\$1,500,000	\$1,500,000	0%
Residency	13101-50400	\$1,585	\$22,645	\$23,143	\$35,775	54.6%
Pd-FICA	13101-51010	\$1,249,870	\$1,354,462	\$1,232,233	\$1,423,845	15.5%
Pd-WRS	13101-51100	\$2,008,161	\$2,165,834	\$2,006,591	\$2,266,270	12.9%
Pd-Health Care	13101-51200	\$3,932,748	\$3,769,122	\$3,643,380	\$4,477,500	22.9%
Pd-Clothing Allowance	13101-51600	\$177,342	\$168,972	\$180,000	\$180,000	0%
Pd-Mileage	13101-51810	\$0	\$684	\$0	\$700	N/A
Employee Reimbursement	13101-51830	\$4,531	\$1,324	\$0	\$0	0%
Cso-Salaries	13105-50100	\$195,478	\$172,662	\$186,264	\$288,186	54.7%
Cso-Overtime	13105-50300	\$316	\$595	\$500	\$1,500	200%
Residency	13105-50400	\$0	\$1,678	\$1,305	\$1,809	38.6%
Cso-FICA	13105-51010	\$14,295	\$12,621	\$14,347	\$22,151	54.4%
Cso-WRS	13105-51100	\$12,535	\$11,362	\$12,755	\$19,977	56.6%
Cso-Health Care	13105-51200	\$63,180	\$84,240	\$84,240	\$112,500	33.5%
Total Salary & Fringes:		\$24,666,143	\$26,180,589	\$25,577,580	\$27,783,176	8.6%
Operating Expenditures						
Pd-Professional Services	13101-52100	\$24,463	\$62,679	\$100,000	\$50,000	-50%
Pd-Contracted Services	13101-52200	\$64,860	\$158,957	\$152,912	\$166,238	8.7%
Pd-SIU-Contracted Services	13101-52200- 31001	\$22,833	\$22,967	\$23,750	\$23,390	-1.5%
Pd-Property/Equipment Rental	13101-52210	\$23,986	\$27,979	\$25,050	\$25,050	0%
Pd-SIU-Property/Equipmt Rental	13101-52210- 31001	\$78,000	\$78,000	\$79,500	\$79,500	0%
Pd-Banking/Financial Charges	13101-52220	\$1,467	\$835	\$15,000	\$3,000	-80%
Pd-Prisoner Expenses	13101-52240	\$31,600	\$0	\$25,000	\$15,000	-40%
Pd-Outside Help	13101-52310	\$43,618	\$16,576	\$7,000	\$7,000	0%
Pd-Advertising	13101-52315	\$0	\$0	\$0	\$2,500	N/A
Pd-Special Programs/Events	13101-52350	\$21,978	\$13,918	\$10,000	\$10,000	0%
Pd-Towing	13101-52380	\$83,033	\$71,661	\$115,000	\$115,000	0%
Pd-Office Supplies	13101-53100	\$55,546	\$50,200	\$60,000	\$60,000	0%
Pd-Postage & Shipping	13101-53110	\$13,624	\$13,789	\$20,000	\$20,300	1.5%
Pd-Publications & Subscrip	13101-53115	\$1,860	\$2,734	\$1,500	\$7,903	426.9%
Pd-Copying & Printing	13101-53160	\$7,736	\$15,155	\$14,000	\$15,000	7.1%
Pd-SIU-Copying & Printing	13101-53160- 31001	\$165	\$131	\$150	\$150	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Pd-Work Supplies	13101-53200	\$121,945	\$139,696	\$138,390	\$148,390	7.2%
Work Supplies-COVID	13101-53200- 10007	\$7,207	\$0	\$0	\$0	0%
Pd-SIU-Work Supplies	13101-53200- 31001	\$20,000	\$43,199	\$40,000	\$40,000	0%
Pd-SWAT-Work Supplies	13101-53200- 31011	\$18,414	\$13,562	\$10,000	\$10,000	0%
Pd-SIU Offsite Expenses	13101-53225	\$0	\$3,171	\$1,500	\$3,000	100%
Pd-SIU-Offsite Expenses	13101-53225- 31001	\$3,288	\$1,280	\$5,000	\$5,000	0%
Pd-Small Equipment	13101-53230	\$70,018	\$78,058	\$122,800	\$139,462	13.6%
PD-Direct clothing expenses	13101-53240	\$1,394	\$2,068	\$1,080	\$1,080	0%
Pd-Memberships	13101-53265	\$3,736	\$5,134	\$4,000	\$4,000	0%
Pd-Meeting Expenses	13101-53275	\$0	\$0	\$0	\$1,000	N/A
Pd-Ammunition	13101-53285	\$31,202	\$86,838	\$60,000	\$60,000	0%
Pd-SWAT-Ammunition	13101-53285- 31011	\$15,931	\$14,582	\$15,000	\$15,000	0%
Pd-Utilities	13101-53300	\$63,965	\$45,575	\$48,600	\$48,600	0%
Pd-SIU-Utilities	13101-53300- 31001	\$2,604	\$2,886	\$3,000	\$3,000	0%
Pd-External Comm Services	13101-53360	\$101,453	\$97,762	\$100,000	\$100,000	0%
Pd-SIU-External Comunctn Srvcs	13101-53360- 31001	\$9,235	\$8,070	\$9,000	\$8,000	-11.1%
Pd-Educ/Training/Conferences	13101-53800	\$110,174	\$162,391	\$133,840	\$138,840	3.7%
Pd-Travel	13101-53810	\$2,503	\$1,789	\$0	\$0	0%
Pd-Equip Repairs & Mainten	13101-54200	\$63,731	\$84,555	\$104,364	\$87,564	-16.1%
Pd-Transfer to Special Revenue	13101-59200	\$40,478	\$40,478	\$50,000	\$50,000	0%
Cso-Office Supplies	13105-53100	\$491	\$265	\$500	\$1,000	100%
Cso-Work Supplies	13105-53200	\$1,642	\$1,826	\$2,500	\$9,000	260%
Cso-Direct clothing expenses	13105-53240	\$1,811	\$894	\$2,000	\$2,500	25%
Cso-Educ/Training/Conferences	13105-53800	\$7,778	\$4,870	\$8,000	\$10,000	25%
Disp-Community Dispatch Serv	13106-52250	\$1,166,186	\$1,040,233	\$1,040,232	\$905,200	-13%
Pfcm-Professional Services	13107-52100	\$495	\$2,943	\$O	\$0	0%
Professional Services		\$189	\$O	\$0	\$0	0%
Pfcm-Fire-Professional Service	13107-52100- 30003	\$14,500	\$4,633	\$25,000	\$25,000	0%
Professional Services	13107-52100- 31012	\$44,056	\$40,098	\$95,000	\$25,000	-73.7%
Advertising	13107-52315- 31012	\$568	\$1,050	\$11,000	\$3,500	-68.2%
Pfcm-Office Supplies	13107-53100	\$0	\$133	\$0	\$0	0%
Education/Training/Conferences		\$200	\$0	\$0	\$0	0%
Total Operating Expenditures:		\$2,399,962	\$2,463,620	\$2,679,668	\$2,444,167	-8.8%
Interdepartmental Expenses						
Pd-I/S Building Occupancy	13101-55100	\$662,111	\$694,181	\$639,493	\$811,725	26.9%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Pd-I/S City Telephone System	13101-55200	\$36,183	\$32,471	\$32,471	\$55,070	69.6%
Pd-I/S Garage Fuel	13101-55300	\$264,269	\$359,777	\$385,000	\$375,000	-2.6%
Pd-I/S Garage Labor	13101-55310	\$300,731	\$333,151	\$335,000	\$370,000	10.4%
Pd-I/S Garage Materials	13101-55320	\$156,694	\$187,790	\$170,000	\$180,000	5.9%
Pd-I/S Information Systems	13101-55400	\$451,730	\$609,683	\$959,432	\$911,477	-5%
Cso-I/S Garage Fuel	13105-55300	\$9,033	\$16,945	\$13,500	\$13,500	0%
Cso-I/S Garage Labor	13105-55310	\$6,607	\$11,522	\$6,500	\$9,000	38.5%
Cso-I/S Garage Materials	13105-55320	\$3,147	\$9,882	\$3,500	\$4,500	28.6%
Disp-I/S City Telephone System	13106-55200	\$366	\$366	\$366	\$602	64.5%
Total Interdepartmental Expenses:		\$1,890,871	\$2,255,768	\$2,545,262	\$2,730,874	7.3%
Capital Outlay						
Pd-Building Improvements		\$4,056	\$0	\$0	\$0	0%
Total Capital Outlay:		\$4,056	\$0	\$0	\$0	0%
Total Police Department:		\$28,961,033	\$30,899,976	\$30,802,510	\$32,958,217	7%
Total Public Safety:		\$28,961,033	\$30,899,976	\$30,802,510	\$32,958,217	7%
Total Expenditures:		\$28,961,033	\$30,899,976	\$30,802,510	\$32,958,217	<b>7</b> %

## **PUBLIC WORKS**

#### John Rooney

Commissioner of Public Works

#### **MISSION STATEMENT**

The Public Works Department is responsible to manage all functions including Administration, Engineering, Solid Waste, Lift Bridges, Street Maintenance, Street Lighting, Traffic Signals and Emergency Sirens. Public Works also manages the Building Complex, Equipment Garage, Sanitary Sewer, and Waste Disposal (Recycling), which are covered under different Mission Statements.

### **FUNCTION**

The Public Works Department performs all the Mission Statement duties and needs to ensure all contracts are monitored and performed as required by State and Federal requirements. Public Works bids out all City-funded projects in a proper manner and ensures that the annual budget is set up to cover all projects necessary to maintain roadways and facilities properly.

Solid Waste Division is responsible for the collection of all residential solid waste via the cart system implemented in 2017.

The Engineering Division is responsible for streets, lighting, and signal design, construction contract management, and storm water and sanitary sewer maintenance projects.

The Street Maintenance Division is responsible for maintaining streets and connecting highways in the City of Racine including pot hole filling, asphalt patching, crack filling, mastic installation, and concrete slab, curb & gutter, and joint seam replacement.

### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Began construction of a City of Racine owned municipal solid waste and recycling transfer station
- 2. Completed a DPW campus study
- 3. Updated the FCA database to include the REVEAL platform for use in capital planning
- 4. Graduated the first class of CDL qualified drivers trained in-house
- 5. Developed a city-wide speed hump policy and began installing temporary speed humps as a pilot project

#### **2024 STRATEGIC INITIATIVES**

- 1. Complete construction of a municipal solid waste and recycling transfer station & drop-off location.
- 2. Look for opportunities to improve operational efficiency, especially in the area of municipal solid waste and recycling collection equipment. Study the needs and cost for moving toward fully automated side loading vehicles for municipal solid waste and recycling collection.
- 3. Establish and maintain a fully trained transfer station operations staff
- 4. Continue to conduct transition operations until the transfer station is complete
- 5. Continue municipal solid waste and recycling cart replacement city-wide
- 6. Return concrete slab, curb & gutter, and joint/seam replacement to in-house labor forces
- 7. Move the Pearl Street drop off center to the new transfer station site; eliminate acceptance of construction materials.
- 8. Implement the speed hump policy and install speed humps in locations approved by staff after review of applications.

## SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

- 1. Contract with an MSW and recycling hauler to transport materials from the new transfer station to local landfills and MRF's.
- 2. Begin design of various BIL funded STP-U projects.
- 3. Complete transfer station construction and begin operations mid-year 2024
- 4. Recycling tipping fees at Johns Disposal have significantly increased with no revenue coming in from the sale of recyclables.
- 5. Pearl Street drop-off, and later-on, the transfer station drop off area will no longer collect and dispose of construction materials.
- 6. Increased fee for tire drop off from \$5 per tire to \$8 per tire
- 7. Implement credit-only payment method for new transfer station operations.

## Goal Statement #1

Implement training & operation plans for DPW staff for the management of the Refuse Transfer Station & Resident Waste Drop-off Facility.

In order to implement the Transfer Station & Drop-off Facility, DPW will prepare an action plan in 2024 to develop plans to train personnel in the operations of it.

### Goal Statement #2

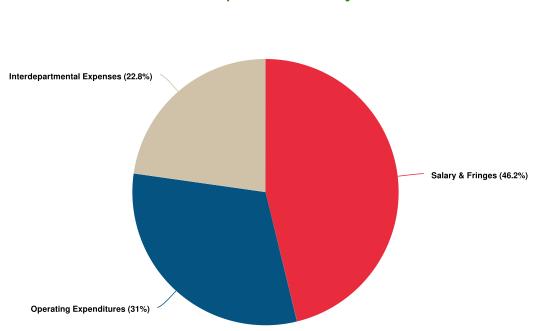
Create and implement plans, specifications & estimates for the siting and construction of a Fuel Depot for replacement of the existing Fuel Depot at 830 Racine Street.

In order to create and implement a new Fuel Depot, DPW will prepare an action plan in 2024 to develop plans, specs & estimates for advertising & construction of the depot and site the facility in accordance.

### Goal Statement #3

Research and implement long-term plans for the migration to a Fully Automated Electric Side-Loading Refuse Truck & Electric Street Sweeper Fleet as part of a new phased DPW Campus Plan over the next 10 years.

In order to obtain compliance with City's carbon reduction initiatives, substantially decrease operating & capital costs and reduce employee injury claims; DPW will prepare and implement a plan to replace the entire fleet of diesel refuse trucks, and street sweepers within the Storm Water Utility, with EV within 10 years of the completion of the DPW Campus Plan.



Expenditures by Appropriation Unit - Public Works
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2024	Expenditu	re Summary
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Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$4,135,442	\$4,146,299	\$5,302,848	\$5,797,029	9.3%
Operating Expenditures	\$3,707,372	\$3,545,568	\$4,040,030	\$3,895,480	-3.6%
Interdepartmental Expenses	\$2,072,542	\$2,230,653	\$2,762,619	\$2,855,057	3.3%
Total Expense Objects:	\$9,915,355	\$9,922,519	\$12,105,497	\$12,547,566	<b>3.7</b> %

# **Department Detail Expenditures - Public Works**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
Public Works						
Salary & Fringes						
Dpwa-Salaries	14001-50100	\$186,588	\$173,571	\$161,592	\$168,086	4%
Dpwa-Overtime	14001-50300	\$0	\$369	\$0	\$0	0%
Residency	14001-50400	\$0	\$6,685	\$7,337	\$5,336	-27.3%
Dpwa-FICA	14001-51010	\$13,912	\$13,423	\$12,927	\$13,162	1.8%
Dpwa-WRS	14001-51100	\$11,845	\$11,704	\$11,488	\$11,873	3.4%
Dpwa-Health Care	14001-51200	\$32,643	\$33,275	\$34,053	\$35,747	5%
Dpwa-Mileage	14001-51810	\$727	\$151	\$0	\$800	N/A
Eng-FICA	14002-51010	\$92	\$0	\$0	\$O	O%
Swst-Salaries	14006-50100	\$999,783	\$1,022,503	\$1,671,023	\$1,726,698	3.3%
Swst-Part Time Salaries	14006-50200	\$63,911	\$87,894	\$0	\$O	O%
Swst-Overtime	14006-50300	\$15,610	\$16,736	\$20,000	\$22,910	14.6%
Residency	14006-50400	\$0	\$33,906	\$27,448	\$40,691	48.2%
Swst-FICA	14006-51010	\$83,107	\$83,137	\$129,795	\$134,293	3.5%
Swst-WRS	14006-51100	\$67,516	\$70,476	\$115,494	\$121,122	4.9%
Swst-Health Care	14006-51200	\$460,318	\$407,475	\$628,044	\$659,480	5%
Swst-Mileage	14006-51810	\$0	-\$75	\$0	\$0	0%
Stmt-Salaries	14010-50100	\$1,032,931	\$1,021,150	\$1,082,101	\$1,003,864	-7.2%
Stmt-Part Time Salaries	14010-50200	\$11,176	\$1,378	\$100,070	\$87,127	-12.9%
Stmt-Overtime	14010-50300	\$160,787	\$128,608	\$246,120	\$229,100	-6.9%
Residency	14010-50400	\$0	\$29,111	\$26,890	\$58,005	115.7%
Stmt-FICA	14010-51010	\$87,291	\$84,758	\$92,471	\$129,144	39.7%
Stmt-WRS	14010-51100	\$78,519	\$76,508	\$75,384	\$111,559	48%
Stmt-Health Care	14010-51200	\$365,574	\$367,291	\$353,431	\$505,150	42.9%
Stmt-Clothing Allowance	14010-51600	\$1,108	\$1,894	\$0	\$500	N/A
Lght-Salaries	14012-50100	\$99,844	\$78,426	\$115,834	\$119,147	2.9%
Lght-Part Time Salaries		\$372	\$0	\$0	\$0	0%
Lght-Overtime	14012-50300	\$3,631	\$10,119	\$5,000	\$10,834	116.7%
Lght-FICA	14012-51010	\$7,557	\$6,565	\$8,861	\$9,121	2.9%
Lght-WRS	14012-51100	\$7,010	\$5,753	\$7,877	\$8,226	4.4%
Lght-Health Care	14012-51200	\$18,078	\$25,272	\$31,236	\$33,564	7.5%
Trfc-Salaries	14013-50100	\$215,309	\$219,686	\$212,977	\$352,435	65.5%
Trfc-Part Time Salaries	14013-50200	\$5,934	\$921	\$7,910	\$0	-100%
Trfc-Overtime	14013-50300	\$13,631	\$26,896	\$15,000	\$22,910	52.7%
Residency	14013-50400	\$0	\$3,406	\$3,550	\$7,444	109.7%
Trfc-FICA	14013-51010	\$16,958	\$18,100	\$17,172	\$27,389	59.5%
Trfc-WRS	14013-51100	\$15,468	\$16,232	\$14,724	\$24,702	67.8%
Trfc-Health Care	14013-51200	\$58,213	\$62,993	\$67,039	\$116,610	73.9%
Total Salary & Fringes:		\$4,135,442	\$4,146,299	\$5,302,848	\$5,797,029	9.3%

ame	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Operating Expenditures						
Dpwa-Professional Services	14001-52100	\$881	\$1,950	\$3,000	\$3,000	0%
Dpwa-Property/Equipment Rental	14001-52210	\$4,635	\$5,246	\$5,000	\$10,000	100%
Banking/Financial Charges	14001-52220	\$495	\$0	\$1,000	\$1,000	0%
Dpwa-Outside Help		\$612	\$0	\$800	\$1,000	25%
Dpwa-Advertising	14001-52315	\$22,544	\$35,568	\$25,000	\$30,000	20%
Dpwa-Office Supplies	14001-53100	\$5,560	\$2,159	\$3,500	\$1,000	-71.4%
Office Supplies	14001-53100- 10007	\$651	\$0	\$0	\$0	0%
Dpwa-Postage & Shipping	14001-53110	\$1,681	\$2,115	\$1,800	\$2,500	38.9%
Dpwa-Publications & Subscrip	14001-53115	\$0	\$0	\$400	\$500	25%
Dpwa-Copying & Printing	14001-53160	\$2,898	\$2,026	\$3,000	\$2,800	-6.7%
Dpwa-Work Supplies	14001-53200	\$4,802	\$5,144	\$4,000	\$3,000	-25%
Dpwa-Memberships	14001-53265	\$2,145	\$3,708	\$4,000	\$4,000	0%
Dpwa-External Comm Services	14001-53360	\$10,252	\$16,287	\$12,000	\$17,000	41.7%
Dpwa- Educ/Training/Conferences	14001-53800	\$511	\$83	\$5,000	\$1,500	-70%
Dpwa-Travel	14001-53810	\$77	\$73	\$1,000	\$1,500	50%
Sim-Utilities	14004-53300	\$2	\$203	\$250	\$250	0%
Sim-Equip Repairs & Mainten	14004-54200	\$3,280	\$9,884	\$8,000	\$12,000	50%
Swst-Professional Services	14006-52100	\$1,886	\$1,201	\$0	\$O	0%
Swst-Contracted Services		\$0	\$0	\$50,000	\$0	-100%
Swst-Waste Disposal	14006-52215	\$1,412,317	\$1,386,758	\$1,490,000	\$1,585,030	6.4%
Swst-Advertising	14006-52315	\$29,432	\$61,111	\$33,000	\$60,000	81.8%
Swst-Office Supplies	14006-53100	\$1,568	\$2,594	\$1,500	\$2,300	53.3%
Swst-Work Supplies	14006-53200	\$50,942	\$783	\$15,000	\$20,000	33.3%
Swst-Janitorial Supplies	14006-53210	\$969	\$0	\$1,000	\$500	-50%
Swst-Direct clothing expenses	14006-53240	\$1,500	\$O	\$2,000	\$2,000	0%
Swst-Licenses Permits & Fees	14006-53255	\$1,021	\$0	\$O	\$O	0%
Swst-Utilities	14006-53300	\$1,575	\$O	\$2,400	\$2,000	-16.7%
Swst- Educ/Training/Conferences	14006-53800	\$995	\$69	\$5,500	\$3,000	-45.5%
Swst-Travel	14006-53810	\$O	\$43	\$3,000	\$1,000	-66.7%
Stmt-Professional Services	14010-52100	\$398	\$2,572	\$500	\$500	0%
Stmt-Contracted Services	14010-52200	\$7,635	\$21,420	\$205,000	\$25,000	-87.8%
Stmt-Property/Equipment Rental	14010-52210	\$0	\$0	\$1,000	\$1,000	0%
Stmt-Outside Help		\$0	\$0	\$68,580	\$0	-100%
Stmt-Office Supplies	14010-53100	\$1,348	\$1,283	\$1,500	\$2,000	33.3%
Stmt-Copying & Printing	14010-53160	\$0	\$0	\$2,000	\$2,000	0%
Stmt-Work Supplies	14010-53200	\$557,289	\$563,164	\$570,000	\$600,000	5.3%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Work Supplies	14010-53200- 10007	\$1,464	\$0	\$0	\$0	0%
Stmt-Janitorial Supplies	14010-53210	\$643	\$5,783	\$1,500	\$1,500	O%
Stmt-Direct clothing expenses	14010-53240	\$0	\$0	\$0	\$500	N/A
Stmt-Utilities	14010-53300	\$2,108	-\$8	\$12,500	\$13,100	4.8%
Stmt- Educ/Training/Conferences	14010-53800	\$534	\$1,635	\$5,000	\$1,000	-80%
Stmt-Travel	14010-53810	\$0	\$0	\$1,300	\$1,000	-23.1%
Lght-Professional Services	14012-52100	\$84,744	\$76,349	\$115,000	\$125,000	8.7%
Lght-Contracted Services	14012-52200	\$0	\$0	\$75,000	\$50,000	-33.3%
Lght-Work Supplies	14012-53200	\$154,220	\$284,120	\$130,000	\$125,000	-3.8%
Lght-Utilities	14012-53300	\$1,156,088	\$867,030	\$880,000	\$900,000	2.3%
Lght-Equip Repairs & Mainten	14012-54200	\$7,543	\$6,048	\$20,000	\$8,000	-60%
Trfc-Contracted Services	14013-52200	\$0	\$0	\$75,000	\$50,000	-33.3%
Trfc-Work Supplies	14013-53200	\$77,648	\$73,468	\$110,000	\$125,000	13.6%
Trfc-Utilities	14013-53300	\$61,137	\$52,507	\$50,000	\$48,000	-4%
Trfc-External Comm Services	14013-53360	\$0	\$149	\$0	\$0	O%
Trfc-Equip Repairs & Mainten	14013-54200	\$31,343	\$53,041	\$35,000	\$50,000	42.9%
Total Operating Expenditures:		\$3,707,372	\$3,545,568	\$4,040,030	\$3,895,480	<b>-3.6</b> %
Interdepartmental Expenses						
Dpwa-I/S Building Occupancy	14001-55100	\$19,235	\$20,205	\$8,953	\$9,301	3.9%
Dpwa-I/S City Telephone System		\$1,098	\$1,098	\$1,098	\$1,807	64.6%
Dpwa-I/S Information Systems	14001-55400	\$149,786	\$190,922	\$197,980	\$260,292	31.5%
Eng-I/S Building Occupancy	14002-55100	\$33,889	\$35,598	\$34,701	\$36,052	3.9%
Eng-I/S City Telephone System	14002-55200	\$2,562	\$2,562	\$2,562	\$4,216	64.6%
Eng-I/S Garage Fuel	14002-55300	\$2,366	\$4,006	\$3,200	\$2,800	-12.5%
Eng-I/S Garage Labor	14002-55310	\$3,288	\$4,219	\$4,000	\$4,200	5%
Eng-I/S Garage Materials	14002-55320	\$1,363	\$1,321	\$1,650	\$1,600	-3%
Swst-I/S Building Occupancy	14006-55100	\$70,283	\$73,742	\$83,359	\$86,569	3.9%
Swst-I/S City Telephone System	14006-55200	\$366	\$366	\$366	\$602	64.5%
Swst-I/S Garage Fuel	14006-55300	\$137,778	\$231,330	\$389,000	\$360,000	-7.5%
Swst-I/S Garage Labor	14006-55310	\$383,795	\$370,607	\$534,000	\$475,000	-11%
Swst-I/S Garage Materials	14006-55320	\$230,802	\$262,152	\$259,000	\$320,000	23.6%
Swst-I/S Information Systems	14006-55400	\$5,329	\$7,104	\$7,084	\$9,667	36.5%
Stmt-I/S Building Occupancy	14010-55100	\$79,258	\$83,159	\$94,004	\$97,624	3.9%
Stmt-I/S City Telephone System	14010-55200	\$1,281	\$1,281	\$1,281	\$2,108	64.6%
Stmt-I/S Garage Fuel	14010-55300	\$125,829	\$169,737	\$212,000	\$212,000	0%
Stmt-I/S Garage Labor	14010-55310	\$467,364	\$396,287	\$500,000	\$520,000	4%
Stmt-I/S Garage Materials	14010-55320	\$261,383	\$252,129	\$294,000	\$299,000	1.7%
Stmt-I/S Information Systems	14010-55400	\$49,610	\$62,822	\$65,520	\$85,674	30.8%
Lght-I/S Garage Fuel	14012-55300	\$1,534	\$819	\$1,800	\$1,800	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Lght-I/S Garage Labor	14012-55310	\$7,514	\$15,436	\$12,000	\$13,000	8.3%
Lght-I/S Garage Materials	14012-55320	\$4,286	\$6,601	\$12,400	\$6,000	-51.6%
Trfc-I/S Building Occupancy	14013-55100	\$12,783	\$13,412	\$15,161	\$15,745	3.9%
Trfc-I/S Garage Fuel	14013-55300	\$4,487	\$7,003	\$8,000	\$8,000	0%
Trfc-I/S Garage Labor	14013-55310	\$10,405	\$9,883	\$13,000	\$15,000	15.4%
Trfc-I/S Garage Materials	14013-55320	\$4,871	\$6,852	\$6,500	\$7,000	7.7%
Total Interdepartmental Expenses:		\$2,072,542	\$2,230,653	\$2,762,619	\$2,855,057	3.3%
Total Public Works:		\$9,915,355	\$9,922,519	\$12,105,497	\$12,547,566	<b>3.7</b> %
Total Expenditures:		\$9,915,355	\$9,922,519	\$12,105,497	\$12,547,566	<b>3.7</b> %

## **PARKS, RECREATION, & CULTURAL SERVICES**

#### Tom Molbeck

Parks & Recreation Director

#### MISSION STATEMENT

The mission of the Department of Parks and Recreation is to preserve our parks and open spaces and provide essential recreational programs and cultural services in a safe, professional and friendly manner.

## **FUNCTION**

**Recreation Division** - responsible for providing youth/adult sports, activities, special events and fundraisers. Staff is responsible for planning, implementing, and evaluating the programs as well as supervising over 250 part time staff and volunteers.

- Youth Sports and Activities Basketball, Softball, Volleyball, Track and Field, Kiddie Korner, Future, Play It Again, Bigs and Traditional Playgrounds, Main Gallery and Snow Sharks
- Adult Sports and Activities Basketball, Softball, Volleyball, Pickle Ball and Kickball
- Special Events/Fundraisers Movies in the Park, Hot Summer Nights, F/X Games, Monument Mash and Juneteenth Day.
- Community Centers A total of five (5) community centers provide programming from youth to senior adults. The centers are placed in neighborhoods scattered all over the city. Programs consist of open gym activities, game room activities, art & crafts, ceramics, senior clubs, etc. Public rental opportunities and outreach partnerships are encouraged

<u>Parks Division</u> - The parks maintenance staff maintains approximately 1,200 acres of parks, playgrounds and medians as well as providing services to public special events. The department also removes snow from 28 miles of alleyways, over 30 miles of sidewalks and department parking facilities. The parks division also maintains such parkland at North Beach, Monument Square, Horlick Athletic Field and Pershing Sports Facility.

**Forestry Division** – Forestry staff maintains over 23,000 citywide trees. Maintenance includes planting trees, tree removals, emergency tree removals and tree pruning as well as Emerald Ash Bore (EAB) insect treatment of selected trees. Staff uses the Tree Keeper program system to inventory all city trees.

Miscellaneous – Wustum Museum, Zoo and Golf Courses (3) are under the umbrella of PRCS.

#### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Projects
  - a. Lakeshore Improvements
    - i. Michigan Pathway Behind Racine Zoo
    - ii. Myers Park Beach Area
  - b. Case-Harmon Park New Playground Structure
  - c. Colonial Park
    - i. Parking Lot & High Street– Paved
    - ii. Train from High Street to 1<sup>st</sup> Bridge Paved
    - iii. Trail between bridges Leveled & Graveled
    - iv. Bridge approaches Repaired & Paved
  - d. Horlick Athletic Field Locker Room Upgrades
  - e. Island Park
    - i. New Dog Park area
    - ii. Tennis/Pickleball Court Upgrades
    - iii. Restroom Upgrades
  - f. Marquette Basketball Courts
  - g. Hamilton Park Upgrades
- 2. Programming
  - a. North Beach Safety Improvement
    - i. City/County training opportunities
    - ii. Updated equipment purchases
    - iii. Increase in lifeguard staff (Addition of a 5<sup>th</sup> Chair & to guard Zoo Beach on weekends)

iv. Drone video with narrative of North/Zoo Beach

- b. Partnership with Root River Council
  - i. Way Finding Signs were installed
  - ii. Collaboration of special events
- c. RUSD Partnership

i. A Memorandum of Understanding (MOU) allowed a partnership to bring new programming to the City

- 1. High School Girls Basketball League
- 2. Youth Basketball Skills & Drills
- 3. Summer School Playground Program
- 4. Youth Fall Basketball Camps
- 5. Youth Football Skills & Drills
- 6. High School 7v7 League
- 7. Youth Summer Volleyball Skills & Drills
- 8. Teen Outreach Program
- 9. Middle School Basketball League Violence Prevention Program
- 4. Rentals Reservations/Public Events/Special Events
  - a. Rental Reservations
    - i. Total Reservation 114
  - b. Public Events
    - i. Total Events 64
  - c. Special Events
    - i. Juneteenth Day
    - ii. Monument Mash
    - iii. Lake FX Games
    - iv. National Night Out
    - v. Free Throw Contest
    - vi. Bowling Fundraiser
    - vii. Hot Summer Nights
    - viii. Movies in the Park

#### **2024 STRATEGIC INITIATIVES**

1. Capital Improvement Highlights

- a. Electric Vehicles added to Parks Division fleet
- b. New entrance to Island Park parking lot
- c. Replace Lincoln Park pedestrian Bridge
- d. Install handicap accessible playground structure at Matson Park
- e. Wustum Soffit/window repair & painting to building
- f. Zoo New Vet Center & Event Center
- g. Cemetery Asphalt road replacement

2. Park use & facility – Internal Study

- a. Heck Park
- b. Humble Park

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

- 1. Administration
- a. Increase in Training & Education
- 2. Parks Division
  - a. Contracted Services & Bldg Repairs & Maintenance
    - i. Switched LC Fountain Chemical & Mechanical contracts
    - ii. Snow removal along Michigan & Root River Pathways
  - b. Utilities Increase to both Water & Electric costs
- 3. Recreation
  - a. No significant increases other than cost of materials/Supplies

- 4. Community Centers
  - a. Janitorial Contract Increase for services
- 5. Wustum Museum
  - a. Professional Services Due to Contract
- 6. Zoo No increase
- 7. Cemetery No Increase
- 8. Fees & Charges
  - a. PRCS Slight increase to Public Event reservations
  - b. Cemetery 15% increase

## Goal Statement #1

Enhancement of Park Land

In order to rebuild/enhance the lakeshore along Pershing Park & Myers Park, the Parks, Recreation & Cultural Services Department will hire a consultant group to assist in the process of developing design concepts to bid ready documents with the collaboration of city staff by end of 2024.

## Goal Statement #2

Enhance Recreation Opportunities

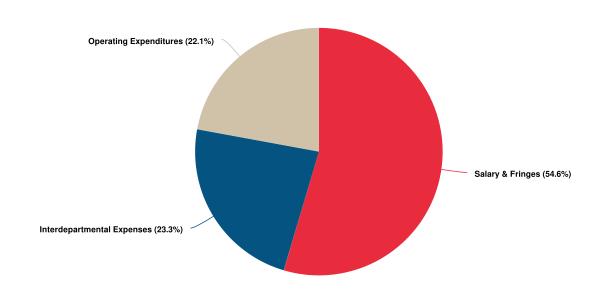
Strengthen the partnership with RUSD by enhancing current programming and introducing new initiatives for participants at the age levels of elementary, middle and high school levels, by end of 2024.

## Goal Statement #3

Enhance Recreation Opportunities

Continue work with consultant group to start construction of the new MLK Community Center/Health Clinic in the Lincoln King area with the collaboration of city staff and residents, by mid-summer of 2024.

## Expenditures by Appropriation Unit - Parks, Recreation, & Cultural Services



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$3,504,265	\$3,883,429	\$4,189,257	\$4,462,312	6.5%
Operating Expenditures	\$1,481,337	\$1,646,329	\$1,614,950	\$1,806,700	11.9%
Interdepartmental Expenses	\$1,417,884	\$1,570,557	\$1,710,614	\$1,905,795	11.4%
Total Expense Objects:	\$6,403,485	\$7,100,315	\$7,514,821	\$8,174,807	8.8%

## Department Detail Expenditures - Parks, Recreation, & Cultural Services

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
Parks, Recreation & Cultural Services						
Parks, Recreation, Cultural Services						
Salary & Fringes						
Prdr-Salaries	15001-50100	\$285,459	\$352,333	\$405,718	\$417,789	3%
Prdr-Overtime	15001-50300	\$717	\$43	\$0	\$0	O%
Residency	15001-50400	\$0	\$1,322	\$1,569	\$2,182	39.1%
Prdr-FICA	15001-51010	\$20,980	\$26,306	\$31,157	\$41,734	33.9%
Prdr-WRS	15001-51100	\$18,972	\$22,977	\$27,696	\$37,644	35.9%
Prdr-Health Care	15001-51200	\$84,240	\$84,240	\$84,240	\$67,500	-19.9%
Prdr-Mileage	15001-51810	\$813	\$909	\$1,000	\$1,000	0%
Chvz-Salaries	1500214- 50100	\$72,657	\$73,370	\$73,008	\$75,920	4%
Chvz-Part Time Salaries	1500214- 50200	\$49,049	\$59,469	\$89,988	\$95,460	6.1%
Residency		\$0	\$1,944	\$2,190	\$3,078	40.5%
Chvz-FICA	1500214-51010	\$8,913	\$9,735	\$12,517	\$13,006	3.9%
Chvz-WRS	1500214-51100	\$6,522	\$7,231	\$7,333	\$6,463	-11.9%
Chvz-Health Care	1500214- 51200	\$26,379	\$42,120	\$26,379	\$22,500	-14.7%
Chvz-Mileage	1500214-51810	\$871	\$1,283	\$960	\$960	0%
Hmbl-Part Time Salaries	1500215- 50200	\$32,235	\$37,434	\$43,120	\$69,569	61.3%
Hmbl-FICA	1500215-51010	\$2,466	\$2,864	\$3,301	\$5,322	61.2%
Hmbl-WRS	1500215-51100	\$1,219	\$1,231	\$1,457	\$2,478	70.1%
King-Salaries	1500216- 50100	\$68,497	\$72,585	\$69,414	\$72,199	4%
King-Part Time Salaries	1500216- 50200	\$43,842	\$68,794	\$80,024	\$95,659	19.5%
King-Overtime	1500216- 50300	\$0	\$11	\$0	\$0	0%
King-FICA	1500216-51010	\$8,333	\$10,490	\$11,434	\$15,899	39.1%
King-WRS	1500216-51100	\$6,083	\$6,539	\$7,176	\$9,222	28.5%
King-Health Care	1500216- 51200	\$21,060	\$21,060	\$21,060	\$22,500	6.8%
King-Mileage	1500216-51810	\$141	\$18	\$600	\$600	0%
Brnt-Salaries	1500217- 50100	\$81,695	\$84,302	\$84,219	\$68,141	-19.1%
Brnt-Part Time Salaries	1500217- 50200	\$77,951	\$79,217	\$93,930	\$96,810	3.1%
Brnt-Overtime	1500217- 50300	\$0	\$122	\$0	\$0	0%
Residency	1500217- 50400	\$0	\$2,375	\$2,527	\$0	-100%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Brnt-FICA	1500217-51010	\$12,009	\$12,420	\$13,822	\$14,277	3.3%
Brnt-WRS	1500217-51100	\$7,592	\$7,328	\$9,114	\$8,328	-8.6%
Brnt-Health Care	1500217-51200	\$21,060	\$21,060	\$21,060	\$22,500	6.8%
Brnt-Mileage	1500217-51810	\$0	\$169	\$500	\$500	0%
Tylr-Salaries	1500218- 50100	\$80,434	\$83,520	\$84,219	\$87,589	4%
Tylr-Part Time Salaries	1500218- 50200	\$27,400	\$39,646	\$50,844	\$72,723	43%
Tylr-FICA	1500218-51010	\$8,109	\$9,264	\$10,333	\$12,417	20.2%
Tylr-WRS	1500218-51100	\$7,077	\$7,704	\$8,907	\$9,720	9.1%
Tylr-Health Care	1500218- 51200	\$21,060	\$21,060	\$21,060	\$22,500	6.8%
Tylr-Mileage	1500218-51810	\$1,706	\$2,100	\$1,200	\$1,200	0%
Park-Salaries	15003-50100	\$967,373	\$964,768	\$970,568	\$1,045,802	7.8%
Park-Part Time Salaries	15003-50200	\$315,759	\$401,799	\$494,357	\$528,203	6.8%
Park-Overtime	15003-50300	\$23,187	\$17,483	\$20,000	\$20,000	0%
Residency	15003-50400	\$0	\$15,698	\$16,486	\$23,357	41.7%
Park-FICA	15003-51010	\$97,470	\$103,958	\$114,856	\$123,270	7.3%
Park-WRS	15003-51100	\$75,859	\$76,559	\$80,327	\$90,993	13.3%
Park-Health Care	15003-51200	\$273,780	\$252,720	\$252,720	\$270,000	6.8%
Park-Clothing Allowance	15003-51600	\$273	\$292	\$800	\$800	0%
Park-Mileage	15003-51810	\$0	\$0	\$250	\$1,500	500%
Rec-Salaries	15004-50100	\$84,968	\$42,790	\$121,264	\$126,132	4%
Rec-Part Time Salaries	15004-50200	\$474,265	\$639,424	\$607,987	\$646,054	6.3%
Rec-Overtime	15004-50300	\$5,611	\$6,845	\$0	\$5,000	N/A
Rec-FICA	15004-51010	\$42,479	\$52,017	\$53,477	\$57,059	6.7%
Rec-WRS	15004-51100	\$12,808	\$11,309	\$7,169	\$2,453	-65.8%
Rec-Health Care	15004-51200	\$21,816	\$21,060	\$42,120	\$22,500	-46.6%
Rec-Mileage	15004-51810	\$3,074	\$2,112	\$3,800	\$3,800	0%
Total Salary & Fringes:		\$3,504,265	\$3,883,429	\$4,189,257	\$4,462,312	6.5%
Operating Expenditures						
Prdr-Property/Equipment Rental	15001-52210	\$1,943	\$3,492	\$4,300	\$4,300	0%
Prdr-Banking/Financial Charges	15001-52220	\$6,346	\$5,163	\$4,500	\$4,500	0%
Prdr-Advertising	15001-52315	\$8,377	\$8,348	\$8,370	\$13,900	66.1%
Prdr-Office Supplies	15001-53100	\$5,787	\$6,459	\$6,500	\$6,500	0%
Prdr-Postage & Shipping	15001-53110	\$1,931	\$1,906	\$2,500	\$2,500	0%
Prdr-Publications & Subscrip	15001-53115	\$98	\$98	\$120	\$120	0%
Prdr-Copying & Printing	15001-53160	\$1,931	\$1,858	\$1,500	\$2,300	53.3%
Prdr-Work Supplies	15001-53200	\$820	\$0	\$0	\$0	0%
Prdr-Memberships	15001-53265	\$1,366	\$1,440	\$1,500	\$1,500	0%
Prdr-Educ/Training/Conferences	15001-53800	\$1,299	\$3,343	\$2,000	\$3,500	75%
Prdr-Travel	15001-53810	\$585	\$1,875	\$2,300	\$2,600	13%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Prdr-Equip Repairs & Mainten	15001-54200	\$0	\$0	\$600	\$600	0%
Chvz-Contracted Services	1500214- 52200	\$39,547	\$45,479	\$45,580	\$50,639	11.1%
Chvz-Publications & Subscrip	1500214-53115	\$269	\$305	\$275	\$275	0%
Chvz-Work Supplies	1500214- 53200	\$986	\$994	\$1,300	\$1,300	0%
Work Supplies		\$748	\$O	\$0	\$0	0%
Chvz-Janitorial Supplies	1500214- 53210	\$2,424	\$2,545	\$2,300	\$2,300	0%
Chvz-Small Equipment	1500214- 53230	\$1,000	\$999	\$1,000	\$1,000	0%
Licenses Permits & Fees	1500214- 53255	\$473	\$878	\$680	\$700	2.9%
Chvz-Equip Repairs & Mainten	1500214- 54200	\$3,251	\$3,934	\$4,690	\$4,860	3.6%
Hmbl-Contracted Services	1500215- 52200	\$13,206	\$18,032	\$19,480	\$21,468	10.2%
Hmbl-Work Supplies	1500215- 53200	\$490	\$375	\$800	\$800	0%
Hmbl-Janitorial Supplies	1500215-53210	\$993	\$999	\$1,000	\$1,000	0%
Hmbl-Licenses Permits & Fees	1500215- 53255	\$473	\$878	\$680	\$700	2.9%
Hmbl-Equip Repairs & Mainten	1500215- 54200	\$2,424	\$2,316	\$2,784	\$2,860	2.7%
King-Contracted Services	1500216- 52200	\$35,083	\$41,632	\$47,640	\$49,896	4.7%
King-Publications & Subscrip	1500216-53115	\$O	\$O	\$275	\$275	0%
King-Work Supplies	1500216- 53200	\$857	\$903	\$1,500	\$1,500	0%
King-Janitorial Supplies	1500216-53210	\$1,849	\$1,044	\$2,000	\$2,000	0%
King-Small Equipment	1500216- 53230	\$87	\$O	\$800	\$800	0%
King-Licenses Permits & Fees	1500216- 53255	\$473	\$878	\$680	\$700	2.9%
King-Equip Repairs & Mainten	1500216- 54200	\$2,462	\$2,169	\$4,530	\$4,530	0%
Brnt-Contracted Services	1500217- 52200	\$33,543	\$43,075	\$46,640	\$51,796	11.1%
Brnt-Property/Equipment Rental		\$O	\$530	\$0	\$0	0%
Brnt-Publications & Subscrip	1500217-53115	\$0	\$150	\$0	\$0	0%
Brnt-Work Supplies	1500217- 53200	\$1,278	\$829	\$1,200	\$1,200	0%
Brnt-Janitorial Supplies	1500217-53210	\$1,317	\$2,004	\$2,000	\$2,000	0%
Brnt-Small Equipment	1500217- 53230	\$1,031	\$1,016	\$1,000	\$1,000	0%
Brnt-Licenses Permits & Fees	1500217-53255	\$473	\$878	\$680	\$700	2.9%
Brnt-Equip Repairs & Mainten	1500217- 54200	\$4,922	\$3,237	\$5,110	\$5,110	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Tylr-Contracted Services	1500218- 52200	\$20,113	\$27,837	\$28,260	\$29,108	3%
Tylr-Work Supplies	1500218- 53200	\$405	\$653	\$800	\$800	0%
Tylr-Janitorial Supplies	1500218-53210	\$330	\$1,165	\$1,000	\$1,200	20%
Tylr-Small Equipment	1500218- 53230	\$941	\$748	\$750	\$750	0%
Tylr-Licenses Permits & Fees	1500218- 53255	\$494	\$878	\$680	\$700	2.9%
Tylr-Equip Repairs & Mainten	1500218- 54200	\$2,536	\$1,995	\$2,504	\$2,704	8%
Park-Contracted Services	15003-52200	\$38,545	\$21,508	\$34,000	\$95,470	180.8%
Park-Property/Equipment Rental	15003-52210	\$8,803	\$9,489	\$8,400	\$9,900	17.9%
Park-Copying & Printing	15003-53160	\$98	\$69	\$300	\$300	0%
Park-Work Supplies	15003-53200	\$7,083	\$8,097	\$8,500	\$8,500	0%
Park-Janitorial Supplies	15003-53210	\$5,983	\$8,831	\$7,000	\$10,000	42.9%
Janitorial Supplies-COVID	15003-53210- 10007	\$440	\$0	\$0	\$0	0%
Park-Small Equipment	15003-53230	\$4,276	\$5,280	\$6,500	\$6,500	0%
Park-Utilities	15003-53300	\$247,207	\$342,176	\$243,515	\$336,888	38.3%
Park-Educ/Training/Conferences	15003-53800	\$0	\$0	\$500	\$1,000	100%
Park-Travel	15003-53810	\$0	\$0	\$500	\$1,000	100%
Park-Building Repairs & Mainte	15003-54100	\$34,732	\$31,372	\$42,000	\$7,675	-81.7%
Park-Equip Repairs & Mainten	15003-54200	\$4,088	\$2,327	\$4,300	\$4,300	0%
Park-Grounds Repairs & Mainten	15003-54300	\$31,241	\$34,607	\$36,100	\$36,100	0%
Rec-Contracted Services	15004-52200	\$2,905	\$11,871	\$15,000	\$15,000	O%
Rec-Property/Equipment Rental	15004-52210	\$11,203	\$12,640	\$12,500	\$18,450	47.6%
Rec-Work Supplies	15004-53200	\$34,172	\$44,686	\$45,000	\$47,110	4.7%
Work Supplies-COVID	15004-53200- 10007	\$3,073	\$0	\$0	\$0	0%
Rec-External Comm Services	15004-53360	\$13,890	\$20,550	\$15,000	\$22,500	50%
Rec-Equip Repairs & Mainten	15004-54200	\$6,601	\$23,971	\$28,000	\$28,000	0%
Wstm-Professional Services	15098-52100	\$306,530	\$312,135	\$327,027	\$356,016	8.9%
Wstm-Building Repairs & Maint	15098-54100	\$828	\$0	\$0	\$0	0%
Wstm-Grounds Repairs & Mainten	15098-54300	\$2,355	\$3,385	\$5,000	\$5,000	0%
Zoo-Professional Services	15099-52100	\$510,000	\$510,000	\$510,000	\$510,000	0%
Zoo-Utilities		\$2,325	\$0	\$3,000	\$0	-100%
Total Operating Expenditures:		\$1,481,337	\$1,646,329	\$1,614,950	\$1,806,700	<b>11.9</b> %
Interdepartmental Expenses						
Prdr-I/S Building Occupancy	15001-55100	\$49,916	\$52,433	\$59,340	\$61,650	3.9%
Prdr-I/S City Telephone System	15001-55200	\$2,013	\$2,013	\$2,013	\$3,313	64.6%
Prdr-I/S Information Systems	15001-55400	\$76,235	\$86,852	\$99,448	\$119,021	19.7%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Chvz-I/S Building Occupancy	1500214- 55100	\$103,994	\$109,061	\$123,283	\$128,030	3.9%
Chvz-I/S City Telephone System	1500214- 55200	\$915	\$915	\$915	\$1,506	64.6%
Chvz-I/S Information Systems	1500214- 55400	\$20,300	\$27,334	\$27,017	\$37,179	37.6%
Hmbl-I/S Building Occupancy	1500215- 55100	\$59,619	\$62,553	\$70,711	\$73,434	3.9%
Hmbl-I/S City Telephone System	1500215- 55200	\$732	\$732	\$732	\$1,205	64.6%
Hmbl-I/S Information Systems	1500215- 55400	\$17,004	\$22,394	\$22,567	\$30,488	35.1%
King-I/S Building Occupancy	1500216- 55100	\$103,232	\$108,313	\$122,438	\$127,152	3.9%
King-I/S City Telephone System	1500216- 55200	\$915	\$915	\$915	\$1,506	64.6%
King-I/S Information Systems	1500216- 55400	\$52,438	\$68,700	\$69,546	\$93,551	34.5%
Brnt-I/S Building Occupancy	1500217-55100	\$120,295	\$126,216	\$142,676	\$148,170	3.9%
Brnt-I/S City Telephone System	1500217- 55200	\$549	\$549	\$549	\$903	64.5%
Brnt-I/S Information Systems	1500217- 55400	\$47,109	\$61,595	\$62,464	\$83,884	34.3%
Tylr-I/S Building Occupancy	1500218- 55100	\$94,036	\$98,664	\$111,531	\$115,826	3.9%
Tylr-I/S City Telephone System		\$366	\$366	\$366	\$602	64.5%
Tylr-I/S Information Systems	1500218- 55400	\$15,808	\$25,170	\$24,383	\$34,203	40.3%
Park-I/S Building Occupancy	15003-55100	\$85,870	\$90,096	\$101,846	\$105,768	3.9%
Park-I/S City Telephone System	15003-55200	\$732	\$732	\$732	\$1,205	64.6%
Park-I/S Garage Fuel	15003-55300	\$74,516	\$107,053	\$112,000	\$112,000	0%
Park-I/S Garage Labor	15003-55310	\$240,501	\$223,328	\$250,000	\$275,000	10%
Park-I/S Garage Materials	15003-55320	\$92,237	\$113,915	\$105,000	\$115,000	9.5%
Park-I/S Information Systems	15003-55400	\$87,137	\$102,755	\$114,115	\$140,583	23.2%
Rec-I/S City Telephone System	15004-55200	\$1,080	\$1,080	\$1,080	\$1,777	64.5%
Rec-I/S Information Systems	15004-55400	\$10,658	\$14,208	\$14,167	\$19,334	36.5%
Wstm-I/S Building Occupancy	15098-55100	\$39,728	\$41,683	\$47,119	\$48,933	3.8%
Zoo-I/S Building Occupancy	15099-55100	\$19,949	\$20,931	\$23,661	\$24,572	3.9%
Total Interdepartmental Expenses:		\$1,417,884	\$1,570,557	\$1,710,614	\$1,905,795	11.4%
Total Parks, Recreation, Cultural Services:		\$6,403,485	\$7,100,315	\$7,514,821	\$8,174,807	8.8%
Total Parks, Recreation & Cultural Services:		\$6,403,485	\$7,100,315	\$7,514,821	\$8,174,807	8.8%
Total Expenditures:		\$6,403,485	\$7,100,315	\$7,514,821	\$8,174,807	8.8%

## **COMMUNITY DEVELOPMENT**

#### Walter Williams

Director, City Development

#### **MISSION STATEMENT**

The Department of City Development works to increase the assessed value to reduce the tax rate, attract private development to pay for city services, and improve the quality of life for our residents.

#### **FUNCTION**

The Department of City Development has responsibilities in five program areas: Planning and Redevelopment, Economic Development and Housing, Building and Code Compliance, Assessment Services, and Neighborhood Enhancement.

**Planning and Redevelopment Division** creates long-term land use plans for the City and implements the plans through land use regulation and redevelopment activities. The division's staff is focused on the physical development of the City and creating opportunities for enhancement, historic preservation, and redevelopment. The staff coordinates with City departments in planning and redevelopment projects and provides guidance and interpretation of plans, codes, and ordinances to the general public and the development community. The staff supports the Planning, Heritage, and Design Commission, Zoning and Building Board of Appeals, Community Development Authority, area business improvement districts, industrial park development review committees, and other special planning committees and initiatives as assigned.

**Economic Development and Housing Division** (formerly Neighborhood Services Division) fosters an environment that develops and rehabilitates our housing inventory, initiate strategies that revitalize the city and attract investment, builds generational wealth, emboldens entrepreneurship, and creates jobs. The Division administers and utilizes federal and state funds including Community Development Block Grants (CDBG), Emergency Solutions Grants (ESG), and HOME Investment Partnerships Program (HOME) programs to support its purpose. The division plays a pivotal role in shaping the economic and social landscape of the city. Its efforts are geared towards fostering growth, attracting investment, and ultimately improving the overall well-being of the city.

Department staff address blight and neighborhood appearance by ensuring that buildings are structurally safe and in compliance with state and local regulations. The staff works with the Building Board of Appeals to ensure that the city's buildings are safe.

Assessment Services Division is primarily responsible for conducting fair, equitable, and accurate assessments of all property within the municipality boundaries in accordance with Wisconsin Statutes. The assessment division is entrusted with the responsibility to ensure that assessed values used for tax purposes are impartial and understandable and that taxes are distributed fairly. Additionally, the division provides public education to property owners regarding the appraisal process and their options for the appeal. The assessment division continually improves services and customer relations through innovation, understanding systems and processes, and knowing and valuing the needs of constituents. The assessment division also responds to requests presented by the City's Board of Review.

**Neighborhood Enhancement Division** has established a program of regularly scheduled, systematic inspections of residential rental dwelling units within neighborhood stabilization and enhancement districts within the city to ensure that those units provide safe, decent, and sanitary living conditions for tenants living in the residential rental dwelling unit and to prevent further deterioration of those units. The division provides data and documentation to support the City of Racine's effort to identify and reduce the number of chronic nuisance properties that occur within the city. This division encourages property owners who own and operate residential rental dwelling units to exercise their responsibility to ensure that the city ordinances governing the condition and maintenance of residential rental dwelling units are followed to protect the health, safety, and welfare of the public and prevent blighted conditions in city neighborhoods.

**Building & Code Compliance** This division's primary objective is the administration and enforcement of the building code. This division is responsible for making inspections as necessary to determine compliance with the code. If a deficiency exists or if the building or a component does not comply with the code, it is the responsibility of the code official to issue orders to correct the illegal or unsafe condition.

#### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Approved over 40 Million dollars in net new construction.
- 2. Processed plans and collected permit fees over one million dollars.
- 3. Construction was completed and occupancy has begun at the Arabella Apartments at Belle City Square, along with the Avenue North and Avenue West buildings, all market-rate multi-unit developments, which were assisted with significant financial assistance facilitated by the City Development Department.
- 4. Finalized occupancy of Hotel Verdant which opened in August of 2023.
- 5. Five single-family homes under construction with City Development financing and/or site assemblage efforts in 2023.
- 6. Issued 24 employee home buyer assistance grants.
- 7. Started city-wide home buyer assistance program and issued 24 employee home buyer assistance grants.
- 8. Received over 100 Neighborhood TID grant program applications resulting in an aggregated project amount of \$2,020,001 used to repair and enhance owner-occupied homes.
- 9. Supported 62 local businesses through our one-time mini-grant program.
- 10. Supported 29 local non-profit organizations through our one-time mini-grant program.
- 11. Streamlined application process for permits and TID programs with online applications, fillable forms, and updates to the BuildupRacine website.
- 12. Drafted the update of the City's comprehensive plan.
- 13. Contracted with the Planning firm WSP to assist in the update of the City's Zoning Ordinance.
- 14. Completed Historical Reconnaissance Survey of Carlisle Avenue with grant money from SHPO.
- 15. Completed Historical Design Guidelines for residential properties with grant money from SHPO.
- 16. Created a Development Map viewer with current information, which citizens, developers, and staff can use to find information about properties.

### **2024 STRATEGIC INITIATIVES**

- 1. Exceed the 2023 totals for net new construction and building permit revenue.
- 2. Implementation of the Lincoln King Redevelopment plan to continue in 2024. The plan includes new home construction and rehabilitation of existing homes in the neighborhood.
- 3. Address housing needs, promote economic growth, and utilize available federal funding sources to enhance the city's infrastructure, economy, and overall standard of housing for its residents.
- 4. Continue generational wealth building via homeownership incentive programs.
- 5. Complete the remediation of the Water Street site and explore planning for Transit Oriented Development.
- 6. Drafting the zoning code update in conjunction with WSP for consideration and adoption.
- 7. Drafting an updated Historic Preservation Ordinance to accompany the zoning code proposed changes and objectives of the Heritage Preservation Plan adopted in 2019.
- 8. Market the City of Racine to Milwaukee and Chicago site developers.
- 9. Establish a social media presence for site developers.
- 10. Establish two TIFs to support development
- 11. Implement the City's Business Retention and Expansion program.
- 12. Market CDA properties for commercial/mixed-use development.
- 13. Demolition and planning of the YMCA site and surrounding corridor for future redevelopment. This will include the feasibility study to determine the viability of a Hotel/Convention Center.

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

None

## Goal Statement #1

Continue the implementation of the Lincoln King Revitalization Plan

In order to stabilize and revitalize the Lincoln King Neighborhood, in conjunction with the construction of a Federally Qualified Health Clinic and community center, the CDA will purchase and renovate 10 in-rem properties with structures and begin the construction of up to 20 new residential properties on vacant lots. Project will continue into 2024 with an additional 20 new residential properties constructed.

## Goal Statement #2

Acquire and demolish the YMCA

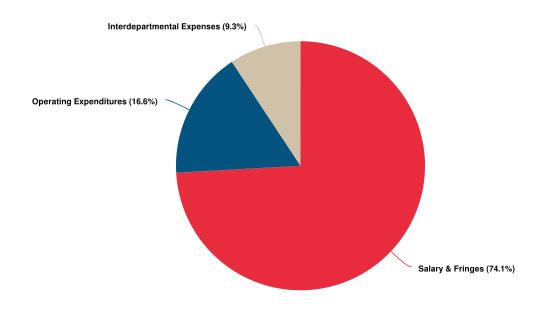
The CDA will acquire and immediately demolish the former YMCA on Lake Ave. The CDA will then market this site to developers.

## Goal Statement #3

Stabilize and improve housing stock through use of Housing Repair and Enhancement Grant Programs

In order to stabilize our housing stock and promote homeownership, the CDA will continue to expand the availability of housing repair and enhancement grants in various districts throughout the City by authorizing 100 new grants in 2024 for owner-occupied homes.

# **Expenditures by Appropriation Unit - Community Development**



Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects					
Salary & Fringes	\$2,103,740	\$2,092,975	\$2,397,499	\$2,450,501	2.2%
Operating Expenditures	\$245,284	\$334,285	\$520,869	\$549,436	5.5%
Interdepartmental Expenses	\$170,210	\$221,735	\$233,594	\$306,812	31.3%
Total Expense Objects:	\$2,519,234	\$2,648,995	\$3,151,962	\$3,306,749	<b>4.9</b> %

# **Department Detail Expenditures - Community Development**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures						
Community Development						
City Development						
Salary & Fringes						
Ases-Salaries	11103-50100	\$282,942	\$306,176	\$361,601	\$377,660	4.4%
Ases-Part Time Salaries	11103-50200	\$16,115	\$13,217	\$0	\$0	0%
Ases-Overtime	11103-50300	\$1,259	\$685	\$0	\$0	0%
Residency	11103-50400	\$0	\$1,686	\$1,911	\$8,721	356.4%
Ases-FICA	11103-51010	\$22,683	\$24,721	\$28,634	\$30,182	5.4%
Ases-WRS	11103-51100	\$19,057	\$20,044	\$24,719	\$26,511	7.2%
Ases-Health Care	11103-51200	\$115,827	\$63,180	\$84,240	\$112,500	33.5%
Ases-Mileage	11103-51810	\$7,095	\$10,170	\$10,800	\$10,320	-4.4%
Cd-Salaries	16001-50100	\$486,261	\$462,294	\$792,832	\$665,483	-16.1%
Cd-Part Time Salaries	16001-50200	\$0	\$14,118	\$0	\$19,760	N/A
Cd-Overtime		\$0	\$230	\$0	\$0	0%
Residency	16001-50400	\$0	\$14,832	\$14,468	\$15,180	4.9%
Cd-FICA	16001-51010	\$36,791	\$36,524	\$61,965	\$53,252	-14.1%
Cd-WRS	16001-51100	\$32,010	\$30,023	\$54,898	\$46,671	-15%
Cd-Health Care	16001-51200	\$131,575	\$190,633	\$201,579	\$136,246	-32.4%
Cd-Mileage	16001-51810	\$6,464	\$3,746	\$3,200	\$0	-100%
Cd-Ed Full Time Salaries	16002-50100	\$0	\$2,762	\$0	\$0	0%
Cd-Ed FICA	16002-51010	\$0	\$205	\$0	\$0	0%
Cd-Ed WRS	16002-51100	\$0	\$180	\$0	\$0	0%
Code-Salaries	16003-50100	\$549,996	\$533,607	\$501,840	\$524,597	4.5%
Code-Part Time Salaries		\$1,735	\$0	\$0	\$0	0%
Code-Overtime	16003-50300	\$276	\$2,006	\$0	\$0	0%
Code-FICA	16003-51010	\$40,675	\$39,411	\$39,218	\$40,959	4.4%
Code-WRS	16003-51100	\$37,157	\$34,790	\$34,124	\$36,199	6.1%
Code-Health Care	16003-51200	\$87,569	\$105,300	\$105,300	\$135,000	28.2%
Code-Mileage	16003-51810	\$16,611	\$11,528	\$10,800	\$24,300	125%
Hs-Salaries	16004-50100	\$136,606	\$112,074	\$16,359	\$141,345	764%
Hs-FICA	16004-51010	\$10,587	\$8,734	\$1,251	\$10,811	764.2%
Hs-WRS	16004-51100	\$9,220	\$7,277	\$1,112	\$9,754	777.2%
Hs-Health Care	16004-51200	\$29,878	\$17,571	\$0	\$24,750	N/A
Hs-Mileage	16004-51810	\$1,563	\$354	\$1,400	\$300	-78.6%
Fhs-Salaries	16005-50100	\$12,588	\$15,431	\$32,282	\$0	-100%
Fhs-FICA	16005-51010	\$871	\$1,110	\$2,470	\$0	-100%
Fhs-WRS	16005-51100	\$850	\$986	\$2,195	\$0	-100%
Fhs-Health Care	16005-51200	\$9,477	\$7,371	\$8,301	\$0	-100%
Total Salary & Fringes:		\$2,103,740	\$2,092,975	\$2,397,499	\$2,450,501	2.2%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Operating Expenditures						
Ases-Contracted Services	11103-52200	\$0	\$23	\$20,000	\$10,000	-50%
Ases-Outside Help	11103-52310	\$0	\$9,350	\$10,000	\$5,000	-50%
Ases-Manufacturing Assessment	11103-52330	\$11,990	\$13,451	\$12,000	\$13,500	12.5%
Ases-Board of Review	11103-52400	\$1,770	\$1,890	\$2,500	\$2,500	0%
Ases-Office Supplies	11103-53100	\$2,819	\$2,618	\$3,000	\$3,000	0%
Office Supplies	11103-53100- 10007	\$45	\$O	\$O	\$0	0%
Ases-Postage & Shipping	11103-53110	\$9,132	\$13,421	\$20,400	\$21,500	5.4%
Ases-Publications & Subscrip	11103-53115	\$9,653	\$7,372	\$8,860	\$10,100	14%
Ases-Copying & Printing	11103-53160	\$1,159	\$7,957	\$6,000	\$6,000	0%
Copying & Printing	11103-53160- 10007	\$291	\$0	\$0	\$0	0%
Ases-Work Supplies	11103-53200	\$734	\$323	\$700	\$700	0%
Ases-Licenses Permits & Fees		\$20	\$0	\$0	\$0	0%
Ases-Memberships	11103-53265	\$1,624	\$2,952	\$2,200	\$3,000	36.4%
Ases-Meeting Expenses	11103-53275	\$105	\$20	\$0	\$0	0%
Ases-P Card Expenses		-\$31	\$0	\$0	\$0	0%
Ases-External Comm Services	11103-53360	\$4,417	\$3,824	\$4,800	\$3,720	-22.5%
Ases- Educ/Training/Conferences	11103-53800	\$414	\$650	\$3,600	\$0	-100%
Cd-Professional Services	16001-52100	\$13,034	\$30,526	\$210,000	\$223,000	6.2%
Cd-Contracted Services	16001-52200	\$49,434	\$7,565	\$7,500	\$0	-100%
Cd-Property/Equipment Rental	16001-52210	\$847	\$1,756	\$1,600	\$3,000	87.5%
Cd-Advertising	16001-52315	\$2,695	\$1,493	\$2,250	\$2,250	0%
Cd-Office Supplies	16001-53100	\$2,812	\$4,113	\$3,000	\$3,000	0%
Office Supplies-COVID	16001-53100- 10007	\$401	\$0	\$0	\$0	0%
Cd-Postage & Shipping	16001-53110	\$5,313	\$7,036	\$6,000	\$5,000	-16.7%
Cd-Publications & Subscrip	16001-53115	\$161	\$1,134	\$300	\$300	0%
Cd-Copying & Printing	16001-53160	\$3,207	\$1,792	\$1,500	\$2,000	33.3%
Cd-Work Supplies	16001-53200	\$2,912	\$2,691	\$5,000	\$3,000	-40%
Cd-Memberships	16001-53265	\$2,115	\$445	\$2,218	\$3,000	35.3%
Cd-External Comm Services	16001-53360	\$4,050	\$3,392	\$3,120	\$5,760	84.6%
Cd-Educ/Training/Conferences	16001-53800	\$1,440	\$2,389	\$3,500	\$10,250	192.9%
Cd-Travel	16001-53810	\$0	\$0	\$1,100	\$18,254	1,559.5%
Cd-Equip Repairs & Mainten	16001-54200	\$0	\$7	\$200	\$200	0%
Cd-Grnds Repairs & Maintenance	16001-54300	\$37,996	\$20,675	\$15,000	\$20,000	33.3%
Code-Professional Services	16003-52100	\$4,743	\$972	\$2,000	\$1,000	-50%
Code-Property/Equipment Rental	16003-52210	\$1,370	\$2,038	\$1,200	\$2,600	116.7%
Code-Advertising	16003-52315	\$2,518	\$3,744	\$600	\$0	-100%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Code-Raze Board Remove Build	16003-52390	\$0	\$118,863	\$100,000	\$100,000	0%
Code-Office Supplies	16003-53100	\$12,171	\$6,929	\$4,000	\$3,500	-12.5%
Office Supplies-COVID		\$1,018	\$0	\$0	\$0	0%
Code-Postage & Shipping	16003-53110	\$7,112	\$11,975	\$7,000	\$5,000	-28.6%
Code-Publications & Subscrip	16003-53115	\$225	\$0	\$500	\$2,500	400%
Code-Copying & Printing	16003-53160	\$6,726	\$4,903	\$6,000	\$1,500	-75%
Code-Work Supplies	16003-53200	\$343	\$1,026	\$1,000	\$1,000	0%
Work Supplies-COVID		\$38	\$0	\$0	\$0	0%
Code-Small Equipment		\$159	\$0	\$0	\$0	0%
Code-Memberships	16003-53265	\$256	\$486	\$1,255	\$1,080	-13.9%
Code-External Comm Services	16003-53360	\$12,604	\$15,793	\$16,200	\$4,400	-72.8%
Code- Educ/Training/Conferences	16003-53800	\$3,089	\$6,486	\$2,100	\$0	-100%
Code-Travel	16003-53810	\$21	\$0	\$350	\$0	-100%
Code-Grnds Repairs & Maintena	16003-54300	\$89	\$0	\$0	\$0	0%
Hs-Professional Services	16004-52100	\$1,794	\$2,580	\$2,800	\$39,800	1,321.4%
Hs-Contracted Services	16004-52200	\$4,100	\$4,926	\$3,880	\$2,040	-47.4%
Hs-Property/Equipment Rental		\$0	\$282	\$0	\$282	N/A
Hs-Advertising	16004-52315	\$1,582	\$0	\$2,500	\$2,500	0%
Hs-Special Programs/Events	16004-52350	\$0	\$0	\$200	\$0	-100%
Hs-Office Supplies	16004-53100	\$2,542	\$655	\$3,000	\$500	-83.3%
Office Supplies-COVID		\$210	\$0	\$0	\$0	0%
Hs-Postage & Shipping	16004-53110	\$113	\$34	\$800	\$200	-75%
Hs-Publications & Subscrip	16004-53115	\$1,710	\$96	\$O	\$0	0%
Hs-Copying & Printing	16004-53160	\$0	\$152	\$700	\$750	7.1%
Hs-Work Supplies	16004-53200	\$592	\$192	\$500	\$2,000	300%
Hs-Memberships	16004-53265	\$1,196	\$1,021	\$1,650	\$750	-54.5%
Hs-External Comm Services	16004-53360	\$1,239	\$1,067	\$1,536	\$0	-100%
Hs-Educ/Training/Conferences	16004-53800	\$1,544	\$557	\$1,900	\$0	-100%
Hs-Travel	16004-53810	\$O	\$0	\$2,350	\$0	-100%
Hs-Grnds Repairs & Maintenance	16004-54300	\$3,714	\$639	\$500	\$0	-100%
Fhs-Advertising		\$1,894	\$0	\$0	\$0	0%
Fhs-Postage & Shipping	16005-53110	\$14	\$3	\$0	\$0	0%
Fhs-External Comm Services	16005-53360	\$0	\$0	\$0	\$0	0%
Total Operating Expenditures:		\$245,284	\$334,285	\$520,869	\$549,436	5.5%
Interdepartmental Expenses						
Ases-I/S Building Occupancy	11103-55100	\$19,310	\$20,284	\$22,956	\$23,849	3.9%
Ases-I/S City Telephone System	11103-55200	\$1,300	\$1,300	\$1,300	\$2,139	64.5%

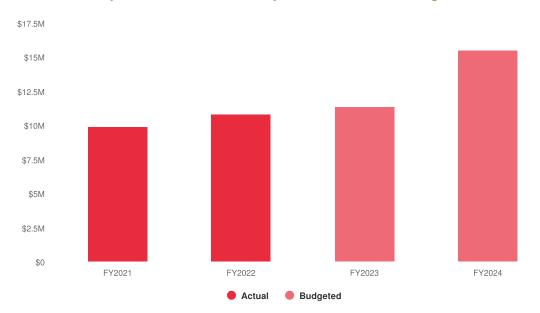
Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Ases-I/S Information Systems	11103-55400	\$25,345	\$38,438	\$34,281	\$52,040	51.8%
Cd-I/S Building Occupancy	16001-55100	\$17,186	\$18,052	\$53,640	\$55,728	3.9%
Cd-I/S City Telephone System	16001-55200	\$1,464	\$1,464	\$1,464	\$2,409	64.5%
Cd-I/S Information Systems	16001-55400	\$18,510	\$26,864	\$24,881	\$36,430	46.4%
Code-I/S Building Occupancy	16003-55100	\$19,439	\$20,418	\$9,794	\$10,176	3.9%
Code-I/S City Telephone System	16003-55200	\$2,013	\$2,013	\$2,013	\$3,317	64.8%
Code-I/S Information Systems	16003-55400	\$33,440	\$52,786	\$45,494	\$71,361	56.9%
Hs-I/S Building Occupancy	16004-55100	\$12,260	\$12,536	\$12,751	\$13,373	4.9%
Hs-I/S City Telephone System		\$549	\$549	\$549	\$903	64.5%
Hs-I/S Information Systems	16004-55400	\$7,007	\$11,226	\$9,554	\$15,168	58.8%
Fhs-I/S Building Occupancy	16005-55100	\$5,420	\$5,542	\$5,637	\$5,912	4.9%
Fhs-I/S City Telephone System	16005-55200	\$366	\$366	\$366	\$602	64.5%
Fhs-I/S Information Systems	16005-55400	\$6,601	\$9,897	\$8,914	\$13,405	50.4%
Total Interdepartmental Expenses:		\$170,210	\$221,735	\$233,594	\$306,812	31.3%
Total City Development:		\$2,519,234	\$2,648,995	\$3,151,962	\$3,306,749	<b>4.9</b> %
Total Community Development:		\$2,519,234	\$2,648,995	\$3,151,962	\$3,306,749	<b>4.9</b> %
Total Expenditures:		\$2,519,234	\$2,648,995	\$3,151,962	\$3,306,749	<b>4.9</b> %

### **SPECIAL REVENUE FUNDS**

## **Expenditures Summary - Special Revenue Funds**



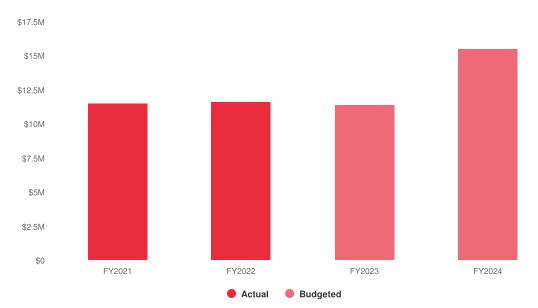
### Special Revenue Funds Proposed and Historical Budget vs. Actual



## **Revenues Summary - Special Revenue Funds**



### Special Revenue Funds Proposed and Historical Budget vs. Actual



### LIBRARY

#### Nick Demske

Interim Executive Director

#### **MISSION STATEMENT**

The mission of the Racine Public Library is to lift up the lives of the people of the Racine community by embracing community diversity, promoting inclusions, creating opportunity, and by supporting the development of community literacy through a love of literature, learning and civic engagement.

### **FUNCTION**

The Racine Public Library (RPL) was established by the residents in 1897 to fulfill one of the cornerstones of democracy: an educated citizenry. It provides opportunities for every person to pursue a lifelong education. RPL is a learning institution, innovative and future-focused, supporting the love of reading and learning, and promoting curiosity and inquisitiveness for all ages. RPL is committed to equity, inclusion, and diversity.

RPL collects and preserves materials for free, equal access by all residents in a safe, neutral space where everyone is welcome and that reflects the community's expectation for services.

RPL has a highly trained staff who continually evaluate the community's needs, collaborate with other organizations to serve the community outside the building's walls, and to the best of their abilities provide residents with a positive experience. RPL staff members have open, clear, timely communication; are honest and accountable; act with integrity and professionalism; follow the American Library Association Code of Ethics; protect patron privacy, and promote intellectual freedom.

### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- There were many ambitious goals talked about and set forth for 2023, but a number of those were derailed early on due to serious internal conflict, division between the library and the City of Racine at large and, ultimately, the sudden resignation of our library director this past July. Despite all these challenges, the RPL staff continued to serve this community excellently and has weathered this turbulent time with perseverance and dedication to their purpose of providing resources to those most in need.
- 2. The capital campaign that was initiated last year never truly got off the ground. Unfortunately, the RPL Foundation, which would've been the main organization responsible for overseeing this campaign, stopped meeting by spring of 2023 and was inactive until September.
- 3. One successful initiative for the RPL which wrapped up in early 2024 was the 2<sup>nd</sup> floor renovation. The second floor has been completely remodeled and several entirely new spaces have been added, which include a new Community room programming space, a Business Center, 2 more study rooms, an Innovation Lab and a dedicated teen space. It also includes a badly needed new staircase and a new accessible entrance to the second floor. This \$2.4M project did spend down our trust fund reserves pretty severely, but the results of the renovation are an undeniable benefit for the RPL's patrons.
- 4. 2023 marked the first year that the RPL had on-staff 'Public Safety Specialists' instead of contract security guards in the building. The library has been talking about making a switch like this for *many* years, so this is a significant accomplishment. Having more control over who is in these roles and how they conduct their duties has been an enormous benefit for how safety is established in the RPL. With an emphasis on community engagement, relationship-building, and de-escalation techniques, and with the added benefit of receiving the same training and information that the rest of the RPL staff receives, these new internal staff roles have proven to be a definite upgrade for the RPL.
- 5. The RPL was one of 25 institutions in the country to successfully write and receive a \$10K grant from UCLA's new "Radical Librarianship Institute" grant program, via a proposal to become the first library in the country to host a "Participatory Defense Hub." This is a systems-literacy initiative that helps community members who are navigating the criminal legal system learn about the language and processes involved in court proceedings.

### **2024 STRATEGIC INITIATIVES**

- 1. Work with the Racine Public Library Board to review and update the Library Employee Handbook with the assistance of the Human Resources Department and the City Attorney's Office.
- 2. The RPL Board needs to appoint a new executive director. It has started conversations with HR and Prairie Lakes Library System about this, but is still in the very preliminary stages around it and that appointment should be considered the highest priority of 2024.

- 3. The Racine Public Library Foundation needs to be rebuilt in a number of ways. Two years ago, the Foundation had over \$400K and now it has less than \$150K—less than it has had in decades. It also has been operating with less directors on its board than the Foundation bylaws stipulate as a minimum for something like two years now. A focus on recruiting more directors and general fund development to restabilize the institution is a critical priority right now.
- 4. Generally, the RPL is in a state of restabilization, so focusing major efforts on capacity-building and long term sustainability will be the new focus for the upcoming year. After a new director is appointed, the board wishes to have a new strategic plan created to reflect this.

## **2024 Goal-Setting Statements**

### Goal Statement #1

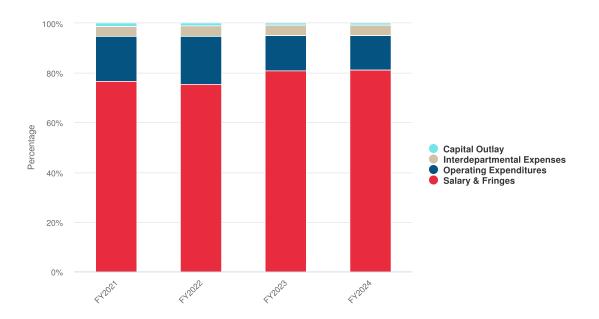
Implementing Human Resources Recommendations

### **Goal Statement #2**

Reestablishing Trust and Relationship with Community Partners

Some of the challenges the RPL has faced in the last year has resulted in a lack of community trust in various areas. Partnerships were not followed through on, donors withdrew funds they had previously committed to giving, and our relationship with internal and external stakeholders were strained in a number of complex ways. We were seen as an institution experiencing imbalance, and we wish to reestablish ourselves as a trustworthy, present, stable pillar institution of the community again in 2024.

# Expenditures by Expense Type - Library



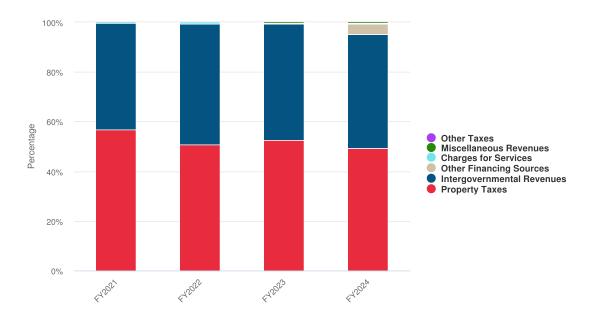
Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	22055- 50100	\$1,757,702	\$1,867,625	\$1,844,871	\$1,934,473	\$2,002,181	8.5%
Part Time Salaries	22055- 50200	\$614,266	\$545,180	\$742,184	\$582,788	\$714,174	-3.8%
Overtime	22055- 50300	\$4,570	\$13,331	\$15,000	\$3,156	\$6,000	-60%
Residency	22055- 50400	\$0	\$0	\$0	\$31,375	\$48,493	N/A
FICA	22055- 51010	\$177,065	\$181,242	\$195,306	\$188,422	\$224,708	15.1%
WRS	22055- 51100	\$137,940	\$138,321	\$146,266	\$147,559	\$167,623	14.6%
Health Care	22055- 51200	\$469,183	\$589,680	\$526,500	\$526,500	\$562,500	6.8%
Mileage	22055- 51810	\$1,814	\$2,979	\$4,000	\$4,305	\$4,000	0%
Total Salary & Fringes:		\$3,162,541	\$3,338,357	\$3,474,127	\$3,418,578	\$3,729,679	7.4%
Operating Expenditures							
Professional Services	22055- 52100	\$0	\$2,175	\$0	\$0	\$0	0%

ame	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Contracted Services	22055- 52200	\$151,145	\$221,460	\$45,992	\$84,070	\$81,707	77.7%
Contracted Services	22055- 52200- 55118	\$0	\$106,941	\$O	\$0	\$0	0%
Property/Equipment Rental	22055- 52210	\$14,605	\$13,328	\$15,009	\$19,994	\$18,000	19.9%
Advertising	22055- 52315	\$799	\$2,721	\$6,000	\$7,393	\$8,000	33.3%
Office Supplies	22055- 53100	\$16,340	\$14,274	\$12,000	\$15,122	\$14,500	20.8%
Office Supplies-COVID		\$471	\$0	\$0	\$0	\$0	0%
Office Supplies	22055- 53100- 55118	\$0	\$1,901	\$0	\$0	\$0	0%
Office Supplies	22055- 53100- 55119	\$O	\$2,811	\$0	\$0	\$0	0%
Postage & Shipping	22055- 53110	\$3,562	\$5,391	\$5,400	\$5,194	\$4,000	-25.9%
Copying & Printing		\$0	\$9	\$0	\$0	\$0	0%
Work Supplies	22055- 53200	\$12,148	\$13,056	\$14,800	\$8,165	\$17,000	14.9%
Work Supplies-COVID	22055- 53200- 10007	\$203	\$0	\$0	\$0	\$0	0%
Janitorial Supplies	22055- 53210	\$9,344	\$9,948	\$8,000	\$10,808	\$9,600	20%
Library Materials	22055- 53215	\$873	\$0	\$O	\$0	\$0	0%
Library Materials	22055- 53215- 55006	\$37,307	\$28,686	\$35,000	\$22,317	\$0	-100%
Library Materials-Print	22055- 53215-55111	\$123,038	\$124,224	\$106,148	\$110,506	\$108,000	1.7%
Library Materials-Serial	22055- 53215-55112	\$19,710	\$17,906	\$19,000	\$19,281	\$20,000	5.3%
Library Materials-Microfilm		\$1,719	\$0	\$0	\$0	\$0	0%
Library Materials-Audio Visual	22055- 53215-55114	\$31,276	\$28,376	\$35,000	\$22,796	\$25,000	-28.6%
Library Materials-Electronic	22055- 53215-55115	\$47,851	\$17,543	\$49,588	\$43,025	\$47,608	-4%
Library Materials-Other	22055- 53215-55116	\$4,017	\$3,705	\$9,500	\$8,082	\$1,000	-89.5%
Small Equipment	22055- 53230	\$257	\$403	\$0	\$0	\$0	0%
Licenses Permits & Fees	22055- 53255	\$432	\$260	\$500	\$0	\$100	-80%
Memberships	22055- 53265	\$4,170	\$2,201	\$1,735	\$2,345	\$3,610	108.1%

lame	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Utilities	22055- 53300	\$168,446	\$126,114	\$130,000	\$200,142	\$150,000	15.4%
External Communication Service	22055- 53360	\$12,339	\$18,951	\$17,720	\$14,070	\$17,720	0%
External Communication Service	22055- 53360- 55118	\$0	\$2,303	\$0	\$0	\$0	0%
Education/Training/Conferences	22055- 53800	\$3,803	\$3,360	\$8,000	\$8,727	\$8,000	0%
Education/Training/Conferences	22055- 53800- 55118	\$0	\$131	\$0	\$0	\$0	0%
Travel	22055- 53810	\$2,121	\$6,019	\$7,500	\$2,942	\$6,000	-20%
Travel	22055- 53810- 55119	\$0	\$966	\$0	\$0	\$0	0%
Building Repairs & Maintenance	22055- 54100	\$21,359	\$10,493	\$15,000	\$20,312	\$15,000	0%
Equipment Repairs & Maintenanc	22055- 54200	\$16,419	\$13,529	\$16,000	\$3,435	\$16,000	0%
Grounds Repairs & Maintenance	22055- 54300	\$10,756	\$9,548	\$10,000	\$9,855	\$10,000	0%
Software Maintenance	22055- 54500	\$33,741	\$47,567	\$42,823	\$53,498	\$57,865	35.1%
Total Operating Expenditures:		\$748,252	\$856,300	\$610,715	\$692,081	\$638,710	4.6%
Interdepartmental Expenses							
I/S Building Occupancy	22055- 55100	\$145,801	\$149,076	\$151,639	\$151,639	\$159,221	5%
I/S City Telephone System		\$7,035	\$7,035	\$7,035	\$7,035	\$7,035	0%
I/S Garage Fuel	22055- 55300	\$3,957	\$7,997	\$5,000	\$5,519	\$8,000	60%
I/S Garage Labor	22055- 55310	\$3,140	\$5,253	\$4,000	\$1,971	\$4,200	5%
I/S Garage Materials	22055- 55320	\$1,145	\$3,809	\$1,500	\$451	\$1,575	5%
I/S Information Systems	22055- 55400	\$9,641	\$13,126	\$12,850	\$12,850	\$13,500	5.1%
Total Interdepartmental Expenses:		\$170,718	\$186,296	\$182,024	\$179,465	\$193,531	6.3%
Capital Outlay							
Equipment	22055- 57300	\$32,509	\$13,163	\$12,500	\$9,720	\$12,500	0%
Equipment	22055- 57300- 55119	\$0	\$5,664	\$0	\$0	\$0	0%
Computer Hardware	22055- 57355	\$12,812	\$9,487	\$17,350	\$18,548	\$20,000	15.3%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Computer Hardware	22055- 57355- 55118	\$O	\$7,195	\$0	\$0	\$0	0%
Computer Hardware	22055- 57355- 55119	\$0	\$5,131	\$0	\$0	\$0	0%
Total Capital Outlay:		\$45,321	\$40,640	\$29,850	\$28,268	\$32,500	<b>8.9</b> %
Total Expense Objects:		\$4,126,831	\$4,421,594	\$4,296,716	\$4,318,392	\$4,594,420	<b>6.9</b> %

# **Revenue Detail by Source - Library**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Property Taxes							
Property Taxes	22055-41110	\$2,254,816	\$2,257,317	\$2,257,317	\$2,257,317	\$2,257,317	0%
Total Property Taxes:		\$2,254,816	\$2,257,317	\$2,257,317	\$2,257,317	\$2,257,317	0%
Other Taxes							
Sales Tax Discount	22055-41222	\$1	\$1	\$0	\$2	\$0	0%
Total Other Taxes:		\$1	\$1	\$0	\$2	\$0	0%
Intergovernmental Revenues							
Resource Library Contract	22055-43571	\$5,000	\$7,000	\$7,000	\$7,000	\$7,000	0%
State Grant-Educ and Rec	22055- 43571-55118	\$0	\$118,471	\$0	\$2,298	\$0	0%
State Grant-Other		\$0	\$0	\$0	\$2,471	\$0	0%
State Grant-Other	22055- 43690-55119	\$0	\$14,572	\$0	\$0	\$0	0%
County Grant Library	22055- 43720	\$1,706,482	\$2,018,595	\$2,006,899	\$2,006,899	\$2,106,603	5%
Total Intergovernmental Revenues:		\$1,711,482	\$2,158,638	\$2,013,899	\$2,018,667	\$2,113,603	5%
Charges for Services							
Library Fines & Fees	22055- 46710	\$9,172	\$14,069	\$7,500	\$16,887	\$10,000	33.3%
Library Misc Fees	22055-46711	\$0	\$6,823	\$10,000	\$1,586	\$3,000	-70%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Total Charges for Services:		\$9,172	\$20,892	\$17,500	\$18,473	\$13,000	<b>-25.7</b> %
Miscellaneous Revenues							
Interest Income	22055- 48100	-\$7,157	\$0	\$8,000	\$51,730	\$5,000	-37.5%
Donations/Contributions	22055- 48500	\$22	\$0	\$0	\$7,021	\$5,400	N/A
Miscellaneous Revenue	22055- 48900	\$8,695	\$1,648	\$0	\$0	\$100	N/A
Total Miscellaneous Revenues:		\$1,560	\$1,648	\$8,000	\$58,751	\$10,500	31.3%
Other Financing Sources							
Transfer from General Fund	22055- 49210	\$0	\$0	\$0	\$125,000	\$150,000	N/A
Fund Balance Applied	22055- 49300	\$0	\$0	\$0	\$0	\$50,000	N/A
Total Other Financing Sources:		\$0	\$0	\$0	\$125,000	\$200,000	N/A
Total:		\$3,977,031	\$4,438,496	\$4,296,716	\$4,478,210	\$4,594,420	<b>6.9</b> %

### **WASTE DISPOSAL**

### John Rooney

Commissioner, Public Works

### MISSION STATEMENT

Efficiently manage and operate recycling collection services in order to comply with state law and municipal code.

### **FUNCTION**

Waste Disposal is responsible for the collection of all residential recycling materials.

### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Began construction on a City-owned municipal solid waste and recycling transfer station.

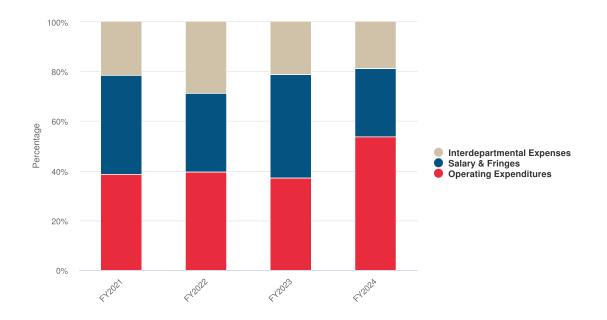
### **2024 STRATEGIC INITIATIVES**

- 1. Complete construction of a City-owned municipal solid waste and recycling transfer station.
- 2. Budget for two free e-recycle events for the residents of the City of Racine.
- 3. Continue Citywide recycling cart replacement.
- 4. Successfully transition from the Pearl Street Drop-Off facility to the new transfer station.
- 5. Complete staff training on transfer station operations.
- 6. Continue to seek out more sustainable ways in which to operate facilities and equipment.
- 7. Look for opportunities to improve operational efficiencies in the area of labor personnel, equipment, and facilities. Incorporate these items into the DPW campus study. Communicate results and return on invest (ROI) period to administrators.

### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

- 1. Provide continued capital budget funding for the city-wide cart replacement program
- 2. With little to no revenue coming in for the sale of recyclables, and new contract terms, the tipping fees at the local MRF will increase.
- 3. The Waste Disposal Fee will increase in 2024 to cover the costs associated with recycling services. The fee will increase from \$64.24 to \$80.66 per unit, which will raise the revenue to continue the provision of this required service. The fees associated with the Waste Disposal items brought to Pearl Street/Transfer Station will be charged per item as follows: Tires \$8; Microwaves \$20; Televisions and Computers \$20; Non-Freon White Goods \$20; Freon Appliances \$30; Household Bulky Items \$25.
- 4. Transition to cashless payment method by mid-year with the transition to the transfer station drop-off site.

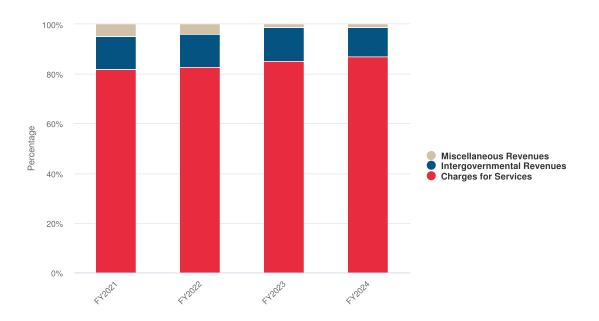
## **Expenditures by Expense Type - Waste Disposal**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	22140- 50100	\$412,815	\$357,992	\$464,309	\$346,022	\$469,763	1.2%
Part Time Salaries	22140- 50200	\$89,999	\$1,997	\$238,987	\$0	\$0	-100%
Overtime	22140- 50300	\$4,778	\$4,196	\$30,204	\$8,573	\$5,728	-81%
Residency	22140- 50400	\$0	\$2,315	\$8,440	\$1,782	\$11,430	35.4%
FICA	22140- 51010	\$31,828	\$26,194	\$36,165	\$25,540	\$36,589	1.2%
WRS	22140- 51100	\$28,136	\$23,675	\$32,145	\$24,037	\$33,000	2.7%
Health Care	22140- 51200	\$154,423	\$154,507	\$154,770	\$154,770	\$164,731	6.4%
Total Salary & Fringes:		\$721,979	\$570,876	\$965,020	\$560,725	\$721,241	-25.3%
Operating Expenditures							
Professional Services	22140- 52100	\$14,625	\$19,500	\$18,000	\$23,125	\$27,635	53.5%
Contracted Services	22140- 52200	\$176,281	\$182,973	\$305,000	\$642,126	\$719,086	135.8%
Property/Equipment Rental	22140- 52210	\$489,060	\$489,060	\$480,000	\$489,060	\$480,000	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Banking/Financial Charges	22140- 52220	\$157	\$0	\$0	\$0	\$0	0%
Advertising	22140- 52315	\$536	\$1,160	\$26,000	\$536	\$26,000	0%
Work Supplies	22140- 53200	\$3,183	\$680	\$2,000	\$1,515	\$150,000	7,400%
Memberships	22140- 53265	\$388	\$0	\$0	\$0	\$0	0%
Utilities	22140- 53300	\$12,100	\$11,688	\$11,500	\$11,807	\$15,000	30.4%
External Communication Service	22140- 53360	\$5,191	\$2,526	\$7,500	\$2,798	\$3,800	-49.3%
Education/Training/Conferences	22140- 53800	\$245	\$0	\$5,000	\$0	\$3,000	-40%
Total Operating Expenditures:		\$701,766	\$707,586	\$855,000	\$1,170,966	\$1,424,521	66.6%
Interdepartmental Expenses							
I/S Building Occupancy	22140- 55100	\$8,158	\$8,559	\$9,676	\$9,676	\$10,048	3.8%
I/S Garage Fuel	22140- 55300	\$78,504	\$135,879	\$143,000	\$111,398	\$123,000	-14%
I/S Garage Labor	22140- 55310	\$188,580	\$220,297	\$210,000	\$221,480	\$235,000	11.9%
I/S Garage Materials	22140- 55320	\$112,369	\$150,248	\$120,000	\$174,909	\$130,000	8.3%
Total Interdepartmental Expenses:		\$387,611	\$514,983	\$482,676	\$517,462	\$498,048	3.2%
Total Expense Objects:		\$1,811,356	\$1,793,445	\$2,302,696	\$2,249,154	\$2,643,810	<b>14.8</b> %

# **Revenue Detail by Source - Waste Disposal**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Intergovernmental Revenues							
State Grant-Recycling	22140- 43545	\$315,698	\$314,655	\$315,000	\$314,300	\$315,000	O%
Total Intergovernmental Revenues:		\$315,698	\$314,655	\$315,000	\$314,300	\$315,000	0%
Charges for Services							
Recycling Fees	22140- 46435	\$1,950,740	\$1,935,278	\$1,962,696	\$1,933,356	\$2,298,810	17.1%
Total Charges for Services:		\$1,950,740	\$1,935,278	\$1,962,696	\$1,933,356	\$2,298,810	1 <b>7.1</b> %
Miscellaneous Revenues							
Interest Income	22140- 48100	-\$3,772	-\$36,968	\$0	\$60,539	\$0	0%
Sale of Property-Recycle Mat		\$119,123	\$128,365	\$25,000	\$23,184	\$0	-100%
Miscellaneous Revenue	22140- 48900	\$0	\$0	\$0	\$0	\$30,000	N/A
Total Miscellaneous Revenues:		\$115,351	\$91,397	\$25,000	\$83,724	\$30,000	20%
Total Revenue Source:		\$2,381,789	\$2,341,330	\$2,302,696	\$2,331,380	\$2,643,810	14.8%

## **MUNICIPAL COURT**

#### **Robert Weber**

Judge

#### **MISSION STATEMENT**

The City of Racine Municipal Court is dedicated to administering justice in an equitable, impartial and timely manner in accordance with the rule of law. The Municipal Court shall provide the public and other agencies it serves with an accessible, safe, respectful environment in which to conduct business and resolve disputes. The Racine Municipal Court is also committed to promoting excellence, integrity and competence while ensuring public trust and confidence in the judicial system.

### **FUNCTION**

The Municipal Court adjudicates alleged ordinance violations by accepting pleas, making and rendering judgments, setting those forfeitures not reserved for the Common Council, making decisions of law, ruling on objections, granting or denying motions and collecting forfeiture's. The Municipal Court is responsible for being a buffer between the citizens and the police by assuring that defendants are not convicted unless they plead guilty or no contest to charges, or are proven guilty by admissible, clear, convincing and satisfactory evidence adduced at trial.

### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Implemented an electronic sign-in process for court proceedings.
- 2. Partnered with the Racine Financial Empowerment Center (FEC) to reduce defendant's court forfeiture amounts by completing 3 sessions with the FEC.

### 2024 STRATEGIC INITIATIVES

- 1. Replacement of outdated audio equipment in the courtroom
- 2. Continue efforts to provide better customer service and efficiency by creating a phone tree with the assistance of the Department of Information Services.
- 3. Clerk to start the Judicial Education Certificate Program with University of Wisconsin Milwaukee.

### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

1. None.

## **2024 Goal-Setting Statements**

### Goal Statement #1

Partner with the new Department of Community Safety to address truancy in our school district

We intend to work closely with Racine Unified and its Community Connectors in order concentrate on reducing absenteeism in our high schools. According to Elaine Allensworth, the director of Chicago Consortium on School Research: "looking at many indicators of student success — test scores, college preparedness, behavioral issues in schools — it can feel like K-12 education in the United States has reached a particularly grim moment. The fact that absenteeism has gone up is the biggest issue right now and have been overlooked. People keep focusing on the test scores, but our research shows over and over again that student attendance is an incredibly strong predictor of pretty much every outcome you care about: high school graduation, college ready, college enrollment and graduation. It's vital that students come to school every day." Addressing truancy, which doesn't generate revenue like traffic or other ordinance forfeitures do — and which takes up a great deal of administrative and court time — is nonetheless, extremely important. Our court only handles "habitual truants," that is, those students who have been absent without an acceptable excuse for either a full day or part of a day, five or more times in a semester, yet we have a caseload of hundreds.

## 

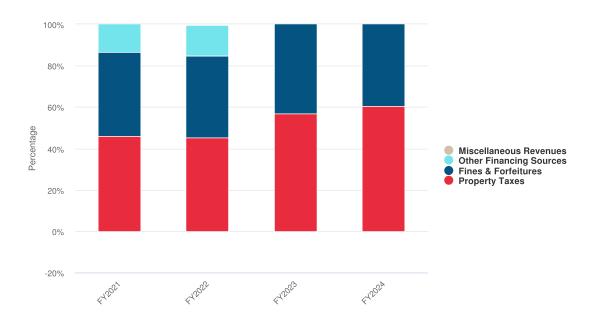
# **Expenditures by Expense Type - Municipal Court**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	22332- 50100	\$203,977	\$187,861	\$193,581	\$193,464	\$198,865	2.7%
Part Time Salaries	22332- 50200	\$0	\$11,779	\$29,578	\$23,740	\$30,763	4%
Overtime	22332- 50300	\$12,112	\$2,032	\$0	\$205	\$0	0%
Residency	22332- 50400	\$1,803	\$3,714	\$7,746	\$3,892	\$5,490	-29.1%
FICA	22332-51010	\$16,082	\$14,618	\$17,376	\$15,672	\$17,882	2.9%
WRS	22332-51100	\$9,950	\$8,619	\$9,242	\$9,242	\$9,753	5.5%
Health Care	22332- 51200	\$63,180	\$42,120	\$42,120	\$42,120	\$45,000	6.8%
Mileage	22332-51810	\$0	\$0	\$100	\$341	\$400	300%
Total Salary & Fringes:		\$307,103	\$270,743	\$299,743	\$288,676	\$308,153	2.8%
Operating Expenditures							
Contracted Services	22332- 52200	\$578	\$569	\$1,000	\$14	\$1,000	O%
Property/Equipment Rental	22332-52210	\$458	\$1,340	\$1,000	\$670	\$1,000	0%
Office Supplies	22332- 53100	\$1,204	\$2,703	\$2,000	\$2,530	\$2,400	20%
Postage & Shipping	22332-53110	\$2,343	\$2,257	\$2,500	\$2,955	\$2,500	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Copying & Printing	22332-53160	\$388	\$177	\$500	\$581	\$500	0%
Work Supplies	22332- 53200- 10007	\$1,720	\$0	\$0	\$0	\$0	0%
Memberships	22332- 53265	\$210	\$190	\$250	\$190	\$250	0%
Education/Training/Conferences	22332- 53800	\$1,918	\$1,274	\$2,768	\$1,519	\$2,068	-25.3%
Total Operating Expenditures:		\$8,818	\$8,510	\$10,018	\$8,458	\$9,718	-3%
Interdepartmental Expenses							
I/S Building Occupancy	22332- 55100	\$22,853	\$23,901	\$27,049	\$27,049	\$28,102	3.9%
I/S City Telephone System	22332- 55200	\$1,294	\$1,294	\$1,294	\$1,294	\$2,129	64.5%
I/S Information Systems	22332- 55400	\$14,442	\$22,535	\$19,614	\$19,614	\$30,478	55.4%
Total Interdepartmental Expenses:		\$38,589	\$47,730	\$47,957	\$47,957	\$60,709	26.6%
Capital Outlay							
Equipment	22332- 57300	\$0	\$0	\$12,826	\$0	\$0	-100%
Total Capital Outlay:		\$0	\$0	\$12,826	\$0	\$0	-100%
Total Expense Objects:		\$354,511	\$326,983	\$370,544	\$345,091	\$378,580	2.2%

# **Revenue Detail by Source - Municipal Court**

**Budgeted and Historical Revenues by Source** 



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Property Taxes							
Property Taxes	22332- 41110	\$188,015	\$163,626	\$210,544	\$210,544	\$228,580	8.6%
Total Property Taxes:		\$188,015	\$163,626	\$210,544	\$210,544	\$228,580	8.6%
Fines & Forfeitures							
Muni Court Fines	22332- 45110	\$165,812	\$143,892	\$160,000	\$137,550	\$150,000	-6.2%
Total Fines & Forfeitures:		\$165,812	\$143,892	\$160,000	\$137,550	\$150,000	-6.2%
Miscellaneous Revenues							
Interest Income	22332- 48100	-\$220	-\$1,385	\$0	\$5,382	\$0	0%
Total Miscellaneous Revenues:		-\$220	-\$1,385	\$0	\$5,382	\$0	0%
Other Financing Sources							
Transfer from General Fund	22332- 49210	\$55,283	\$53,000	\$O	\$0	\$0	0%
Total Other Financing Sources:		\$55,283	\$53,000	\$0	\$0	\$0	0%
Total Revenue Source:		\$408,890	\$359,133	\$370,544	\$353,475	\$378,580	2.2%

### CEMETERY

### Tom Molbeck

Director, Parks, Recreation, & Cultural Services

### MISSION STATEMENT

It is the mission of the Mound and Graceland Cemetery to provide respectful and affordable interment services that meet the cultural, economic, religious and social needs of the community.

### **FUNCTION**

The Cemetery Division consists of two cemeteries....Mound and Graceland.

- Maintain the grounds, buildings and equipment
- To strengthen the cemetery as an inviting space remembrance, contemplation and healing
- To enhance the cemeteries ability to memorialize the history of Racine and history of people
- To create an attractive environment that will encourage people to come and enjoy art, nature and civic history

### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. New signage within cemeteries
- 2. Up graded restrooms
  - a. Mound Office
  - b. Graceland Cemetery Public Restroom
- 3. Increased grave availability at
  - a. Mound Section 5
  - b. Graceland Sections 5, 17, 18 & 22

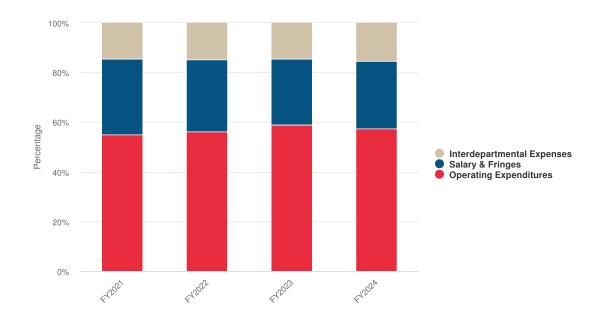
### **2024 STRATEGIC INITIATIVES**

- 1. New contractual service in 2024
- 2. Repair/replace roads within Graceland Cemetery
- 3. Covert open crypts to niches to accommodate current needs

### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

1. Increase all fees & charges by 15% in 2024 to begin to get our fees more comparable with our neighboring cemeteries.

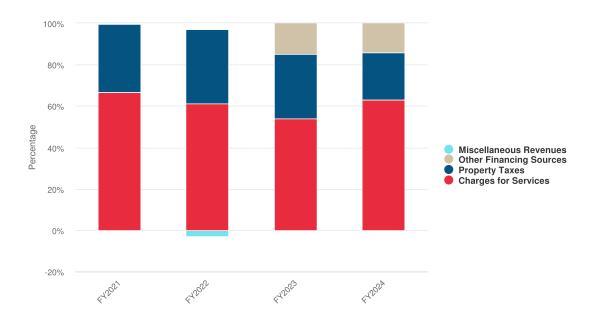
## **Expenditures by Expense Type - Cemetery**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	22450- 50100	\$115,742	\$118,426	\$124,966	\$125,366	\$129,979	4%
FICA	22450- 51010	\$8,316	\$8,517	\$9,560	\$8,983	\$9,944	4%
WRS	22450- 51100	\$7,813	\$7,692	\$8,497	\$8,532	\$8,968	5.5%
Health Care	22450- 51200	\$42,120	\$42,120	\$42,120	\$42,120	\$45,000	6.8%
Total Salary & Fringes:		\$173,991	\$176,756	\$185,143	\$185,001	\$193,891	<b>4.7</b> %
Operating Expenditures							
Contracted Services	22450- 52200	\$270,647	\$307,641	\$348,966	\$249,180	\$348,967	0%
Banking/Financial Charges	22450- 52220	\$3,835	\$5,101	\$4,000	\$4,353	\$4,000	0%
Advertising	22450- 52315	\$0	\$300	\$750	\$300	\$750	0%
Office Supplies	22450- 53100	\$2,830	\$1,845	\$3,500	\$3,114	\$3,500	0%
Postage & Shipping	22450- 53110	\$397	\$320	\$200	\$202	\$200	0%
Work Supplies		\$1,920	\$2,000	\$0	\$1,456	\$0	0%
Utilities	22450- 53300	\$16,261	\$15,332	\$38,000	\$31,027	\$38,000	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Grounds Repairs & Maintenance	22450- 54300	\$17,316	\$11,527	\$15,000	\$1,567	\$15,000	O%
Total Operating Expenditures:		\$313,205	\$344,067	\$410,416	\$291,199	\$410,417	0%
Interdepartmental Expenses							
I/S Building Occupancy	22450- 55100	\$68,578	\$71,954	\$81,337	\$81,337	\$84,469	3.9%
I/S City Telephone System	22450- 55200	\$366	\$366	\$366	\$366	\$602	64.5%
I/S Garage Fuel	22450- 55300	\$1,046	\$1,279	\$2,200	\$1,224	\$1,800	-18.2%
I/S Garage Labor	22450- 55310	\$2,191	\$2,399	\$2,500	\$2,751	\$2,800	12%
I/S Garage Materials	22450- 55320	\$408	\$459	\$1,000	\$582	\$1,000	0%
I/S Information Systems	22450- 55400	\$10,658	\$14,208	\$14,167	\$14,167	\$19,334	36.5%
Total Interdepartmental Expenses:		\$83,246	\$90,666	\$101,570	\$100,427	\$110,005	8.3%
Total Expense Objects:		\$570,443	\$611,489	\$697,129	\$576,627	\$714,313	2.5%

# **Revenue Detail by Source - Cemetery**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Property Taxes							
Property Taxes	22450- 41110	\$201,571	\$204,720	\$219,129	\$219,129	\$164,313	-25%
Total Property Taxes:		\$201,571	\$204,720	\$219,129	\$219,129	\$164,313	-25%
Charges for Services							
Cemetery Charges	22450- 46540	\$407,784	\$348,070	\$375,000	\$315,040	\$450,000	20%
Total Charges for Services:		\$407,784	\$348,070	\$375,000	\$315,040	\$450,000	20%
Miscellaneous Revenues							
Interest Income	22450- 48100	-\$4,388	-\$18,101	\$0	\$20,369	\$0	0%
Donations/Contributions	22450- 48500	\$2,925	\$475	\$0	\$180	\$0	0%
Miscellaneous Revenue	22450- 48900	\$0	\$600	\$0	\$0	\$0	0%
Total Miscellaneous Revenues:		-\$1,463	-\$17,026	\$0	\$20,549	\$0	0%
Other Financing Sources							
Fund Balance Applied	22450- 49300	\$0	\$0	\$103,000	\$0	\$100,000	-2.9%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Total Other Financing Sources:		\$0	\$0	\$103,000	\$0	\$100,000	<b>-2.9</b> %
Total Revenue Source:		\$607,892	\$535,764	\$697,129	\$554,718	\$714,313	2.5%

### **NEIGHBORHOOD ENHANCEMENT DIVISION**

### Walter Williams

Director, City Development

#### **MISSION STATEMENT**

Neighborhood Enhancement Division strives to make an impact on and improve the health, safety, and welfare of all neighborhoods by improving the City's housing stock, and improving the quality of life for the citizens of the City of Racine.

### **FUNCTION**

To establish regularly scheduled, systematic inspections of residential rental dwelling units within neighborhood stabilization and enhancement districts within the city to ensure that those units provide safe, decent, and sanitary living conditions for tenants living in the residential rental dwelling unit and to prevent further deterioration of those units. The division provides data and documentation to support the City of Racine's effort to identify and reduce the number of chronic nuisance properties that occur within the city. This division encourages property owners who own and operate residential rental dwelling units to exercise their responsibility to ensure that the city ordinances governing the condition and maintenance of residential rental dwelling units are followed to protect the health, safety, and welfare of the public and prevent blighted conditions in city neighborhoods.

### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED:

- 1. Commencement of the proactive interior inspection program described in the RENTS ordinance
- 2. Outreach materials sent to all homeowners in the defined NSED area

### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

Identify funding sources for residential lead remediation/programming.

## **2024 Goal-Setting Statements**

### Goal Statement #1

Expand RENTS initiative

Increase the number of proactive interior inspections by 50% within the Neighborhood Stabilization and Enhancement Districts, bringing the average number of monthly interior inspections from 15 to 30. This will be done by expanding community outreach to raise awareness of the purpose of the RENTS initiative to effectively protect tenants and preserve housing stock.

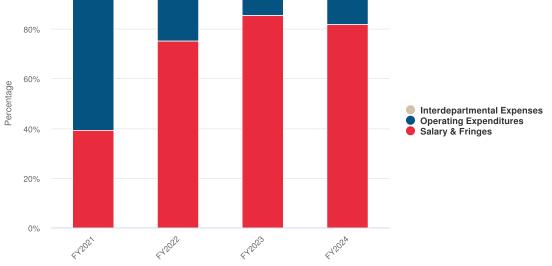
### Goal Statement #2

### Increase the effectiveness of code enforcement

Increase the effectiveness of code enforcement by incorporating a daily goal of 10-15 cases to be generated by each inspector, with 30-40% of inspection efforts focused on building violations. A monthly report will be generated to measure the compliance rate and performance evaluation of each inspector.

# **Expenditures by Expense Type - Neighborhood Enhancement**

**Budgeted and Historical Expenditures by Expense Type** 



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	22560- 50100	\$151,593	\$220,402	\$618,828	\$192,678	\$647,618	4.7%
Full Time Salaries-CDBg	22560- 50100- 60025	\$84,798	\$326,155	\$0	\$395,833	\$0	0%
Part Time Salaries	22560- 50200	\$74	\$0	\$18,068	\$401	\$20,706	14.6%
Part Time Salaries-CDBG	22560- 50200- 60025	\$0	\$2,693	\$0	\$0	\$0	0%
Overtime	22560- 50300	\$184	\$939	\$0	\$809	\$0	0%
Residency	22560- 50400	\$0	\$7,988	\$9,652	\$10,788	\$13,617	41.1%
FICA	22560- 51010	\$11,598	\$18,193	\$51,526	\$16,887	\$55,504	7.7%
FICA-CDBG	22560- 51010- 60025	\$6,296	\$24,657	\$0	\$29,332	\$0	0%
WRS	22560- 51100	\$10,386	\$14,889	\$42,737	\$13,902	\$45,389	6.2%

100%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
WRS-CDBG	22560- 51100- 60025	\$5,724	\$21,197	\$0	\$26,936	\$0	0%
Health Care	22560- 51200	\$120,739	\$185,356	\$147,420	\$147,420	\$202,500	37.4%
Health Care	22560- 51200- 60025	\$0	\$46,304	\$0	\$0	\$0	0%
Mileage	22560- 51810	\$5,068	\$24,060	\$27,000	\$26,100	\$27,000	0%
Total Salary & Fringes:		\$396,459	\$892,833	\$915,231	\$861,087	\$1,012,334	10.6%
Operating Expenditures							
Professional Services	22560- 52100	\$1,571	\$3,505	\$0	\$1,582	\$0	0%
Contracted Services	22560- 52200	\$161,086	\$224,175	\$144,000	\$294,650	\$200,000	38.9%
Raze Board Remove Buildings		\$446,249	\$54,736	\$0	\$21,800	\$0	0%
Office Supplies	22560- 53100	\$2,091	\$4,529	\$5,000	\$1,449	\$5,000	0%
Office Supplies		\$313	\$0	\$0	\$0	\$0	0%
Publications & Subscriptions	22560-53115	\$0	\$0	\$0	\$1,363	\$0	0%
Copying & Printing	22560- 53160	\$O	\$996	\$O	\$720	\$5,000	N/A
Work Supplies	22560- 53200	\$2,612	\$3,754	\$5,000	\$1,488	\$5,000	0%
Work Supplies-CDBG	22560- 53200- 60025	\$224	\$0	\$0	\$27,165	\$0	0%
External Communication Service	22560- 53360	\$O	\$0	\$O	\$2,016	\$7,200	N/A
Education/Training/Conferences	22560- 53800	\$0	\$1,291	\$500	\$8,004	\$0	-100%
Total Operating Expenditures:		\$614,146	\$292,988	\$154,500	\$360,236	\$222,200	43.8%
Interdepartmental Expenses							
Equipment/Storage Rent	22560- 55500	\$0	\$0	\$0	\$576	\$2,320	N/A
Total Interdepartmental Expenses:		\$0	\$0	\$0	\$576	\$2,320	N/A
Total Expense Objects:		\$1,010,605	\$1,185,821	\$1,069,731	\$1,221,899	\$1,236,854	15.6%

### 100% 80% 60% Percentage Other Taxes Miscellaneous Revenues Property Taxes Licenses & Permits Charges for Services Other Financing Sources • 40% ŏ Ō 20% Õ 0% -20% EY2021 FY2022 FY2023 FY2024

<b>Revenue Detail by Sou</b>	rce - Neighborhood Enhancement
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Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Property Taxes							
Property Taxes	22560- 41110	\$0	\$109,681	\$144,731	\$144,731	\$168,450	16.4%
Total Property Taxes:		\$0	\$109,681	\$144,731	\$144,731	\$168,450	<b>16.4</b> %
Other Taxes							
Sales Tax Discount	22560- 41222	\$0	\$101	\$0	\$80	\$0	0%
Total Other Taxes:		\$0	\$101	\$0	\$80	\$0	0%
Licenses & Permits							
Property Inspection Fee	22560- 44310	\$216,205	\$251,983	\$250,000	\$277,269	\$250,000	0%
Total Licenses & Permits:		\$216,205	\$251,983	\$250,000	\$277,269	\$250,000	0%
Charges for Services							
Highway/Street Charges	22560- 46310	\$26,020	\$14,543	\$15,000	\$13,995	\$18,404	22.7%
Weed and Nuisance Control	22560- 46440	\$181,657	\$247,088	\$60,000	\$307,122	\$250,000	316.7%
Board Up Buildings	22560- 46441	\$0	\$0	\$0	\$8,646	\$0	0%
Charges-Parks	22560- 46720	\$18,145	\$523	\$0	\$2,550	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Razing & Removing		\$671,188	\$0	\$0	\$0	\$0	0%
Total Charges for Services:		\$897,010	\$262,154	\$75,000	\$332,313	\$268,404	<b>257.9</b> %
Miscellaneous Revenues							
Interest Income	22560- 48100	-\$2,196	-\$15,632	\$0	\$20,115	\$0	0%
Over/Short	22560- 48910	-\$12	\$0	\$0	-\$4	\$0	0%
Total Miscellaneous Revenues:		-\$2,208	-\$15,632	\$0	\$20,110	\$0	0%
Other Financing Sources							
Transfer from Special Revenue	22560- 49220	\$97,042	\$421,006	\$600,000	\$479,266	\$550,000	-8.3%
Total Other Financing Sources:		\$97,042	\$421,006	\$600,000	\$479,266	\$550,000	<b>-8.3</b> %
Total Revenue Source:		\$1,208,048	\$1,029,293	\$1,069,731	\$1,253,769	\$1,236,854	15.6%

### SANITARY SEWER MAINTENANCE

#### John Rooney

Commissioner, Public Works

#### **MISSION STATEMENT**

The Sanitary Sewer Maintenance (SSM) is a self-sustaining Special Revenue Fund enacted in 2008 to ensure the sanitary sewer collection system is in a good state of repair, effectively transport sewage to the wastewater treatment plant, and to protect the health of our citizenry and environment.

### **FUNCTION**

The Sanitary Sewer Maintenance account funds the cost of repair and replacement to the sewer collection system and to sanitary sewer laterals from the right of way line to the sanitary sewer main.

### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. The SSM fund has replaced or repaired over 2,000 sanitary sewer laterals in the past 10 years. The SSM is addressing a ~\$25 million backlog in sewer system deficiencies annually via repair, replacement or relining projects. This is achieved by programming approximately \$2M in various investigative, engineering and rehabilitation strategies over the next decade. Lateral repair and replacement is increasing every year in numbers and dollar amount. In 2023 the lateral program utilized an estimated 45% (up from ~ 40%) of the annual \$2M, which reduces the programed amount available for mainline repairs and replacement. While this provides great service to individual property owners and I/I reduction in laterals, it means reduced funding to address the backlog of deficiencies in the overall collection system. Currently, the funding is only allowing the city to address about 0.5% of the collection system annually. With sewer pipe having a service life of ~100 years, the SSM should actually be doubling its investment annually to ensure we are replacing assets at least as fast as they deteriorate.

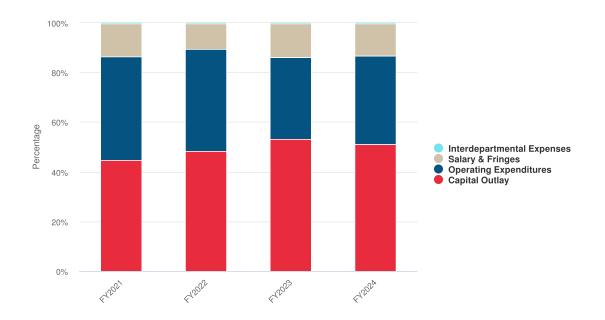
### **2024 STRATEGIC INITIATIVES**

- The SSM will continue its annual mission to reduce the backlog of deficiencies while also funding infrastructure associated with 2024 City Engineering projects and also addressing sanitary sewers on several WisDOT projects; STH 38 Bridge Replacement over the Root River and the STP-U funded North Main Street project.
- 2. Based on the finding obtained with pilot projects in the Kinzie / Roosevelt / Echo Lane sanitary sewer drainage basin, completed in late 2023, we are now quantifying those findings in order to implement a long range plan to reduce infiltration and inflow (I / I) city-wide.

### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

1. The SSM fund receives ~\$800,000 annually in RWWU surcharge revenue to assist with the aging infrastructure. The SSM fund (currently at \$75/lateral) is the only other revenue source to address aging infrastructure costs. The cost to repair and replace infrastructure gets more expensive every year. In addition, the cost and frequency of sanitary sewer lateral repairs and replacements continued to rise in 2023. Every year the percentage of funding that is used on lateral repairs goes up, taking away from the money that could be used to decrease the \$25M of mainline sanitary sewer deficiencies. An increase to \$89 / lateral would increase the fund an estimated \$400,000. The fee should be increased frequently to address the increasing cost of infrastructure to help bridge the funding gap. These funds will be used to address various storage and I/I reduction projects to keep the City of Racine from any imposed moratoriums on sewer extensions by the Racine Wastewater Utility Commission.

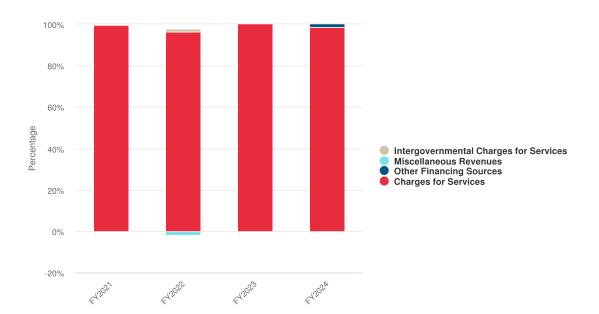
## **Expenditures by Expense Type - Sanitary Sewer**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	22640- 50100	\$135,393	\$134,384	\$222,582	\$144,501	\$252,074	13.2%
Part Time Salaries	22640- 50200	\$0	\$856	\$0	\$O	\$0	0%
Overtime	22640- 50300	\$0	\$289	\$0	\$0	\$0	0%
FICA	22640- 51010	\$9,822	\$9,776	\$17,026	\$10,421	\$18,281	7.4%
WRS	22640- 51100	\$9,139	\$8,728	\$15,134	\$9,828	\$17,330	14.5%
Health Care	22640- 51200	\$35,802	\$46,753	\$49,172	\$49,172	\$56,926	15.8%
Mileage	22640- 51810	\$0	\$6	\$1,000	\$0	\$0	-100%
Total Salary & Fringes:		\$190,155	\$200,791	\$304,914	\$213,922	\$344,611	13%
Operating Expenditures							
Professional Services	22640- 52100	\$21,461	\$16,467	\$30,000	\$33,947	\$78,000	160%
Contracted Services	22640- 52200	\$0	\$0	\$0	\$0	\$5,000	N/A
Waste Disposal	22640- 52215	\$85	\$0	\$0	\$0	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Work Supplies	22640- 53200	\$500	\$0	\$500	\$0	\$0	-100%
Memberships	22640- 53265	\$464	\$0	\$250	\$1,030	\$1,100	340%
External Communication Service	22640- 53360	\$3,012	\$1,511	\$1,500	\$1,610	\$2,000	33.3%
Refunds	22640- 53430	\$0	\$0	\$500	\$0	\$500	0%
Education/Training/Conferences	22640- 53800	\$169	\$83	\$1,000	\$83	\$200	-80%
Travel	22640- 53810	\$77	\$73	\$250	\$47	\$100	-60%
Infrastructure Repairs	22640- 54400	\$563,027	\$774,373	\$688,733	\$618,972	\$850,000	23.4%
Total Operating Expenditures:		\$588,795	\$792,508	\$722,733	\$655,688	\$936,900	<b>29.6</b> %
Interdepartmental Expenses							
I/S Information Systems	22640- 55400	\$2,942	\$3,701	\$3,882	\$3,882	\$5,049	30.1%
Total Interdepartmental Expenses:		\$2,942	\$3,701	\$3,882	\$3,882	\$5,049	<b>30.1</b> %
Capital Outlay							
Paving	22640- 57500	\$0	\$65,138	\$300,000	\$11,090	\$300,000	0%
Sanitary Sewers	22640- 57560	\$635,666	\$870,634	\$875,000	\$776,074	\$1,050,000	20%
Total Capital Outlay:		\$635,666	\$935,772	\$1,175,000	\$787,164	\$1,350,000	<b>14.9</b> %
Total Expense Objects:		\$1,417,558	\$1,932,771	\$2,206,529	\$1,660,656	\$2,636,560	<b>19.5</b> %

# **Revenue Detail by Source - Sanitary Sewer**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Charges for Services							
Sanitary Sewer Charges	22640- 46410	\$2,201,925	\$2,200,575	\$2,206,529	\$2,200,425	\$2,600,733	17.9%
Total Charges for Services:		\$2,201,925	\$2,200,575	\$2,206,529	\$2,200,425	\$2,600,733	17.9%
Intergovernmental Charges for Services							
Intergov Charges-Sewers	22640- 47341	\$0	\$40,153	\$0	\$0	\$0	0%
Total Intergovernmental Charges for Services:		\$0	\$40,153	\$0	\$0	\$0	0%
Miscellaneous Revenues							
Interest Income	22640- 48100	-\$5,695	-\$45,177	\$0	\$80,759	\$0	0%
Total Miscellaneous Revenues:		-\$5,695	-\$45,177	\$0	\$80,759	\$0	0%
Other Financing Sources							
Fund Balance Applied	22640- 49300	\$0	\$0	\$0	\$0	\$35,827	N/A
Total Other Financing Sources:		\$0	\$0	\$0	\$0	\$35,827	N/A
Total Revenue Source:		\$2,196,230	\$2,195,550	\$2,206,529	\$2,281,184	\$2,636,560	19.5%

## **PUBLIC HEALTH LABORATORY**

#### **Dottie-Kay Bowersox**

Public Health Administrator

#### **MISSION STATEMENT**

Provide comprehensive services, education, and advocacy for the protection, promotion, and improvement of the community's health and environment.

#### FUNCTION AND FINANCIAL SUPPORT

The Laboratory Division ensures the integrity of the City's natural resources are maintained; seeking a sustainable balance between public health protection, utility, and environmental preservation in order to improve quality of life within the community and contribute to enhancement of the Great Lakes basin.

The Laboratory Division provides regulatory management, comprehensive water quality assessment, pollution source identification, site remediation / restoration, best management practice, planning, grant / technical writing services, and rapid molecular analytical support to multiple department programs. Laboratory services also extend to engagements, as collaborators or supporting roles, with the federal governments of the US and Canada, State agencies, academic institutions, regional planning commissions, local municipal agencies, and for-profit / non-profit organizations in Wisconsin and Illinois.

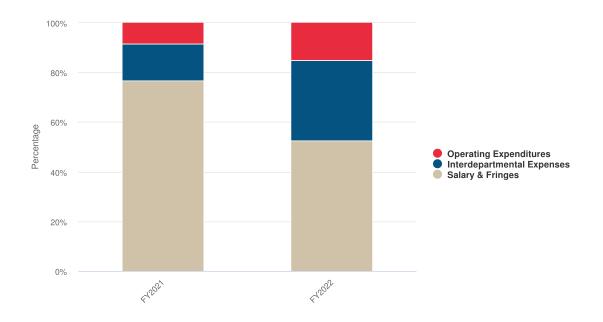
Financial support is comprised of tax levy dollars, storm water utility funds, grants and contracts awarded to the Laboratory and / or its partner agencies, as well as fees collected for services rendered. Grant applications are written / co-written / reviewed by Laboratory personnel and all awards directly or indirectly benefit the City of Racine. Contracts entered into with various agencies / organizations are utilized to undertake research, conduct monitoring, provide expert advice, review / write grant applications, provide placement for student interns, support projects / events, speak at engagements, participate in site assessments and act in the role of scientific advisor. Fee for service testing is primarily generated through the analysis of surface water samples for recreational safety, beneficial use, and /or general water quality impairment investigations. This is supplemented by requests for analysis of treated or processed surface and ground water for individuals and other organizations.

#### SIGNIFICANT INITIATIVES ACCOMPLISHED

1. Public Health Laboratory was incorporated into the General Fund in 2023.

## **Expenditures by Expense Type - Public Health Lab**

#### Budgeted and Historical Expenditures by Expense Type

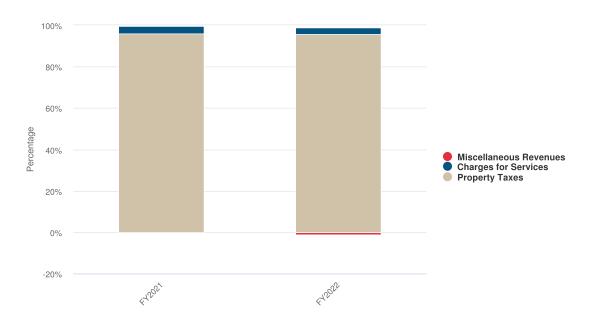


Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects						
Salary & Fringes						
Salaries		\$146,109	\$52,703	\$0	\$0	0%
Overtime		\$224	\$0	\$0	\$0	0%
FICA		\$10,264	\$3,631	\$0	\$0	0%
WRS		\$9,688	\$3,420	\$0	\$0	0%
Health Care		\$46,332	\$16,216	\$0	\$0	0%
Mileage		\$156	\$898	\$0	\$0	0%
Total Salary & Fringes:		\$212,773	\$76,868	\$0	\$0	0%
Operating Expenditures						
Professional Services		\$1,148	\$740	\$0	\$0	0%
Office Supplies		\$384	\$348	\$0	\$0	0%
Postage & Shipping		\$334	\$0	\$0	\$0	0%
Publications & Subscriptions		\$110	\$98	\$0	\$0	0%
Work Supplies		\$17,045	\$17,817	\$0	\$0	0%
Equipment Repairs & Maintenanc		\$4,359	\$3,000	\$0	\$0	0%
Total Operating Expenditures:		\$23,380	\$22,003	\$0	\$0	0%
Interdepartmental Expenses						
I/S Building Occupancy		\$21,799	\$22,898	\$0	\$0	0%
I/S Information Systems		\$19,015	\$24,534	\$0	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Total Interdepartmental Expenses:		\$40,814	\$47,432	\$0	\$0	0%
Total Expense Objects:		\$276,967	\$146,303	\$0	\$0	0%

# **Revenue Detail by Source - Public Health Lab**

**Budgeted and Historical Revenues by Source** 



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source						
Property Taxes						
Property Taxes		\$235,290	\$130,100	\$0	\$0	0%
Total Property Taxes:		\$235,290	\$130,100	\$0	\$0	0%
Charges for Services						
Health Services Charges		\$9,216	\$4,435	\$0	\$0	0%
Total Charges for Services:		\$9,216	\$4,435	\$0	\$0	0%
Miscellaneous Revenues						
Interest Income		-\$862	-\$1,617	\$0	\$0	0%
Over/Short		\$0	\$0	\$0	\$0	0%
Total Miscellaneous Revenues:		-\$862	-\$1,617	\$0	\$0	0%
Total Revenue Source:		\$243,644	\$132,918	\$0	\$0	0%

## **ROOM TAX**

#### Walter Williams

Director, City Development

#### **MISSION**

The Mission of the Room Tax Fund is to utilize the Room Tax revenues assessed and collected in the City to support tourism development and promotion in the most cost-effective and impactful means possible. Ultimately to further expand the economic activity and impact generated in the City as a result of visitor spending and over-night lodging stays by individuals and families traveling to Racine from outside the region.

#### **FUNCTION**

This fund is used to accounts for all proceeds from Room Taxes received by the City from the Room Tax levied and imposed by the City (at a rate of 8% of gross receipts) against the retail furnishing of rooms and lodging within the city, consistent with Section 66.75, Wis. Stats, as amended and all expenditures including payments to the established tourism entity.

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Overtime	22860- 50300	\$0	\$0	\$0	\$0	\$106,000	N/A
Total Salary & Fringes:		\$0	\$0	\$0	\$0	\$106,000	N/A
Operating Expenditures							
Professional Services	22860- 52100	\$0	\$24,536	\$0	\$0	\$0	0%
Contracted Services	22860- 52200	\$51,340	\$44,600	\$76,000	\$44,625	\$90,000	18.4%
Special Programs/Events	22860- 52350	\$0	\$0	\$0	\$0	\$60,000	N/A
Redevelopment Assistance		\$0	\$0	\$81,000	\$0	\$0	-100%
Room Tax Allocation	22860- 52450	\$295,475	\$340,905	\$277,000	\$295,468	\$280,000	1.1%
Room Tax Grants	22860- 52460	\$0	\$0	\$35,500	\$7,803	\$0	-100%
Memberships	22860- 53265	\$2,600	\$0	\$0	\$0	\$0	0%
Total Operating Expenditures:		\$349,415	\$410,041	\$469,500	\$347,896	\$430,000	-8.4%
Total Expense Objects:		\$349,415	\$410,041	\$469,500	\$347,896	\$536,000	14.2%

# **Expenditures by Expense Type - Room Tax**

## **Revenue Detail by Source - Room Tax**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Other Taxes							
Room Taxes	22860- 41210	\$336,722	\$411,053	\$327,000	\$421,678	\$395,000	20.8%
Airbnb Room Tax	22860- 41211	\$116,999	\$172,143	\$120,000	\$165,200	\$120,000	0%
Total Other Taxes:		\$453,721	\$583,196	\$447,000	\$586,878	\$515,000	<b>15.2</b> %
Miscellaneous Revenues							
Interest Income	22860- 48100	-\$1,939	-\$14,118	\$0	\$25,720	\$0	0%
Donations/Contributions	22860- 48500	\$20,000	\$21,000	\$22,500	\$22,313	\$21,000	-6.7%
Total Miscellaneous Revenues:		\$18,061	\$6,882	\$22,500	\$48,033	\$21,000	-6.7%
Total Revenue Source:		\$471,781	\$590,078	\$469,500	\$634,911	\$536,000	14.2%

## **EMERGENCY MEDICAL SERVICES**

#### **Steve Hansen**

Chief of Fire

#### **MISSION STATEMENT**

We will support our community, Paramedics and Emergency Medical Technicians through dedicated teamwork to ensure that as a Emergency Medical Services department we continue to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from and mitigate all hazards with compassion, fairness, integrity and respect.

#### **FUNCTION**

The Racine Fire Department Emergency Medical Services is an all hazards agency that provides the community with fire suppression, fire prevention, emergency medical services, hazardous materials, confined space, trench rescue, water/dive rescue, high and low angle rope rescue, and community risk reduction services to the citizens of Racine.

#### **2024 STRATEGIC INITIATIVES**

- 1. Create an RFD Cadet program to develop youth for future fire and EMS service openings.
- 2. Support Youth Employment Program Interns in 2024.
- 3. Partner with Racine Police Department for Rescue Task Force Training.
- 4. Continue to work on diversity recruitment for the Emergency Medical Services department.
- 5. Work monthly with the department's medical director on department EMS training and skills practical stations per state certification requirements
- 6. Continue working with Aurora, Ascension and United Health Care to provide Mobile Integrated Health Care (MIH) to the citizens of Racine
- 7. Provide cardiopulmonary resuscitation (CPR) training to the citizens of Racine and city departments

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

1. Emergency Medical Services has been moved from the General Fund and is now its own Special Revenue Fund.

# **2024 Goal-Setting Statements**

#### Goal Statement #1

In order to increase diversity in the fire department, we will continue community outreach in 2024

Subject to appropriate funding in the 2024 city budget along with HR support the fire department continues to conduct outreach programming in area high schools, technical schools and through advertising.

#### Goal Statement #2

In order to increase hiring city residents, the fire department will continue outreach with RUSD & GTC in 2024

Continue working with RUSD and GTC on the Academies program and more fully implementing an internship program subject to funding in the 2024 City Budget. The internship program in the summer of 2023 was a huge success and anticipate continuing the program starting in January 2024 with four to five new interns from the City of Racine.

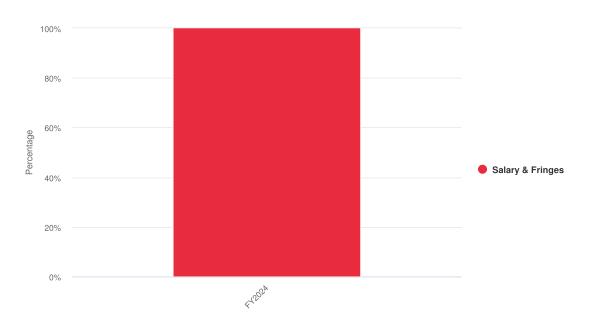
#### Goal Statement #3

In order to avoid future Fire and EMS service reductions in the face of ever increasing call volume, the fire department will continue to work on increasing EMS revenues by 5% annually starting January 1, 2024

This is a difficult goal to attain given Medicare, Medicaid and Self-Pay reimbursements account for 92% of the annual EMS revenue. Medicare and Medicaid reimbursements are starting to increase post COVID 19 pandemic. Additionally when the state Department of Health Services (DHS) implements the additional Medicaid reimbursement program we anticipate about a 15% increase in annual EMS revenue to assist with funding future staffing needs. Accurate report writing continues to raise our reimbursements.

# **Expenditures by Expense Type - Emergency Medical Services**

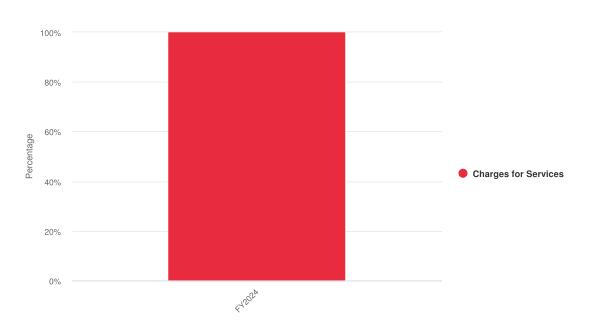
Budgeted and Historical Expenditures by Expense Type



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	22230- 50100	\$0	\$0	\$0	\$0	\$2,308,296	N/A
FICA	22230- 51010	\$0	\$0	\$0	\$0	\$34,195	N/A
WRS	22230- 51100	\$0	\$0	\$0	\$0	\$457,509	N/A
Total Salary & Fringes:		\$0	\$0	\$0	\$0	\$2,800,000	N/A
Total Expense Objects:		\$0	\$0	\$0	\$0	\$2,800,000	N/A

# **Revenue Detail by Source - Emergency Medical Services**

**Budgeted and Historical Revenues by Source** 



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Charges for Services							
Ambulance/EMS Fees	22230- 46230	\$0	\$0	\$0	\$0	\$2,800,000	N/A
Total Charges for Services:		\$0	\$0	\$0	\$0	\$2,800,000	N/A
Total Revenue Source:		\$0	\$0	\$0	\$0	\$2,800,000	N/A

## **DEBT SERVICE**

#### **MISSION STATEMENT**

Prudently manage the outstanding debt of the City while maintaining a strong debt rating and minimizing the interest paid and the tax levy impact on the City taxpayer.

#### **FUNCTION**

Debt service funds are setup to account for the accumulation of resources used for the payment of principal, interest, and fiscal charges associated with all Municipal debt. These debts were incurred for many purposes including, but not limited to, annual capital and infrastructure improvements, equipment purchases, Tax Incremental District improvements. The City typically borrows between \$15 and \$20 million a year, although that can fluctuate based on the capital needs each year. Interest payments are due bi-annually generally on June 1, and December 1, and principal payments are due annually, generally December 1. Each year with the annual borrowing, the City's financial advisor provides the Finance Committee Common Council with an overall short and long term debt service plan based on current debt outstanding and assumptions built from the City's 10 year capital improvement plan.

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Debt Service							
Principal	30001- 58100	\$32,755,000	\$30,790,000	\$16,056,510	\$37,530,000	\$16,650,000	3.7%
Interest	30001- 58200	\$3,132,484	\$3,215,807	\$3,624,139	\$3,258,012	\$3,641,004	0.5%
Other Fiscal Charges	30001- 58300	\$189,279	\$146,550	\$0	\$229,044	\$0	O%
Total Debt Service:		\$36,076,763	\$34,152,357	\$19,680,649	\$41,017,056	\$20,291,004	3.1%
Total Expense Objects:		\$36,076,763	\$34,152,357	\$19,680,649	\$41,017,056	\$20,291,004	3.1%

### **Expenditures by Expense Type - Debt Service**

### **Revenue Detail by Source - Debt Service**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Property Taxes							
Property Taxes	30001- 41110	\$19,500,000	\$18,600,000	\$18,600,000	\$18,600,000	\$19,475,474	4.7%
Total Property Taxes:		\$19,500,000	\$18,600,000	\$18,600,000	\$18,600,000	\$19,475,474	<b>4.7</b> %
Other Financing Sources							

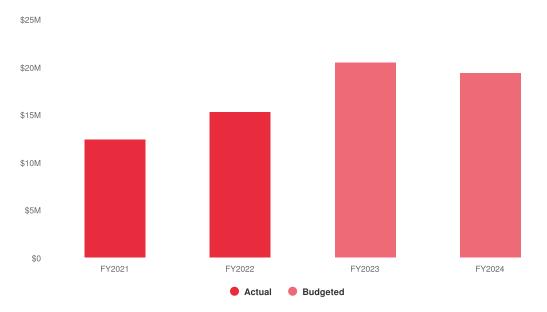
Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Transfer from Cap Projects	30001- 49240	\$1,134,463	\$635,388	\$1,080,649	\$4,134,680	\$741,570	-31.4%
Fund Balance Applied	30001- 49300	\$0	\$0	\$0	\$0	\$73,960	N/A
Refunding Bond Proceeds	30001- 49500	\$14,550,000	\$14,655,000	\$0	\$17,775,000	\$0	0%
Refunding Bond Premium		\$908,736	\$366,855	\$0	\$666,217	\$0	0%
Total Other Financing Sources:		\$16,593,198	\$15,657,242	\$1,080,649	\$22,575,897	\$815,530	-24.5%
Total Revenue Source:		\$36,093,198	\$34,257,242	\$19,680,649	\$41,175,897	\$20,291,004	3.1%

### **CAPITAL PROJECT FUNDS**

## **Expenditure Summary - Capital Project Funds**

\$19,436,029 -\$1,063,151 (-5.19% vs. prior year)

#### Capital Project Funds Proposed and Historical Budget vs. Actual



# **Expenditures by Function - Capital Project Funds**

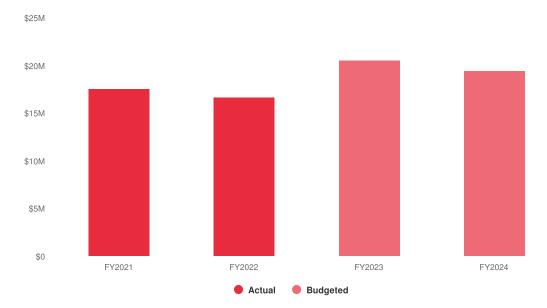
Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures							
General Administration							
Administration Department							
Undefined		\$0	\$0	\$0	\$25,848	\$48,000	N/A
Total Administration Department:		\$0	\$0	\$0	\$25,848	\$48,000	N/A
Total General Administration:		\$0	\$0	\$0	\$25,848	\$48,000	N/A
Public Safety							

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Police Department							
Undefined		\$0	\$0	\$0	\$94,178	\$138,456	N/A
Total Police Department:		\$0	\$0	\$0	\$94,178	\$138,456	N/A
Total Public Safety:		\$0	\$0	\$0	\$94,178	\$138,456	N/A
Parks, Recreation & Cultural Services							
Parks, Recreation, Cultural Services							
Undefined		\$0	\$0	\$0	\$0	\$13,544	N/A
Total Parks, Recreation, Cultural Services:		\$0	\$0	\$0	\$0	\$13,544	N/A
Total Parks, Recreation & Cultural Services:		\$0	\$0	\$0	\$0	\$13,544	N/A
Community Development							
City Development		\$549,387	\$1,127,108	\$2,287,545	\$393,021	\$2,645,429	15.6%
Total Community Development:		\$549,387	\$1,127,108	\$2,287,545	\$393,021	\$2,645,429	15.6%
Capital Outlay							
Administration Department		\$2,310,949	\$2,343,475	\$1,905,164	\$2,169,534	\$3,807,225	99.8%
Fire Department		\$869,901	\$522,081	\$978,100	\$835,878	\$869,500	-11.1%
Police Department		\$971,997	\$1,048,684	\$871,700	\$1,124,860	\$581,700	-33.3%
Public Works		\$6,098,775	\$8,373,591	\$11,691,371	\$9,237,063	\$9,316,633	-20.3%
Parks, Recreation, Cultural Services		\$1,570,696	\$1,887,775	\$2,765,300	\$4,594,021	\$2,015,542	-27.1%
Library		\$21,990	\$11,693	\$0	\$4,084	\$O	0%
Total Capital Outlay:		\$11,844,307	\$14,187,299	\$18,211,635	\$17,965,440	\$16,590,600	<b>-8.9</b> %
Total Expenditures:		\$12,393,695	\$15,314,407	\$20,499,180	\$18,478,486	\$19,436,029	-5.2%

## **Revenue Summary - Capital Project Funds**



#### Capital Project Funds Proposed and Historical Budget vs. Actual



# **Revenue Detail by Source - Capital Project Funds**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Intergovernmental Revenues		\$2,153,251	\$2,195,189	\$2,187,545	\$2,382,074	\$2,465,429	12.7%
Miscellaneous Revenues		\$118,717	-\$267,772	\$301,000	\$1,547,792	\$449,000	49.2%
Other Financing Sources		\$15,267,645	\$14,751,648	\$18,010,635	\$18,246,417	\$16,521,600	-8.3%
Total Revenue Source:		\$17,539,612	\$16,679,065	\$20,499,180	\$22,176,283	\$19,436,029	-5.2%

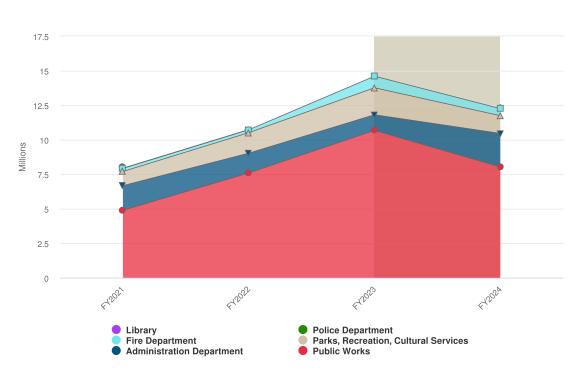
## **GENERAL OBLIGATION BONDS**

#### **MISSION STATEMENT**

Develop and recommend an annual plan based on the 10 year capital plan including requests submitted by City Departments while prioritizing based on project availability within the 10 year capital plan and the ability of the project funding to fit within the City's funding and debt service limitations.

#### **FUNCTION**

The General Obligation Bond fund is used to account for those capital projects that are financed by the City's annual long term borrowing, meaning that the projects or equipment have a useful life of more than 10 years. The primary focus of the fund is maintain the structural integrity of the City's infrastructure and replacement or improvement of equipment and facilities. Costs included primarily relate to the rehabilitation or reconstruction of streets, street lights, traffic control, fiber, buildings, bridges, sidewalks, parking, forestry, parks, pedestrian pathways and the acquisition or replacement of technology equipment and large rolling stock.



#### **Budgeted and Historical Expenditures by Function**

**Expenditures by Function - General Obligation Funds** 

Grey background indicates budgeted figures.

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures					
Capital Outlay					

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Administration Department	\$1,790,949	\$1,429,211	\$1,134,000	\$2,429,250	114.2%
Fire Department	\$221,031	\$207,109	\$840,600	\$514,000	-38.9%
Police Department	\$86,988	\$0	\$0	\$71,000	N/A
Public Works	\$4,884,803	\$7,598,516	\$10,679,371	\$8,031,633	-24.8%
Parks, Recreation, Cultural Services	\$1,023,292	\$1,486,293	\$1,954,000	\$1,283,642	-34.3%
Library	\$21,990	\$11,693	\$0	\$0	0%
Total Capital Outlay:	\$8,029,053	\$10,732,821	\$14,607,971	\$12,329,525	<b>-15.6</b> %
Total Expenditures:	\$8,029,053	\$10,732,821	\$14,607,971	\$12,329,525	-15.6%

# **Expenditures by Expense Type - General Obligation Bonds**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Full Time Salaries	45040- 50100	\$473,472	\$481,363	\$527,975	\$524,026	\$502,055	-4.9%
Part Time Salaries	45040- 50200	\$6,328	\$546	\$75,083	\$59	\$65,372	-12.9%
Overtime		\$1,826	\$25,890	\$0	\$17,430	\$0	0%
FICA	45040-51010	\$34,956	\$37,206	\$46,134	\$39,715	\$39,879	-13.6%
WRS	45040-51100	\$32,074	\$32,915	\$38,039	\$36,847	\$36,677	-3.6%
Health Care	45040-51200	\$109,512	\$82,976	\$95,140	\$95,140	\$88,650	-6.8%
Mileage		\$4,129	\$8,082	\$0	\$4,548	\$0	0%
Full Time Salaries	45050-50100	\$0	\$0	\$100,000	\$43,608	\$63,066	-36.9%
FICA	45050-51010	\$0	\$0	\$0	\$2,923	\$4,824	N/A
WRS	45050-51100	\$0	\$0	\$0	\$2,965	\$4,352	N/A
Health Care	45050-51200	\$0	\$0	\$0	\$0	\$22,500	N/A
Total Salary & Fringes:		\$662,296	\$668,979	\$882,371	\$767,260	\$827,375	-6.2%
<b>Operating Expenditures</b>							
Transfer to Special Revenue	45010-59200	\$O	\$8,483	\$O	\$O	\$0	0%
Transfer to Enterprise	45010-59600	\$592,506	\$497,060	\$429,000	\$241,766	\$858,550	100.1%
Transfer to Internal Service	45010-59700	\$1,071,248	\$718,470	\$605,000	\$868,121	\$1,120,700	85.2%
Total Operating Expenditures:		\$1,663,754	\$1,224,013	\$1,034,000	\$1,109,887	\$1,979,250	91.4%
Capital Outlay							
Equipment	45010-57300	\$68,562	\$139,887	\$100,000	\$114,640	\$450,000	350%
Fire-Building Improvements	45030- 57200	\$38,681	\$103,280	\$175,000	\$177,795	\$191,000	9.1%
Equipment	45030- 57300	\$47,472	\$29,414	\$475,000	\$461,943	\$48,000	-89.9%
Fire-Equipment- Vehicles	45030-57310	\$9,913	\$39,414	\$165,600	\$39,866	\$0	-100%
Fire -Communications Equipment	45030-57350	\$124,965	\$35,000	\$25,000	\$23,081	\$275,000	1,000%
Pd-Building Improvements		\$86,988	\$0	\$0	\$8,020	\$71,000	N/A
Dpw-Land	45040-57100	\$0	\$0	\$0	\$951	\$0	0%
Dpw-Land Improvements	45040-57110	\$107,681	\$911,318	\$3,775,000	\$4,352,663	\$1,175,000	-68.9%
Dpw-Building Improvements	45040- 57200	\$1,512,175	\$307,420	\$2,051,000	\$497,835	\$2,400,000	17%
Dpw-Equipment	45040- 57300	\$16,100	\$0	\$0	\$18,061	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Dpw-Paving	45040- 57500	\$445,053	\$3,606,890	\$1,791,000	\$1,597,842	\$3,011,000	68.1%
Paving	45040- 57500- 40003	\$1,115,571	\$1,406,178	\$1,560,000	\$104,213	\$368,000	-76.4%
Dpw-Sidewalks	45040-57515	\$219,878	\$29,762	\$75,000	\$69,397	\$78,000	4%
Dpw-Street Lighting	45040- 57520	\$302,929	\$39,561	\$525,000	\$617,777	\$210,000	-60%
Dpw-Traffic Control	45040- 57530	\$254,231	\$183,613	\$0	\$0	\$0	0%
Dpw-Bridges-Local	45040- 57540	\$6,132	\$29,382	\$120,000	\$15,592	\$0	-100%
Bridges-State	45040- 57545-40003	\$138,237	\$342,014	\$0	\$767,419	\$57,000	N/A
Dpw-Pathways	45040- 57550	\$0	-\$14,465	\$0	\$0	\$0	0%
Pathways	45040- 57550- 40004	\$104,520	\$87,863	\$0	\$0	\$0	0%
Parks-Land Improvements	45050-57110	\$707,441	\$1,457,928	\$1,636,000	\$2,695,264	\$1,173,900	-28.2%
Land Improvements- FEMA		\$70,035	\$O	\$0	\$303,204	\$0	0%
Parks-Building Improvements	45050- 57200	\$245,816	\$28,365	\$54,000	\$594,146	\$15,000	-72.2%
Parks-Equipment	45050- 57300	\$0	\$0	\$164,000	\$148,435	\$0	-100%
Building Improvements	45055-57200	\$1,850	\$4,698	\$0	\$4,084	\$O	0%
Equipment	45055-57300	\$20,140	\$6,995	\$0	\$0	\$O	0%
Total Capital Outlay:		\$5,644,370	\$8,774,519	\$12,691,600	\$12,612,225	\$9,522,900	-25%
Debt Service							
Other Fiscal Charges		\$58,632	\$65,311	\$0	\$68,891	\$0	0%
Total Debt Service:		\$58,632	\$65,311	\$0	\$68,891	\$0	0%
Total Expense Objects:		\$8,029,053	\$10,732,821	\$14,607,971	\$14,558,263	\$12,329,525	-15.6%

# **Revenue Detail by Source - General Obligation Bonds**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Intergovernmental Revenues							
State Grant-Emergency Gov Plan	45050- 43528- 40009	\$125,689	\$10,080	\$0	\$0	\$0	0%
Total Intergovernmental Revenues:		\$125,689	\$10,080	\$0	\$0	\$0	0%
Miscellaneous Revenues							
Interest Income		-\$68,968	-\$458,223	\$0	\$519,045	\$0	0%
Total Miscellaneous Revenues:		-\$68,968	-\$458,223	\$0	\$519,045	\$0	0%
Other Financing Sources							
Bond Proceeds	45010-49100	\$11,783,300	\$10,908,500	\$14,607,971	\$14,642,336	\$12,329,525	-15.6%
Bond Premium	45010-49110	\$62,645	\$31,648	\$0	\$47,639	\$0	0%
Total Other Financing Sources:		\$11,845,945	\$10,940,148	\$14,607,971	\$14,689,975	\$12,329,525	-15.6%
Total Revenue Source:		\$11,902,665	\$10,492,005	\$14,607,971	\$15,209,020	\$12,329,525	-15.6%

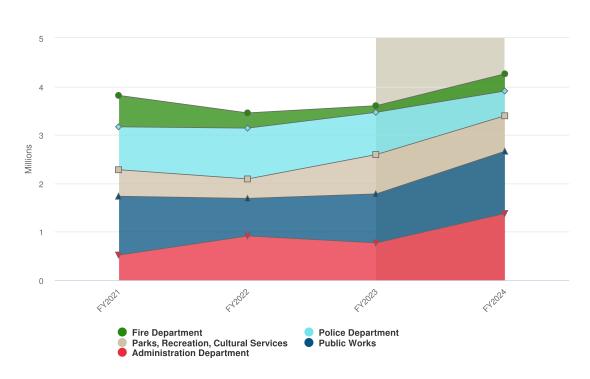
### **EQUIPMENT REPLACEMENT FUND**

#### **MISSION STATEMENT**

Develop and recommend an equipment replacement plan based on the 10 year capital plan including requests submitted by City Departments while prioritizing based on the ability of the funding to fit within the City's funding and debt service limitations.

#### **FUNCTION**

The Equipment Replacement fund is used to account for those items that have useful lives of less than 10 years and are financed by the City's annual short term borrowing The primary focus of the fund is maintain a consistent replacement schedule for various equipment within the City in attempts to stabilize maintenance costs. Costs included relate to the replacement or purchase of small equipment, vehicles, and minor land and building improvements. Small equipment includes items like camera's, laptops, computers and tasers. Vehicles include wheel loaders, rescue squads, dump trucks and pickups. Minor land and building improvements include planting, tree felling, lighting, painting, carpet, cabinets and office equipment.



**Budgeted and Historical Expenditures by Function** 

**Expenditures by Function - Equipment Replacement Fund** 

Grey background indicates budgeted figures.

Name		FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expendi	itures					

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Capital Outlay					
Administration Department	\$520,000	\$914,264	\$771,164	\$1,377,975	78.7%
Fire Department	\$648,870	\$314,972	\$137,500	\$355,500	158.5%
Police Department	\$885,009	\$1,048,684	\$871,700	\$510,700	-41.4%
Public Works	\$1,213,972	\$775,076	\$1,012,000	\$1,285,000	27%
Parks, Recreation, Cultural Services	\$547,404	\$401,482	\$811,300	\$731,900	-9.8%
Total Capital Outlay:	\$3,815,254	\$3,454,478	\$3,603,664	\$4,261,075	<b>18.2</b> %
Total Expenditures:	\$3,815,254	\$3,454,478	\$3,603,664	\$4,261,075	<b>18.2</b> %

# **Expenditures by Expense Type - Equipment Replacement Fund**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Operating Expenditures							
Property/Equipment Rental	45110- 52210	\$0	\$0	\$36,000	\$0	\$0	-100%
Transfer to Capital Projects	45110- 59400	\$0	\$0	\$0	\$153,778	\$0	0%
Transfer to Enterprise	45110- 59600	\$0	\$85,264	\$O	\$0	\$85,000	N/A
Transfer to Internal Service	45110- 59700	\$520,000	\$829,000	\$722,338	\$722,338	\$1,292,975	79%
Property/Equipment Rental	45131- 52210	\$0	\$8,187	\$120,000	\$960	\$0	-100%
Total Operating Expenditures:		\$520,000	\$922,451	\$878,338	\$877,076	\$1,377,975	56.9%
Capital Outlay							
Equipment	45110- 57300	\$0	\$0	\$12,826	\$0	\$0	-100%
Building Improvements-PS	45130- 57210	\$15,000	\$0	\$0	\$0	\$45,500	N/A
Fire-Equipment	45130- 57300	\$188,206	\$265,130	\$137,500	\$133,194	\$250,000	81.8%
Fire-Equipment-Vehicles	45130- 57310	\$444,181	\$49,842	\$0	\$0	\$60,000	N/A
Fire-Communications Equipment		\$1,484	\$0	\$0	\$0	\$0	0%
Pd-Equipment	45131- 57300	\$142,981	\$637,871	\$721,700	\$810,004	\$180,700	-75%
Pd-Equipment-Vehicles	45131- 57310	\$572,071	\$389,503	\$30,000	\$305,876	\$300,000	900%
Pd-Communications Equipment	45131- 57350	\$0	\$0	\$0	\$0	\$30,000	N/A
Pd-Computer Hardware	45131- 57355	\$169,957	\$13,124	\$0	\$0	\$0	0%
Dpw-Equipment	45140- 57300	\$79,837	\$10,104	\$0	\$0	\$0	0%
Dpw-Equipment-Highway		\$825	\$O	\$0	\$0	\$O	0%
Dpw-Equipment-Vehicles	45140- 57310	\$335,469	\$668,780	\$575,000	\$182,428	\$626,000	8.9%
Dpw-Equipment Vehicles- Highway	45140- 57311	\$797,842	\$78,271	\$428,000	\$287,923	\$639,000	49.3%
Bridges-Local	45140- 57540	\$0	\$17,921	\$9,000	\$7,200	\$20,000	122.2%
Parks-Land Improvements	45150- 57110	\$99,776	\$113,211	\$268,500	\$208,473	\$209,000	-22.2%
Parks-Building Improvements	45150- 57200	\$16,132	\$16,517	\$44,000	\$59,946	\$154,500	251.1%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Parks-Equipment	45150- 57300	\$190,272	\$36,643	\$48,800	\$40,003	\$22,400	-54.1%
Parks-Equipment-Vehicles	45150- 57310	\$241,224	\$235,112	\$450,000	\$495,054	\$346,000	-23.1%
Total Capital Outlay:		\$3,295,254	\$2,532,027	\$2,725,326	\$2,530,101	\$2,883,100	5.8%
Total Expense Objects:		\$3,815,254	\$3,454,478	\$3,603,664	\$3,407,177	\$4,261,075	<b>18.2</b> %

# **Revenue Detail by Source - Equipment Replacement Fund**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Miscellaneous Revenues							
Interest Income		-\$8,523	-\$49,675	\$0	\$34,789	\$0	0%
Sale of Property-Other	45110- 48309	\$0	\$5,565	\$20,000	\$0	\$0	-100%
Sale of Property- Other-Fire	45130- 48309	\$404	\$2,000	\$0	\$0	\$0	0%
Sale of Property-PD	45131- 48301	\$58,334	\$161,965	\$136,000	\$0	\$0	-100%
Sale of Property-DPW		\$16,398	\$60,829	\$25,000	\$0	\$51,000	104%
Sale of Property-Solid Waste	45140- 48305	\$0	\$0	\$20,000	\$0	\$18,000	-10%
Sale of Property- Other-Parks	45150- 48309	\$105,356	\$18,730	\$0	\$0	\$0	0%
Total Miscellaneous Revenues:		\$171,969	\$199,414	\$201,000	\$34,789	\$69,000	<b>-65.7</b> %
Other Financing Sources							
Bond Proceeds	45110- 49100	\$3,421,700	\$3,811,500	\$3,402,664	\$3,402,664	\$4,192,075	23.2%
Total Other Financing Sources:		\$3,421,700	\$3,811,500	\$3,402,664	\$3,402,664	\$4,192,075	23.2%
Total Revenue Source:		\$3,593,669	\$4,010,914	\$3,603,664	\$3,437,453	\$4,261,075	<b>18.2</b> %

### **EQUIPMENT LEASING FUND**

#### **MISSION STATEMENT**

Develop and recommend an equipment replacement plan based on the 10 year capital plan including requests submitted by City Departments while prioritizing based on the ability of the funding to fit within the City's funding and debt service limitations.

#### **FUNCTION**

The Equipment Leasing fund is used to account for those items that have a short useful life and are financed by the City's equipment sales proceeds. The primary focus of the fund is maintain a revolving fund to support leased fleet vehicles for police, public works, health, and other areas within the City, as needed.

## **Expenditures by Function - Equipment Leasing Fund**

Name	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expenditures					
General Administration					
Administration Department					
Undefined	\$0	\$0	\$0	\$48,000	N/A
Total Administration Department:	\$0	\$0	\$0	\$48,000	N/A
Total General Administration:	\$0	\$0	\$0	\$48,000	N/A
Public Safety					
Police Department					
Undefined	\$0	\$0	\$0	\$138,456	N/A
Total Police Department:	\$0	\$0	\$0	\$138,456	N/A
Total Public Safety:	\$0	\$0	\$0	\$138,456	N/A
Parks, Recreation & Cultural Services					
Parks, Recreation, Cultural Services					
Undefined	\$0	\$O	\$0	\$13,544	N/A
Total Parks, Recreation, Cultural Services:	\$0	\$0	\$0	\$13,544	N/A
Total Parks, Recreation & Cultural Services:	\$0	\$0	\$0	\$13,544	N/A
Total Expenditures:	\$0	\$0	\$0	\$200,000	N/A

# **Expenditures by Expense Type - Equipment Leasing Fund**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Operating Expenditures							
Property/Equipment Rental	45310- 52210	\$0	\$0	\$0	\$25,848	\$48,000	N/A
Property/Equipment Rental	45331- 52210	\$0	\$0	\$0	\$94,178	\$138,456	N/A
Property/Equipment Rental	45350- 52210	\$0	\$0	\$0	\$0	\$13,544	N/A
Total Operating Expenditures:		\$0	\$0	\$0	\$120,025	\$200,000	N/A
Total Expense Objects:		\$0	\$0	\$0	\$120,025	\$200,000	N/A

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Miscellaneous Revenues							
Interest Income	45310- 48100	\$0	\$0	\$0	\$3,300	\$0	0%
Sale of Property-Other	45310- 48309	\$0	\$0	\$0	\$182,404	\$50,000	N/A
Sale of Property-PD	45331- 48301	\$0	\$0	\$0	\$251,433	\$150,000	N/A
Total Miscellaneous Revenues:		\$0	\$0	\$0	\$437,137	\$200,000	N/A
Other Financing Sources							
Transfer from Cap Projects	45310- 49240	\$0	\$0	\$0	\$153,778	\$0	0%
Total Other Financing Sources:		\$0	\$0	\$0	\$153,778	\$0	0%
Total Revenue Source:		\$0	\$0	\$0	\$590,915	\$200,000	N/A

### **INTERGOVERNMENTAL REVENUE SHARING FUND**

#### **MISSION STATEMENT**

Intergovernmental Revenue Sharing Funds are intended to be used to supplement and foster economic development in the City of Racine.

#### **FUNCTION**

Fund accounts for the revenues and expenditures associated with the Revenue Sharing portion of the Racine Area Intergovernmental Sanitary Sewer Service, Revenue Sharing, Cooperating and Settlement Agreement. Revenues are mainly received from Caledonia, Mt. Pleasant and Sturtevant.

## Expenditures by Expense Type - Intergovernmental Revenue Sharing

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Operating Expenditures							
Professional Services	45260-52100	\$299,364	\$348,171	\$535,000	\$307,630	\$230,000	-57%
Professional Services		-\$9,599	\$0	\$0	\$0	\$0	0%
Professional Services	45260-52100- 60027	\$165	\$19,835	\$0	\$0	\$O	0%
Business Development	45260-52230	\$25,657	\$37,018	\$72,700	\$22,503	\$25,000	-65.6%
Advertising		\$415	\$0	\$0	\$0	\$0	0%
Allocation to Redev Authority	45260-52335	\$0	\$285,000	\$129,845	\$0	\$0	-100%
Redevelopment Activities	45260-52340	\$196,872	\$77,394	\$1,050,000	\$1,575	\$2,390,429	127.7%
Redevelopment Activities		\$0	\$330,000	\$0	\$0	\$0	0%
Facade Program		\$35,663	\$29,690	\$200,000	\$30,000	\$0	-100%
Grounds Repairs & Maintenance		\$850	\$0	\$0	\$0	\$0	0%
Transfer to Capital Projects	45260-59400	\$0	\$0	\$300,000	\$31,313	\$0	-100%
Total Operating Expenditures:		\$549,387	\$1,127,108	\$2,287,545	\$393,021	\$2,645,429	15.6%
Total Expense Objects:		\$549,387	\$1,127,108	\$2,287,545	\$393,021	\$2,645,429	<b>15.6</b> %

# **Revenue Detail by Source - Intergovernmental Revenue Sharing**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Intergovernmental Revenues							
Intergovernmental Rev Sharing	45260- 43790	\$2,027,562	\$2,185,109	\$2,187,545	\$2,382,074	\$2,465,429	12.7%
Total Intergovernmental Revenues:		\$2,027,562	\$2,185,109	\$2,187,545	\$2,382,074	\$2,465,429	12.7%
Miscellaneous Revenues							
Interest Income	45260- 48100	-\$51,461	-\$156,335	\$50,000	\$309,913	\$50,000	0%
Other Interest	45260- 48110	\$67,177	\$147,371	\$50,000	\$246,907	\$130,000	160%
Total Miscellaneous Revenues:		\$15,716	-\$8,963	\$100,000	\$556,820	\$180,000	80%
Total Revenue Source:		\$2,043,278	\$2,176,146	\$2,287,545	\$2,938,894	\$2,645,429	15.6%

### **ENTERPRISE FUNDS**

# **Expenditures Summary - Enterprise Funds**



\$35M \$25M \$25M \$20M \$15M \$10M 

Actual

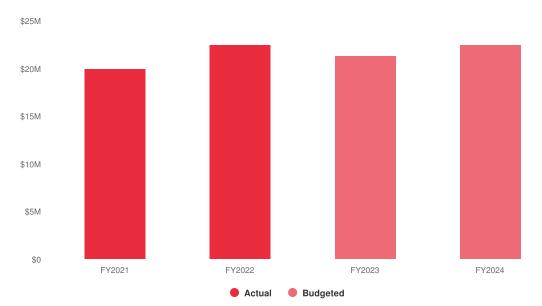
Budgeted

#### **Enterprise Funds Proposed and Historical Budget vs. Actual**

# **Revenues Summary - Enterprise Funds**



#### **Enterprise Funds Proposed and Historical Budget vs. Actual**





#### **Trevor Jung**

Transit and Mobility Director

#### **MISSION STATEMENT**

Provide and encourage the use of safe and affordable alternative forms of transportation for reasons of economic opportunity, education, equity, development, health, and sustainability.

#### **FUNCTION**

The City of Racine Transit Department, or RYDE Racine, seeks to provide safe, reliable, convenient, and efficient transit service to those in greater Racine by facilitating fixed-route services for the general public and specialized paratransit services for the elderly and disabled in order to enhance the quality of life for residents and visitors of Racine.

#### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Launched newly developed RYDE Racine website to better communicate with customers and enhance transit system brand identity.
- 2. Configured the build of four all-electric transit buses, increasing electric vehicles as a percentage of the fixed-route fleet from 25% to nearly 40%, a local effort acknowledged by the White House.
- 3. Accepted the award of \$1.235 million in Congressionally Directed Spending for the design, engineering, and construction of a solar array at the bus storage garage.
- 4. Initiated \$1.7 million federally-funded facility improvements at 1900 Kentucky Street maintenance garage and administrative office.
- 5. Renewed Gateway Technical College & Racine Unified School District partnerships in part resulting in a 30% increase in transit system ridership.
- 6. Granted funding for a modern fare payment system, which will allow for regional integration, touchless payment, and account-based ticketing.
- 7. Extended transit service to include Mount Pleasant's Aurora Medical Center.
- 8. Commenced intergovernmental agreement with the Southeastern Regional Plan Commission (SEWRPC) for the study of Kenosha-Racine-Milwaukee passenger rail service.
- 9. Recognized by Preservation Racine for rehabilitation efforts at the 1902 Frost and Granger-designed Corinne Reid Owens Transit Center; efforts which continue with the completion of Phase II depot restoration.
- 10. Introduced "Veterans RYDE Free" program allowing military veterans of the United States Armed Forces to utilize fixed-route public transportation free of charge.
- 11. Developed private and nonprofit partnerships through Racine County Economic Development Corporation (RCEDC) employer engagement, which included a United Way of Racine County sponsored fixed-route oriented job fair hosted at the depot.
- 12. Completed a yearlong training program for RYDE Racine technicians focused on electric bus technology performance.
- 13. Hosted and retained Racine Unified Academies of Racine Youth Apprentice with training in both diesel and electric fleet maintenance.
- 14. Secured City of Racine as host of the 2024 Fall Wisconsin Public Transportation Association (WIPTA) Annual Conference.
- 15. Expanded community engagement efforts through an active role in Transit Equity Day, Earth Day, Juneteenth, and Gateway Transportation Day in addition to longstanding community engagement opportunities.

#### **2024 STRATEGIC INITIATIVES**

- 1. Continue electrification efforts by expanding RYDE Racine's battery-powered fleet and installing solar fields with the purpose of generating clean energy for charging.
- 2. Create and enhance public, nonprofit, and private sector partnerships to increase transit system ridership.
- 3. Implement and market smart transit technologies to improve customer service, inform department decisionmaking, and cultivate multimodal integration.

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

1. Continue the use of ARPA funds to offset lost revenue and city funding.

# **2024 Goal-Setting Statements**

#### Goal Statement #1

Continue electrification efforts by expanding RYDE Racine's battery-powered fleet and installing solar fields with the purpose of generating clean energy for charging.

In the interest of sustainability, service, and savings, RYDE Racine staff implement upgrades to facilities and replace fleet vehicles in line with the Transit Department's Zero-Emission Transition Plan submitted to the Federal Transit Administration.

#### Goal Statement #2

Create and enhance public, nonprofit, and private sector partnerships to increase transit system ridership.

In the interest of increased fixed-route and paratransit ridership, RYDE Racine staff will engage with municipal neighbors, educational institutions, regional employers, and nonprofit stakeholders to raise awareness of public transportation and enter into partnership agreements resulting in increased revenues and access to transit.

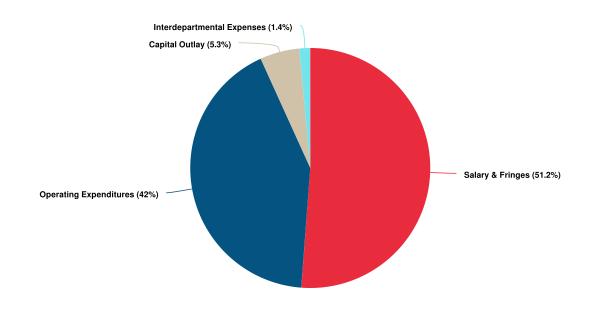
#### Goal Statement #3

Implement and market smart transit technologies to improve customer service, inform department decisionmaking, and cultivate multimodal integration.

In the interest of creating a more effective and efficient transit system, RYDE Racine staff will implement smart transit technologies related to fare payment, web and mobile application incorporation, and data collection tools for transit planning.

# **Expenditures by Expense Type - Transit**

2024 Budgeted Expenditures by Expense Type



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	60282011- 50100	\$1,795,933	\$2,025,340	\$2,426,708	\$2,121,352	\$2,147,677	-11.5%
Holiday	60282011- 50110	\$46,938	\$41,184	\$60,000	\$49,838	\$59,542	-0.8%
Vacation	60282011- 50120	\$150,687	\$150,553	\$177,700	\$162,117	\$182,725	2.8%
Casual Time	60282011- 50130	\$37,882	\$61,868	\$48,500	\$54,472	\$53,494	10.3%
Sick Leave	60282011- 50140	\$55,506	\$43,628	\$69,500	\$53,232	\$61,475	-11.5%
Paid Absences	60282011- 50150	\$2,598	\$5,167	\$3,000	\$6,246	\$3,000	0%
Part Time Salaries	60282011- 50200	\$147,849	\$160,925	\$132,500	\$156,376	\$130,140	-1.8%
Overtime	60282011- 50300	\$0	\$0	\$0	\$528	\$0	0%
FICA	60282011- 51010	\$164,020	\$181,713	\$181,500	\$235,657	\$174,253	-4%
Unemployment	60282011- 51020	\$10,653	\$6,106	\$15,000	\$0	\$15,000	0%
Pension	60282011- 51120	\$694,625	\$736,028	\$953,400	\$749,112	\$803,689	-15.7%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Health Care	60282011- 51200	\$693,903	\$1,895,326	\$743,000	\$821,818	\$816,847	9.9%
Workers Compensation		\$119,083	\$17,513	\$0	\$172,939	\$0	0%
Clothing Allowance	60282011- 51600	\$125	\$0	\$0	\$0	\$0	0%
Other Benefits		\$24,807	\$14,113	\$16,500	\$18,810	\$17,000	3%
Salaries	60282012- 50100	\$337,411	\$336,779	\$404,510	\$353,258	\$431,552	6.7%
Holiday	60282012- 50110	\$8,096	\$6,758	\$8,000	\$6,917	\$10,076	26%
Vacation	60282012- 50120	\$27,531	\$21,599	\$30,000	\$21,795	\$28,503	-5%
Casual Time	60282012- 50130	\$8,827	\$8,163	\$9,000	\$8,524	\$9,295	3.3%
Sick Leave	60282012- 50140	\$7,188	\$6,386	\$8,000	\$6,877	\$10,149	26.9%
Paid Absences	60282012- 50150	\$0	\$0	\$500	\$952	\$500	0%
Part Time Salaries	60282012- 50200	\$0	\$0	\$0	\$621	\$0	0%
FICA	60282012- 51010	\$28,741	\$28,007	\$32,500	\$29,376	\$33,014	1.6%
Unemployment	60282012- 51020	\$1,533	\$846	\$2,000	\$0	\$2,000	0%
Pension	60282012- 51120	\$111,890	\$96,736	\$111,000	\$93,038	\$126,069	13.6%
Health Care	60282012- 51200	\$156,206	\$132,659	\$185,000	\$127,923	\$141,168	-23.7%
Workers Compensation	60282012- 51400	\$12,008	\$910	\$0	\$0	\$0	0%
Salaries	60282013- 50100	\$34,590	\$38,690	\$43,447	\$40,851	\$38,259	-11.9%
Holiday	60282013- 50110	\$927	\$658	\$0	\$1,534	\$1,025	N/A
Vacation	60282013- 50120	\$2,248	\$2,543	\$3,000	\$3,620	\$3,416	13.9%
Casual Time	60282013- 50130	\$899	\$568	\$0	\$989	\$1,025	N/A
Sick Leave	60282013- 50140	\$899	\$477	\$0	\$1,176	\$1,025	N/A
Paid Absences	60282013- 50150	\$0	\$0	\$0	\$189	\$0	0%
FICA	60282013- 51010	\$2,875	\$3,081	\$3,000	\$3,437	\$2,927	-2.4%
Unemployment	60282013- 51020	\$175	\$107	\$250	\$0	\$250	0%
Pension	60282013- 51120	\$0	\$0	\$0	\$0	\$15,759	N/A
Health Care	60282013- 51200	\$0	\$0	\$0	\$0	\$22,950	N/A

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Workers Compensation		\$901	\$75	\$0	\$0	\$0	0%
Salaries	60282014- 50100	\$385,729	\$503,595	\$551,742	\$524,089	\$620,031	12.4%
Holiday	60282014- 50110	\$2,939	\$873	\$0	\$1,249	\$1,162	N/A
Vacation	60282014- 50120	\$5,590	\$1,960	\$0	\$2,158	\$3,097	N/A
Casual Time	60282014- 50130	\$2,197	\$1,315	\$0	\$848	\$1,162	N/A
Sick Leave	60282014- 50140	\$1,165	\$758	\$0	\$1,259	\$1,162	N/A
Residency	60282014- 50400	\$0	\$9,467	\$12,462	\$10,125	\$17,424	39.8%
FICA	60282014- 51010	\$29,584	\$37,329	\$43,163	\$38,458	\$48,427	12.2%
Unemployment	60282014- 51020	\$1,194	\$433	\$O	\$0	\$1,500	N/A
WRS	60282014- 51100	\$6,938	-\$211,084	\$38,367	\$58,898	\$40,635	5.9%
Pension	60282014- 51120	\$34,694	\$15,357	\$O	\$13,695	\$15,759	N/A
Health Care	60282014- 51200	\$130,482	\$140,327	\$168,480	-\$48,024	\$202,950	20.5%
Life Insurance	60282014- 51300	\$0	\$30,460	\$0	-\$2,375	\$0	0%
Workers Compensation		\$5,004	\$375	\$0	\$0	\$0	0%
Other Benefits	60282014- 51700	\$0	\$0	\$0	\$307	\$0	0%
Mileage	60282014- 51810	\$474	\$0	\$500	\$0	\$500	0%
Safety Glasses	60282014- 51820	\$1,052	\$3,045	\$5,000	\$4,720	\$5,000	0%
Employee Reimbursement		\$0	\$68	\$0	\$0	\$0	0%
Salaries	60282021- 50100	\$214,626	\$317,923	\$268,175	\$311,027	\$137,302	-48.8%
Holiday	60282021- 50110	\$3,363	\$3,521	\$6,000	\$4,249	\$5,261	-12.3%
Vacation	60282021- 50120	\$10,092	\$15,709	\$8,500	\$13,175	\$13,397	57.6%
Casual Time	60282021- 50130	\$604	\$2,508	\$1,000	\$2,048	\$1,162	16.2%
Sick Leave	60282021- 50140	\$868	\$3,804	\$2,500	\$4,989	\$6,392	155.7%
Paid Absences	60282021- 50150	\$0	\$0	\$O	\$91	\$0	0%
Part Time Salaries	60282021- 50200	\$52,063	\$51,323	\$46,000	\$47,783	\$42,979	-6.6%
Residency	60282021- 50400	\$0	\$1,066	\$0	\$1,078	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
FICA	60282021- 51010	\$20,010	\$29,384	\$26,500	\$28,297	\$13,791	-48%
Unemployment	60282021- 51020	\$1,717	\$979	\$2,500	\$0	\$2,500	0%
WRS	60282021- 51100	\$0	\$0	\$0	\$6,273	\$0	0%
Pension	60282021- 51120	\$91,036	\$118,282	\$116,500	\$115,017	\$126,069	8.2%
Health Care	60282021- 51200	\$50,907	\$70,066	\$100,000	\$57,009	\$47,055	-52.9%
Workers Compensation	60282021- 51400	\$6,004	\$633	\$0	\$0	\$0	0%
Clothing Allowance	60282021- 51600	\$0	\$172	\$0	\$0	\$0	0%
Safety Glasses	60282021- 51820	\$0	\$2,388	\$1,000	\$3,184	\$1,000	0%
Total Salary & Fringes:		\$5,745,890	\$7,176,544	\$7,065,904	\$6,503,201	\$6,699,521	-5.2%
Operating Expenditures							
Drug and Alcohol Testing	60282011- 52360	\$5,107	\$4,474	\$4,500	\$5,341	\$5,000	11.1%
Office Supplies	60282011- 53100	\$0	\$7	\$O	\$690	\$O	0%
Postage & Shipping	60282011- 53110	\$170	\$95	\$O	\$16	\$O	0%
Work Supplies	60282011- 53200	\$1,117	\$926	\$1,300	\$3,397	\$1,300	0%
Work Supplies-COVID		\$946	\$0	\$0	\$0	\$0	0%
Tires & Tubes	60282011- 53235	\$50,468	\$46,398	\$42,000	\$83,667	\$45,000	7.1%
Direct Clothing expenses	60282011- 53240	\$12,781	\$17,969	\$24,500	\$19,672	\$25,000	2%
Diesel Fuel	60282011- 53250	\$528,382	\$831,452	\$600,000	\$649,202	\$450,000	-25%
Licenses Permits & Fees		\$130	\$4,392	\$0	\$0	\$0	0%
Fuel Oils & Fluids	60282011- 53280	\$30,110	\$38,236	\$30,000	\$60,178	\$32,000	6.7%
Education/Training/Conferences	60282011- 53800	\$670	\$0	\$0	\$0	\$0	0%
Travel	60282011- 53810	\$10	\$0	\$0	\$0	\$0	0%
Building Repairs & Maintenance	60282011- 54100	\$305	\$0	\$0	\$0	\$0	0%
Equipment Repairs & Maintenanc	60282011- 54200	\$896	\$0	\$0	\$250	\$0	0%
Software Maintenance		\$0	\$0	\$0	\$30,000	\$0	0%
Depreciation	60282011- 56300	\$1,158,000	\$1,664,319	\$1,200,000	\$2,148,744	\$1,700,000	41.7%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
General Liability Insurance	60282012- 52170	\$76,768	\$79,301	\$80,000	\$56,621	\$70,000	-12.5%
Insurance Recoveries	60282012- 52175	-\$76,819	-\$45,614	-\$25,000	-\$77,590	-\$25,000	0%
Postage & Shipping	60282012- 53110	\$0	\$0	\$0	\$17	\$0	0%
Work Supplies	60282012- 53200	\$18,100	\$16,090	\$20,000	\$21,738	\$23,000	15%
Janitorial Supplies	60282012- 53210	\$12	\$0	\$0	\$0	\$0	0%
Direct Clothing expenses	60282012- 53240	\$3,513	\$2,840	\$2,840	\$2,840	\$3,500	23.2%
Fuel Oils & Fluids		\$3,642	\$7,451	\$8,500	\$0	\$7,000	-17.6%
Utilities	60282012- 53300	\$15,051	\$6,636	\$15,000	\$0	\$0	-100%
Utilities-Electric	60282012- 53315	\$0	\$17,794	\$0	\$73,125	\$50,400	N/A
Utilities-Heat	60282012- 53320	\$0	\$7,551	\$0	\$14,804	\$25,000	N/A
Building Repairs & Maintenance		\$0	\$149	\$0	\$0	\$0	0%
Equipment Repairs & Maintenanc	60282012- 54200	\$345,423	\$462,470	\$420,000	\$353,647	\$420,000	0%
Depreciation	60282012- 56300	\$16,800	\$41,960	\$40,000	\$74,179	\$42,000	5%
Property/Equipment Rental	60282013- 52210	\$1,428	\$2,299	\$1,500	\$2,600	\$2,100	40%
Waste Disposal	60282013- 52215	\$12,174	\$14,327	\$13,000	\$16,595	\$15,000	15.4%
Office Supplies		\$0	\$0	\$0	\$18	\$0	0%
Work Supplies	60282013- 53200	\$12,992	\$11,240	\$31,500	\$46,048	\$31,500	0%
Work Supplies-COVID		\$29,020	\$0	\$0	\$0	\$0	0%
Janitorial Supplies	60282013- 53210	\$3,421	\$4,142	\$4,000	\$8,966	\$4,000	0%
Fuel Oils & Fluids	60282013- 53280	\$0	\$0	\$0	\$1,215	\$0	0%
Utilities-Electric	60282013- 53315	\$0	\$3,253	\$20,000	\$8,457	\$10,800	-46%
Utilities-Heat	60282013- 53320	\$0	\$0	\$1,000	\$0	\$0	-100%
Utilities-Water	60282013- 53330	\$5,063	\$3,445	\$3,000	\$4,324	\$3,500	16.7%
Building Repairs & Maintenance	60282013- 54100	\$33,625	\$58,776	\$87,000	\$85,452	\$90,000	3.4%
Equipment Repairs & Maintenanc	60282013- 54200	\$26,250	\$16,168	\$30,000	\$54,583	\$30,000	0%
Grounds Repairs & Maintenance	60282013- 54300	\$15,242	\$12,599	\$17,000	\$15,272	\$20,000	17.6%

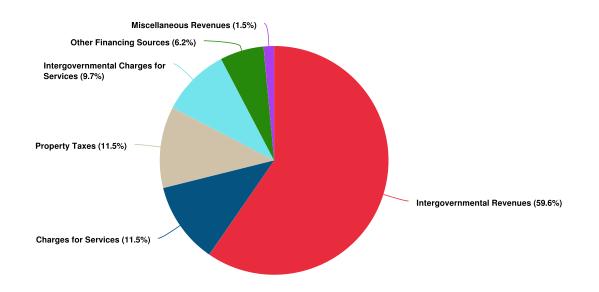
lame	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Depreciation	60282013- 56300	\$20,400	\$6,588	\$27,000	\$6,165	\$7,000	-74.1%
Professional Services	60282014- 52100	\$26,159	\$38,010	\$55,000	\$93,378	\$55,000	0%
Audit Services	60282014- 52120	\$10,000	\$8,988	\$11,000	\$9,038	\$11,000	0%
General Liability Insurance	60282014- 52170	\$276,298	\$285,415	\$285,000	\$203,788	\$250,000	-12.3%
Contracted Services	60282014- 52200	\$3,135	\$4,689	\$5,000	\$6,117	\$5,400	8%
Property/Equipment Rental	60282014- 52210	\$1,181	\$1,575	\$1,500	\$1,571	\$3,000	100%
Banking/Financial Charges	60282014- 52220	\$544	\$0	\$O	\$O	\$0	0%
Purchased Transportation	60282014- 52280	\$1,323,531	\$1,376,793	\$1,412,595	\$1,431,883	\$1,473,136	4.3%
Management Fee	60282014- 52290	\$179,377	\$13,435	\$0	\$0	\$0	0%
City Services	60282014- 52300	\$162,000	\$133,918	\$150,000	\$135,572	\$150,000	0%
Advertising	60282014- 52315	\$25,443	\$44,490	\$60,000	\$33,686	\$60,000	0%
Drug and Alcohol Testing		\$0	\$0	\$0	\$374	\$0	0%
Office Supplies	60282014- 53100	\$10,142	\$9,074	\$6,000	\$13,030	\$6,000	0%
Postage & Shipping	60282014- 53110	\$1,772	\$3,151	\$2,500	\$3,938	\$2,500	0%
Publications & Subscriptions	60282014- 53115	\$295	\$292	\$500	\$294	\$500	0%
Copying & Printing	60282014- 53160	\$917	\$633	\$2,500	\$1,730	\$2,000	-20%
Work Supplies	60282014- 53200	\$4,663	\$18,155	\$8,500	\$25,201	\$10,000	17.6%
Janitorial Supplies		\$9	\$0	\$0	\$0	\$0	0%
Direct Clothing expenses	60282014- 53240	\$0	\$317	\$0	\$826	\$500	N/A
Licenses Permits & Fees	60282014- 53255	\$O	\$0	\$0	\$340	\$500	N/A
Memberships	60282014- 53265	\$4,112	\$3,719	\$6,500	\$3,807	\$6,500	0%
Fuel Oils & Fluids		\$0	\$19	\$0	\$0	\$0	0%
Utilities	60282014- 53300	\$8,658	\$10,667	\$1,500	\$2,046	\$2,400	60%
Utilities-Electric	60282014- 53315	\$36,262	\$32,640	\$45,000	\$24,110	\$24,000	-46.7%
Utilities-Heat	60282014- 53320	\$21,976	\$12,884	\$20,000	\$16,510	\$22,000	10%
Utilities-Water	60282014- 53330	\$14,657	\$12,853	\$10,000	\$12,860	\$11,000	10%

lame	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
External Communication Service	60282014- 53360	\$1,295	\$1,425	\$1,300	\$2,137	\$2,400	84.6%
Miscellaneous Expenses	60282014- 53460	\$216	\$0	\$500	\$128	\$1,000	100%
Education/Training/Conferences	60282014- 53800	\$1,041	\$1,908	\$6,000	\$2,568	\$10,000	66.7%
Travel	60282014- 53810	\$1,079	\$1,932	\$2,000	\$4,269	\$7,000	250%
Building Repairs & Maintenance	60282014- 54100	\$6,563	\$0	\$0	\$0	\$0	0%
Equipment Repairs & Maintenanc		-\$382	\$0	\$0	\$0	\$0	0%
Grounds Repairs & Maintenance	60282014- 54300	\$2,975	\$1,484	\$0	\$2,576	\$0	0%
Software Maintenance	60282014- 54500	\$25,670	\$43,095	\$70,000	\$81,428	\$70,000	0%
Depreciation	60282014- 56300	\$52,800	\$48,573	\$56,000	\$48,573	\$49,000	-12.5%
Professional Services	60282021- 52100	\$0	\$4,281	\$3,000	\$9,938	\$3,500	16.7%
Audit Services	60282021- 52120	\$0	\$1,012	\$1,500	\$962	\$1,500	0%
General Liability Insurance	60282021- 52170	\$58,337	\$60,262	\$60,000	\$43,027	\$53,000	-11.7%
Property/Equipment Rental	60282021- 52210	\$0	\$259	\$0	\$277	\$0	0%
Waste Disposal	60282021- 52215	\$0	\$1,614	\$0	\$1,766	\$3,000	N/A
Management Fee	60282021- 52290	\$0	\$1,513	\$0	\$0	\$0	0%
City Services	60282021- 52300	\$0	\$15,082	\$18,500	\$14,428	\$18,500	0%
Office Supplies	60282021- 53100	\$0	\$1,062	\$500	\$1,464	\$500	0%
Postage & Shipping	60282021- 53110	\$O	\$355	\$0	\$419	\$300	N/A
Publications & Subscriptions	60282021- 53115	\$0	\$33	\$0	\$31	\$0	0%
Copying & Printing	60282021- 53160	\$0	\$71	\$200	\$184	\$200	0%
Work Supplies	60282021- 53200	\$0	\$1,266	\$1,500	\$5,222	\$1,500	0%
Janitorial Supplies	60282021- 53210	\$0	\$466	\$500	\$954	\$500	0%
Tires & Tubes	60282021- 53235	\$1,744	\$3,598	\$3,500	\$2,652	\$3,500	0%
Direct Clothing expenses	60282021- 53240	\$1,736	\$2,381	\$2,500	\$1,729	\$2,840	13.6%
Memberships	60282021- 53265	\$0	\$419	\$0	\$405	\$400	N/A

ame	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Fuel Oils & Fluids	60282021- 53280	\$1,459	\$2,235	\$2,000	\$2,775	\$2,000	0%
Utilities	60282021- 53300	\$0	\$1,201	\$500	\$218	\$1,000	100%
Utilities-Electric	60282021- 53315	\$0	\$4,042	\$3,000	\$3,466	\$4,000	33.3%
Utilities-Heat	60282021- 53320	\$0	\$1,451	\$3,000	\$1,757	\$2,000	-33.3%
Utilities-Water	60282021- 53330	\$0	\$1,835	\$2,000	\$1,829	\$2,000	0%
External Communication Service	60282021- 53360	\$2,879	\$3,780	\$3,000	\$2,520	\$3,000	0%
Miscellaneous Expenses	60282021- 53460	\$0	\$O	\$1,000	\$14	\$500	-50%
Education/Training/Conferences	60282021- 53800	\$0	\$215	\$0	\$273	\$250	N/A
Travel	60282021- 53810	\$0	\$218	\$0	\$454	\$200	N/A
Building Repairs & Maintenance	60282021- 54100	\$0	\$6,619	\$8,500	\$9,094	\$8,500	0%
Equipment Repairs & Maintenanc	60282021- 54200	\$15,524	\$15,875	\$19,500	\$17,121	\$15,000	-23.1%
Grounds Repairs & Maintenance	60282021- 54300	\$0	\$1,586	\$2,000	\$1,899	\$2,000	0%
Software Maintenance	60282021- 54500	\$6,204	\$11,057	\$10,000	\$15,046	\$10,000	0%
Depreciation	60282021- 56300	\$36,000	\$36,884	\$63,000	\$47,196	\$37,000	-41.3%
Total Operating Expenditures:		\$4,677,468	\$5,628,536	\$5,126,735	\$6,119,135	\$5,499,626	7.3%
Interdepartmental Expenses							
I/S Building Occupancy	60282011- 55100	\$0	\$O	\$O	\$O	\$5,896	N/A
I/S Garage Fuel	60282012- 55300	\$5,878	\$7,297	\$6,800	\$4,998	\$6,600	-2.9%
I/S Building Occupancy	60282014- 55100	\$2,490	\$2,419	\$2,737	\$2,474	\$0	-100%
I/S City Telephone System		\$2,500	\$2,247	\$2,500	\$2,260	\$2,518	0.7%
I/S Information Systems	60282014- 55400	\$51,005	\$68,567	\$72,713	\$65,719	\$107,477	47.8%
I/S Building Occupancy		\$142	\$272	\$0	\$263	\$0	0%
I/S City Telephone System	60282021- 55200	\$500	\$753	\$500	\$740	\$504	0.8%
I/S Garage Fuel	60282021- 55300	\$45,981	\$60,492	\$70,000	\$40,653	\$65,000	-7.1%
I/S Information Systems	60282021- 55400	\$5,458	\$10,722	\$0	\$6,994	\$0	0%
Total Interdepartmental Expenses:		\$113,955	\$152,769	\$155,250	\$124,101	\$187,995	21.1%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Capital Outlay							
Building Improvements	60282011- 57200	\$4,943	\$0	\$367,000	\$0	\$203,000	-44.7%
Equipment	60282011- 57300	\$146,450	\$0	\$50,000	\$0	\$20,300	-59.4%
Equipment-Vehicles	60282011- 57310	\$900,711	\$0	\$12,000	\$0	\$475,250	3,860.4%
Equipment-Vehicles-VW		\$3,800,484	\$0	\$0	\$0	\$0	0%
Equipment-Vehicles-Low No	60282011- 57310-82002	\$1,500,708	\$0	\$0	\$0	\$0	0%
Equipment-Vehicles-VW2		\$1,381,994	\$0	\$0	\$0	\$0	0%
Equipment-Vehicles		\$1,182,820	\$0	\$0	\$0	\$0	0%
Total Capital Outlay:		\$8,918,110	\$0	\$429,000	\$0	\$698,550	<b>62.8</b> %
Total Expense Objects:		\$19,455,422	\$12,957,849	\$12,776,889	\$12,746,436	\$13,085,692	<b>2.4</b> %

# **Revenue Detail by Source - Transit**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Property Taxes							
Property Taxes	60282-41110	\$782,000	\$782,000	\$1,048,500	\$1,048,500	\$1,295,000	23.5%
Total Property Taxes:		\$782,000	\$782,000	\$1,048,500	\$1,048,500	\$1,295,000	23.5%
Intergovernmental Revenues							
Federal Grant-Transit	60282-43300	\$5,720,064	\$5,774,555	\$5,264,626	\$5,209,850	\$4,500,000	-14.5%
Federal Grant-Transit	60282-43300- 82009	\$0	\$0	\$0	\$243,280	\$0	0%
Federal Grant-Transit	60282-43300- 82010	\$0	\$0	\$0	\$77,550	\$0	0%
Federal Grant-Transit Capital		\$710,619	\$0	\$0	\$0	\$0	0%
Federal Grant-Transit Capital	60282-43310- 82004	\$730,171	\$57,069	\$0	\$0	\$0	0%
State Grant-Transit	60282-43691	\$1,932,706	\$2,126,116	\$2,070,068	\$2,130,106	\$2,100,000	1.4%
Fed Grant-Transit Low No	60282011- 43310-82002	\$0	\$1,369,013	\$0	\$0	\$0	0%
Federal Grant-Transit Capital	60282011- 43310-82008	\$0	\$91,542	\$0	\$595,129	\$0	0%
State Grant-Transit-VW	60282011- 43691-82001	\$0	\$507,614	\$0	\$880,842	\$0	0%
State Grant-Transit	60282021- 43691	\$101,513	\$96,394	\$100,000	\$104,836	\$105,000	5%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Total Intergovernmental Revenues:		\$9,195,073	\$10,022,303	\$7,434,694	\$9,241,593	\$6,705,000	<b>-9.8</b> %
Charges for Services							
Farebox	60282-46350	\$362.775	\$372,692	\$395,000	\$400,579	\$400,000	1.3%
Fares-Passes	60282-46350	\$157,277	\$192,138	\$176,395	\$248.779	\$184,742	4.7%
Fares-Tickets					, .		-1.6%
	60282-46352	\$63,780	\$79,980	\$85,750	\$73,635	\$84,400	
Fares-School District	60282-46353	\$3,290	\$111,667	\$338,350	\$340,001	\$350,000	3.4%
Fares-Commuter	60282-46354	\$81,050	\$90,699	\$86,700	\$93,962	\$87,000	0.3%
Fares-Gateway	60282-46355	\$0	\$57,500	\$115,000	\$115,000	\$115,000	0%
Miscellaneous Fees- Enterprise	60282-46910	\$4,596	\$9,126	\$0	\$6,593	\$0	0%
Dart Farebox	60282021- 46350	\$84,338	\$84,957	\$81,500	\$83,973	\$75,000	-8%
Total Charges for Services:		\$757,106	\$998,759	\$1,278,695	\$1,362,522	\$1,296,142	1.4%
Intergovernmental Charges for Services							
Intergov Charges- Enterprise	60282-47391	\$380,400	\$380,400	\$555,000	\$555,000	\$591,000	6.5%
Transit Services	60282-47401	\$514,539	\$460,019	\$485,000	\$502,418	\$500,000	3.1%
Total Intergovernmental Charges for Services:		\$894,939	\$840,419	\$1,040,000	\$1,057,418	\$1,091,000	<b>4.9</b> %
Miscellaneous Revenues							
Sale of Property-Other	60282-48309	\$0	\$6,777	\$0	\$4,500	\$0	0%
Advertising Revenue	60282-48691	\$45,525	\$49,195	\$55,000	\$52,505	\$60,000	9.1%
Insurance Rebates	60282-48692	\$100,135	\$88,288	\$105,000	\$51,330	\$105,000	0%
Over/Short		\$575	\$0	\$0	\$0	\$0	0%
Total Miscellaneous Revenues:		\$146,235	\$144,260	\$160,000	\$108,335	\$165,000	3.1%
Other Financing Sources							
Transfer from Cap Projects	60282-49240	\$0	\$582,324	\$429,000	\$241,766	\$698,550	62.8%
Total Other Financing Sources:		\$0	\$582,324	\$429,000	\$241,766	\$698,550	62.8%
Total Revenue Source:		\$11,775,354	\$13,370,065	\$11,390,889	\$13,060,132	\$11,250,692	<b>-1.2</b> %

## **PARKING SYSTEM**

### John Rooney

Commissioner, Public Works

### **MISSION STATEMENT**

Encourage the use and development of Racine's commercial districts by providing and allocating parking spaces for motor vehicles and collecting parking fee revenue by the most efficient means.

### **FUNCTION**

The Parking System is an enterprise which regulates parking in the various business districts. This enterprise is responsible for the installation and maintenance of revenue collection equipment (both on and off street); oversight of the mobile payment app; the maintenance of parking lots and ramps under the jurisdiction of the Parking System including ground maintenance, cleaning, general maintenance and snow removal; and the collection of hourly, daily, and monthly fees. The Public Works & Services Committee regulates the Parking System with the general operation of the system overseen by the Commissioner of Public Works. Department of Public Works removes snow from all metered areas from which DPW receives money from the enterprise fund. The balance of all other maintenance in the parking system comes from contracted services.

### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Eliminated all internal parking system field staff.
- 2. Began the process of reviewing parking concessions initiatives.
- 3. Increased contracted services with ABM Group managing all aspects of the parking system

### 2024 STRATEGIC INITIATIVES

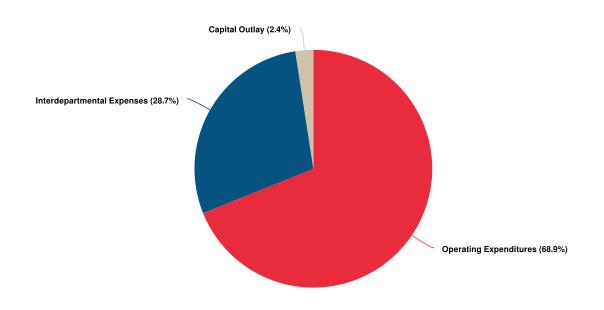
- 1. Continue to seek and pursue opportunities to monetize the Parking system
- 2. Seek out new ways, in conjunction with ABM Group, to return metered and ramp area parking charges to market rates.
- 3. Ensure a robust capital program in order to ensure these important assets are in good working order.

### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024.

- 1. Increased capital and operations funding for projects to improve parking ramps in the downtown area and additional contracted services, respectively.
- 2. DPW recommends special event parking be charged, not free, and increased substantially on day of event to maximize revenue.
- 3. DPW recommends an increase in aggregate parking fees by at least \$200K annually for the next three years to operate a break-even enterprise fund.

# **Expenditures by Expense Type - Parking System**

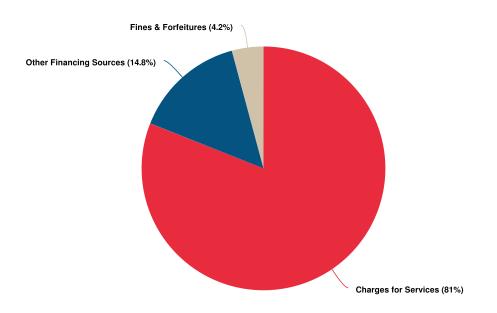
2024 Budgeted Expenditures by Expense Type



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	60383- 50100	\$172,707	\$177,094	\$24,170	\$14,356	\$0	-100%
Part Time Salaries	60383- 50200	\$28,976	\$42,014	\$7,795	\$0	\$0	-100%
Overtime	60383- 50300	\$477	\$636	\$0	\$0	\$0	0%
Residency	60383- 50400	\$0	\$1,372	\$0	\$205	\$0	0%
FICA	60383- 51010	\$15,120	\$16,305	\$2,445	\$946	\$O	-100%
WRS		\$11,595	\$17,200	\$1,644	\$32,554	\$0	-100%
Health Care	60383- 51200	\$34,318	\$40,446	\$6,239	-\$2,083,705	\$0	-100%
Life Insurance	60383- 51300	\$311	\$1,873	\$0	-\$4,186	\$0	0%
Compensated Absences	60383- 51900	\$7,027	-\$15,051	\$0	\$0	\$0	0%
Total Salary & Fringes:		\$270,530	\$281,888	\$42,293	-\$2,039,830	\$0	-100%
Operating Expenditures							
Professional Services	60383- 52100	\$126,511	\$185,980	\$0	\$23,737	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Contracted Services	60383- 52200	\$266,391	\$37,117	\$1,140,000	\$761,243	\$655,000	-42.5%
City Services	60383- 52300	\$27,600	\$25,100	\$22,600	\$15,100	\$25,000	10.6%
Work Supplies		\$52,940	\$77,250	\$0	\$92,021	\$0	0%
Utilities	60383- 53300	\$50,785	\$55,361	\$80,000	\$55,238	\$60,000	-25%
Building Repairs & Maintenance	60383- 54100	\$5,188	\$0	\$0	\$0	\$0	0%
Equipment Repairs & Maintenanc	60383- 54200	\$3,980	\$366	\$0	\$11,471	\$0	0%
Grounds Repairs & Maintenance	60383- 54300	\$35,528	\$29,418	\$0	\$18,938	\$0	0%
Depreciation	60383- 56300	\$0	\$535,436	\$540,000	\$515,896	\$540,000	0%
Total Operating Expenditures:		\$568,924	\$946,029	\$1,782,600	\$1,493,645	\$1,280,000	-28.2%
Interdepartmental Expenses							
I/S Building Occupancy	60383- 55100	\$40,673	\$42,675	\$48,240	\$48,240	\$50,098	3.9%
I/S City Telephone System	60383- 55200	\$500	\$500	\$500	\$500	\$504	0.8%
I/S Garage Fuel	60383- 55300	\$2,849	\$3,782	\$6,200	\$0	\$0	-100%
I/S Garage Labor		\$7,944	\$7,386	\$12,000	\$0	\$0	-100%
I/S Garage Materials	60383- 55320	\$2,668	\$3,282	\$3,300	\$0	\$O	-100%
I/S Information Systems	60383- 55400	\$6,956	\$8,836	\$9,191	\$9,191	\$12,048	31.1%
Snow Removal	60383- 55600	\$140,000	\$194,163	\$149,000	\$0	\$470,000	215.4%
Total Interdepartmental Expenses:		\$201,590	\$260,624	\$228,431	\$57,931	\$532,650	133.2%
Capital Outlay							
Building Improvements	60383- 57200	\$20,636	\$29,530	\$400,000	\$12,620	\$45,000	-88.7%
Equipment	60383- 57300	\$61,815	\$0	\$0	\$0	\$0	0%
Equipment-Vehicles		\$33,031	\$0	\$0	\$0	\$0	0%
Total Capital Outlay:		\$115,482	\$29,530	\$400,000	\$12,620	\$45,000	- <b>88.7</b> %
Total Expense Objects:		\$1,156,525	\$1,518,071	\$2,453,324	-\$475,634	\$1,857,650	<b>-24.3</b> %

# **Revenue Detail by Source - Parking System**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Other Taxes							
Sales Tax Discount	60383- 41222	\$44	\$49	\$0	\$60	\$0	0%
Total Other Taxes:		\$44	\$49	\$0	\$60	\$0	0%
Fines & Forfeitures							
Parking Fines	60383- 45130	\$0	\$75,000	\$75,000	\$75,000	\$55,000	-26.7%
Judgments/Damages- Parking		\$135	\$0	\$0	\$870	\$0	0%
Total Fines & Forfeitures:		\$135	\$75,000	\$75,000	\$75,870	\$55,000	- <b>26.7</b> %
Charges for Services							
Parking Ramp Charges	60383- 46330	\$486,622	\$477,235	\$470,000	\$488,254	\$552,650	17.6%
Parking Meter Charges	60383- 46331	\$216,724	\$304,109	\$370,000	\$350,451	\$480,000	29.7%
Parking Charges-Other	60383- 46332	\$34,605	\$33,562	\$45,000	\$45,559	\$35,000	-22.2%
Total Charges for Services:		\$737,951	\$814,906	\$885,000	\$884,263	\$1,067,650	20.6%
Miscellaneous Revenues							
Interest Income		-\$265	-\$10,466	\$1,000	\$12,300	\$0	-100%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Total Miscellaneous Revenues:		-\$265	-\$10,466	\$1,000	\$12,300	\$0	-100%
Other Financing Sources							
Transfer from Special Revenue	60383- 49220	\$0	\$760,000	\$0	\$0	\$0	0%
Transfer from Cap Projects	60383- 49240	\$0	\$0	\$400,000	\$0	\$45,000	-88.7%
Fund Balance Applied	60383- 49300	\$0	\$0	\$552,324	\$0	\$150,000	-72.8%
Total Other Financing Sources:		\$0	\$760,000	\$952,324	\$0	\$195,000	- <b>79.5</b> %
Total Revenue Source:		\$737,864	\$1,639,490	\$1,913,324	\$972,494	\$1,317,650	-31.1%

## **STORM WATER UTILITY**

### John Rooney

Commissioner, Public Works

#### **MISSION STATEMENT**

The Storm Water Utility is a self-sustaining Enterprise Fund enacted in 2005 to ensure the storm sewer collection system is in a good state of repair to effectively treat and transport storm water runoff to the Root River and Lake Michigan and be in compliance with a WDNR issued Wisconsin Pollutant Discharge Elimination System (WPDES) permit meant to protect the health of our citizenry and environment.

### **FUNCTION**

The Storm Water Utility account funds the capital cost of repair and replacement to the storm sewer collection system, treatment of storm water to remove Total Suspended Solids (TSS), maintenance activities related to storm sewer (street sweeping, catch basin cleaning, pond dredging, leaf collection and forestry), engineering, planning, detection/enforcement of illicit discharges and administrative costs.

### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- The Storm Water Utility continued with repairs and replacement to address the \$39M backlog of deficiencies in the collection system. This backlog represents just over 10% of the system replacement value estimated at \$380M. Currently, the funding is only allowing the city to address about 0.5% of the collection system annually. With sewer pipe having a service life of ~100 years, the SWU should actually be doubling its investment annually to ensure we are replacing assets at least as fast as they deteriorate.
- 2. The SWU has also been actively reviewing development plans for compliance with Chapter 98 of the municipal code relating to clean storm water discharges.
- 3. In 2020, the SWU also included both operating and capital costs of curb and gutter, a conveyance system for runoff.
- 4. In 2021, all grass cutting of City properties were expensed to the SWU.
- 5. In 2022, all capital expenditures for fleet were included for the Forestry Department.
- 6. Added a Leaf Vactor to the fleet to provide more efficient leaf collection services.

### **2024 STRATEGIC INITIATIVES**

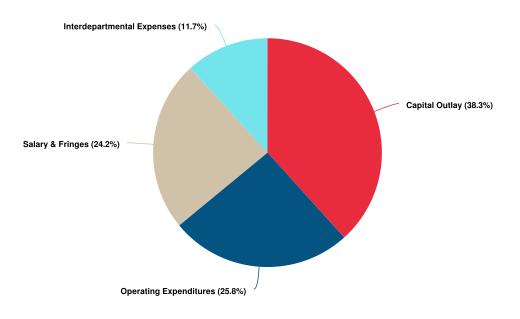
- The Storm Water Utility initiatives planned for 2024 includes: capital investment in infrastructure, sound operating practices for maintaining collection and mitigation infrastructure to ensure clean storm water discharges; and continued engineering and planning for potential regulatory changes in permitting practices of the WDNR. Additional costs for street sweeper dumps due to 2023 closing of Kestrel Hawk Landfill and added costs for storm basin/median maintenance.
- 2. Acquire land in permanent easement from Great Northern Corporation and SC Johnson near Batten Field for the construction of a storm water dry retention basin & the perpetual maintenance of it.
- 3. Design & construction funding the CIP for the construction of a dry retention pond on lands owned by Great Northern Corporation and SC Johnson near Batten Field for storm water flood management in the 10-year 24hour recurrence interval storm event.
- 4. CIP funding for a tree housing garden at Colonial Park to be eligible for the Forestry Urban Inflation Reduction grant.
- 5. Planning and procurement of EV street sweeper replacement program in future years.
- 6. Pond surveys for potential dredging of wet detention ponds.

### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

1. The Storm Water Utility rate for a typical residential home will be \$176.07 for 2024, consisting of a Base Charge of \$3.15 and an Equivalent Runoff Unit of \$172.92.

# **Expenditures by Expense Type - Storm Water Utility**

2024 Budgeted Expenditures by Expense Type



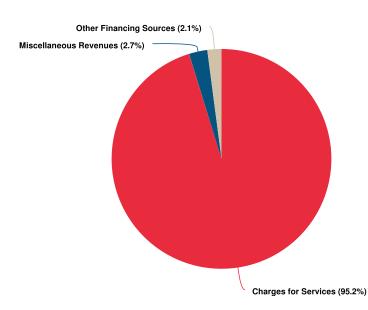
Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	60484- 50100	\$696,817	\$1,054,864	\$1,149,984	\$1,061,566	\$1,167,447	1.5%
Part Time Salaries	60484- 50200	\$3,127	\$2,441	\$33,942	\$5,157	\$13,150	-61.3%
Overtime	60484- 50300	\$3,732	\$43,170	\$0	\$31,959	\$50,000	N/A
Residency	60484- 50400	\$0	\$11,942	\$8,834	\$14,973	\$9,662	9.4%
FICA	60484- 51010	\$51,210	\$80,192	\$91,225	\$80,136	\$69,714	-23.6%
WRS	60484- 51100	\$47,284	-\$82,358	\$78,774	\$127,988	\$62,393	-20.8%
Health Care	60484- 51200	\$310,004	\$342,758	\$360,094	-\$138,417	\$281,724	-21.8%
Life Insurance	60484- 51300	\$29,099	\$8,442	\$0	\$14,687	\$0	0%
Mileage	60484- 51810	\$830	\$271	\$1,000	\$521	\$1,000	0%
Compensated Absences	60484- 51900	-\$2,590	\$2,500	\$0	-\$2,500	\$0	0%
Full Time Salaries	6048401- 50100	\$486,139	\$490,748	\$507,334	\$519,191	\$549,932	8.4%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Part Time Salaries	6048401- 50200	\$100,330	\$105,968	\$123,714	\$108,111	\$122,094	-1.3%
Overtime	6048401- 50300	\$1,200	\$2,336	\$5,000	\$2,681	\$5,000	0%
Residency	6048401- 50400	\$0	\$6,120	\$6,453	\$6,568	\$9,234	43.1%
FICA	6048401- 51010	\$43,750	\$43,820	\$48,766	\$46,833	\$51,938	6.5%
WRS	6048401- 51100	\$34,776	\$35,847	\$39,149	\$38,085	\$40,714	4%
Health Care	6048401- 51200	\$84,240	\$84,240	\$126,360	\$126,360	\$135,000	6.8%
Clothing Allowance	6048401- 51600	\$329	\$378	\$550	\$116	\$550	0%
Total Salary & Fringes:		\$1,890,276	\$2,233,680	\$2,581,179	\$2,044,014	\$2,569,552	-0.5%
Operating Expenditures							
Professional Services	60484- 52100	\$123,801	\$154,173	\$130,000	\$176,608	\$175,000	34.6%
Monitoring & Detection	60484- 52160	\$32,041	\$25,468	\$51,500	\$25,085	\$51,500	0%
Contracted Services		\$4,250	\$18,927	\$0	\$22,145	\$0	0%
Waste Disposal	60484- 52215	\$27,654	\$23,544	\$90,000	\$73,750	\$103,000	14.4%
Outreach Services	60484- 52299	\$8,475	\$7,663	\$16,000	\$8,563	\$16,000	0%
City Services	60484- 52300	\$417,294	\$549,557	\$460,000	\$600,380	\$450,000	-2.2%
Office Supplies	60484- 53100	\$0	\$0	\$1,250	\$0	\$1,250	0%
Copying & Printing	60484- 53160	\$0	\$0	\$1,250	\$0	\$1,250	0%
Work Supplies	60484- 53200	\$33,887	\$31,889	\$96,410	\$6,574	\$151,000	56.6%
Licenses Permits & Fees	60484- 53255	\$10,000	\$10,000	\$12,000	\$10,000	\$12,000	0%
Memberships	60484- 53265	\$644	\$500	\$500	\$1,030	\$500	0%
Utilities	60484- 53300	\$1,053	\$750	\$8,550	\$752	\$9,000	5.3%
External Communication Service	60484- 53360	\$10,552	\$6,900	\$12,000	\$5,888	\$12,000	0%
Refunds	60484- 53430	\$0	\$O	\$5,000	\$0	\$5,000	0%
Education/Training/Conferences	60484- 53800	\$314	\$83	\$1,000	\$84	\$1,000	0%
Travel	60484- 53810	\$77	\$73	\$500	\$139	\$500	0%

lame	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Infrastructure Repairs	60484- 54400	\$251,148	\$325,181	\$100,000	\$237,361	\$100,000	0%
Depreciation	60484- 56300	\$1,446,000	\$1,675,043	\$1,446,000	\$1,542,697	\$1,446,000	0%
Transfer to Capital Projects	60484- 59400	\$500,000	\$0	\$0	\$500,000	\$0	0%
Contracted Services	6048401- 52200	\$87,077	\$57,586	\$91,200	\$89,492	\$91,200	0%
Property/Equipment Rental	6048401- 52210	\$78,200	\$78,200	\$78,200	\$78,200	\$78,200	0%
Office Supplies	6048401- 53100	\$695	\$937	\$1,000	\$938	\$1,000	0%
Copying & Printing	6048401- 53160	\$413	\$750	\$750	\$467	\$750	0%
Work Supplies	6048401- 53200	\$9,371	\$9,063	\$9,520	\$9,381	\$9,520	0%
Small Equipment	6048401- 53230	\$2,628	\$2,588	\$3,000	\$3,000	\$3,000	0%
External Communication Service	6048401- 53360	\$4,668	\$4,302	\$3,700	\$3,971	\$4,500	21.6%
Education/Training/Conferences	6048401- 53800	\$3,872	\$3,982	\$4,000	\$4,155	\$4,000	0%
Travel	6048401- 53810	\$0	\$1,428	\$1,500	\$1,630	\$2,000	33.3%
Equipment Repairs & Maintenanc	6048401- 54200	\$1,061	\$789	\$750	\$720	\$750	0%
Grounds Repairs & Maintenance	6048401- 54300	\$3,243	\$3,400	\$3,400	\$3,430	\$3,400	0%
Total Operating Expenditures:		\$3,058,416	\$2,992,777	\$2,628,980	\$3,406,437	\$2,733,320	4%
Interdepartmental Expenses							
I/S Building Occupancy	60484- 55100	\$61,490	\$64,516	\$72,930	\$72,930	\$75,738	3.9%
I/S Garage Fuel	60484- 55300	\$33,853	\$50,791	\$50,000	\$44,566	\$48,500	-3%
I/S Garage Labor	60484- 55310	\$114,313	\$101,997	\$125,000	\$117,653	\$130,000	4%
I/S Garage Materials	60484- 55320	\$74,699	\$100,714	\$68,000	\$144,821	\$75,000	10.3%
Equipment/Storage Rent	60484- 55500	\$653,729	\$679,577	\$728,000	\$680,027	\$728,000	0%
I/S Building Occupancy	6048401- 55100	\$35,657	\$37,412	\$42,290	\$42,290	\$43,919	3.9%
I/S Garage Fuel	6048401- 55300	\$28,705	\$40,617	\$43,500	\$32,853	\$42,500	-2.3%
I/S Garage Labor	6048401- 55310	\$35,647	\$33,761	\$48,000	\$49,540	\$58,000	20.8%
I/S Garage Materials	6048401- 55320	\$58,160	\$47,002	\$35,000	\$52,568	\$45,000	28.6%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Total Interdepartmental Expenses:		\$1,096,255	\$1,156,385	\$1,212,720	\$1,237,247	\$1,246,657	2.8%
Capital Outlay							
Equipment-Vehicles	60484- 57310	\$242,505	\$263	\$292,000	\$8,784	\$332,000	13.7%
Storm Sewers	60484- 57570	\$1,358,937	\$233,755	\$1,885,000	\$193,201	\$3,335,000	76.9%
Land Improvements	6048401- 57110	\$116,288	\$169,338	\$115,000	\$115,000	\$160,000	39.1%
Equipment	6048401- 57300	\$0	\$0	\$165,000	-\$4,995	\$237,000	43.6%
Total Capital Outlay:		\$1,717,730	\$403,356	\$2,457,000	\$311,990	\$4,064,000	<b>65.4</b> %
Total Expense Objects:		\$7,762,677	\$6,786,197	\$8,879,879	\$6,999,689	\$10,613,529	<b>19.5</b> %

# **Revenue Detail by Source - Storm Water Utility**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Other Taxes							
Sales Tax Discount		\$0	\$0	\$0	\$0	\$0	0%
Total Other Taxes:		\$0	\$0	\$0	\$0	\$0	0%
Intergovernmental Revenues							
State Grant-Other	60484- 43690-84001	\$0	\$614	\$0	\$0	\$0	0%
Total Intergovernmental Revenues:		\$0	\$614	\$0	\$0	\$0	0%
Charges for Services							
Storm Sewer Charges	60484-46324	\$6,959,055	\$7,304,934	\$7,154,102	\$7,323,059	\$8,724,975	22%
Charges-Parks	6048401- 46720	\$2,945	\$4,825	\$0	\$4,910	\$5,500	N/A
Total Charges for Services:		\$6,962,000	\$7,309,759	\$7,154,102	\$7,327,968	\$8,730,475	22%
Intergovernmental Charges for Services							
City Department Services	60484-47491	\$1,844	\$2,228	\$0	\$2,717	\$0	0%
Total Intergovernmental Charges for Services:		\$1,844	\$2,228	\$0	\$2,717	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Miscellaneous Revenues							
Interest Income	60484-48100	-\$31,035	-\$134,321	\$17,541	\$155,027	\$10,000	-43%
Sale of Property-Storm Water	60484- 48303	\$87,635	\$0	\$24,000	\$20,000	\$33,000	37.5%
Miscellaneous Revenue	60484- 48900	\$0	\$0	\$184,610	\$175	\$192,700	4.4%
Sale of Property-Other	6048401- 48309	\$0	\$0	\$0	\$0	\$12,000	N/A
Miscellaneous Revenue		\$2,623	\$2,315	\$0	\$714	\$0	0%
Total Miscellaneous Revenues:		\$59,222	-\$132,007	\$226,151	\$175,916	\$247,700	<b>9.5</b> %
Other Financing Sources							
Fund Balance Applied	60484- 49300	\$0	\$0	\$53,626	\$O	\$189,354	253.1%
Total Other Financing Sources:		\$0	\$0	\$53,626	\$0	\$189,354	<b>253.1</b> %
Total Revenue Source:		\$7,023,066	\$7,180,595	\$7,433,879	\$7,506,601	\$9,167,529	23.3%

## **CIVIC CENTER**

### **FUNCTION**

The Racine Civic Centre is a combination of the Festival Park and Memorial Hall. Festival Park has indoor space of 18,000 square feet and approximately five acres of outdoor park event areas including the Paul P Harris Rotary Park. Memorial Hall is a historic facility that features 4 major event areas and a total of over 17,000 square feet. Nestled on the shored of Lake Michigan, the Racine Civic Centre offers the perfect setting for community events, weddings, banquets, concerts, meetings and more. The operations of the Racine Civic Centre are managed by Venuworks, a private management company.

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Operating Expenditures							
Operational Subsidy	60686- 52285	\$219,000	\$219,000	\$219,000	\$219,000	\$219,000	0%
Management Fee	60686- 52290	\$96,644	\$75,903	\$80,000	\$75,903	\$80,000	0%
Depreciation	60686- 56300	\$0	\$314,972	\$350,000	\$282,694	\$315,000	-10%
Total Operating Expenditures:		\$315,644	\$609,874	\$649,000	\$577,597	\$614,000	-5.4%
Capital Outlay							
Building Improvements	60686- 57200	\$0	\$0	\$0	\$0	\$160,000	N/A
Equipment	60686- 57300	\$0	\$0	\$0	\$0	\$85,000	N/A
Total Capital Outlay:		\$0	\$0	\$0	\$0	\$245,000	N/A
Total Expense Objects:		\$315,644	\$609,874	\$649,000	\$577,597	\$859,000	32.4%

# **Expenditures by Expense Type - Civic Center**

## **Revenue Detail by Source - Civic Center**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Property Taxes							
Property Taxes	60686- 41110	\$296,000	\$299,000	\$299,000	\$299,000	\$299,000	0%
Total Property Taxes:		\$296,000	\$299,000	\$299,000	\$299,000	\$299,000	0%
Other Financing Sources							
Transfer from Cap Projects	60686- 49240	\$0	\$0	\$0	\$0	\$245,000	N/A

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Total Other Financing Sources:		\$0	\$0	\$0	\$0	\$245,000	N/A
Total Revenue Source:		\$296,000	\$299,000	\$299,000	\$299,000	\$544,000	81.9%

## **RADIO COMMUNICATION RESOURCES**

Steve Hansen

Chief of Fire

#### **MISSION STATEMENT**

The City's Radio Communication Resources Department is responsible for developing, installing, and maintaining radio communication networks and equipment for Racine Police, Fire, EMS, DPW, as well as Racine County Joint Dispatch and many other governmental units and departments within the City and County of Racine. Our department is dedicated to providing high quality professional services at the lowest possible cost to ensure that dispatch and communication systems are secure, resilient, interoperable, and cost-effective to meet the needs of our public safety and governmental users. By coordinating county-wide wireless technology services within a single enterprise operation, we strive to maximize efficiencies, reduce technology system costs, foster inter-agency cooperation, and maintain radio interoperability.

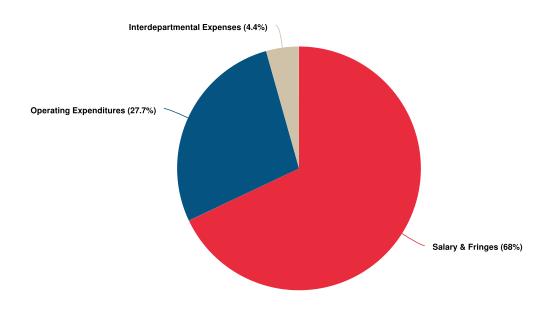
### **FUNCTION**

The Radio Communication Resources department is an element of the Fire Department reporting to the Chief of Fire. The department handles all wireless communication technology needs for the Racine Police Department, Racine County Joint Dispatch, and most public safety agencies within Racine County. Our duties include:

- 1. Managing the day-to-day operation, repair and maintenance of all PD, FD, DPW radio systems, communication networks and related equipment. Includes over 1200 portable and mobile radios and 47 radio base station transmitters at 20 locations across the City and County.
- 2. Maintain and ensure the proper operation of Racine County Communication Center dispatch console equipment, fire station alerting and severe weather siren activation systems.
- 3. Repair and troubleshooting of radio systems, microwave and fiber networks, portables, mobiles, towers, site facilities, and emergency backup systems.
- 4. This includes 24/7 response for radio system, dispatch center, and radio network issues.
- 5. Install, repair, troubleshoot, and maintain all squad car radio and technology equipment for the Racine Police Department, including lighting, sirens, radar, video, computer equipment, and body-worn cameras. Repair and maintain squad equipment for other client agencies as requested.
- 6. Provide training, technical support, design, engineering, long-term planning and project management services to public safety agencies based on their specific needs.
- 7. Manage Federal Communication Commission (FCC) licensing, registration, and compliance for all City, County, and Township radio frequencies, towers & facilities.

# **Expenditures by Expense Type - Radio Communication**

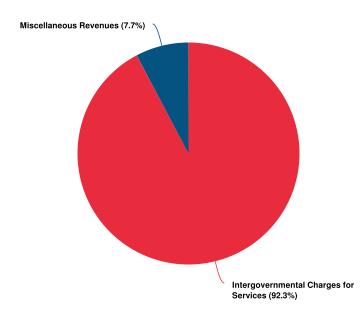
2024 Budgeted Expenditures by Expense Type



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	60787- 50100	\$119,026	\$70,970	\$130,188	\$74,402	\$77,376	-40.6%
Overtime	60787- 50300	\$2,861	\$2,840	\$5,723	\$3,787	\$4,000	-30.1%
Residency	60787- 50400	\$0	\$2,088	\$2,232	\$2,232	\$2,321	4%
FICA	60787- 51010	\$9,201	\$5,387	\$10,130	\$5,608	\$6,097	-39.8%
WRS	60787- 51100	\$7,521	\$16,588	\$9,004	\$29,615	\$5,499	-38.9%
Health Care	60787- 51200	\$21,060	\$23,764	\$42,120	\$2,743	\$22,500	-46.6%
Life Insurance	60787- 51300	\$1,712	\$1,369	\$0	-\$5,688	\$0	0%
Mileage	60787- 51810	\$0	\$0	\$25	\$0	\$500	1,900%
Compensated Absences	60787- 51900	-\$13,340	\$0	\$0	\$0	\$0	0%
Total Salary & Fringes:		\$148,041	\$123,006	\$199,422	\$112,699	\$118,293	- <b>40.7</b> %
Operating Expenditures							
Contracted Services	60787- 52200	\$0	\$698	\$0	\$8,255	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
City Services	60787- 52300	\$1,900	\$1,900	\$1,900	\$1,900	\$2,500	31.6%
Office Supplies	60787- 53100	\$174	\$0	\$30	\$O	\$100	233.3%
Postage & Shipping	60787- 53110	\$229	\$213	\$250	\$180	\$300	20%
Work Supplies	60787- 53200	\$270	\$1,908	\$600	\$1,971	\$500	-16.7%
Janitorial Supplies	60787- 53210	\$37	\$72	\$100	\$0	\$150	50%
Memberships	60787- 53265	\$O	\$0	\$100	\$O	\$250	150%
Utilities	60787- 53300	\$14,123	\$0	\$9,240	\$9,723	\$10,000	8.2%
External Communication Service	60787- 53360	\$809	\$1,651	\$3,300	\$0	\$2,000	-39.4%
Building Repairs & Maintenance	60787- 54100	\$404	\$11,900	\$475	\$905	\$2,500	426.3%
Equipment Repairs & Maintenanc	60787- 54200	\$25,832	\$19,335	\$20,500	\$37,497	\$20,000	-2.4%
Contingency	60787- 56200	\$0	\$0	\$4,000	\$0	\$4,000	0%
Depreciation	60787- 56300	\$0	\$5,984	\$9,500	\$5,984	\$5,900	-37.9%
Total Operating Expenditures:		\$43,779	\$43,659	\$49,995	\$66,415	\$48,200	-3.6%
Interdepartmental Expenses							
I/S Garage Fuel	60787- 55300	\$424	\$272	\$700	\$0	\$0	-100%
I/S Garage Labor	60787- 55310	\$180	\$615	\$500	\$0	\$0	-100%
I/S Garage Materials	60787- 55320	\$4	\$270	\$300	\$0	\$0	-100%
I/S Information Systems	60787- 55400	\$3,905	\$5,589	\$5,240	\$5,488	\$7,584	44.7%
Total Interdepartmental Expenses:		\$4,512	\$6,745	\$6,740	\$5,488	\$7,584	12.5%
Total Expense Objects:		\$196,333	\$173,411	\$256,157	\$184,602	\$174,077	-32%

# **Revenue Detail by Source - Radio Communication**



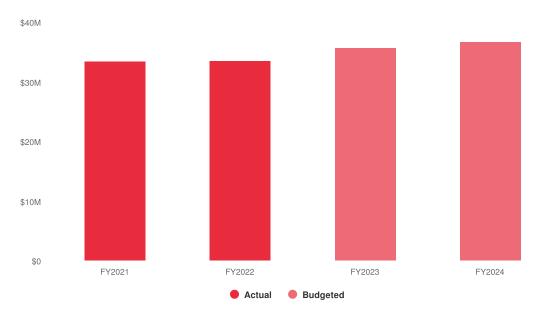
Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Intergovernmental Charges for Services							
City Department Services	60787- 47491	\$65,538	\$8,724	\$148,530	\$3,360	\$131,677	-11.3%
Intergov Charges-Ent County	6078702- 47391	\$38,057	\$18,440	\$40,000	\$17,303	\$20,000	-50%
Intergov Charges-Ent Other Mun	6078703- 47391	\$4,176	\$3,501	\$10,000	\$5,376	\$3,500	-65%
Total Intergovernmental Charges for Services:		\$107,771	\$30,665	\$198,530	\$26,039	\$155,177	- <b>21.8</b> %
Miscellaneous Revenues							
Interest Income	60787- 48100	-\$6,169	-\$23,270	\$1,377	\$21,676	\$0	-100%
Part Sales	60787- 48920	\$47,038	\$12,532	\$46,750	\$30,209	\$13,000	-72.2%
Total Miscellaneous Revenues:		\$40,869	-\$10,738	\$48,127	\$51,885	\$13,000	<b>-73</b> %
Total Revenue Source:		\$148,640	\$19,927	\$246,657	\$77,924	\$168,177	-31.8%

### **UTILITY FUNDS**

# **Expenditures Summary - Utilities**



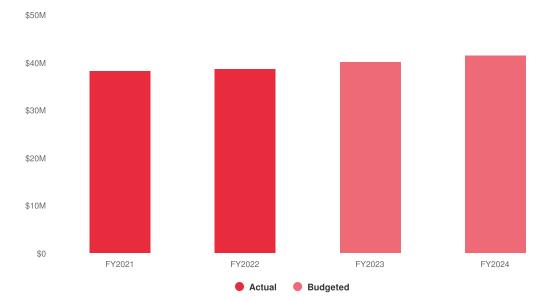
Utility Funds Proposed and Historical Budget vs. Actual



## **Revenues Summary - Utilities**



### Utility Funds Proposed and Historical Budget vs. Actual



## WATER UTILITY

**Mike Gitter** 

Director, Racine Water Utility

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries & Wages		\$3,544,057	\$3,583,285	\$4,294,000	\$3,836,446	\$4,363,000	1.6%
Total Salary & Fringes:		\$3,544,057	\$3,583,285	\$4,294,000	\$3,836,446	\$4,363,000	1.6%
Operating Expenditures							
Main, Meter & Service Maint. by Others		\$181,025	\$203,695	\$137,000	\$128,674	\$137,000	0%
Professional Services		\$343,807	\$326,110	\$325,000	\$276,220	\$325,000	0%
Technology Support Contracts		\$137,286	\$153,873	\$140,000	\$112,940	\$140,000	0%
Water Tank Maintenance		\$299,976	\$259,629	\$283,000	\$282,524	\$314,000	11%
Operational Chemicals		\$345,066	\$420,858	\$490,000	\$519,905	\$612,000	24.9%
Pipe & Fittings		\$89,385	\$121,492	\$106,000	\$50,692	\$113,000	6.6%
Meter Parts & Supplies		\$21,528	\$23,815	\$40,000	\$14,033	\$43,000	7.5%
Gasoline & Diesel Fuels		\$65,414	\$99,870	\$80,000	\$75,401	\$80,000	0%
Office Supplies		\$32,419	\$22,953	\$30,000	\$24,574	\$30,000	0%
Custodial Supplies		\$13,109	\$14,962	\$16,000	\$11,959	\$12,000	-25%
Equipment Maintenance		\$90,160	\$147,989	\$226,000	\$130,833	\$227,000	0.4%
Laboratory Supplies		\$31,803	\$35,898	\$34,000	\$39,497	\$40,000	17.6%
Equipment Supplies		\$75,642	\$80,183	\$108,000	\$104,054	\$99,000	-8.3%
Building Supplies		\$64,025	\$61,052	\$64,000	\$71,885	\$65,000	1.6%
Construction Supplies		\$32,927	\$29,522	\$50,000	\$34,145	\$50,000	0%
Street Repair Supplies		\$89,736	\$123,700	\$100,000	\$91,621	\$94,000	-6%
Postage		\$43,118	\$44,224	\$50,000	\$51,984	\$50,000	0%
Safety Supplies		\$19,288	\$26,293	\$24,000	\$30,683	\$27,000	12.5%
Computer & PLC Supplies		\$45,115	\$57,723	\$50,000	\$30,097	\$50,000	0%
Liability Payments		\$100	\$9,175	\$15,000	\$4,269	\$15,000	0%
Property & Liability Insurance		\$82,091	\$87,490	\$88,000	\$92,824	\$94,000	6.8%
Building Maintenance		\$40,771	\$40,343	\$53,000	\$46,561	\$53,000	0%
Workers Compensation Ins.		\$131,776	\$129,080	\$130,000	\$112,856	\$115,000	-11.5%
Medical Expenditures		\$1,370,162	\$1,153,789	\$1,500,000	\$1,488,745	\$1,450,000	-3.3%
Life Insurance		\$15,625	\$12,869	\$15,000	\$13,923	\$15,000	0%

# Expenditures by Expense Type - Water Utility

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Wisconsin Retirement		\$258,385	\$264,039	\$369,000	\$293,809	\$353,000	-4.3%
Public Notice & Education		\$11,542	\$13,139	\$14,000	\$17,036	\$15,000	7.1%
Dues, Publications, & Travel		\$16,728	\$11,913	\$16,000	\$17,219	\$16,000	0%
Office Rent		\$32,664	\$34,313	\$36,000	\$35,976	\$37,000	2.8%
Storm Water Fees		\$15,975	\$15,238	\$16,000	\$15,996	\$18,000	12.5%
PSC Expenses		\$0	\$0	\$35,000	\$3,378	\$35,000	0%
Vehicle Maintenance		\$71,062	\$67,964	\$60,000	\$60,270	\$60,000	0%
Real Estate Tax		\$3,481,462	\$3,136,414	\$3,650,000	\$3,061,948	\$3,650,000	0%
FICA Tax		\$299,284	\$307,548	\$358,000	\$325,570	\$366,000	2.2%
PSC Remainder Tax		\$25,026	\$23,995	\$26,000	\$21,637	\$26,000	0%
Telephone		\$23,226	\$22,924	\$25,000	\$20,898	\$25,000	0%
Natural Gas Service		\$124,589	\$149,243	\$130,000	\$119,702	\$135,000	3.8%
Electric Service		\$804,795	\$812,445	\$810,000	\$872,284	\$850,000	4.9%
Residuals Management		\$326,381	\$337,471	\$360,000	\$534,520	\$400,000	11.1%
Street Repairs by Others		\$293,609	\$351,281	\$353,000	\$178,008	\$301,000	-14.7%
Depreciation		\$6,150,100	\$6,616,768	\$6,400,000	\$6,908,993	\$6,700,000	4.7%
Total Operating Expenditures:		\$15,596,182	\$15,851,282	\$16,812,000	\$16,328,143	\$17,237,000	2.5%
Other Financing Uses							
Interest Expense		\$2,149,503	\$1,642,217	\$1,513,000	\$1,490,423	\$1,437,000	-5%
Total Other Financing Uses:		\$2,149,503	\$1,642,217	\$1,513,000	\$1,490,423	\$1,437,000	-5%
Total Expense Objects:		\$21,289,742	\$21,076,784	\$22,619,000	\$21,655,012	\$23,037,000	1.8%

# **Revenue Detail by Source - Water Utility**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Charges for Services							
Misc. Metered Sales		\$213,899	\$204,591	\$200,000	\$210,596	\$200,000	0%
Rents from Water Properties		\$244,668	\$322,823	\$250,000	\$303,658	\$300,000	20%
Return on Invest. On Meters		\$66,167	\$64,698	\$70,000	\$59,876	\$62,000	-11.4%
Laboratory Test Fees		\$4,950	\$6,480	\$10,000	\$6,480	\$5,123	-48.8%
Search Revenues		\$38,662	\$36,540	\$30,000	\$24,750	\$25,000	-16.7%
Other Water Revenues		\$39,610	\$20,599	\$22,123	\$18,445	\$20,000	-9.6%
Late Payment Fees		\$411,397	\$434,290	\$400,000	\$455,984	\$400,000	0%
Residential		\$9,781,901	\$9,517,852	\$9,500,000	\$9,412,006	\$9,500,000	0%
Commercial		\$2,005,100	\$2,044,745	\$2,000,000	\$2,100,662	\$2,000,000	0%
Multi Family Residential		\$1,711,789	\$1,726,067	\$1,800,000	\$1,768,289	\$1,700,000	-5.6%
Industrial		\$4,764,667	\$4,713,184	\$3,200,000	\$5,083,200	\$3,500,000	9.4%
Public Authority		\$990,371	\$947,084	\$1,000,000	\$956,676	\$900,000	-10%
Wholesale		\$1,721,036	\$1,896,646	\$1,800,000	\$1,710,919	\$1,800,000	0%
Private Fire Protection		\$293,802	\$299,978	\$300,000	\$306,482	\$300,000	0%
Public Fire Protection		\$2,249,704	\$2,149,271	\$2,200,000	\$2,160,612	\$2,070,000	-5.9%
Total Charges for Services:		\$24,537,723	\$24,384,848	\$22,782,123	\$24,578,635	\$22,782,123	0%
Miscellaneous Revenues							
Interest Income		\$39,851	\$114,839	\$50,000	\$431,962	\$350,000	600%
Insurance Dividends		\$22,800	\$24,782	\$25,000	\$13,690	\$25,000	0%
Connection Charge Income		\$146,372	\$305,466	\$1,100,045	\$347,872	\$1,098,639	-0.1%
Total Miscellaneous Revenues:		\$209,023	\$445,087	\$1,175,045	\$793,524	\$1,473,639	25.4%
Total Revenue Source:		\$24,746,746	\$24,829,935	\$23,957,168	\$25,372,159	\$24,255,762	<b>1.2</b> %

### **WASTEWATER UTILITY**

Nate Tillis

Director, Racine Wastewater Utility

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries & Wages		\$2,908,599	\$3,046,294	\$3,589,000	\$3,110,222	\$3,690,000	2.8%
Total Salary & Fringes:		\$2,908,599	\$3,046,294	\$3,589,000	\$3,110,222	\$3,690,000	<b>2.8</b> %
Operating Expenditures							
Water Service		\$344,534	\$345,566	\$350,000	\$309,737	\$350,000	0%
City Sewer & L.S. Maint.		\$5,432	\$5,942	\$10,000	\$13,511	\$14,000	40%
Interceptor & L.S. Maint.		\$67,082	\$76,998	\$110,000	\$110,087	\$130,000	18.2%
Sludge & Grit Disposal		\$680,296	\$785,385	\$606,000	\$574,197	\$596,000	-1.7%
Office Supplies		\$10,519	\$15,090	\$13,000	\$12,187	\$13,000	0%
Gasoline & Diesel Fuel		\$23,585	\$33,476	\$27,000	\$29,536	\$27,000	0%
Lubricants		\$29,554	\$28,090	\$35,000	\$39,023	\$35,000	0%
Custodial Supplies		\$16,118	\$21,107	\$18,000	\$20,483	\$20,000	11.1%
Operational Chemicals		\$462,245	\$574,508	\$592,000	\$700,198	\$652,000	10.1%
Plant & System Supplies		\$55,149	\$51,174	\$56,000	\$41,980	\$56,000	0%
Professional Services		\$382,363	\$308,988	\$303,000	\$388,860	\$323,000	6.6%
Equipment Supplies		\$108,743	\$186,227	\$224,000	\$197,203	\$220,000	-1.8%
Sewer Maint. Supplies		\$8,505	\$8,662	\$10,000	\$9,469	\$10,000	0%
Pre-treat.Sampling Supplies		\$6,613	\$5,941	\$7,000	\$4,932	\$7,000	0%
Laboratory Supplies		\$56,496	\$59,436	\$62,000	\$51,464	\$66,000	6.5%
Pre-treat. Lab Supplies		\$17,901	\$18,347	\$25,000	\$15,001	\$25,000	0%
Computer & PLC Supplies		\$15,033	\$41,048	\$45,000	\$55,540	\$50,000	11.1%
Metering, Billing & Collection		\$659,336	\$636,774	\$665,000	\$660,680	\$665,000	0%
Dues, Publications & Travel		\$16,834	\$27,272	\$30,000	\$33,253	\$25,000	-16.7%
FICA Tax		\$226,301	\$223,222	\$280,000	\$227,961	\$282,000	0.7%
Property & Liability Insurance		\$133,613	\$129,542	\$134,000	\$138,859	\$140,000	4.5%
Laboratory Prof. Services		\$59,129	\$45,141	\$44,000	\$53,707	\$52,000	18.2%
Worker's Compensation Insur.		\$70,452	\$78,248	\$77,000	\$76,309	\$68,000	-11.7%

## **Expenditures by Expense Type - Wastewater Utility**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Office Rent		\$32,163	\$33,780	\$35,000	\$35,400	\$37,000	5.7%
Wisconsin Retirement Expense		\$194,348	\$192,249	\$301,000	\$210,105	\$284,000	-5.6%
Medical Expenses		\$1,203,544	\$1,002,792	\$1,000,000	\$786,058	\$950,000	-5%
Life Insurance		\$9,807	\$9,834	\$12,000	\$8,833	\$11,000	-8.3%
Safety Programs & Supplies		\$21,389	\$35,532	\$26,000	\$22,379	\$38,000	46.2%
City Departmental Charges		\$86,000	\$90,300	\$94,000	\$94,820	\$100,000	6.4%
Training Programs		\$7,030	\$13,524	\$28,000	\$26,684	\$29,000	3.6%
Stormwater Fees		\$37,909	\$41,296	\$46,000	\$50,106	\$50,000	8.7%
Pre-treat. Prof Services		\$4,495	\$4,748	\$7,000	\$4,987	\$7,000	0%
DNR Permit Fee		\$139,541	\$137,473	\$142,000	\$133,675	\$136,000	-4.2%
Airport Property Lease		\$51,491	\$54,897	\$52,000	\$58,852	\$60,000	15.4%
Household Hazard Waste		\$195,642	\$203,655	\$195,000	\$183,439	\$195,000	0%
Interest Expense		\$501,237	\$383,597	\$263,000	\$341,391	\$642,000	144.1%
Building & Equipment Maint.		\$103,783	\$87,928	\$135,000	\$116,051	\$143,000	5.9%
Vehicle Maintenance		\$19,002	\$22,997	\$25,000	\$19,204	\$30,000	20%
Telephone		\$8,340	\$9,873	\$10,000	\$8,323	\$10,000	0%
Natural Gas		\$232,743	\$309,361	\$200,000	\$210,427	\$205,000	2.5%
Electric Service		\$787,253	\$929,646	\$950,000	\$1,133,583	\$1,000,000	5.3%
Depreciation		\$2,201,981	\$2,216,504	\$2,262,806	\$2,176,833	\$2,216,248	-2.1%
Total Operating Expenditures:		\$9,293,531	\$9,486,170	\$9,506,806	\$9,385,327	\$9,969,248	<b>4.9</b> %
Total Expense Objects:		\$12,202,130	\$12,532,464	\$13,095,806	\$12,495,549	\$13,659,248	4.3%

# **Revenue Detail by Source - Wastewater Utility**

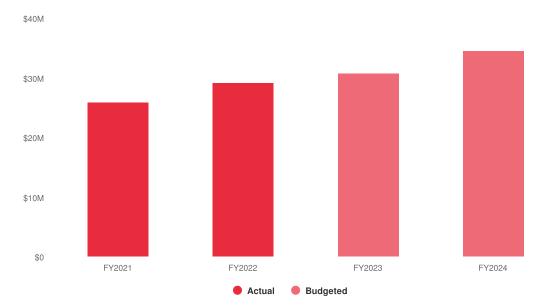
Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Charges for Services							
Residential		\$4,218,832	\$3,401,889	\$5,000,000	\$4,112,094	\$5,100,000	2%
Landfill Leachate Revenue		\$51,309	\$48,609	\$60,000	\$51,971	\$60,000	0%
Other Sewer Revenues		\$5,152	\$13,474	\$6,858	\$7,404	\$5,414	-21.1%
Late Payment Fees		\$279,953	\$324,025	\$350,000	\$342,715	\$333,000	-4.9%
Commercial		\$827,584	\$833,216	\$1,000,000	\$839,493	\$1,100,000	10%
Industrial		\$408,056	\$671,436	\$600,000	\$814,870	\$650,000	8.3%
Public Authority		\$300,916	\$302,076	\$450,000	\$358,870	\$500,000	11.1%
Multi Family		\$742,375	\$734,531	\$1,000,000	\$755,188	\$1,150,000	15%
Other Municipalities		\$4,419,757	\$5,238,606	\$5,700,000	\$7,074,208	\$5,800,000	1.8%
Lab Test Fees		\$109,816	\$87,683	\$120,000	\$88,253	\$120,000	0%
Pretreatment Permit Fees		\$81,679	\$74,295	\$90,000	\$80,344	\$90,000	0%
Hauled Waste Revenue		\$6,555	\$7,293	\$10,000	\$7,033	\$10,000	0%
Total Charges for Services:		\$11,451,984	\$11,737,133	\$14,386,858	\$14,532,443	\$14,918,414	3.7%
Miscellaneous Revenues							
Interest Income		\$19,433	\$117,456	\$40,000	\$409,538	\$355,000	787.5%
Insurance Dividends		\$10,727	\$16,522	\$15,000	\$9,241	\$15,000	0%
Gain (Loss) of Disposal of Assets		\$0	-\$8,979	\$0	\$59,495	\$0	0%
Plant Capacity Income		\$1,927,750	\$1,816,820	\$1,769,791	\$1,787,883	\$1,754,377	-0.9%
Household Hazard Waste		\$0	\$169,348	\$0	\$171,265	\$165,000	N/A
Total Miscellaneous Revenues:		\$1,957,910	\$2,111,167	\$1,824,791	\$2,437,422	\$2,289,377	25.5%
Total Revenue Source:		\$13,409,894	\$13,848,300	\$16,211,649	\$16,969,865	\$17,207,791	6.1%

## **INTERNAL SERVICE FUNDS**

## **Expenditures Summary - Internal Service Funds**

\$34,595,077 \$3,729,324 (12.08% vs. prior year)

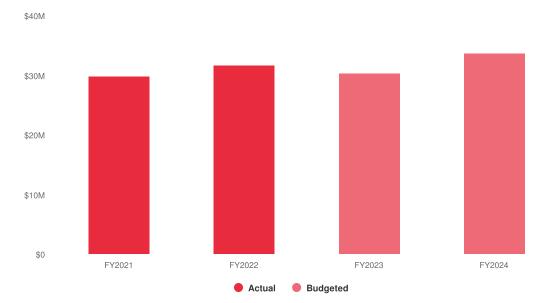
### Internal Service Funds Proposed and Historical Budget vs. Actual



### **Revenues Summary - Internal Service Funds**



#### Internal Service Funds Proposed and Historical Budget vs. Actual



### **EQUIPMENT MAINTENANCE GARAGE**

#### John Rooney

Commissioner, Public Works

#### **MISSION STATEMENT**

To manage, maintain and repair the City's vehicle and equipment fleet with consistent emphasis on safety, reliability, efficiency and cost-effectiveness.

#### **FUNCTION**

The Equipment Maintenance Division provides centralized fleet services for the Department of Public Works, Parks Department and the Police Department vehicles and equipment including acquisition, disposal, maintenance and repair. Additional support is provided to departments by assisting with replacement cycles and developing specifications for new vehicle and equipment purchases. The Division manages and operates the City's centralized fueling facility and ensures compliance with regulating agencies. The Division is also responsible for the maintenance and repair of the City's two bascule span lift bridges. The Division operates as an internal service fund with the costs of services and overhead passed directly to the internal operating departments on a time, material and fuel basis.

#### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Acquired five more electric vehicles to support the City's carbon reduction initiatives.
- 2. Started leasing sedans and SUVs to reduce CIP obligations.
- 3. Participated in the study and planning for new solid waste and recycling transfer station.

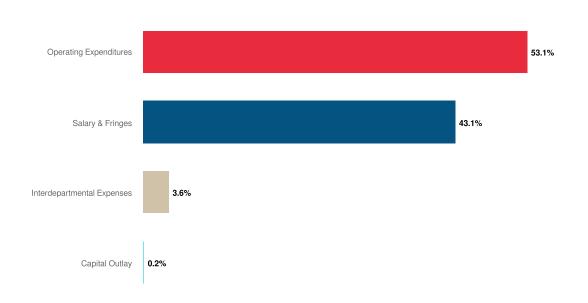
#### **2024 STRATEGIC INITIATIVES**

- 1. Continue to identify viable options to add electric vehicles to the fleet and implement into the CIP to support the City's sustainability initiatives.
- 2. Continue to work on the replacement plan for the City's aging Centralized Fueling Facility.
- 3. Prepare and implement a plan to replace the entire fleet of diesel refuse trucks with electric vehicles.

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

- 1. Contracted Services increased by \$85,000 to cover the cost of outsourced work due to staff shortages. Works Supplies decreased by \$85,000 to offset this change.
- 2. Internal Service labor rates increased to cover operating costs while still offering a substantial saving over private sector rates.
- 3. Material prices continue to rise. Supplier constraints are making it difficult to procure the parts needed to maintain and repair equipment. Extreme delays in vehicle and equipment delivery times are causing us to keep vehicles in service past recommended replacement cycles and leading to more breakdowns and repairs.
- 4. Fuel, maintenance, and labor costs in the area of municipal solid waste collection will remain increased for the first half of 2024 until the transfer station is completed.

# **Expenditures by Expense Type - Equipment Maintenance**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	70040- 50100	\$1,295,624	\$1,279,471	\$1,451,653	\$1,317,047	\$1,533,646	5.6%
Part Time Salaries	70040- 50200	\$5,553	\$8,565	\$7,910	\$5,713	\$8,102	2.4%
Overtime	70040- 50300	\$40,107	\$33,398	\$40,000	\$34,270	\$40,000	0%
Residency	70040- 50400	\$0	\$10,472	\$11,749	\$9,971	\$13,004	10.7%
FICA	70040- 51010	\$96,712	\$94,985	\$115,575	\$98,388	\$121,744	5.3%
WRS	70040- 51100	-\$40,642	-\$48,603	\$98,711	\$215,300	\$105,541	6.9%
Health Care	70040- 51200	\$400,140	\$421,200	\$420,985	\$420,985	\$450,000	6.9%
Life Insurance	70040- 51300	\$9,865	\$9,217	\$0	\$3,245	\$0	0%
Clothing Allowance	70040- 51600	\$1,277	\$870	\$1,200	\$817	\$1,200	0%
Compensated Absences	70040- 51900	-\$17,876	-\$2,029	\$0	\$2,304	\$0	0%
Total Salary & Fringes:		\$1,790,759	\$1,807,546	\$2,147,783	\$2,108,039	\$2,273,237	5.8%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Operating Expenditures							
Contracted Services	70040- 52200	\$4,409	\$4,046	\$2,000	\$1,795	\$87,000	4,250%
Property/Equipment Rental	70040- 52210	\$536	\$368	\$800	\$1,139	\$800	0%
Waste Disposal	70040- 52215	\$2,951	\$2,934	\$3,000	\$2,953	\$3,000	0%
Office Supplies	70040- 53100	\$1,101	\$1,537	\$1,500	\$1,347	\$1,500	0%
Copying & Printing	70040- 53160	\$327	\$241	\$300	\$271	\$300	0%
Work Supplies	70040- 53200	\$813,030	\$840,318	\$875,000	\$1,012,544	\$863,800	-1.3%
Work Supplies	70040- 53200- 10007	\$3,001	\$0	\$0	\$0	\$0	0%
Janitorial Supplies	70040- 53210	\$2,048	\$2,327	\$2,000	\$2,575	\$2,500	25%
Direct clothing expenses	70040- 53240	\$8,032	\$8,125	\$8,000	\$13,126	\$13,000	62.5%
Fuel Oils & Fluids	70040- 53280	\$1,153,876	\$1,696,761	\$1,832,400	\$1,451,585	\$1,723,500	-5.9%
External Communication Service	70040- 53360	\$9,370	\$1,312	\$1,600	\$921	\$1,100	-31.2%
Education/Training/Conferences	70040- 53800	\$1,466	\$365	\$4,000	\$1,890	\$4,000	0%
Equipment Repairs & Maintenanc	70040- 54200	\$6,566	\$8,079	\$10,000	\$9,261	\$10,000	0%
Depreciation	70040- 56300	\$98,000	\$70,169	\$89,000	\$48,337	\$89,000	0%
Total Operating Expenditures:		\$2,104,714	\$2,636,581	\$2,829,600	\$2,547,744	\$2,799,500	-1.1%
Interdepartmental Expenses							
I/S Building Occupancy	70040- 55100	\$72,824	\$76,408	\$86,373	\$86,373	\$89,699	3.9%
I/S City Telephone System	70040- 55200	\$1,300	\$1,300	\$1,300	\$1,300	\$1,310	0.8%
I/S Information Systems	70040- 55400	\$61,468	\$74,006	\$80,692	\$80,692	\$101,154	25.4%
Total Interdepartmental Expenses:		\$135,592	\$151,714	\$168,365	\$168,365	\$192,163	<b>14.1</b> %
Capital Outlay							
Equipment	70040- 57300	\$4,406	\$12,128	\$10,000	\$10,285	\$10,000	0%
Total Capital Outlay:		\$4,406	\$12,128	\$10,000	\$10,285	\$10,000	0%
Fotal Expense Objects:		\$4,035,472	\$4,607,969	\$5,155,748	\$4,834,434	\$5,274,900	2.3%

# **Revenue Detail by Source - Equipment Maintenance**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Intergovernmental Revenues							
Motor Fuel Tax Refund	70040- 43518	\$10,737	\$22,725	\$22,000	\$23,251	\$22,000	O%
State-Other Highway	70040- 43533	\$1,923	\$4,309	\$2,500	\$0	\$2,500	0%
Total Intergovernmental Revenues:		\$12,661	\$27,034	\$24,500	\$23,251	\$24,500	0%
Charges for Services							
Public Charges-Internal Serv	70040- 46199	\$199,888	\$278,396	\$258,359	\$238,863	\$278,300	7.7%
Total Charges for Services:		\$199,888	\$278,396	\$258,359	\$238,863	\$278,300	7.7%
Intergovernmental Charges for Services							
I/S City Department Services	70040- 47493	\$3,751,746	\$4,281,871	\$4,783,300	\$4,540,723	\$4,882,600	2.1%
Total Intergovernmental Charges for Services:		\$3,751,746	\$4,281,871	\$4,783,300	\$4,540,723	\$4,882,600	2.1%
Miscellaneous Revenues							
Sale of Property-DPW	70040- 48303	\$3,698	\$326	\$589	\$420	\$500	-15.1%
Miscellaneous Revenue	70040- 48900	\$0	\$710	\$0	\$438	\$0	0%
Total Miscellaneous Revenues:		\$3,698	\$1,036	\$589	\$858	\$500	-15.1%
Total Revenue Source:		\$3,967,993	\$4,588,337	\$5,066,748	\$4,803,694	\$5,185,900	2.4%

### **INFORMATION SYSTEMS**

#### Adele Edwards

Chief Information Officer

#### **MISSION STATEMENT**

To assist City and Public Safety departments in their technological goals and initiatives so they can function in the most efficient way possible. To identify and assist in areas of process modernization on a departmental and interdepartmental scale. To support and assist departmental users and stakeholders in the use and understanding of software, technological processes, and City data. To design and maintain an adequate and forward-thinking infrastructure. To prioritize a secure network environment and ensure compliance with Public Safety and Finance audits. To enable and promote open and integrated data and communication between departments. Additionally, to support, promote, and oversee Smart City Initiatives.

#### **FUNCTION**

The Management Information Systems (MIS) Department is responsible for administering, integrating, and maintaining City and Public Safety software and applications, for the planning, setup, and implementation of new software and applications in conjunction with key stakeholders, for the discontinuation of old and outdated software and applications. MIS is responsible for providing timely and efficient end-user support regarding software and applications, as well as for hardware such as PCs, laptops, printers, tablets, cell phones, and other devices and peripherals. MIS is responsible for maintaining a secure network through up-to-date firewalls, anti-virus, web-filtration, network monitoring and backup systems. MIS is responsible for user setup and maintenance, controlling permission levels and access both on the network and within various systems. MIS assists various departments with application creation, development, integration, reporting, and data maintenance. The CIO collaborates with internal and external stakeholders regarding Smart City Initiatives.

#### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Tolemi Building Blocks publicly available
- 2. Smart Cities
  - a. Tyler Notify implemented
  - b. Wi-Fi on buses (in progress)
  - c. Digital Divide Roundtable created
  - d. Camera and access points installed across the city
- 3. Security
  - a. Two Factor Authentication implemented
  - b. Implementation of Security Operations Center Service
  - c. Implementation of Network Operations Center Service
- 4. Graphical Information System
  - a. Digitized Trash Routes
  - b. North Beach Amenities Map created and publicized
- 5. Upgraded Infrastructure

#### **2024 STRATEGIC INITIATIVES**

- 1. Implement Citizen Relationship Management Software
- 2. Support of Lincoln King Community Center and Clinic building
- 3. Document and repair city fiber optic network
- 4. Add Wi-Fi in Annex building

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

- 1. Addition of Capital for maintenance of current and addition of new systems
- 2. Professional service increase of \$56,000 to cover software upgrade implementations
- 3. Software Maintenance increase of over \$300,000 due to
  - a. Software implementations from 2023
  - b. Increase in licensing costs

# **2024 Goal-Setting Statements**

#### Goal Statement #1

Transparency through Modernized City Systems

Citizens and city staff have high expectations for convenient access to city information, data, and services. This goal is to enhance transparency by modernizing our systems. By the end of 2024, as part of a city-wide initiative to improve customer service for all residents, MIS will implement an interdepartmental Citizen Relationship Management (CRM) software. This innovative system is set to transform the way citizens engage with city staff by simplifying request tracking, improving access to information, and fostering cross-departmental citizen collaboration among city staff, ultimately resulting in quicker and more comprehensive responses to resident communications and inquiries.

#### Goal Statement #2

Improved Security

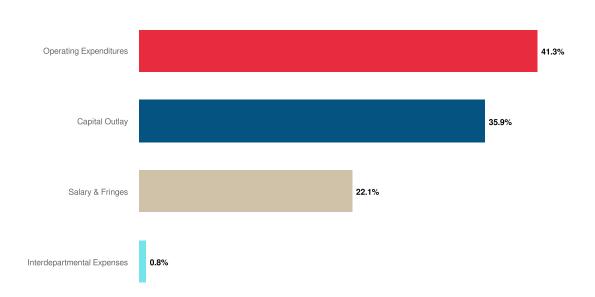
Continuing to improve network and system security in 2024, MIS will implement a fully immutable (unable to be changed) backup system for all our data, including Microsoft 365. This will ensure that if the City of Racine is hacked, the bad actors cannot change any of our backups (this is what is often done during a ransomware attack). Additionally, city data will be easily recoverable and quicker to restore.

#### Goal Statement #3

Smart City Initiatives

The city will continue to implement Smart City Initiatives and will collaborate with private companies, citizens, and community partners to reduce the digital divide. Transit improvements will continue to be a focus, as will the safety and security of city citizens. Goals 1 and 2 above are also Smart City initiatives that help improve the lives of the citizens and city services.

# **Expenditures by Expense Type - Information Systems**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	70113- 50100	\$603,094	\$646,905	\$905,652	\$663,580	\$1,028,103	13.5%
Full Time Salaries	70113- 50100- 13001	\$285	\$0	\$0	\$0	\$0	0%
Part Time Salaries	70113- 50200	\$0	\$4,941	\$19,001	\$12,210	\$29,640	56%
Overtime	70113- 50300	\$2,094	\$684	\$0	\$704	\$0	0%
Overtime	70113- 50300- 13001	\$32	\$0	\$0	\$0	\$0	0%
Residency	70113- 50400	\$0	\$4,359	\$4,533	\$5,197	\$6,215	37.1%
FICA	70113- 51010	\$43,495	\$49,081	\$70,501	\$49,634	\$81,177	15.1%
FICA		\$22	\$0	\$0	\$0	\$0	0%
WRS	70113- 51100	-\$17,996	-\$5,847	\$61,892	\$92,658	\$71,265	15.1%
WRS	70113- 51100- 13001	\$21	\$0	\$0	\$0	\$0	0%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Health Care	70113- 51200	\$189,540	\$210,600	\$252,581	\$252,581	\$270,000	6.9%
Life Insurance	70113- 51300	\$6,378	\$4,968	\$0	\$907	\$0	0%
Mileage	70113- 51810	\$0	\$20	\$0	\$666	\$100	N/A
Compensated Absences		-\$6,460	\$3,787	\$0	-\$424	\$0	0%
Total Salary & Fringes:		\$820,504	\$919,498	\$1,314,160	\$1,077,714	\$1,486,500	13.1%
Operating Expenditures							
Professional Services	70113- 52100	\$99,256	\$298,505	\$566,500	\$799,156	\$622,650	9.9%
Professional Services-COVID	70113- 52100- 10007	\$8,502	\$0	\$0	\$0	\$0	0%
Office Supplies	70113- 53100	\$822	\$1,591	\$1,000	\$3,940	\$6,200	520%
Postage & Shipping	70113- 53110	\$186	\$1	\$150	\$109	\$150	0%
Work Supplies	70113- 53200	\$0	\$0	\$0	\$840	\$0	0%
Memberships	70113- 53265	\$81	\$81	\$100	\$314	\$350	250%
External Communication Service	70113- 53360	\$190,105	\$194,576	\$150,000	\$196,049	\$200,000	33.3%
Bad Debt Expense	70113- 53400	\$0	\$236,154	\$0	\$0	\$0	0%
Education/Training/Conferences	70113- 53800	\$3,412	\$20,010	\$25,850	\$30,299	\$48,000	85.7%
Travel	70113- 53810	\$3	\$15	\$0	\$185	\$0	0%
Software Maintenance	70113- 54500	\$561,645	\$745,544	\$783,048	\$839,293	\$1,086,847	38.8%
Amortization	70113- 56100	\$0	\$389,158	\$230,000	\$572,734	\$390,000	69.6%
Depreciation	70113- 56300	\$0	\$427,654	\$200,000	\$451,982	\$425,000	112.5%
Total Operating Expenditures:		\$864,011	\$2,313,289	\$1,956,648	\$2,894,902	\$2,779,197	<b>42</b> %
Interdepartmental Expenses							
I/S Building Occupancy	70113- 55100	\$40,918	\$42,970	\$48,618	\$48,618	\$50,505	3.9%
I/S City Telephone System	70113- 55200	\$2,562	\$2,562	\$2,562	\$2,562	\$2,581	0.7%
Total Interdepartmental Expenses:		\$43,480	\$45,532	\$51,180	\$51,180	\$53,086	<b>3.7</b> %
Capital Outlay							

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Equipment	70113- 57300	\$65,043	\$0	\$0	\$0	\$0	0%
Equipment		\$194	\$0	\$0	\$0	\$0	0%
Computer Hardware	70113- 57355	\$856,627	\$398,942	\$835,000	\$638,433	\$1,363,200	63.3%
Computer Hardware	70113- 57355- 13002	\$0	\$0	\$0	\$0	\$200,000	N/A
Computer Hardware-Beach	70113- 57355- 13004	\$0	\$50,541	\$0	\$68,581	\$0	0%
Computer Software	70113- 57800	\$669,383	\$11,932	\$492,338	\$17,265	\$850,475	72.7%
Total Capital Outlay:		\$1,591,248	\$461,415	\$1,327,338	\$724,279	\$2,413,675	<b>81.8</b> %
Total Expense Objects:		\$3,319,243	\$3,739,734	\$4,649,326	\$4,748,075	\$6,732,458	<b>44.8</b> %

# **Revenue Detail by Source - Information Systems**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Charges for Services							
Public Charges-Internal Serv	70113- 46199	\$35,750	\$33,000	\$33,000	\$33,000	\$33,000	O%
Total Charges for Services:		\$35,750	\$33,000	\$33,000	\$33,000	\$33,000	0%
Intergovernmental Charges for Services							
I/S City Department Services	70113- 47493	\$1,927,237	\$2,488,128	\$2,858,988	\$2,858,988	\$3,470,783	21.4%
Total Intergovernmental Charges for Services:		\$1,927,237	\$2,488,128	\$2,858,988	\$2,858,988	\$3,470,783	21.4%
Miscellaneous Revenues							
Miscellaneous Revenue	70113- 48900	\$50	\$5,013	\$0	\$151,357	\$0	0%
Total Miscellaneous Revenues:		\$50	\$5,013	\$0	\$151,357	\$0	0%
Other Financing Sources							
Transfer from Cap Projects	70113- 49240	\$838,604	\$1,547,470	\$1,327,338	\$1,590,459	\$2,413,675	81.8%
Total Other Financing Sources:		\$838,604	\$1,547,470	\$1,327,338	\$1,590,459	\$2,413,675	81.8%
Total Revenue Source:		\$2,801,641	\$4,073,610	\$4,219,326	\$4,633,804	\$5,917,458	<b>40.2</b> %

# **BUILDING COMPLEX**

#### John Rooney

Commissioner, Public Works

#### **MISSION STATEMENT**

To responsibly maintain and operate City of Racine owned facilities. We approach our function always considering safety, equity, efficiency, sustainability, and the environment, while focusing on our customers' needs. It is our mission to succeed in whatever fashion our resources allow.

#### **FUNCTION**

The Building Complex team provides maintenance, operational services, access management, regulatory compliance, receiving, and emergency response for City of Racine owned facilities.

#### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- 1. Completion of the Facility Condition Assessment (FCA) based Reveal software.
- 2. Completion of the Central Heating Plant design.

#### **2024 STRATEGIC INITIATIVES**

1. Plan, design and implement 2024 CIP "must do" list to avoid catastrophic equipment and building failure.

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

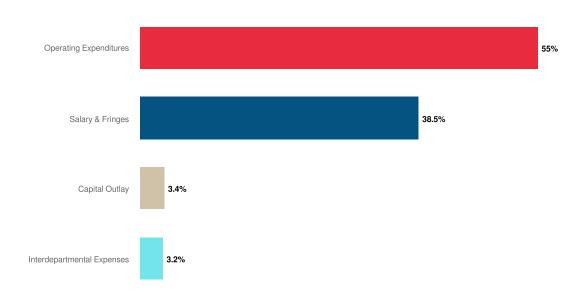
2. Replacement of the 1967 vintage Central Heating Plant. This project will completely upgrade the way we heat City Hall and the Safety Building, adding efficiency and reliability.

# **City Hall & City Hall Annex Lease Contracts/In-Kind Donations**

LESSEE	BUILDING	SQ FOOTAGE LEASED	2023 CURRENT RATE	2024 PROPOSED RATE	2024 MARKET RATE	CUR	2023 RENT RATE (\$)	2024 ROPOSED RATE (\$)	 24 MARKET RATE (\$)	l '	IN-KIND NATION (\$)
Racine Concert Band	Annex	278	1.26	1.32	22.35	\$	350	\$ 367	\$ 6,213	\$	5,846
Racine Symphony	Annex	478	5.62	5.89	22.35	\$	2,686	\$ 2,815	\$ 10,683	\$	7,868
Water & Wastewater	Annex	3958	17.84	18.70	22.35	\$	70,611	\$ 74,000	\$ 88,461	\$	14,461
		497	1.70	1.78	22.35	\$	845	\$ 885	\$ 11,108	\$	10,222
Dept of Coorections	Annex	4370	17.82	18.13	22.35	\$	77,873	\$ 79,228	\$ 97,670	\$	18,441
		344	17.82	18.13	22.35	\$	6,130	\$ 6,237	\$ 7,688	\$	1,452
		1180	17.82	18.13	22.35	\$	21,028	\$ 21,393	\$ 26,373	\$	4,980
Neighborhood Watch	Annex	864	5.62	5.89	22.35	\$	4,856	\$ 5,089	\$ 19,310	\$	14,222
Toys for Tots	Annex	9457	1.21	1.27	22.35	\$	11,443	\$ 11,992	\$ 211,364	\$	199,372
Housing	City Hall	699	20.08	21.04	22.35	\$	14,036	\$ 14,707	\$ 15,623	\$	916
Fair Housing	City Hall	309	20.08	21.04	22.35	\$	6,205	\$ 6,501	\$ 6,906	\$	406
Transit RYDE	City Hall	280	20.08	21.04	22.35	\$	5,622	\$ 5,892	\$ 6,258	\$	366
Parking System	City Hall	250	20.08	21.04	22.35	\$	5,020	\$ 5,261	\$ 5,588	\$	327
Racine County 911	Safety Building	2240	11.58	12.14	22.35	\$	25,939	\$ 27,194	\$ 50,064	\$	22,870
	•	-					TOTAL:	\$ 261,562	\$ 563,309	\$	301,748

#### CITY OF RACINE CITY HALL & CITY HALL ANNEX LEASE CONTRACTS

# **Expenditures by Expense Type - Building Complex**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	70240- 50100	\$737,254	\$759,301	\$861,765	\$773,214	\$916,871	6.4%
Overtime	70240- 50300	\$26,391	\$30,689	\$40,000	\$29,514	\$40,000	0%
Residency	70240- 50400	\$0	\$14,433	\$15,499	\$13,807	\$18,739	20.9%
FICA	70240- 51010	\$55,901	\$57,903	\$70,171	\$58,928	\$71,214	1.5%
WRS	70240- 51100	-\$27,792	-\$12,880	\$62,376	\$112,541	\$64,232	3%
Health Care	70240- 51200	\$252,654	\$238,522	\$247,093	\$247,093	\$263,608	6.7%
Life Insurance	70240- 51300	\$5,639	\$5,984	\$0	\$1,986	\$0	0%
Clothing Allowance	70240- 51600	\$322	\$561	\$900	\$135	\$900	0%
Compensated Absences		-\$27,778	-\$5,201	\$0	-\$2,258	\$0	0%
Total Salary & Fringes:		\$1,022,590	\$1,089,312	\$1,297,804	\$1,234,960	\$1,375,564	6%
Operating Expenditures							
Contracted Services	70240- 52200	\$196,626	\$318,978	\$401,000	\$361,544	\$410,000	2.2%

lame	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Contracted Services	70240- 52200- 10007	\$61,706	\$3,160	\$0	\$0	\$0	0%
Work Supplies	70240- 53200	\$50,987	\$49,945	\$45,000	\$37,351	\$45,000	0%
Work Supplies-COVID	70240- 53200- 10007	\$7,714	\$0	\$0	\$0	\$0	0%
Utilities	70240- 53300	\$735,014	\$762,577	\$780,000	\$777,226	\$818,225	4.9%
External Communication Service	70240- 53360	\$12,741	\$25,652	\$27,250	\$23,739	\$32,000	17.4%
Education/Training/Conferences	70240- 53800	\$1,195	\$1,509	\$5,000	\$554	\$5,000	0%
Travel	70240- 53810	\$0	\$0	\$1,500	\$0	\$1,500	0%
Building Repairs & Maintenance	70240- 54100	\$394,331	\$420,483	\$430,000	\$533,164	\$460,000	7%
Building Repairs & Maintenance	70240- 54100- 10007	\$1,575	\$O	\$0	\$0	\$0	0%
Building Repairs & Maintenance	70240- 54100- 40010	\$51,397	\$0	\$0	\$0	\$0	0%
Equipment Repairs &Maintenance	70240- 54200	\$144,332	\$145,894	\$190,000	\$141,444	\$186,000	-2.1%
Grounds Repairs & Maintenance	70240- 54300	\$0	\$4,630	\$0	\$0	\$0	0%
Depreciation	70240- 56300	\$0	\$6,837	\$18,000	\$1,166	\$6,900	-61.7%
Total Operating Expenditures:		\$1,657,617	\$1,739,665	\$1,897,750	\$1,876,187	\$1,964,625	3.5%
Interdepartmental Expenses							
I/S City Telephone System	70240- 55200	\$2,379	\$2,379	\$2,379	\$2,379	\$2,394	0.6%
I/S Garage Fuel	70240- 55300	\$16,156	\$18,780	\$24,000	\$13,483	\$22,000	-8.3%
I/S Garage Labor	70240- 55310	\$20,425	\$19,781	\$29,000	\$22,762	\$29,000	0%
I/S Garage Materials	70240- 55320	\$11,994	\$12,778	\$15,500	\$16,410	\$15,500	0%
I/S Information Systems	70240- 55400	\$24,103	\$32,815	\$32,126	\$32,126	\$44,614	38.9%
Total Interdepartmental Expenses:		\$75,058	\$86,533	\$103,005	\$87,160	\$113,508	10.2%
Capital Outlay							
Building Improvements	70240- 57200	\$61,145	\$125,773	\$100,000	\$77,415	\$120,300	20.3%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Building Improvements	70240- 57200- 40012	\$0	\$0	\$0	\$51,082	\$0	0%
Equipment	70240- 57300	\$8,669	\$12,793	\$0	\$0	\$0	0%
Total Capital Outlay:		\$69,814	\$138,566	\$100,000	\$128,497	\$120,300	20.3%
Total Expense Objects:		\$2,825,080	\$3,054,077	\$3,398,559	\$3,326,805	\$3,573,997	<b>5.2</b> %

# **Revenue Detail by Source - Building Complex**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Charges for Services							
Public Charges-Internal Serv	70240- 46199	\$181,744	\$190,754	\$219,252	\$187,597	\$131,102	-40.2%
Total Charges for Services:		\$181,744	\$190,754	\$219,252	\$187,597	\$131,102	-40.2%
Intergovernmental Charges for Services							
I/S City Department Services	70240- 47493	\$2,806,718	\$2,940,974	\$3,161,307	\$3,161,307	\$3,435,895	8.7%
Total Intergovernmental Charges for Services:		\$2,806,718	\$2,940,974	\$3,161,307	\$3,161,307	\$3,435,895	8.7%
Miscellaneous Revenues							
Miscellaneous Revenue	70240- 48900	\$1,580	\$9	\$0	\$11	\$100	N/A
Over/Short	70240- 48910	-\$1	\$0	\$0	\$0	\$0	O%
Total Miscellaneous Revenues:		\$1,579	\$9	\$0	\$11	\$100	N/A
Total Revenue Source:		\$2,990,041	\$3,131,738	\$3,380,559	\$3,348,915	\$3,567,097	5.5%

### INSURANCE

#### **MISSION STATEMENT**

To promote, maintain, and improve the health and well-being of those covered by the City's self funded health plan in a fiscally responsible manner.

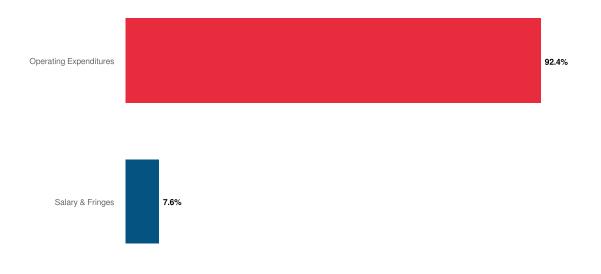
#### **FUNCTION**

The City is self-insured for both medical and prescription for all active employees and pre Medicare retirees. The plan administrators for the self -funded plan are United Health Care (Medical) and CVS (Prescription). The City purchases a Medicare advantage insurance plan for Medicare eligible retirees. There are approximately 534 active employees, and 1,100 retirees and their dependents covered on the City's health plan.

The insurance fund is used to account for all revenues and expenditures associated with the City's health and dental plans for the active and retired employees and their dependents. Expenses captured include medical, dental, prescription, wellness, clinic and administration costs. Revenues captured include active employee and retiree premium contributions, insurance rebates, and interdepartmental charges.

A premium equivalent charge for each covered employee in each department is used to allocate healthcare costs to the individual departments. This is an allocation method used to represent the estimated cost per department based on their employee makeup at the time the budget is developed.

### **Expenditures by Expense Type - Insurance**



Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Salary & Fringes							
Salaries	70312- 50100	\$110,538	\$150,965	\$237,535	\$200,608	\$247,041	4%
Part Time Salaries	70312- 50200	\$643	\$0	\$0	\$0	\$0	0%
Overtime	70312- 50300	\$606	\$186	\$0	\$360	\$O	0%
FICA	70312- 51010	\$43,620	\$48,334	\$21,768	\$56,916	\$56,783	160.9%
WRS	70312- 51100	\$6,996	\$9,365	\$16,152	\$13,661	\$17,046	5.5%
Health Care	70312- 51200	\$52,822	\$53,855	\$53,865	\$53,865	\$56,402	4.7%
Other Benefits	70312- 51700	\$588,240	\$746,838	\$775,000	\$792,419	\$831,750	7.3%
Employee Reimbursement	70312- 51830	\$214,935	\$184,340	\$180,200	\$133,223	\$229,680	27.5%
Total Salary & Fringes:		\$1,018,399	\$1,193,883	\$1,284,520	\$1,251,053	\$1,438,702	12%
Operating Expenditures							
Professional Services	70312- 52100	\$93,686	\$166,080	\$158,500	\$185,997	\$183,700	15.9%
Medicare Advantage Premium	70312- 52115	\$2,362,104	\$2,484,447	\$2,320,200	\$2,378,334	\$2,481,600	7%
Dental Premium	70312- 52125	\$151,138	\$171,724	\$174,000	\$174,856	\$181,020	4%
Stop Loss Premium	70312- 52130	\$683,831	\$753,114	\$780,000	\$788,356	\$840,000	7.7%
Stop Loss Recovery	70312- 52135	\$0	-\$126,435	\$0	-\$566,690	-\$50,000	N/A
Health Claims	70312- 52140	\$7,245,785	\$8,578,933	\$8,400,000	\$10,285,290	\$8,640,000	2.9%
Health Claims Administration	70312- 52145	\$593,726	\$640,249	\$624,000	\$644,392	\$720,000	15.4%
Prescription Claims	70312- 52150	\$1,880,712	\$2,130,238	\$1,920,000	\$2,612,213	\$2,400,000	25%
Clinic Expenses	70312- 52155	\$210,359	\$255,879	\$380,000	\$348,593	\$348,000	-8.4%
Disability Insurance	70312- 52165	\$0	\$69,379	\$78,000	\$115,176	\$168,000	115.4%
Contracted Services	70312- 52200	\$38,760	\$39,870	\$38,800	\$40,073	\$40,500	4.4%
Medicare Part B Reimbursement	70312- 52430	\$1,340,216	\$1,384,407	\$1,372,000	\$1,409,718	\$1,416,000	3.2%
Wellness Program	70312- 53295	\$500	\$5,035	\$20,000	\$16,405	\$32,000	60%
Total Operating Expenditures:		\$14,600,819	\$16,552,919	\$16,265,500	\$18,432,713	\$17,400,820	<b>7</b> %
Total Expense Objects:		\$15,619,218	\$17,746,802	\$17,550,020	\$19,683,765	\$18,839,522	<b>7.3</b> %

# **Revenue Detail by Source - Insurance**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Intergovernmental Charges for Services							
I/S City Department Services	70312- 47493	\$17,677,841	\$17,365,410	\$14,700,000	\$14,779,784	\$15,924,772	8.3%
Total Intergovernmental Charges for Services:		\$17,677,841	\$17,365,410	\$14,700,000	\$14,779,784	\$15,924,772	8.3%
Miscellaneous Revenues							
Employee Contributions	70312- 48510	\$736,562	\$735,972	\$702,000	\$672,963	\$663,000	-5.6%
Retiree Contributions	70312- 48520	\$843,522	\$749,379	\$700,000	\$762,077	\$680,000	-2.9%
Insurance Rebates	70312- 48692	\$643,636	\$944,883	\$480,000	\$850,062	\$640,000	33.3%
Miscellaneous Revenue	70312- 48900	\$0	\$10,000	\$0	\$0	\$0	0%
Over/Short	70312- 48910	\$11	\$0	\$0	\$12	\$0	0%
Total Miscellaneous Revenues:		\$2,223,731	\$2,440,233	\$1,882,000	\$2,285,113	\$1,983,000	5.4%
Other Financing Sources							
Fund Balance Applied	70312- 49300	\$0	\$0	\$968,020	\$0	\$931,750	-3.7%
Total Other Financing Sources:		\$0	\$0	\$968,020	\$0	\$931,750	<b>-3.7</b> %
Total Revenue Source:		\$19,901,572	\$19,805,643	\$17,550,020	\$17,064,898	\$18,839,522	<b>7.3</b> %

## **TELEPHONE SYSTEM**

#### John Rooney

Commissioner, Public Works

#### **MISSION STATEMENT**

To continue with the most cost effective means to provide telephone services to all City facilities.

#### **FUNCTION**

The Telephone System is responsible for providing all land line telephone service and maintenance in all facilities operated by the City of Racine that cannot provide IP related services.

#### SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Continued the current land line service under the existing State bid service rates.

#### **2024 STRATEGIC INITIATIVES**

1. Complete the transition from TI lines (copper) to fiber lines for the TDS MetroCom contract.

#### SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2024

- 1. This is covered by State bid rates, so no changes currently available for this service.
- 2. Complete the TDS MetroCom transition from T1 (copper) lines to fiber.

# **Expenditures by Expense Type - Telephone**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Expense Objects							
Operating Expenditures							
Utilities	70440- 53300	\$1,083	\$2,396	\$0	\$0	\$0	0%
External Communication Service	70440- 53360	\$107,357	\$88,510	\$107,100	\$343,150	\$169,200	58%
Equipment Repairs & Maintenanc	70440- 54200	\$1,602	\$0	\$5,000	\$0	\$5,000	0%
Total Operating Expenditures:		\$110,042	\$90,906	\$112,100	\$343,150	\$174,200	55.4%
Total Expense Objects:		\$110,042	\$90,906	\$112,100	\$343,150	\$174,200	55.4%

# **Revenue Detail by Source - Telephone**

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Revenue Source							
Charges for Services							
Public Charges-Internal Serv	70440- 46199	\$18,586	\$18,847	\$18,252	\$18,252	\$19,761	8.3%
Total Charges for Services:		\$18,586	\$18,847	\$18,252	\$18,252	\$19,761	8.3%

Name	ERP Code	FY2021 Actual	FY2022 Actual	FY2023 Original	FY2023 Actual	FY2024 Adopted	FY2023 Original vs. FY2024 Adopted (% Change)
Intergovernmental Charges for Services							
I/S City Department Services	70440- 47493	\$97,560	\$93,848	\$93,848	\$93,848	\$154,439	64.6%
Total Intergovernmental Charges for Services:		\$97,560	\$93,848	\$93,848	\$93,848	\$154,439	64.6%
Miscellaneous Revenues							
Miscellaneous Revenue	70440- 48900	\$0	\$0	\$0	\$285,980	\$0	0%
Over/Short	70440- 48910	\$0	\$0	\$O	\$0	\$0	0%
Total Miscellaneous Revenues:		\$0	\$0	\$0	\$285,979	\$0	0%
Total Revenue Source:		\$116,146	\$112,695	\$112,100	\$398,079	\$174,200	55.4%

# **SUPPLEMENTAL DATA**

FTE         FTE         FTE         Fund           CITY ADMINISTRATION Mayor         1.00 </th <th>2</th> <th></th> <th>2024 Alloca</th> <th>ation</th> <th></th>	2		2024 Alloca	ation		
CITY ADMINISTRATION         1.00         1.00         1.00         1.00           Mayor         1.00         1.00         1.00         1.00         1.00           City Administrator         1.00         1.00         1.00         1.00         1.00           Youth Employment Officer (Grant Funded LTE)         0.50         0.50         0.50         0.50           Customer Service Representative (PT)         0.50         0.50         0.50         0.50           Communications Director         1.00         1.00         1.00         1.00         1.00           Strategic Initiatives/Community Partnership Manager (Not Funded)         1.00	ral Special	General S	Capital	Enterprise	Internal	
Mayor         1.00         1.00         1.00         1.00           City Administrator         1.00         1.00         1.00         1.00           Community Relations Outreach Coordinator (Grant Funded LTE)         1.00         -         -           Youth Employment Officer (Grant Funded LTE)         0.00         -         -           Outreach & Communications Fellow (Grant Funded LTE)         0.50         0.50         0.00           Costmer Service Representative (PT)         0.50         0.50         0.00           Strategic Initiatives/Community Partnership Manager (Not Funded)         1.00         1.00         1.00           Administrative Assistant         1.00         1.00         1.00         1.00         1.00           Student Intern - Mayor's Office         0.29         0.29         0.29         0.29         0.29         0.29         0.29         0.20         -	d Revenue	Fund R	Projects	:	Service	
City Administrator         1.00         1.00         1.00           Community Relations Outreach Coordinator (Grant Funded LTE)         1.00         -           Outreach & Communications Fellow (Grant Funded LTE)         0.00         -           Outreach & Communications Fellow (Grant Funded LTE)         0.50         0.50         -           Customer Service Representative (PT)         0.50         0.50         0.100         1.00           Strategic Initiatives/Community Partnership Manager (Not Funded)         1.00         1.00         1.00         1.00           Administrative Assistant         1.00         1.00         1.00         1.00         1.00           Student Intern - Mayor's Office         0.29         0.29         0.29         0.29         0.20           Director of Community Safety (Grant Funded)         1.00 <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>						
Community Relations Outreach Coordinator (Grant Funded LTE)         1.00         1.00         -           Youth Employment Officer (Grant Funded LTE)         0.50         0.50         0.50           Customer Service Representative (PT)         0.50         0.50         0.50           Customer Service Representative (PT)         0.50         0.50         0.50           Communications Director         1.00         1.00         1.00         1.00           Strategic Initives/Community Partnership Manager (Not Funded)         1.00         1.00         1.00           Strategic Initives/Community Safetry         0.29         0.29         0.29         0.29         0.29         0.29         0.29         0.00         1.00	- 00.	1.00	-	-	-	
Youth Employment Officer (Grant Funded LTE)       1.00       -       -         Outreach & Communications Fellow (Grant Funded LTE)       0.50       0.50       0.50         Costomer Service Representative (PT)       0.50       0.50       0.50         Communications Director       1.00       1.00       1.00       1.01         Strategic Initiatives/Community Partnership Manager (Not Funded)       1.00       1.00       1.01         Administrative Assistant       1.00       1.00       1.01       1.01         Student Intern - Mayor's Office       0.29       0.29       0.29       0.29       0.29       0.29       0.29       0.29       0.29       0.20       0.01       0.00       1.0	- 00.	1.00		-		
Dutreach & Communications Fellow (Grant Funded LTE)         0.50         0.50         -           Customer Service Representative (PT)         0.50         0.50         0.100           Strategic Initiatives/Community Partnership Manager (Not Funded)         1.00         1.00         1.00           Administrative Assistant         1.00         1.00         1.00         1.00           Student Intern - Mayor's Office         0.29         0.29         0.29         0.29           DEPARTMENT OF COMMUNITY SAFETY         Director of Community Safety (Grant Funded)         1.00         1.00         1.00           Intensive Outreach Specialist (Grant Funded)         1.00         1.00         1.00         1.00           Intensive Outreach Specialist (Grant Funded)         1.00         1.00         1.00         1.00           ATTORNEY'S OFFICE         Intensive Outreach Specialist (Grant Funded)         1.00         1.00         1.00           Assistant City Attorney         1.00         1.00         1.00         1.00         1.00           Addinistrative Assistant         1.00         1.00         1.00         1.00         1.00           Assistant City Attorney         3.00         3.00         3.00         3.00         3.00           Executive Legal Assistant	- 1.00		- (	-		
Customer Service Representative (PT)         0.50         0.50         0.50         0.50           Communications Director         1.00         1.00         1.00         1.00           Strategic Initiatives/Community Partnership Manager (Not Funded)         1.00         1.00         1.01           Strategic Initiatives/Community Partnership Manager (Not Funded)         1.00         1.00         1.01           Strategic Initiatives/Community Partnership Manager (Not Funded)         1.00         1.00         1.01           Strategic Initiatives/Community Safety (Grant Funded)         1.00         1.00         -           DEPARTMENT OF COMMUNITY SAFETY         Director of Community Safety (Grant Funded)         -         -         -           Intensive Outreach Specialist (Grant Funded)         -         -         -         -         -           Total Department of Community Safety         1.00         1.00         1.00         1.00         1.00           Deputy City Attorney         1.00         1.00         1.00         1.00         1.00         1.00           Assistant City Attorney         3.00         3.00         3.00         3.00         3.00           Legal Assistant         1.00         1.00         1.00         1.00         1.00				-	-	
Communications Director         1.00         1.00         1.00         1.00           Strategic Initiatives/Community Partnership Manager (Not Funded)         1.00         1.00         1.00           Administrative Assistant         1.00         1.00         1.00         1.00           Student Intern - Mayor's Office         0.29         0.20         1.00         1.00	- 0.50	-	)			
Strategic Initiatives/Community Partnership Manager (Not Funded)       1.00       1.00       1.00         Addministrative Assistant       1.00       1.00       1.00         Student Intern - Mayor's Office       0.29       0.29       0.29         DEPARTMENT OF COMMUNITY SAFETY       00       1.00       1.00       1.00         Director of Community Safety (Grant Funded)       1.00       1.00       1.00       -         Intensive Outreach Specialist (Grant Funded)       -       -       -       -         Total Department of Community Safety       1.00       3.00       -       -         ATTORNEY'S OFFICE       1.00       1.00       1.00       1.00         City Attorney       1.00       1.00       1.00       1.00         Legal Assistant       1.00       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00       1.00         Legal Assistant       1.00       1.00       1.00       1.00         Assistant Director/Affirmative Action Officer       8.75       8.75       8.75         HUMAN RESOURCES       1.00       1.00       1.00	.50 -	0.50		-	-	
Strategic Initiatives/Community Partnership Manager (Not Funded)       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00         Student Intern - Mayor's Office       0.29       0.29       0.29         DEPARTMENT OF COMMUNITY SAFETY       0       1.00       1.00       1.00         Director of Community Safety (Grant Funded)       1.00       1.00       1.00       -         Intensive Outreach Specialist (Grant Funded)       -       -       -       -         Total Department of Community Safety       1.00       1.00       1.00       1.00         Deputy City Attorney       1.00       1.00       1.00       1.00       1.00         Security Legal Assistant       1.00       1.00       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00       1.00       1.00         Legal Assistant       1.00       1.00       1.00       1.00       1.00         Security Legal Assistant       1.00       1.00       1.00       1.00       1.00         Administrative Assistant       1.00       1.00	- 00.	1.00		-	-	
Administrative Assistant       1.00       1.00       1.00         Student Intern - Mayor's Office       0.29       0.29       0.29         Total Mayors Office       8.29       7.29       5.3         DEPARTMENT OF COMMUNITY SAFETY       Director of Community Safety (Grant Funded)       1.00       1.00       -         Intensive Outreach Specialist (Grant Funded)       -       2.00       -       -         Total Department of Community Safety       1.00       1.00       -       -         ATTORNEY'S OFFICE       -       -       -       -       -         City Attorney       1.00       1.00       1.00       1.00       1.00         Assistant City Attorney       1.00       1.00       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00       1.00       1.00         Part Time Staff       0.75       0.75       0.75       0.75       0.75       0.75         Total Attorney's Office       8.75       8.75       8.75       8.75       8.75       8.75         HUMAN RESOURCES       -       1.00       1.00       1.00       1.00       1.00       1.00         Intern Resources Assistant       1.	- 00.	1.00		-	-	
Total Mayors Office         8.29         7.29         5.           DEPARTMENT OF COMMUNITY SAFETY Director of Community Safety (Grant Funded)         1.00         1.00         -           Director of Community Safety (Grant Funded)         -         2.00         -         -           Total Department of Community Safety         1.00         3.00         -         -         -           ATTORNEY'S OFFICE         -	- 00.	1.00	-	-	-	
Total Mayors Office         8.29         7.29         5.           DEPARTMENT OF COMMUNITY SAFETY Director of Community Safety (Grant Funded)         1.00         1.00         -           Director of Community Safety (Grant Funded)         -         2.00         -         -           Total Department of Community Safety         1.00         3.00         -         -         -           ATTORNEY'S OFFICE         -	.29 -	0.29	-	-	-	
DEPARTMENT OF COMMUNITY SAFETY           Director of Community Safety (Grant Funded)         1.00         1.00         -           Intensive Outreach Specialist (Grant Funded)         -         2.00         -           Total Department of Community Safety         1.00         3.00         -           ATTORNEY'S OFFICE         -         -         -         -           City Attorney         1.00         1.00         1.00         1.00           Assistant City Attorney         3.00         3.00         3.01           Assistant City Attorney         3.00         3.00         3.01           Legal Assistant         1.00         1.00         1.00         1.01           Administrative Assistant         1.00         1.00         1.01         1.01           Administrative Assistant         1.00         1.00         1.01         1.01           Part Time Staff         0.75         0.75         8.75         8.75         8.75           HUMAN RESOURCES         -         1.00         1.00         1.00         1.00           uman Resources Director         1.00         1.00         1.00         1.00         1.00         1.00         1.00         1.00         1.00         1.00	.79 1.50	5.79	- 1	-		
Director of Community Safety (Grant Funded)         1.00         1.00         -           Intensive Outreach Specialist (Grant Funded)         -         2.00         -           Total Department of Community Safety         1.00         3.00         -           ATTORNEY'S OFFICE         -         -         -         -           City Attorney         1.00         1.00         1.00         1.00           Assistant City Attorney         3.00         3.00         3.00         3.00           Assistant City Attorney         3.00         1.00         1.00         1.00           Legal Assistant         1.00         1.00         1.00         1.00           Attorney         0.01         1.00         1.00         1.00           Administrative Assistant         1.00         1.00         1.00         1.00           Administrative Assistant         1.00         1.00         1.00         1.00           Part Time Staff         0.75         0.75         8.75         8.75           Muman Resources Director         1.00         1.00         1.00         1.00           Auger Mittorer         1.00         1.00         1.00         1.00         1.00         1.00         1.00						
Intensive Outreach Specialist (Grant Funded)       -       2.00       -         Total Department of Community Safety       1.00       3.00       -         ATTORNEY'S OFFICE       -       -       -         City Attorney       1.00       1.00       1.00       1.00         Deputy City Attorney       1.00       1.00       1.00       1.00         Assistant City Attorney       3.00       3.00       3.01       3.01         Legal Assistant       1.00       1.00       1.00       1.01         Administrative Assistant       1.00       1.00       1.01       1.01         Administrative Assistant       1.00       1.00       1.01       1.01       1.00       1.01         Administrative Assistant       1.00       1.00       1.00       1.01       1.00       1.01       1.00       1.01       1.00       1.						
Total Department of Community Safety         1.00         3.00         -           ATTORNEY'S OFFICE         -         1.00	1.00	-		-	-	
Total Department of Community Safety         1.00         3.00         -           ATTORNEY'S OFFICE	- 2.00	-	-	-	-	
ATTORNEY'S OFFICE           City Attorney         1.00         1.00         1.00           Deputy City Attorney         1.00         1.00         1.00           Assistant City Attorney         3.00         3.00         3.01           Assistant City Attorney         3.00         1.00         1.00         1.00           Legal Assistant         1.00         1.00         1.00         1.00           Administrative Assistant         1.00         1.00         1.00         1.00           Administrative Assistant         1.00         1.00         1.00         1.00           Part Time Staff         0.75         0.75         0.75         0.75           UMAN RESOURCES         Human Resources Director         1.00         1.00         1.00           Assistant Director/Affirmative Action Officer         1.00         1.00         1.00         1.00           Assistant Director/Affirmative Action Officer         1.00         1.00         1.00         1.00           Senefits Manager         1.00         1.00         1.00         1.00         1.00           Human Resources Generalist         3.00         2.00         2.         1.00         1.00           Yudent Clerical Aide         0.05 <td><u> </u></td> <td><u> </u></td> <td>· _ ·</td> <td></td> <td>-</td>	<u> </u>	<u> </u>	· _ ·		-	
City Attorney       1.00       1.00       1.00         Deputy City Attorney       1.00       1.00       1.00         Assistant City Attorney       3.00       3.00       3.00         Legal Assistant       1.00       1.00       1.00         Executive Legal Assistant       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00         Part Time Staff       0.75       0.75       0.75         Total Attorney's Office       8.75       8.75       8.75         HUMAN RESOURCES       1.00       1.00       1.00       1.00         Human Resources Director       1.00       1.00       1.00       1.00         Assistant Director/Affirmative Action Officer       1.00       1.00       1.00       1.00         Equity Officer       1.00       1.00       1.00       1.00       1.00       1.00         Senefits Manager       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00 <td>- 3.00</td> <td>-</td> <td></td> <td>-</td> <td>-</td>	- 3.00	-		-	-	
City Attorney       1.00       1.00       1.00         Deputy City Attorney       1.00       1.00       1.00         Assistant City Attorney       3.00       3.00       3.00         Assistant City Attorney       3.00       1.00       1.00         Assistant City Attorney       1.00       1.00       1.00         Assistant City Attorney       1.00       1.00       1.00         Executive Legal Assistant       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00         Administrative Assistant       0.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00         Assistant Director/Affirmative Action Officer       1.00       1.00       1.00         Augusty Officer       1.00       1.00       1.00       1.00         Augusty Officer       1.00       1.00       1.00       1.00       1.00         Augusty Officer       1.00       1.00						
Deputy City Attorney       1.00       1.00       1.00         Assistant City Attorney       3.00       3.00       3.00         Legal Assistant       1.00       1.00       1.00         Executive Legal Assistant       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00         Part Time Staff       0.75       0.75       0.75         Total Attorney's Office       8.75       8.75       8.75         HUMAN RESOURCES       1.00       1.00       1.00       1.00         Human Resources Director       1.00       1.00       1.00       1.00         Assistant Director/Affirmative Action Officer       1.00       1.00       1.00       1.00         Equity Officer       1.00       1.00       1.00       1.00       1.00       1.00         Senefits Manager       1.00	00	1.00	_	-	_	
Assistant City Attorney       3.00       3.00       3.00       3.00         Legal Assistant       1.00       1.00       1.00         Executive Legal Assistant       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00         Part Time Staff       0.75       0.75       0.75         Total Attorney's Office       8.75       8.75       8.75         HUMAN RESOURCES       1.00       1.00       1.00       0.0         Human Resources Director       1.00       1.00       1.00       1.00         Isquity Officer       1.00       1.00       1.00       1.00         Iduman Resources Assistant       1.00       1.00       1.00       1.00         Isquity Officer       1.00       1.00       1.00       1.00       1.00         Isquity Officer       1.00						
Legal Assistant       1.00       1.00       1.00         Executive Legal Assistant       1.00       1.00       1.00         Administrative Assistant       1.00       1.00       1.00         Part Time Staff       0.75       0.75       0.75         Total Attorney's Office       8.75       8.75       8.75         HUMAN RESOURCES       1.00       1.00       1.00       0.00         Auman Resources Director       1.00       1.00       1.00       1.00         Aussistant Director/Affirmative Action Officer       1.00       1.00       1.00       1.00         Auman Resources Assistant       1.00       1.00       1.00       1.00       1.00         Ivenefits Manager       1.00       1.00       1.00       1.00       1.00         Ivenefits Coordinator       -       1.00       1.00       1.00       1.00         Ivenfits Coordinator       -       1.00       1.00       1.00       1.00       1.00         Ivenfits Coordinator       -       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00       1.00 <t< td=""><td></td><td>3.00</td><td></td><td>-</td><td>-</td></t<>		3.00		-	-	
Executive Legal Assistant         1.00         1.00         1.00           Administrative Assistant         1.00         1.00         1.00           Part Time Staff         0.75         0.75         0.75           Total Attorney's Office         8.75         8.75         8.75           HUMAN RESOURCES         1.00         1.00         0.00           Assistant Director/Affirmative Action Officer         1.00         1.00         1.00           Auman Resources Director         1.00         1.00         1.00         1.00           Auman Resources Assistant Director/Affirmative Action Officer         1.00         1.00         1.00         1.00           Auman Resources Assistant         1.00         1.00         1.00         1.00         1.00           Auman Resources Assistant         1.00         1.00         1.00         1.00         1.00           Auman Resources Generalist         3.00         2.00         2.         2.         2.00         2.           Auman Resources Generalist         3.00         2.00         2.         2.         2.00         2.           Auman Resources Generalist         0.50         0.50         0.00         2.         2.         2.         2.         2.		1.00				
Administrative Assistant       1.00       1.00       1.00       1.00         Part Time Staff       0.75       0.75       0.75       0.75         HUMAN RESOURCES       8.75       8.75       8.75       8.75         HUMAN RESOURCES       1.00       1.00       0.00       0.00         Assistant Director/Affirmative Action Officer       1.00       1.00       1.00       1.00         Equity Officer       1.00       1.00       1.00       1.00       1.00       1.00         Auman Resources Assistant       1.00				-		
Part Time Staff         0.75			-	-	-	
Total Attorney's Office         8.75         8.75         8.75           HUMAN RESOURCES         1.00         1.00         0.0           Assistant Director/Affirmative Action Officer         1.00         1.00         1.00           Equity Officer         1.00         1.00         1.00         1.00           Banefits Manager         1.00         1.00         1.00         1.00           Human Resources Assistant         1.00         1.00         1.00         1.00           Human Resources Assistant         1.00			-	-	-	
HUMAN RESOURCES           Human Resources Director         1.00         1.00         0.0           Assistant Director/Affirmative Action Officer         1.00         1.00         1.00           Equity Officer         1.00         1.00         1.00         1.00           Banefits Manager         1.00         1.00         1.00         1.00           Human Resources Assistant         1.00         1.00         1.00         1.00           Human Resources Assistant         1.00			· <u> </u>			
Human Resources Director       1.00       1.00       0.0         Assistant Director/Affirmative Action Officer       1.00       1.00       1.00         Equity Officer       1.00       1.00       1.00       1.00         Benefits Manager       1.00       1.00       1.00       1.00         Human Resources Assistant       1.00       1.00       1.00       1.00         Human Resources Assistant       1.00       1.00       1.00       1.00         Human Resources Assistant       1.00       1.00       1.00       1.00       1.00         Human Resources Generalist       -       1.00 <t< td=""><td>./5 -</td><td>8.75</td><td></td><td></td><td></td></t<>	./5 -	8.75				
Assistant Director/Affirmative Action Officer       1.00       1.00       1.00         Equity Officer       1.00       1.00       1.00       1.00         Isenefits Manager       1.00       1.00       1.00       1.00       1.00         Human Resources Assistant       1.00						
Equity Officer       1.00       1.00       1.00       1.00         Benefits Manager       1.00       1.00       1.00       1.00         Human Resources Assistant       1.00       1.00       1.00       1.00         Benfits Coordinator       -       1.00       1.00       1.00         Youth Employment Coordinator (Grant Funded LTE)       -       1.00       -         Human Resources Generalist       3.00       2.00       2.00         Femporary Clerk       0.50       0.50       0.00         Hudent Clerical Aide       0.05       -       -         Bitudent Intern - Human Resources (Grant Funded)       0.01       0.06       -         Total Human Resources       8.56       9.56       7.         COMMON COUNCIL       6.00       6.00       6.00       6.00		0.50	-	-	0.5	
Senefits Manager       1.00       1.00       -         Human Resources Assistant       1.00       1.00       1.00       1.00         Benfits Coordinator       -       1.00		1.00	-	-	-	
Human Resources Assistant       1.00       1.00       1.00       1.00         Benfits Coordinator       -       1.00       1.00       1.00       1.00         Youth Employment Coordinator (Grant Funded LTE)       -       1.00       -       1.00       -         Human Resources Generalist       3.00       2.00       2.00       2.00       2.00       2.00       2.00       2.00       0.00		1.00	-	-	-	
Benfits Coordinator       -       1.00       1.00         Youth Employment Coordinator (Grant Funded LTE)       -       1.00       -         Human Resources Generalist       3.00       2.00       2.00       2.00         Temporary Clerk       0.50       0.50       0.00       0.05       -       -         Student Clerical Aide       0.05       -			-	-	1.00	
Youth Employment Coordinator (Grant Funded LTE)       -       1.00       -         Human Resources Generalist       3.00       2.00       2.00         Temporary Clerk       0.50       0.50       0.00         Outdent Clerical Aide       0.05       -       -         Student Intern - Human Resources (Grant Funded)       0.01       0.06       -         Total Human Resources       8.56       9.56       7.         COMMON COUNCIL       Alders (0.5 FTE)       6.00       6.00       6.00		1.00	-	-	-	
Human Resources Generalist       3.00       2.00       2.         Temporary Clerk       0.50       0.50       0.         Student Clerical Aide       0.05       -       -         Student Intern - Human Resources (Grant Funded)       0.01       0.06       -         Total Human Resources       8.56       9.56       7.         COMMON COUNCIL       6.00       6.00       6.00       6.00		1.00	-	-	-	
Temporary Clerk         0.50	- 1.00		0 -	-	-	
Student Clerical Aide     0.05     -     -       Student Intern - Human Resources (Grant Funded)     0.01     0.06     -       Total Human Resources     8.56     9.56     7.       COMMON COUNCIL     Alders (0.5 FTE)     6.00     6.00     6.00		2.00	-	-	-	
Student Intern - Human Resources (Grant Funded)       0.01       0.06       -         Total Human Resources       8.56       9.56       7.         COMMON COUNCIL       Alders (0.5 FTE)       6.00       6.00       6.00		0.50	-	-	-	
Total Human Resources         0.001 <th 0.001<<="" td=""><td></td><td></td><td>-</td><td>-</td><td>-</td></th>	<td></td> <td></td> <td>-</td> <td>-</td> <td>-</td>			-	-	-
COMMON COUNCIL Alders (0.5 FTE) 6.00 6.00 6.	- 0.06				-	
Alders (0.5 FTE) 6.00 6.00 6.	7.00 1.06	7.00	<u> </u>		1.50	
Alders (0.5 FTE) 6.00 6.00 6.						
	5.00 -	6.00	-	-	-	
Alders-WRS (0.5 FTE) 1.50 1.50 1.		1.50	-	-	-	
		7.50	_	_		

				3			
	2023	2024	General	Special	024 Allocat Capital	Enterprise	Internal
	FTE	FTE	Fund	Revenue	Projects	enterprise	Service
FINANCE DEPARTMENT							
Finance Director/Treasurer	1.00	1.00	1.00	-	-	-	-
Assistant Finance Director/Assistant Treasurer	1.00	1.00	1.00	-	-	-	-
City Clerk/Treasury Manager	1.00	-	-	-	-	-	-
Assistant City Clerk/Assistant Treasury Manager	1.00	-	-	-	-	-	-
Purchasing Agent	1.00	1.00	1.00	-	-	-	-
Payroll Manager	1.00	1.00	1.00	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-	-
Accountant	2.00	2.00	2.00	-	-	-	-
Accountant (Grant Funded)	1.00	1.00	-	1.00	-	-	-
Financial Empowerment Coordinator (Grant Funded)	1.00	1.00	0.50	0.50			
Finance Data Technician	3.00	3.00	3.00	-	-	-	-
Customer Service Specialist	5.00	-	-	-	-	-	
	19.00	12.00	10.50	1.50	-	-	-
Total Finance Department	19.00	12.00	10.50	1.50	-	-	-
CUSTOMER SERVICE DEPARTMENT							
Customer Service							
City Clerk/Director of Customer Service	-	1.00	1.00	-	-	-	-
Deputy City Clerk/Customer Service	-	1.00	1.00	-	-	-	-
Customer Service Lead	-	4.00	4.00	-	-	-	-
Customer Service Specialist		6.00	6.00	-	-	-	-
		12.00	12.00	-	-	-	-
Flortions							
<u>Elections</u> Poll Worker	1.16	1.70	1.50				
Temporary - Election Communications	1.10	0.30	0.30	-	-	-	-
Temporary - Election's Office	1.50	1.50	1.50	_	_		_
remporary - Election's once							
	2.66	3.50	3.30				
Total Customer Service Department	2.66	15.50	15.30		-		-
COMMUNITY DEVELOPMENT							
<u>City Development Office/Planning</u>							
Director of City Development	1.00	1.00	0.90	0.10	-	-	-
Assistant Director of City Development	1.00	1.00	0.90	0.10	-	-	-
Executive Administrative Assistant/Support Staff Supervisor	-	1.00	1.00	-	-	-	-
Support Services Technician	-	1.00	0.75	0.25	-	-	-
Planning Manager	1.00	1.00	1.00	-	-	-	-
Planning Intern (Grant Funded)	-	0.50	-	0.50	-	-	-
Associate Planner/Deputy Zoning Administrator	-	1.00	1.00	-	-	-	-
Associate Planner/Brownfield Administrator	2.00	1.00	1.00				
	5.00	7.50	6.55	0.95			
Project Management/Support Services Division							
Support Services Manager	1.00	-	-				
Support Services Technician-Assessment	-	-	-				
Support Services Technician-Building/NED	1.00	-	-				
Support Services Technician-Housing	1.00	-	-	-	-	-	-
Support Services Technician-CDA	1.00	-	-	-	-	-	-
	4.00	-	-	-	-	-	-

				2	024 Allocation Capital Enterprise Projects		
	2023	2024	General	Special			Internal
	FTE	FTE	Fund	Revenue	Projects		Service
Housing and Community Development Division							
Manager of Economic Development and Housing (Grant Funded)	-	1.00	-	1.00	-	-	-
Community Development Compliance Specialist (Grant Funded)	1.00	1.00	-	1.00	-	-	-
Community Development Specialist	1.00	-	-	-	-	-	-
Real Estate Manager (Grant Funded)	1.00	-	-	-	-	-	-
Neighborhood Investment Manager (Grant Funded)	1.00	-	-	-	-	-	-
Contracts & Grants Coordinator I (Grant Funded)	-	1.00	-	1.00	-	-	-
Contracts & Grants Coordinator II (Grant Funded)	-	1.00	-	1.00	-	-	-
Economic Development Project Coordinator Construction Coordinator (Grant Funded)	1.00	1.00 1.00	1.00 0.25	0.75			_
Consumer Lending Specialist (Grant Funded)	1.00	1.00	0.25	0.75	-	_	_
	6.00	7.00	1.50	5.50			
Ruilding and Code Compliance Division	0.00	7.00	1.50				
<u>Building and Code Compliance Division</u> Chief Building Inspector	1.00	1.00	1.00				
Building Inspector III	1.00	2.00	2.00	-	-	-	-
Building Inspector II	2.00	1.00	1.00		-	-	-
Electrical Inspector II	1.00	1.00	1.00		-	-	-
Plumbing Inspector II	1.00	1.00	1.00	-	-	-	-
	6.00	6.00	6.00				-
Assessment Division	0.00	0.00	0.00				
Chief Assessor	1.00	1.00	1.00			_	_
Real Estate Assessor II	3.00	3.00	3.00		_		
Assessment Technician	1.00	1.00	1.00	-	-	-	-
	5.00	5.00	5.00	<u> </u>			
Naishbashaad Enhansament Division	5.00	5.00	5.00				
<u>Neighborhood Enhancement Division</u> Manager of Neigbhorhood Enhancement	1.00	1.00		1.00			
Seasonal Code Compliance Inspector (2)	0.77	0.70		0.70	-		-
Code Enforcement Inspector (Grant Funded)	9.00	9.00		9.00	-	-	-
	10.77	10.70	-	10.70	-		-
Total Community Development	36.77	36.20	19.05	17.15	-	-	-
HEALTH DEPARTMENT							
Public Health Administrator	1.00	1.00	1.00	-	-	-	-
Deputy Public Health Administrator	1.00	1.00	1.00	-	-	-	-
Director of Community Health Office of Violance Prevention Manager (Grant Funded LTE)	-	1.00	1.00	-	-	-	-
Community Health Coordinator/Public Health Educator (Grant Funded)	1.00 1.00	1.00	0.91	0.09	-	-	-
Public Health Educator I	2.00	2.00	2.00	0.05		-	-
Public Health Educator I (Grant Funded LTE)	1.00	2.00	-	-		-	-
Well Woman Program Coordinator (Grant Funded LTE)	-	1.00	-	1.00	-	-	-
Epidemiologist/Emergency Preparedness Coordinator (Grant Funded)	1.00	1.00	0.84	0.16	-	-	-
Environmental Health Coordinator/Sanitarian II	1.00	1.00	1.00	-	-	-	-
Director of Environmental Health	1.00	1.00	1.00	-	-	-	-
Sanitarian I	1.00	-	-	-	-	-	-
Sanitarian II	2.00	-	-	-	-	-	-
Sanitarian	-	3.00	3.00	-	-	-	-
Public Health Nurse	5.00	5.00	4.00	1.00	-	-	-
Public Health Nurse - Part Time	1.25	1.25	1.25	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-	-
Technical Assistant	-	1.00	1.00	-	-	-	-
Reimbursement Specialist	-	1.00	1.00	-	-	-	-
Fechnical Assistant (Grant Funded LTE)	-	1.00	-	1.00			
Clerk/Typist II	3.00	-	-	-	-	-	-
Clerk/Typist II (Grant Funded LTE)	1.00	-	-	-	-	-	-
Research Assistant III	1.00	1.00	0.56	-	-	0.44	-
Research Assistant II	1.00	1.00	0.46	-	-	0.54	-
Research Assistant - Interns (Grant Funded) Laboratory Services Coordinator (Grant Funded)	2.75	2.75	- 0.25	2.75	-	-	-
	1.00	1.00	0.25	0.75			
Total Health Department	30.00	29.00	21.27	6.75	-	0.98	-

					024 Allocat	-	
	2023 FTE	2024 FTE	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
		112	Tunu	Revenue	riojecia		Jervice
FIRE DEPARTMENT							
Fire Chief	1.00	1.00	1.00	-	-	-	-
Assistant Fire Chief - Fire Prevention and Special Projects	1.00	1.00	1.00				
Battalion Chief	3.00	3.00	3.00	-	-	-	-
Division Chief - EMS and Paramedic Training	1.00	1.00	1.00	-	-	-	-
Division Chief - Fire Suppression and Technical Rescue Training	1.00	1.00	1.00	-	-	-	-
Captain - Paramedic	4.00	4.00	4.00	-	-	-	-
Captain - Fire Prevention Bureau	1.00	1.00	1.00	-	-	-	-
Captain	6.00	6.00	6.00	-	-	-	-
Lieutenant - Paramedic	8.00	8.00	8.00	-	-	-	-
Lieutenant - Fire Prevention Bureau	3.00	3.00	3.00	-	-	-	-
Lieutenant	12.00	12.00	12.00	-	-	-	-
Driver/Operator - Paramedic	12.00	12.00	12.00	-	-	-	-
Driver/Operator	21.00	21.00	21.00	-	-	-	-
Private	54.00	51.00	51.00	-	-	-	-
Private Paramedic	-	1.00	1.00		-	-	-
Private Rescue	-	2.00	2.00	-	-	-	-
Private (Grant Funded)	9.00	9.00	-	9.00	-	-	-
Fleet Maintenance Supervisor	1.00	1.00	1.00	-	-	-	
Executive Assistant-Chief Office	1.00	1.00	1.00				
Administrative Assistant-Part Time	-	0.50	0.50		_		-
Administrative Assistant Part Time	1.00	1.00	1.00	-	-	-	-
Administrative Assistant II	1.00	1.00	1.00				
Firefighter Intern (Grant Funded)		1.00	1.00	1.00			
Total Fire Department	0.75	142.50	132.50	10.00			
RADIO COMMUNICATIONS RESOURCES							
Radio Technician I (Not Funded)	1.00	1.00					
Radio Systems Administrator	-	1.00				1.00	
Radio Technician II	1.00	-		-	-	1.00	-
Total Radio Communications	2.00	2.00	-	-	-	2.00	-
POLICE DEPARTMENT							
Sworn Force							
Chief of Police	1.00	1.00	1.00			-	
Assistant Chief of Police	1.00	1.00	1.00	-			
Deputy Chief of Police	3.00	3.00	3.00				
LIEUTENANT	12.00	12.00	12.00				
SERGEANT	24.00	24.00	24.00				
INVESTIGATOR	32.00	32.00	32.00				
				-	-	_	-
TRAFFIC INVESTIGATOR	5.00	5.00	5.00	-	-	-	-
CRIMINALIST	3.00	3.00	3.00	-	-	-	-
POLICE OFFICER (ARPA FUNDED)	6.00	6.00	6.00		-	-	-
POLICE OFFICER	109.00	109.00	109.00				
	196.00	196.00	196.00		-		-
Civilians							
Customer Service Manager	1.00	1.00	1.00	-	-	-	-
Support Services Manager	1.00	-	-	-	-	-	-
Support Services Director	-	1.00	1.00	-	-	-	-
Public Safety IT Systems Manager	1.00	-	-	-	-	-	-
Administrative Assistant-Crime Analysis/NIBIN	-	1.00	1.00	-	-	-	-
Police Customer Service Representative	6.00	5.00	5.00	-	-	-	-
Records Specialist	-	1.00	1.00				
Executive Administrative Assistant-Chief of Police	1.00	1.00	1.00	-	-	-	-
Trama Service Counsler	1.00	1.00	-	-	-	-	1.0
Abandoned Vehicle	1.00	1.00	1.00	-	-	-	-
Evidence Property Clerk	2.00	2.00			-	-	-
	2.00	2.00	2.00				

				2024 Allocation			
	2023	2024	General	Special	Capital	Enterprise	Internal
	FTE	FTE	Fund	Revenue	Projects		Service
Clerk IV	3.00	3.00	3.00	'			
Clerk/Typist IV-Purchasing	1.00	1.00	1.00	-	-	-	-
Secretary II	1.00	1.00	1.00	-	-	-	-
Crime Analyst	1.00	1.00	1.00	-	-	-	-
Identification Assistant	1.00	1.00	1.00	-	-	-	-
Clerk/Typist II - Records	4.00	3.00	3.00	-	-	-	-
Clerk/Typist II - Warrant Clerk	1.00	-	-	-	-	-	-
Clerk/Typist II - Subpoena Clerk	1.00	1.00	1.00	-	-	-	-
Court Clerk I	1.00	1.00	1.00	-	-	-	-
Cadets (4 Cadets)	1.00	1.00	1.00	-	-	-	-
Crossing Guard	7.75	7.75	7.75	-	-	-	-
Crossing Guard - WRS	0.62	0.62	0.62	-	-	-	-
Crossing Guard - Relief	0.32	0.32	0.32	-	-	-	-
Community Service Officer Supervisor	1.00	1.00	1.00	-	-	-	-
Community Service Officer	3.00	5.00	5.00	-	-	-	-
	41.69	41.69	40.69	-	-	-	1.00
Total Police Department	237.69	237.69	236.69	-	-	-	1.00
TRANSIT							
Transit and Mobility Director	1.00	1.00	-	-	-	1.00	-
Administrative Assistant	1.00	-	-	-	-	-	-
Transit Compliance Specialist	-	1.00	-	-	-	1.00	-
Transit General Manager	1.00	1.00	-	-	-	1.00	-
Transit Human Resources Manager	1.00	1.00	-	-	-	1.00	-
Bus Operations Manager	1.00	1.00	-	-	-	1.00	-
Bus Operations Supervisor	2.00	2.00	-	-	-	2.00	-
Bus Office Administrator	1.00	1.00	-	-	-	1.00	-
Bus Operator	38.00	43.00	-	-	-	43.00	-
Bus Operator Part Time	11.50	6.00	-	-	-	6.00	-
Lead Dispatcher	1.00 2.00	1.00	-	-	-	1.00	-
Dispatch Grounds Maintenance	1.00	2.00 1.00	-	-	-	2.00 1.00	-
Mechanic	5.00	5.00	-		-	5.00	-
Lead Mechanic Helper	1.00	1.00	-	-	-	1.00	-
Mechanic Helper	1.50	1.50	_		_	1.50	
Maintenance Clerk	1.00	1.00	-	_	-	1.00	-
Paratransit Dispatch	1.00	1.00	-	_	-	1.00	-
Paratransit Driver Part Time (7)	4.00	3.50	-	-	-	3.50	-
Bus Cleaner	0.50	0.50				0.50	
Security Part Time	1.00	1.00	-	-	-	1.00	-
Total Transit	76.50	75.50	-	-	-	75.50	-
DEPARTMENT OF PUBLIC WORKS							
DPW Administration	1.00	1.00	0.75	0.15		0.10	
Commissioner of Public Works Assistant Commissioner of Public Works	1.00	1.00	0.75	0.15	-	0.10	0.00
Assistant Commissioner of Public Works City Engineer	1.00 1.00	1.00 1.00	0.09	0.40	0.30	0.15	0.06
							-
Administrative Assistant	1.00	1.00	0.70	0.15	- 1.27	0.15	
Environmine Department	4.00	4.00	1.57	0.70	1.27	0.40	0.06
Engineering Department							
CIVIL ENGINEER IV	3.00	3.00	-	-	2.00	1.00	-
CIVIL ENGINEER I or II	2.00	2.00	-	-	2.00	-	-
ENGINEERING TECHNICIAN III	1.00	1.00	-	-	1.00	-	-
ENGINEERING TECHNICIAN II	3.00	3.00	-	-	3.00	-	-
ENGINEERING TECHNICIAN I	-	-	-	-	-	-	-
STUDENT ENGINEERING INTERN	0.15	0.15	-	-	-	0.15	-
CONSTRUCTION INSPECTOR	1.99	2.00		-	2.00		
	11.14	11.15	-	-	10.00	1.15	-

				2024 Allocation ral Special Capital Enterprise				
	2023	2024	General	Special	Capital	Enterprise	Internal	
	FTE	FTE	Fund	Revenue	Projects		Service	
City Electricians								
ELECTRICIAN II	1.00	1.00	0.50	0.05	-	0.04	0.41	
ELECTRICIAN	3.00	3.00	1.50	0.15	-	0.12	1.23	
	4.00	4.00	2.00	0.20	-	0.16	1.64	
Streets, Traffic Regulation and Solid Waste								
Superintendent of Street Maintenance and Solid Waste	1.00	1.00	0.61	0.34	-	0.05	-	
Labor Supervisor	4.00	4.00	1.33	0.67	-	2.00	-	
Labor Supervisor - General Maintenance	1.00	1.00	0.50	-	-	0.50	-	
Truck Driver - Street Maintenance	24.00	24.00	16.00	3.00	-	5.00		
Truck Driver - Solid Waste	36.00	36.00	30.00	6.00	-	-	-	
General Maintenance Construction Worker	4.00	4.00	2.00	-	-	2.00	-	
Street Sweeper Operator	5.00	5.00	-	-	-	5.00	-	
Sign Mechanic	2.00	2.00	2.00	-	-	-	-	
Office Coordinator	2.00	-	-	-	-	-	-	
Student Truck Driver Street Maintenance	0.45	0.45	0.45	-	-	-	-	
Student Labor Street Maintenance	1.20	1.20	0.73	-	-	0.47	-	
	80.65	78.65	53.62	10.01	-	15.02	-	
Equipment Maintenance Internal Service Fund								
FLEET MANAGER	1.00	1.00	-	-	-	-	1.00	
FLEET MAINT SUPV -DPW	1.00	1.00	-	-	-	-	1.00	
WELDER/MECHANIC	3.00	3.00	-	-	-	-	3.00	
TRUCK MECHANIC II	1.00	1.00	-	-	-	-	1.00	
TRUCK MECHANIC I	9.00	9.00	-	-	-	-	9.00	
AUTO MAINTENANCE MECHANIC	2.00	2.00	-	-	-	-	2.00	
EQUIPMENT WASHER GREASER	1.00	1.00	-	-	-	-	1.00	
GARAGE WORKER	1.00	1.00	-	-	-	-	1.00	
STOCK ROOM CLERK	2.00	2.00	-	-	-	-	2.00	
OFFICE COORDINATOR EQU MAINT	1.00	1.00	-	-	-	-	1.00	
STUDENT TRK DRIVER EQUIP MAINT	0.23	0.23	-	-	-	-	0.23	
	22.23	22.23	-	-	-	-	22.23	
Building Complex Internal Service Fund								
Facilities Manager	1.00	1.00	-	-	0.40	-	0.60	
Maintenance Supervisor	1.00	1.00	-	-	-	-	1.00	
Senior Building Complex Maintenance Worker	1.00	1.00	-	-	-	-	1.00	
Building Complex Maintenance Worker	4.00	4.00	-	-	-	-	4.00	
Plumber	1.00	1.00	-	-	-	-	1.00	
Electrician	1.00	1.00	-	-	-	-	1.00	
Carpenter	1.00	1.00	-	-	-	-	1.00	
HVAC Mechanic	1.00	1.00					1.00	
	11.00	11.00	-	-	0.40	-	10.60	
Total Department of Public Works	133.02	131.03	57.19	10.91	11.67	16.73	34.53	
DEPARTMENT OF PARKS, RECREATION AND CULTURAL SERVICES								
Parks and Recreation Administration								
Parks, Recreation and Cultural Services Director	1.00	1.00	1.00	-	-		-	
Administrative Assistant	1.00	1.00	1.00	-	-		-	
Secretary I	2.00	2.00	2.00	-	-	-	-	
	4.00	4.00	4.00					
	4.00	4.00	4.00					

				2024 Allocation			
	2023	2024	General	Special	Capital	Enterprise	Internal
	FTE	FTE	Fund	Revenue	Projects		Service
Parks Department							
Superintendent - Parks Maintenance	1.00	1.00	1.00	-	-	-	-
Labor Supervisor I - Parks	2.00	2.00	2.00	-	-	-	-
Parks and Facilities Specialist	-	-	-	-	-	-	-
Parks Equipment Mechanic I	1.00	1.00	1.00	-	-	-	-
Equipment Operator	11.00	11.00	11.00	-	-	-	-
Long Seasonal - Parks	12.92	12.92	10.46	-	-	2.46	-
Students Truck Drivers - Parks	1.54	1.54	1.16	-	-	0.38	-
Arborist	7.00	7.00	-	-	-	7.00	-
Labor Supervisor II - Forestry	1.00	1.00	-	-	-	1.00	-
Student Interns - Arborist	-	-	-	-	-	-	-
	37.46	37.46	26.62	-	-	10.84	-
Recreation Department							
Superintendent - Recreation and Cultural Services	1.00	1.00	1.00	-	-	-	-
Adult Youth Services Coordination	1.00	1.00	1.00	-	-	-	-
Recreation Specialist: Marketing	1.00	1.00	1.00	-	-	-	-
Recreation Specialist	0.62	0.92	0.92	-	-	-	-
Community Center Specialist I - Recreation	0.33	1.23	1.23	-	-	-	-
Community Center Specialist I - Recreation - WRS	0.04	0.04	0.04	-	-	-	-
Community Center Specialist II - Recreation	0.12	0.01	0.01	-	-	-	-
Lifeguard Supervisor	0.40	0.53	0.53	-	-	-	-
Lead Head Lifeguard - WRS	0.56	0.27	0.27	-	-	-	-
Head Lifeguard	0.27	0.27	0.27	-	-	-	-
Lifeguard	4.80	5.49	5.49	-	-	-	-
Playground Leader	7.70	7.13	4.71	2.42	-	-	-
Playground Specialist I	0.94	1.42	1.42	-	-	-	-
Program Leader	0.28	0.56	0.56	-	-	-	-
Program Specialist I	0.06	0.01	0.01	-	-	-	-
Program Supervisor - Main Gallery	0.04	0.04	-	0.04	-	-	-
Artist Assistant - Main Gallery	0.09	0.14	-	0.14	-	-	-
Young Artist - Main Gallery	0.99	0.99	-	0.99	-	-	-
Recreation Program Coordinator I	0.13	0.31	0.31	-	-	-	-
Recreation Program Coordinator III	0.50	0.95	0.95	-	-	-	-
Referees - Adult Basketball	0.27	0.32	0.32	-	-	-	-
Sports Facility Supervisor I	0.83	0.87	0.87	-	-	-	-
Timer - Scorer	0.67	0.73	0.73	-	-	-	-
Umpire - Adult Slow Pitch 12 inch	0.66	0.63	0.63	-	-	-	
Volleyball Official - Adult	0.22	0.22	0.22	-	-	-	-
Youth Basketball Referee I	0.20	0.22	0.22	-	-	-	-
Youth Basketball Referee II	0.19	0.01	0.01	-	-	-	-
	23.91	26.31	22.72	3.59	-		-
Cemetery							
Labor Supervisor I - Cemetery	1.00	1.00	-	1.00	-	-	-
Office Manager	1.00	1.00	-	1.00	-	-	-
-	2.00	2.00		2.00	-		
Community Contars	2.00	2.00		2.00			
Community Centers	1.00	1.00	1.00				
Community Center Recreation Supervisor Lead	1.00	1.00	1.00 2.46	-	-	-	-
Chavez - Community Center Specialist I	1.50	2.46		-	-	-	-
Chavez - Community Center Specialist II Chavez - Community Center Specialist II - WRS	1.19 0.92	0.08	0.08	-	-	-	-
				-	-	-	-
Humble - Community Center Specialist I	0.38	0.55	0.55	-	-	-	-
Humble - Community Center Specialist II	0.50	1.01	1.01	-	-	-	-
Humble - Community Center Specialist II - WRS	0.38 1.00	0.38	0.38 1.00	-	-	-	-
King - Community Center Recreation Supervisor				-	-	-	-
King - Community Center Specialist I	1.69 0.75	1.55 2.13	1.55 2.13	-	-	-	-
King - Community Center Specialist II		2.13	2.13	-	-	-	-
King - Community Center Specialist II - WRS	1.00	-	-	-	-	-	-

			2024 Allocation					
	2023	2024	General	Special	Capital	Enterprise	Internal	
	FTE	FTE	Fund	Revenue	Projects	. [	Service	
Bryant - Community Center Recreation Supervisor	1.00	1.00	1.00	-	-		-	
Bryant - Community Center Specialist I	1.93	2.34	2.34	-	-	-	-	
Bryant - Community Center Specialist II	1.50	0.95	0.95	-		-	-	
Bryant - Community Center Specialist II - WRS	0.88	-	-	-	-	-	-	
Tyler Domer - Community Center Recreation Supervisor	1.00	1.00	1.00					
Tyler Domer - Community Center Specialist I	0.13	0.61	0.61					
Tyler Domer - Community Center Specialist I	0.10	1.41	1.41					
Tyler Domer - Community Center Specialist II - WRS	1.36		-	-	-	-	_	
Tyter bonter community center opecialisen witho	18.81	17.47	17.47	-		-		
Total Department of Parks and Recreation	86.18	87.24	70.81	5.59	-	10.84	-	
LIBRARY								
Executive Director	1.00	1.00	-	1.00	-	-	-	
Deputy Director	1.00	1.00	-	1.00	-	-	-	
Administrative Assistant	1.00	1.00	-	1.00	-	-	-	
Adult Services Supervisor	1.00	1.00	-	1.00	-	-	-	
Adult Services Assistant	0.75	0.75	-	0.75	-	-	-	
Youth Services Supervisor	1.00	1.00	-	1.00	-	-	-	
Technology Team Associate	1.00	1.00	-	1.00	-	-	-	
Youth Services Specialist	0.50	0.50	-	0.50	-	-	-	
Technology Team Assistant	0.68	0.68	-	0.68	-	-	-	
Public Safety Specialist	1.00	1.00	-	1.00	-	-	-	
PT Custodian	0.38	-	-	-	-	-	-	
Bookmobile Driver	1.25	0.80	-	0.80	-	-	-	
Bookmobile Supervisor	1.00	1.00	-	1.00	-	-	-	
Bookmobile Assistant	0.25	1.00	-	1.00	-	-	-	
Circulation Clerk I	7.60	7.30	-	7.30	-	-	-	
Circulation Clerk II	0.75	0.39	-	0.38	-	-	-	
Circulation & Technology Supervisor	1.00	1.00	-	1.00	-	-	-	
Head of Business Development	1.00	1.00	-	1.00	-	-	-	
Home Delivery Coordinator	0.70	0.70	-	0.70	-	-	-	
Innovations Intern	0.75	1.13	-	1.13	-	-	-	
Librarian II	5.00	4.00	-	4.00	-	-	-	
Head of Digital Services and Innovation	1.00	1.00	-	1.00	-	-	-	
Digital Services and Innovation Associate	1.00	1.00	-	1.00	-	-	-	
Library Assistant	6.00	6.00	-	6.00	-	-	-	
Library Associate	1.00	1.00	-	1.00	-	-	-	
Business Manager	1.00	1.00	-	1.00	-	-	-	
Library Social Worker	1.00	1.00	-	1.00	-	-	-	
Outreach and Marketing Assistant	0.88	1.00	-	1.00	-	-	-	
Processing Clerk I	0.70	0.70	-	0.70	-	-	-	
Public Service Associate	1.13	3.38		3.38	-	-	-	
Public Services & Program Library Supervisor	1.00	1.00	-	1.00	-	-	-	
Stationary Engineer	1.00	1.00	-	1.00	-	-	-	
Van Driver	0.65	0.65	-	0.65	-	-	-	
Total Library	44.97	45.97		45.97				
MUNICIPAL COURT								
Municipal Judge	0.50	0.50	-	0.50	-	-	-	
Court Clerk I	1.50	1.50	-	1.50	-	-	-	
Court Clerk II	1.00	1.00	-	1.00	-	-	-	
Total Municipal Court	3.00	3.00	-	3.00	-	-	-	

			2024 Allocation				
	2023	2024	General	Special	Capital	Enterprise	Internal
	FTE	FTE	Fund	Revenue	Projects		Service
INFORMATION TECHNOLOGY							
Chief Information Officer	1.00	1.00	-	-	-	-	1.00
Infrastructure Manager	1.00	1.00	-	-	-	-	1.00
MIS Manager	1.00	1.00	-	-	-	-	1.00
Data Analyst	1.00	1.00					1.00
Data Quality Technician	1.00	1.00					1.00
Network System Admin	1.00	1.00	-	-	-	-	1.00
GIS Specialist	1.00	1.00	-	-	-	-	1.00
Help Desk Technician I-III	-	4.00					4.00
Workstation Support Technician	3.00	-	-	-	-	-	-
Workstation Support Technician-Public Safety	1.00	-	-	-	-	-	-
Student Intern (Grant Funded)	0.70	6.00	-	6.00	-	-	-
Help Desk Technician Intern	0.50	0.50	-	-	-	-	0.50
Administraive Assistant	1.00	1.00	-	-	-	-	1.00
Total Information Technology	13.20	18.50		6.00	-		12.50
City Total (Excluding Water and Wastewater Utilities)	860.84	872.23	592.35	112.43	11.67	106.05	49.53

2024 Fee Schedule and Comparison to Prior Years								
	2022	2023	2024		Chang			
FINANCE DEPARTMENT								
Treasury								
NSF-Returned check Fee	35.00	35.00	35.00	\$	-			
Check Stop Payment	25.00	25.00	25.00	\$				
Check Reissue Fee	10.00	10.00	10.00	\$				
Payroll								
Child Support Withholding fee (per check)	3.00	3.00	3.00	\$	-			
City Clerk								
Tax Search Fee	40.00	40.00	45.00	\$	5.00			
Tax Search Email or Fax Results	1.00	1.00	5.00	\$	4.00			
Tax Search Fee (Rush)	55.00	55.00	60.00	\$	5.00			
Class "A"-Beer	100.00	100.00	100.00	Ş	-			
Class "B"-Beer	100.00	100.00	100.00	\$				
"Class C"- Wine Restaurant	100.00	100.00	100.00	\$	-			
"Class B"-Clubs	100.00	100.00	100.00	\$				
Class B-Short Term	10.00	10.00	10.00	\$	-			
Class B- Wine/ Beer Walk	10.00	10.00	10.00	\$	-			
Provisional Operator	15.00	15.00	15.00	\$	-			
Class B- Temp Extension of Premise	10.00	10.00	10.00	\$				
Class D-Bartenders (2 Year License)	75.00	75.00	75.00	\$				
"Class A"-Liquor Stores	500.00	500.00	500.00	\$	-			
"Class B"-Liquor Taverns	500.00	500.00	500.00	\$	-			
"Class B" Waitlist	1,000.00	1,000.00	1,000.00	\$	-			
"Class B" - Reserve License	15,000.00	15,000.00	30,000.00	\$	15,000.00			
Premise Description/Hours Change Fee	50.00	50.00	150.00	\$	100.00			
Liquor License Re-Apply Fee		-	100.00	\$	100.00			
Liquor Late Fee	\$25.00/Day	\$25.00/Day	\$25.00/Day	\$	-			
Theatre Licenses	550.00	550.00	550.00	\$	-			
Dance Hall (Per Location)	100.00	100.00	100.00	\$	-			
Cigarette ("Class B" & Class"B")	50.00	50.00	50.00	\$				
Cigarette (No Class B License)	100.00	100.00	100.00	\$				
Cigarette Late Fee (Per Location)	50.00	50.00	50.00	\$	-			
Hawkers & Peddlers - Push Cart/By Foot/Stand 3 Days or Less	50.00	50.00	50.00	\$	-			
Hawkers & Peddlers - Seasonal Stand (up to 4 months)	150.00	150.00	150.00	\$				
Hawkers & Peddlers - Vehicle (up to 2 tons)	100.00	100.00	100.00	\$				
Hawkers & Peddlers - Vehicle (2-3 tons)	150.00	150.00	150.00	-	-			
Hawkers & Peddlers - Vehicle (3-4 tons)	200.00	200.00	200.00	· ·	-			

#### 2024 Fee Schedule and Comparison to Prior Years

	2022	2023	2024		Change
Hawkers & Peddlers - Vehicle (over 4 tons)	250.00	250.00	250.00	Ş	-
Hawkers & Peddlers - ID Badge	10.00	10.00	10.00	\$	-
Hawkers & Peddlers Late - Not submitted within 1 week period	75.00	75.00	75.00	\$	-
Hawkers & Peddlers Late - Not submitted within 2 week period	50.00	50.00	50.00	\$	-
Gas Station	100.00	100.00	100.00	Ş	-
Public Passenger Business	150.00	150.00	150.00	\$	-
Public Passenger Vehicle (Per Vehicle)	25.00	25.00	25.00	\$	-
Public Passenger Drivers License	50.00	50.00	50.00	Ş	-
Amusement Center	\$300.00+20.00 per	\$300.00+20.00 per	\$300.00+20.00 per	Ş	-
	device	device	device		
Amusement Device (Per Device- includes Pool Tables in 2020)	40.00	40.00	40.00	Ş	-
Bowling Alleys (Per Alley)	25.00	25.00	25.00	\$	-
Administrative Change of Agent Fee	-	-	40.00	\$	40.00
Change of Agent/Transfer	10.00	10.00	10.00	\$	-
Carnival License per ride (Per Day - Maximum fee \$300)	10.00	10.00	10.00	Ş	-
Pawnbroker	750.00	750.00	750.00	\$	-
Secondhand Jewelry	750.00	750.00	750.00	\$	-
Secondhand Mall or Flea Market	1,250.00	1,250.00	1,250.00	\$	-
Secondhand Article	750.00	750.00	750.00	\$	-
Massage Establishment Permit	175.00	175.00	175.00	\$	-
Non registrant Massage Therapist	60.00	60.00	60.00	Ş	-
Adult Oriented Establishment	1,000.00	1,000.00	1,000.00	Ş	-
Adult Oriented Establishment Per Booth Over 20 Booths	100.00	100.00	100.00	\$	-
Christmas Tree License	50.00	50.00	50.00	\$	-
Sidewalk Café Permit	100.00	100.00	100.00	Ş	-
Sidewalk Café Permit w/ liquor	125.00	125.00	125.00	Ş	-
Motor Vehicle Towing Business	150.00	300.00	300.00	Ş	-
Motor Vehicle Towing (Per Vehicle)	30.00	-	-	\$	-
Misc License Late Fee	50.00	50.00	50.00	\$	-
Publication Fees	40.00	40.00	50.00	\$	10.00
Tax Exempt Fees (Per Owner - Even Years Only)	30.00	30.00	30.00	\$	-
Tax Exempt Late Fees	-	25.00	25.00	Ş	-
Record Check	15.00	15.00	15.00	\$	-
Copies (Per Page)	0.25	0.25	0.25	Ş	-
License Reprint (Per License)	10.00	10.00	10.00	Ş	-
Notary (Per Notary Page)	5.00	5.00	5.00	s	-

#### 2024 Fee Schedule and Comparison to Prior Years

	2022	2023	2024	Cha	ange
Special Common Council Meeting (Per Meeting)	500.00	500.00	500.00	\$	-
Waste Tire Generator (Per Vehicle)	150.00	150.00	150.00	\$	-
Waste Tire Transporter (Per Vehicle)	50.00	50.00	50.00	\$	-
Rental Registration (Per Property)	10.00	10.00	10.00	\$	-
Commercial Registration (Per Property)	25.00	25.00	25.00	\$	-
Foreclosure Registration (Per Property)	200.00	200.00	200.00	\$	-
Re-Inspection of Steet Opening	50.00	50.00	50.00	\$	-
Block Party	25.00	25.00	25.00	\$	-
Block Party Late Fee	25.00	25.00	25.00	\$	-
Street Closing	\$150 per block	\$150 per block	\$150 per block	\$	-
Street Opening	\$150 per excavation or	\$150 per excavation or	\$150 per excavation or	S	-
	\$2.50 per lineal foot	\$2.50 per lineal foot	\$2.50 per lineal foot		
Deposit Permanent Pavement- resufaced with asphalt	400.00	400.00	400.00	\$	-
Deposit Permanent Pavement	400.00	400.00	400.00	\$	-
Deposit Bituminous concrete	200.00	200.00	200.00	\$	-
Deposit Deep oil mat	200.00	200.00	200.00	\$	-
Deposit Crushed stone or gravel	40.00	40.00	40.00	\$	-
Unimproved Street	20.00	20.00	20.00	\$	-
Sidewalk Opening Deposit	250.00	250.00	250.00	\$	-
Street Opening Late Fee	25.00	25.00	25.00	\$	-
Sidewalk Permit	\$25.00	\$25.00	\$25.00	\$	-
Sidewalk Late Fee	\$10.00	\$10.00	\$10.00	\$	-
Tempoary No Parking Signs	\$5.00	\$5.00	\$10.00	\$ 5	5.00
Meter Bag	\$15 Per Day	\$15 Per Day	\$15 Per Day	s	-
Area Privilege Permit (Loading Zone) - Limited before July 1st	\$16 Per Front Foot	\$16 Per Front Foot	\$16 Per Front Foot		-
Area Privilege Permit (Loading Zone) - Unlimited before July 1st	\$26 Per Front Foot	\$26 Per Front Foot	\$26 Per Front Foot		-
Area Privilege Permit (Loading Zone) - Limited after June 30th	\$8 Per Front Foot	\$8 Per Front Foot	\$8 Per Front Foot		-
Area Privilege Permit (Loading Zone) - Unlimited after June 30th	\$13 Per Front Foot	\$13 Per Front Foot	\$13 Per Front Foot		-
Banner on City Street Light Pole - permanent	\$30 Per Banner	\$30 Per Banner		-	-
Banner on City Street Light Pole - temporary	\$15 Per Banner	\$15 Per Banner		s	-
Disabled Parking Sign	\$100.00 and fees	\$100.00 and fees	\$100.00 and fees		-
Autistic Child Sign	\$100.00 and fees	\$100.00 and fees	\$100.00 and fees		-
Deaf Child Sign	\$100.00 and fees	\$100.00 and fees	\$100.00 and fees		-
Blind Child Sign	\$100.00 and fees	\$100.00 and fees	\$100.00 and fees		-
No Mow May Sign	\$100.00 and rees	\$100.00 and rees			5.00
Food Waste Bin Permit	-		\$50.00/Year	\$50.00/	
					Tear
Slip Charge (annual)	13.50	13.50		\$	-
Mooring (County Resident)	144.75	144.75		\$	-
Mooring (non-County Resident)	276.25	276.25		\$	-
Dinghy/Kayak/Canoe storage rack fee (Seasonal)	42.00	42.00	\$42.00	Ş	-
Dinghy/Kayak/Canoe storage rack fee (Winter)	42.00	42.00	\$42.00	\$	-
Dinghy/Kayak/Canoe storage rack fee (Year-round)	78.75	78.75	\$78.75	Ş	-
Tires	5.00	5.00		1	3.00
Microwaves	20.00	20.00	\$20.00	\$	-
Electronics	20.00	20.00	\$20.00	\$	-
Freon Appliances	30.00	30.00	\$30.00	\$	-
Non-Freon White Goods	20.00	20.00	\$20.00	\$	-
Household Bulky Items	\$25.00 per item	\$25.00 per item	\$25.00 per item	\$	-
Concrete	\$100 per 2 cublic yards	\$100 per 2 cublic yards	DISCONTINUED		UE
Construction Waste	\$70 per 2 cublic yards	\$70 per 2 cublic yards	DISCONTINUED	DISCONTIN	UEC
Solicitor Badge- Door to Door No Cash Exchange (New License)	25.00	25.00	25.00	S	-

#### 2024 Fee Schedule and Comparison to Prior Years

	2022	2023	2024	Cha	ange
IBRARY					
Referral to collection agency	10.00	10.00	10.00	\$	-
Library card replacement	1.00	1.00	1.00	\$	-
Meeting room rental - Small	15.00	15.00	15.00	\$	-
Meeting room rental - Large	25.00	25.00	25.00	\$	-
Library items lost or damaged	replacement cost	replacement cost	replacement cost		-
Photocopies (Per Page)	0.10	0.10	0.10	\$	-
Printouts from internet - Black and White (each)	0.25	0.10	0.10	\$	-
Printouts from internet - Color (each)	0.50	0.50	0.50	\$	-
Reference charges - inform retrieval for out of area persons	\$10.00 per quarter- hour, minimum \$10.00; photocopies \$0.15 ea.	\$10.00 per quarter- hour, minimum \$10.00; photocopies \$0.15 ea.	\$10.00 per quarter- hour, minimum \$10.00; photocopies \$0.15 ea.		-

PARKS, RECREATION AND CULTURAL SERVICES					
ADULT ACTIVITIES					
Basketball - Team Fee	575.00	575.00	575.00	\$	-
Basketball - Individual Player Fee	35.00	40.00	40.00	\$	-
Kickball - Team Fee	250.00	250.00	250.00	\$	-
Kickball - Individual Player Fee	25.00	30.00	30.00	\$	-
Summer Softball - Team Fee	650.00	650.00	650.00	\$	-
Summer Softball -Individual Player Fee	35.00	40.00	40.00	\$	-
Fall Softball - Team Fee	425.00	425.00	425.00	\$	-
Fall Softball - Individual Player Fee	35.00	40.00	40.00	Ş	-
Indoor Volleyball - Team Fee	425.00	425.00	425.00	Ş	-
Indoor Volleyball - Individual Player Fee	35.00	40.00	40.00	\$	-
Sand Volleyball - Team Fee	250.00	250.00	250.00	Ş	-
Sand Volleyball - Individual Player Fee	25.00	30.00	30.00	Ş	-
MISC. ADULT TEAMS FEES					
Practice Permits - Resident	7.00	7.00	8.00	Ş	1.00
Practice Permits - Non-Resident	15.00	15.00	-	Ş	(15.00)
Field Keys - Per Key	50.00	50.00	50.00	\$	-
Coed Bat Rental	25.00	-	-	\$	-
Forfeit	25.00	25.00	25.00	\$	-
Protest	25.00	25.00	25.00	\$	-
Team Late Registration	25.00	-	-	S	-

	2022	2023	2024		Change
YOUTH ACTIVITIES					
Softball - Resident	40.00	40.00	40.00	Ş	-
Softball - Non-Resident	60.00	60.00	60.00	Ş	-
Softball - Late Registration	10.00	10.00	10.00	Ş	-
Basketball - Resident	40.00	50.00	50.00	\$	-
Basketball - Non-Resident	60.00	70.00	70.00	Ş	-
Basketball - Late Registration	10.00	10.00	10.00	\$	-
Playgrounds - Resident	75.00	80.00	80.00	\$	-
Playgrounds - Non-Resident	105.00	115.00	115.00	Ş	-
Youth Sand Volleyball - Resident	-	50.00	50.00	Ş	-
Youth Sand Volleyball - NonResident	-	75.00	75.00	Ş	-
BOAT LAUNCH - DAILY PASSES					
Non-Motorized - Resident	8.00	8.00	8.00	Ş	-
Non-Motorized - Non-Resident	12.00	12.00	12.00	\$	-
Less than 20' - Resident	12.00	12.00	12.00	Ş	-
Less than 20' - Non-Resident	18.00	18.00	18.00	Ş	-
20' but less than 26' - Resident	15.00	15.00	15.00	Ş	-
20' but less than 26' - Non-Resident	22.00	22.00	22.00	\$	-
26' or longer - Resident	18.00	18.00	18.00	\$	-
26' or longer - Non-Resident	27.00	27.00	27.00	Ş	-
BOAT LAUNCH - SEASON PASSES					
Non-Motorized - Resident	65.00	65.00	65.00	\$	-
Non-Motorized - Non-Resident	95.00	95.00	95.00	\$	-
Less than 20' - Resident	90.00	90.00	90.00	Ş	-
Less than 20' - Non-Resident	135.00	135.00	135.00	Ş	-
20' but less than 26' - Resident	105.00	105.00	105.00	Ş	-
20' but less than 26' - Non-Resident	155.00	155.00	155.00	Ş	-
26' or longer - Resident	145.00	145.00	145.00	\$	-
26' or longer - Non-Resident	215.00	215.00	215.00	Ş	-
ATHLETIC FIELD RENTAL					
Horlick Adult Baseball per game - Resident	220.00	220.00	225.00	Ş	5.00
Horlick Adult Baseball per game - Non-Resident	330.00	330.00	335.00	\$	5.00
Horlick Youth Baseball per game - Resident	125.00	125.00	130.00	\$	5.00
Horlick Youth Baseball per game - Non-Resident	190.00	190.00	195.00	Ş	5.00
Football Per game - Resident	800.00	800.00	825.00	Ş	25.00
Football Per game - Non-Resident	1,200.00	1,200.00	1,235.00	\$	35.00
Youth Football Per Game - Resident	-	150.00	155.00	S	5.00

	2022	2023	2024	Change
Youth Football Per Game - Non-Resident	-	225.00	230.00 \$	5.00
Light Usage Per Hour - Resident	-	80.00	80.00 \$	-
Light usage per hour - Non-Resident	-	80.00	80.00 \$	-
PERSHING FIELD RENTAL				
Pershing Outside open field per game - Resident	50.00	50.00	50.00 \$	-
Pershing Outside open field per game - Non-Resident	75.00	75.00	75.00 \$	-
Pershing Inside soccer field per game - Resident	125.00	125.00	125.00 \$	-
Pershing Inside soccer field per game - Non-Resident	190.00	190.00	190.00 \$	-
OTHER FIELD RENTAL				
Other Diamonds Per game - Resident	50.00	50.00	50.00 \$	-
Other Diamonds Per game - Non-Resident	75.00	75.00	75.00 \$	-
Other Football per game - Resident	50.00	50.00	50.00 \$	-
Other Football per game - Non-Resident	75.00	75.00	75.00 \$	-
Other soccer per game - Resident	50.00	50.00	50.00 \$	-
Other soccer per game - Non-Resident	75.00	75.00	75.00 \$	-
Tennis courts Per hour - Resident	7.00	7.00	7.00 \$	-
Tennis courts Per hour - Non-Resident	15.00	15.00	15.00 \$	-
Cross Country Per meet - Resident	50.00	50.00	50.00 \$	-
Cross Country Per meet - Non-Resident	75.00	75.00	75.00 \$	-
Light usage per hour - Resident	60.00	60.00	60.00 \$	-
Light usage per hour - Non-Resident	60.00	60.00	60.00 \$	-
Field Keys - Per Key	50.00	50.00	50.00 \$	-
TOURNAMENTS				
1 day; 1 diamonds (Friday, Saturday or Sunday Island N/S)	200.00	200.00	200.00 \$	-
1 day; 2 diamonds (Friday, Saturday or Sunday Island N/S)	300.00	300.00	300.00 \$	-
2 day; 2 diamonds (Friday, Saturday or Sunday Island N/S)	400.00	400.00	400.00 \$	-
3 day; 2 diamonds (Friday, Saturday or Sunday Island N/S)	500.00	500.00	500.00 \$	-
3 day; 3 diamonds (Friday, Saturday or Sunday Island N/S)	600.00	600.00	600.00 \$	-
COMMUNITY CENTER RENTALS				
Gymnasium per hour - Resident	100.00	100.00	100.00 \$	-
Gymnasium per hour - Non-Resident	150.00	150.00	150.00 \$	-
Meeting Room w/ kitchen per hour - Resident	75.00	75.00	75.00 \$	-
Meeting Room w/ kitchen per hour - Non-Resident	115.00	115.00	115.00 \$	-
Meeting Room no kitchen per hour - Resident	50.00	50.00	50.00 \$	-
Meeting Room no kitchen per hour - Non-Resident	75.00	75.00	75.00 \$	-
Youth Basketball Practice (club teams) per practice - Resident	20.00	30.00	30.00 \$	-
Youth Basketball Practice (club teams) per practice - Non-Resident	30.00	45.00	45.00 \$	-

	2022	2023	2024	Change
Surcharge: Cover Charge/Ticket Sold under 75 people	40.00	60.00	60.00	ş -
Surcharge: Cover Charge/Ticket Sold 76-150 people	70.00	-	- ;	ş -
Group consumption malt beverage fee per hour	50.00	50.00	50.00	s -
Late Rental Fee	25.00	25.00	25.00	ş -
Civic/Non-profit fee reduction	15 % off total	15 % off total	15 % off total	
PARK RENTALS - PRIVATE USE			\$	ş -
Level I - Facility Rentals Per Day - Resident	-	75.00	75.00	s -
Level I - Facility Rentals Per Day - Non-Resident	-	110.00	110.00	- 3
Level II - Facility Rentals Per Day - Resident	-	100.00	100.00	3 -
Level II - Facility Rentals Per Day - Non-Resident	-	150.00	150.00	ş -
Level III - Facility Rentals Per Day - Resident	-	125.00	125.00	ş -
Level III - Facility Rentals Per Day - Non-Resident	-	185.00	185.00	- 3
Gazebos per 3 hr Residents	100.00	-	- 5	- 3
Gazebos per 3 hr Non-Residents	150.00	-		; -
Pavilions w/restrooms & electricity per day - Resident	125.00	-	- 5	- 3
Pavilions w/restrooms & electricity per day - Non-Resident	185.00	-	- 5	- 3
Pavilions no restrooms \$ electricity per day - Resident	100.00	-		- 3
Pavilions no restrooms \$ electricity per day - Non-Resident	150.00	-		ş -
Pavilions(Small) no restrooms & electricity per day - Resident	75.00	-		3 -
Pavilions (small) no restrooms & electricity per day - Non-Resident	110.00	-		; -
Sign & Banner Placement at Parks per 30 days	90.00	90.00	90.00	s -
Music License (Amplified Sound) Fee per reservation	65.00	65.00	65.00	- 3
Group consumption malt beverage fee per reservation	50.00	50.00	50.00	- 3
Late Rental Fee	25.00	25.00	25.00	- 3
PARK RENTALS - PUBLIC EVENTS				
Application Fee (For new public events only)	25.00	25.00	25.00	- 3
Late Fee	-	100.00	100.00	- 3
Cancellation Fee	-	100.00	100.00	- 3
Island/Lincoln/Lockwood Public Event Level Fees added to base fee:				
Civic/Non-profit	15%	15%	15% \$	; -
Level I - Resident	365.00	365.00	375.00 \$	10.00
Level I - Non-Resident	550.00	550.00	560.00 \$	10.00
Level II - Resident	445.00	445.00	460.00 \$	15.00
Level II - Non-Resident	670.00	670.00	690.00 \$	20.00
Level III - Resident	585.00	585.00	600.00 \$	
Level III - Non-Resident	880.00	880.00	900.00	20.00
Level IV - Resident	885.00	885.00	910.00	

	2022	2023	2024		Change
Level IV - Non-Resident	1,330.00	1,330.00	1,365.00	Ş	35.00
Late Fee	100.00	100.00	100.00	\$	-
North Beach/Pershing Park Public Event Level Fees:					
Level I & Civic/Non-profit	15%	15%	15%	\$	-
Level I - Resident	550.00	550.00	565.00	\$	15.00
Level I - Non-Resident	825.00	825.00	845.00	Ş	20.00
Level II - Resident	650.00	650.00	670.00	\$	20.00
Level II - Non-Resident	975.00	975.00	1,005.00	\$	30.00
Level III - Resident	1,000.00	1,000.00	1,030.00	\$	30.00
Level III - Non-Resident	1,500.00	1,500.00	1,545.00	\$	45.00
Level IV - Resident	1,600.00	1,600.00	1,650.00	\$	50.00
Level IV - Non-Resident	2,400.00	2,400.00	2,470.00	\$	70.00
Incidental Locations per Day					
Crosswalk Park/Harris Plaza/SJ Pkway - Resident	100.00	100.00	75.00	\$	(25.00
Crosswalk Park/Harris Plaza/SJ Pkway - Non-Resident	150.00	150.00	110.00	\$	(40.00
Monument Square - Resident	100.00	100.00	125.00	\$	25.00
Monument Square - Non-Resident	150.00	150.00	185.00	\$	35.00
Monument Square Drive Closure - Resident	220.00	220.00	220.00	\$	-
Monument Square Drive Closure - Non-Resident	220.00	220.00	220.00	\$	-
Pathways Lake Michigan/Root River - Resident	100.00	100.00	100.00	\$	-
Pathways Lake Michigan/Root River - Non-Resident	150.00	150.00	150.00	\$	-
Parking Lots Per Space - Resident	2.00	2.00	2.00	Ş	-
Parking Lots Per Space - Non-Resident	40.00	40.00	40.00	\$	-
Stage on Wheels - resident & non-profit only (Per one Day)	400.00	400.00	415.00	\$	15.00
additional open close per day	200.00	200.00	200.00	\$	-
additional staging - one time fee	50.00	50.00	50.00	\$	-
WPRA Attraction - per ticket (WPRA Directs Pricing and we receive a percentag	e of sales)				
Six Flags 1 Day	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	s	-
Six Flags WPRA Week	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA		-
Six Flags Season Pass	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	s	-
Milw Zoo Adult	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	s	-
Milw Zoo Child	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA		-
Noah's Ark	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA		-
Upper Dells tour Adult	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	s	-
Upper Dells tour Child	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	s	-
Pirates Cove Golf	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	s	-
Mt Olympus	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA		-
Jet Boat Adv Adult	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA		-
Jet Boat Adv Child	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA		-
Wisconsin Ducks Adult	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA	· ·	-
Wisconsin Ducks Child	Dictated by WPRA	Dictated by WPRA	Dictated by WPRA		-
Copy Charges (Per Page)	0.25	0.25	0.25	· ·	-
Vaste Wood Delivery (Per Delivery)	78.83	78.83	78.83		-
ISF Fee (Per Check)	50.00	50.00	50.00	\$	-

	2022	2023	2024		Change
CEMETERY					
PRICE LIST					
Adult Grave - Resident	1,130.00	1,300.00	1,490.00	\$	190.00
Adult Grave - Non-Resident	1,245.00	1,435.00	1,650.00	Ş	215.00
Child Grave - 3 Yrs. & Older - Resident	1,070.00	1,230.00	1,415.00	Ş	185.00
Child Grave - 3 Yrs. & Older - Non-Resident	1,170.00	1,350.00	1,550.00	\$	200.00
Cremation Grave - Resident	695.00	800.00	915.00	Ş	115.00
Cremation Grave - Non-Resident	765.00	885.00	1,020.00	Ş	135.00
Infant Grave - 2 Years & Younger	N/A	N/A	N/A	\$	-
Adult Internment - Resident	1,235.00	1,420.00	1,630.00	Ş	210.00
Adult Internment - Non-Resident	1,360.00	1,570.00	1,800.00	Ş	230.00
Infant Internment	295.00	340.00	390.00	\$	50.00
Child Internment - Resident	955.00	1,100.00	1,265.00	\$	165.00
Child Internment - Non-Resident	1,050.00	1,210.00	1,390.00	\$	180.00
Cremation Internment - Resident	775.00	895.00	1,030.00	\$	135.00
Cremation Internment - Non-Resident	855.00	985.00	1,130.00	\$	145.00
Double Depth 1st Burial - Resident	525.00	605.00	965.00	\$	360.00
Double Depth 1st Burial - Non-Resident	570.00	660.00	760.00	\$	100.00
Crypt Entombment - Resident	1,050.00	1,210.00	1,390.00	\$	180.00
Crypt Entombment - Non-Resident	1,145.00	1,320.00	1,520.00	\$	200.00
Crypt Entombment - Resident	300.00	330.00	380.00	\$	50.00
Crypt Entombment - Non-Resident	300.00	330.00	380.00	\$	50.00
Niche Inurnment - Resident	695.00	800.00	915.00	\$	115.00
Niche Inurnment - Non-Resident	765.00	885.00	1,020.00	\$	135.00
Adult Disinterment	2,435.00	2,805.00	3,225.00	\$	420.00
Child Disinterment	2,205.00	2,540.00	2,920.00	\$	380.00
Infant Disinterment	1,335.00	1,540.00	1,770.00	\$	230.00
Cremation Disinterment	1,135.00	1,310.00	1,505.00	\$	195.00
Disentombment - Crypts	2,020.00	2,320.00	2,670.00	\$	350.00
Disinterment - Niches	865.00	1,000.00	1,150.00	\$	150.00
Graveside Lowering Device	210.00	-	-	\$	-
Cremation Stand/Set Up	45.00	50.00	55.00	S	5.00
WEEKEND FEE					
After 3:00 pm/half hr.	120.00	140.00	160.00	Ş	20.00
SATURDAY SERVICE FEES				-	
9 am to 12 Noon	430.00	495.00	570.00	\$	75.00
12 Noon to 1 pm	510.00	585.00	670.00		85.00

2024 Fee Schedu	le and Comparison to Prior Yea	ars			
	2022	2023	2024		Change
1 pm to 2 pm	580.00	665.00	765.00	\$	100.00
After 2:00 pm per half hour	120.00	130.00	150.00	Ş	20.00
CHAPEL & Misc. FEES					
Chapel Rental					
1st Hour w/Burial per hour	-	-	-	\$	-
Additional Hr.(s) w/Burial - Per Hour (Max 3 Hours)	110.00	125.00	145.00	\$	20.00
Without Burial - Per Hour (Max 4 Hours)	110.00	125.00	145.00	\$	20.00
Genealogy Research	45.00	50.00	55.00	\$	5.00
Recording & Transfer	80.00	85.00	100.00	\$	15.00
Headstone Survey/Marking Fee	55.00	60.00		ŝ	10.00
Photocopies	2.00	2.00	2.00	\$	-
Headstone Photos	25.00	30.00	30.00	\$	-
GOVERNMENT MARKER INSTALL					
Bronze	345.00	395.00	455.00	\$	60.00
Granite	295.00	340.00		s	50.00
Cremation	230.00	265.00		ŝ	40.00
INSCRIPTION & VASE FEE	200.00	200.00	000.00	Ŧ	
Single Inscription	580.00	665.00	765.00	\$	100.00
Double Inscription	655.00	755.00	865.00	ŝ	110.00
Final Date	380.00	435.00		ŝ	65.00
Double Date	495.00	565.00		ې \$	85.00
Emblems	215.00	250.00		ş	35.00
		400.00			60.00
Crypt Vase	345.00			\$	
Niche Vase	230.00	265.00		\$	40.00 190.00
Replacement Front	1,100.00	1,270.00	1,460.00	\$	
Grave Vase	100.00	115.00		\$	15.00
Urn Vaults	100.00	115.00	130.00	\$	15.00
GRACELAND CRYPT & NICHES					
Single Crypt					
Levels - Abby, 1-6 - Resident	3,310.00	3,810.00	4,385.00	\$	575.00
Levels - Abby, 1-6 - Non-Resident	3,640.00	4,190.00	4,820.00	Ş	630.00
Double Crypt				_	
Levels - Abbey, 1-6 - Resident	6,615.00	7,625.00	8,765.00	\$	1,140.00
Levels - Abbey, 1-6 - Non-Resident	7,275.00	8,390.00	9,645.00	Ş	1,255.00
Single Niche					
Levels - A-K - Resident	1,435.00	1,650.00	1,900.00	\$	250.00
Levels - A-K - Non-Resident	1,575.00	1,815.00	2,085.00	\$	270.00
MOUND CRYPT & NICHES					
Companion Niches A - J (Resident)	2,205.00	2,540.00	2,920.00		
Companion Niches A - J (Non-Resident)	2,425.00	2,795.00	3,210.00	\$	415.00
				\$	-
Single Niches A - J (Resident)	1,435.00	1,650.00	1,900.00		
Single Niches A - J (Non-Resident)	1,575.00	1,815.00	2,085.00	\$	270.00
Tandem Country A - F (Desident)	6,615.00	7,625.00	8,765.00	\$	-
Tandem Crypts - A - E (Resident)				~	1 355 65
Tandem Crypts - A - E (Non-Resident)	7,275.00	8,390.00	9,645.00	\$	1,255.00
				\$	-
Companion Crypts - A - E (Resident)	7,165.00	8,255.00	9,495.00		
Companion Crypts - A - E (Non-Resident)	7,885.00	9,085.00	10,450.00	\$	1,365.00
				\$	-
Single Crypts - A - E (Resident)	3,310.00	3,810.00	4,380.00		
Single Crypts - A - E (Non-Resident)	3,640.00	4,190.00	4,820.00	\$	630.00

# City of Racine, Wisconsin | 2024 Adopted Budget

	2022	2023	2024	Change
BUILDING DEPARTMENT				
Residential building				
New building	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00 \$	-
	minimum	minimum	minimum	
Additions	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00 \$	-
	minimum	minimum	minimum	
Alterations	14.00/\$1K of	14.00/\$1K of	14.00/\$1K of \$	-
	renovation - \$80.00	renovation - \$80.00	renovation - \$80.00	
	minimum	minimum	minimum	
Garages & Sheds				
New building	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00 \$	-
	minimum	minimum	minimum	
Alterations	14.00/\$1K of	14.00/\$1K of	14.00/\$1K of \$	-
	renovation - \$80.00	renovation - \$80.00	renovation - \$80.00	
	minimum	minimum	minimum	
Slab only	\$80.00/slab	\$80.00/slab	\$80.00/slab \$	-
Commercial Building				
New building	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00 \$	-
	minimum	minimum	minimum	
Additions	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00 \$	-
	minimum	minimum	minimum	
Alterations	14.00/\$1K of	14.00/\$1K of	14.00/\$1K of \$	-
	renovation - \$80.00	renovation - \$80.00	renovation - \$80.00	
	minimum	minimum	minimum	
Industrial Building				
New building	.35/Sq. Ft - \$80.00	.35/Sq. Ft - \$80.00	.35/Sq. Ft - \$80.00 \$	-
	minimum	minimum	minimum	
Additions	.35/Sq. Ft - \$80.00	.35/Sq. Ft - \$80.00	.35/Sq. Ft - \$80.00 \$	-
Additions	minimum	minimum	minimum	
Alterations	14.00/\$1K of	14.00/\$1K of	14.00/\$1K of \$	
Attendions	renovation - \$80.00	renovation - \$80.00	renovation - \$80.00	
	minimum	minimum	minimum	
Mine lles and Building			miningin	
Miscellaneous Buildings				
Gazebos, Covered Patios	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00	.45/Sq. Ft - \$80.00 \$	-
	minimum	minimum	minimum	

	2022	2023	2024		Change
Air Conditioning (per unit)	10.00/Ton - \$80.00	10.00/Ton - \$80.00	10.00/Ton - \$80.00	Ş	-
	minimum	minimum	minimum		
Heating (per unit)	20.00/50K BTUs -	20.00/50K BTUs -	20.00/50K BTUs -	ş	-
	\$80.00 minimum	\$80.00 minimum	\$80.00 minimum		
HVAC Distribution	.05/Sq. Ft - \$80.00	.05/Sq. Ft - \$80.00	.05/Sq. Ft - \$80.00	\$	-
	Minimum	Minimum	Minimum		
Hood & Duct	150.00/per unit	150.00/per unit	150.00/per unit	\$	-
Street Storage					
Dumpster/Trailer in street	80.00/12 days - \$80.00	80.00/12 days - \$80.00	80.00/12 days - \$80.00	\$	-
	minimum	minimum	minimum		
Roofing					
Residential roof	80.00/per building	80.00/per building	80.00/per building	\$	-
Commercial roof	1/2% cost of job -	1/2% cost of job -	1/2% cost of job -	Ş	-
	\$80.00 minimum	\$80.00 minimum	\$80.00 minimum		
Siding					
All buildings	80.00/per building	80.00/per building	80.00/per building	Ş	-
Curb Cuts					
Drive way curb cuts	30.00/per site	30.00/per site	30.00/per site	\$	-
Tents					
Tents over 10 Ft X 10 FT	30.00/per tent	30.00/per tent	30.00/per tent	Ş	-
Fences					
All fences	80.00/per site	80.00/per site	80.00/per site	\$	-
Swimming Pools					
All private swimming pools	30.00/per pool	30.00/per pool	30.00/per pool	\$	-
Paving					
Paving parking lots	250.00/per site	250.00/per site	250.00/per site	\$	-
Awnings					
All types of awnings	80.00/per awning	80.00/per awning	80.00/per awning	\$	-
Signs					
All signs	2.00/Sq. Ft - \$100.00	2.00/Sq. Ft - \$100.00	2.00/Sq. Ft - \$100.00	\$	-
	minimum	minimum	minimum		
Re-Face existing sign	No charge	No charge	No charge	s	-
Communication Antenna	10 210182			•	
Cell phone tower	350.00/per antenna	350.00/per antenna	350.00/per antenna	s	-
Elevator/Chairlift	osotov per unterna	ere of per ancenna	esotooy per uncernia	*	
Elevator/Chairlift	150.00/per unit	150.00/per unit	150.00/per unit	s	-
and reacting entertime	250.00/per unit	200.000 per unit	200.00/per unit	Ψ	

	2022	2023	2024	Change
Wrecking Permit				
One & two family residential	200.00/per building	200.00/per building	200.00/per building	ş -
Garages (Detached)	50.00/per building	50.00/per building	50.00/per building	ş -
All other buildings	.20/per Sq. Ft - \$80.00	.20/per Sq. Ft - \$80.00	.20/per Sq. Ft - \$80.00	ş -
	minimum	minimum	minimum	
Moving Buildings				
Primary Building	300.00/per building	300.00/per building	300.00/per building	ş -
Accessory Buildings	125.00/per building	125.00/per building	125.00/per building	ş -
Early Start Permit				
Begin work before plan review is done	300.00/per building	300.00/per building	300.00/per building	ş -
Start work without permit				
All construction	2X permit cost	2X permit cost	2X permit cost	ş -
Plan Review				
All buildings	.17/per Sq. Ft - \$80.00	.17/per Sq. Ft - \$80.00	.17/per Sq. Ft - \$80.00	ş -
	minimum	minimum	minimum	
Revisions (To previous plans)	100.00/project	100.00/project	100.00/project	ş -
Copy of Reviewed Plans	-	10.00	10.00	ş -
HVAC, Lighting, Structural, Energy Plans	.05/Sq. Ft - \$80.00	.05/Sq. Ft - \$80.00	.05/Sq. Ft - \$80.00	ş -
	minimum	minimum	minimum	
Wisconsin State Seal for dwellings				
State seal that goes on dwelling permits	35.00/per seal	35.00/per seal	35.00/per seal	ş -
Erosion control permit				
1 & 2 family residential structure	175.00/per building	175.00/per building	175.00/per building	ş -
Multi family, Commercial, Industrial	300.00/per site	300.00/per site	300.00/per site \$	ş -
	5.00/1000 Sq. Ft	5.00/1000 Sq. Ft	5.00/1000 Sq. Ft	ş -
	disturbed lot area	disturbed lot area	disturbed lot area	s -

	2022	2023	2024		Change
Occupancy Permits					
Over six months	250.00 per space	250.00 per space	250.00 per space	\$	-
Under six months	150.00 per space	150.00 per space	150.00 per space	\$	-
Less than 90 days	50.00 per space	50.00 per space	50.00 per space	Ş	-
Board of Building Appeals					
Appeal of building code requirements	400.00 per appeal	400.00 per appeal	400.00 per appeal		-
Property maintenance inspections					
First inspection after order due	100.00	100.00	100.00	\$	-
Second re-inspection	150.00	150.00	150.00	\$	-
Each addition inspection	200.00	200.00	200.00	\$	-
PLUMBING					
Plumbing minimum permit fee	60.00	60.00	60.00	\$	-
Building Drain - New, Repair/Replace, Alterations - Sanitary or Storm	.70/ft \$70.00	.70/ft \$70.00	.70/ft \$70.00	\$	-
	minimum	minimum	minimum		
Building Sewer - New, Repair/Replace, Alterations - Sanitary or Storm	.70/ft \$70.00	.70/ft \$70.00	.70/ft \$70.00	\$	-
	minimum	minimum	minimum		
Water Service - New, Repair/Replace, Alterations	70.00	70.00	70.00	\$	-
Water Distribution - New, Repair/Replace, Alterations	25.00	25.00	25.00	\$	-
Plumbing when load is added - water calculations are required	25.00	25.00	25.00	\$	-
Drain, Waste, Vent - New, Repair/Replace, Alterations	25.00	25.00	25.00	\$	-
Sewer Connections - Main/Curb	70.00	70.00	70.00	\$	-
Cap Water/Sewer	90.00	90.00	90.00	\$	-
All Fixtures - Tub, water closet, shower, sink, etc.	16.00/per fixture	16.00/per fixture	16.00/per fixture	Ş	-
New/Replacement Water Heater	30.00/per unit	30.00/per unit	30.00/per unit	Ş	-
Re-inspection fee/per inspection	100.00/per inspection	100.00/per inspection	100.00/per inspection	\$	-
ELECTRICAL					
Electrical minimum permit fee charge	60.00	60.00	60.00	\$	-
Electrical receptacles, switches	2.00/per unit	2.00/per unit	2.00/per unit	\$	-
Fixtures/Incandescent	2.00/per unit	2.00/per unit	2.00/per unit	\$	-
Exhaust/Ventilation fans	2.00/per unit	2.00/per unit	2.00/per unit	\$	-
Light fixtures - Fluorescents, Flood, Mercury, H.P.S.	2.00/per unit	2.00/per unit	2.00/per unit	\$	-
Wiring electrical devices - Furnaces, dishwashers, disposals, ranges, water heaters,	9.00/per unit	9.00/per unit	9.00/per unit	\$	-
Electrical services					
0 through 100 amperes	50.00/each	50.00/each	50.00/each	\$	-

	2022	2023	2024	Change
101 through 400 amperes	80.00/each	80.00/each	80.00/each	ş -
401 through 1,200 amperes	150.00/each	150.00/each	150.00/each	ş -
1,201 and up	250.00/each	250.00/each	250.00/each	ş -
Electrical services				
Primary	250.00/each	250.00/each	250.00/each	ş -
Temporary	50.00/each	50.00/each	50.00/each	ş -
Wiring electrical appliances - Air conditioners, coolers	10.00/each	10.00/each	10.00/each	ş -
Wiring electrical appliances - Motors	1.00/per hp	1.00/per hp	1.00/per hp	ş -
Wiring electrical equipment - Capacitors, transformers, welders , generators	20.00/each	20.00/each	20.00/each	ş -
Wiring electric heaters - Space, baseboard, etc.	5.00/each	5.00/each	5.00/each	ş -
Wiring electric appliances - Electric furnaces, ovens	.50/kW	.50/kW	.50/kW	ş -
Wiring electric signs - Neon, Unit signs	8.00/each	8.00/each	8.00/each	ş -
Wiring electric signs - Plug-in strips, light trac systems	.70/Ft	.70/Ft	.70/Ft	ş -
Electric feeders or sub feeders				
No. 6 to 3/0	10.00/each	10.00/each	10.00/each	ş -
4/0 and above	18.00/each	18.00/each	18.00/each	ş -
Electric wiring - Fuel dispensing pumps	18.00/each	18.00/each	18.00/each	ş -
Electric wiring - Busways, wireways	2.00/Ft	2.00/Ft	2.00/Ft	ş -
Electric wiring - Swimming Pool wiring	50.00/each	50.00/each	50.00/each	ş -
Electric wiring - Solar/Wind systems	5.00/KW	5.00/KW	5.00/KW	ş -
Electric wiring - Smoke Detectors, fire alarm systems	4.50/each	4.50/each	4.50/each	ş -
Electric wiring - To change, alter, repair, or correct electrical where none of the	40.00/each	40.00/each	40.00/each	ş -
Re-inspection fee				
No access	100.00	100.00	100.00	ş -
Non-compliance	100.00	100.00	100.00	ş -
Failure to call for final inspection	100.00	100.00	100.00	ş -
Initial permit fee in addition to other charges	35.00	35.00	35.00	ş -

	2022	2023	2024	Change
ITY DEVELOPMENT				
Economic Development				
Tax Increment Application Fee for \$1M or more	1% of TIF Assistance	1% of TIF Assistance	1% of TIF Assistance	ş -
	Request	Request	Request	
Planning				
Preliminary Subdivision Plats	300.00 + 15.00 per	300.00 + 15.00 per	300.00 + 15.00 per	ş -
	parcel	parcel	parcel	
Final Subdivision Plats	200.00 + 15.00 per	200.00 + 15.00 per	200.00 + 15.00 per	ş -
	parcel	parcel	parcel	
Certified Survey Map	170.00 + 50.00 per	170.00 + 50.00 per	170.00 + 50.00 per	ş -
	parcel	parcel	parcel	
Conditional Use (new conditional use) permit	795.00	795.00	795.00	\$ -
Conditional Use permit (Proposed) same use, transfer to new owner)	150.00	150.00	150.00	ş -
Conditional Use Permit (Proposed - as remedy for non-compliance after-the-fact)	1,445.00	1,445.00	1,445.00	ş -
Rezoning Application	830.00	830.00	830.00	ş -
Comp Plan Amendment (Proposed)	945.00	945.00	1,200.00	\$ 255.00
Administrative Review (Proposed)	150.00	150.00	150.00	ş -
Access Corridor Review (Proposed)	150.00	150.00	150.00	ş -
Zoning Compliance Letter (Proposed)	250.00	250.00	250.00	ş -
Variance Application	400.00	400.00	500.00	\$ 100.00
Temporary ROW Encroachments (flags, benches, flower pots in front of businesses).	\$20 ONE TIME fee , no	\$20 ONE TIME fee , no	\$20 ONE TIME fee , no	ş -
	annual fee for renewals	annual fee for renewals	annual fee for renewals	

Veighborhood Services					
		*****			
CDBG Owner-Occupied rental rehab loan	\$300 (\$75 non-	\$300 (\$75 non-	\$325 (\$100 non-		(\$25 non
	refundable)	refundable)	refundable)		efundable
Non-Federal Owner-Occupied Loan	\$300 (\$75 non-	\$300 (\$75 non-	\$325 (\$100 non-		(\$25 non
	refundable)	refundable)	refundable)	re re	efundable
Non-Federal Loan for Over-Income Owners	\$300 (\$75 non-	\$300 (\$75 non-	\$325 (\$100 non-	\$25	(\$25 non
	refundable)	refundable)	refundable)	re	efundable
Racine Energy Efficiency Program (REEP) loan	\$300 (\$75 non-	\$300 (\$75 non-	\$325 (\$100 non-	\$25	(\$25 non
	refundable)	refundable)	refundable)	re	efundable
CDBG Rental Rehab Loan	500.00	500.00	525.00	Ş	25.00
CDBG Multifamily Revolving Loan Fund	500.00	500.00	525.00	\$	25.00
CDBG Small Business Development-Revolving Loan Fund (SBD-RLF)	Greater of \$500 or 1%	Greater of \$500 or 1%	Greater of \$500 or 1%		
	of principal	of principal	of principal		
CDBG Microenterprise Revolving Loan Fund (Microfund)	51.00	51.00	51.00	\$	-
CDBG-KRLFC Program Match Loan	\$300 (\$75 non-	\$300 (\$75 non-	\$300 (\$75 non-		
	refundable)	refundable)	refundable)		
Lead Inspections:					
Single Unit	-	-	700.00	\$	700.0
2 Unit	-	-	950.00	\$	950.0
3-4 Unit	-	-	1,900.00	\$	1,900.0
5-7 Unit	-	-	2,500.00	\$	2,500.0
CDBG Code Compliance Grants	75.00	75.00	75.00	\$	-
Lead Service Water Pipe Replacement	40.00	40.00	40.00	S	-
Rent Withholding Account Opening Fee	75.00	75.00	75.00	s	-
Rent Withholding Monthly Account Maintenance Fee	75.00	75.00	75.00	\$	-
Rent Withholding Per Transaction Fee	25.00	25.00	25.00	S	-
Rent Withholding Account Closure Fee	25.00	25.00	25.00		

	2022	2023	2024	Chang
HEALTH DEPARTMENT				
Retail Food Establishment - Serving meals				
(includes Retail food establishment serving prepackaged meals and mobile reta	il food establishments)			
Pre-Inspection/Application Fee				
Prepackaged TCS food / Sanitation	150.00	150.00	150.00	ş -
Simple	360.00	360.00	360.00	ş -
Moderate	540.00	540.00	540.00	ş -
Complex	880.00	880.00	880.00	ş -
Permit/Renewal Fee				
Prepackaged TCS food	305.00	305.00	305.00	ş -
Sanitation	295.00	295.00	295.00	s -
Simple	320.00	320.00	320.00	s -
Moderate	570.00	570.00	570.00	s -
Complex	770.00	770.00	770.00	s -
Additional Areas (Extension of Service Area)	120.00	120.00	120.00	s -
Retail Food Establishment not serving meals (includes mobile retail food establis	hment not serving meals)			
Pre-Inspection/Application Fee				
Pre-packaged TCS Food	115.00	115.00	115.00	ş -
Simple (final food product is non-TCS)	170.00	170.00	210.00 \$	40.00
Simple TCS	225.00	225.00	225.00	s -
Moderate	450.00	450.00	450.00	ş -
Complex (Low > 4.5-6.5)	-	-	550.00	\$ 550.00
Complex (High > 6.5)	680.00	680.00	680.00	s -
Permit/Renewal Fee				
Pre-packaged TCS Food	120.00	120.00	120.00	ş -
Simple (final food product is non-TCS)	200.00	200.00	200.00	s -
Simple TCS	200.00	200.00	250.00	50.00
Moderate	555.00	555.00	555.00	s -
Complex (Low > 4.5-6.5)	-	-	825.00	\$ 825.00
Complex (High > 6.5)	1,090.00	1,090.00	1,090.00	s -
Re-Inspection Fees Retail Food Establishments (serving meals and not serving me	eals)			
Prepackaged TCS / Sanitation / Simple - 1st charged	115.00	115.00	115.00	s -
Prepackaged TCS/ Sanitation / Simple - 2nd and additional	225.00	225.00	225.00	ş -
Moderate - 1st charged	225.00	225.00	225.00	s -
Moderate - 2nd and additional	450.00	450.00	450.00	s -
Complex - 1st charged	340.00	340.00	340.00	
Complex - 2nd and additional	680.00	680.00	680.00	, S -

	2022	2023	2024	Change
Mobile Retail Food Establishment Base				
Base license fees are calculated on risk category assignment				
Mobile Retail Base w/o Food Preparation	210.00	210.00	210.00 \$	-
Inspection Fee - licensed elsewhere	55.00	55.00	55.00 \$	-
DPI School Inspection	55.00	55.00	55.00 Q	
Production Kitchen (Moderate/Complex)	485.00	485.00	485.00 \$	-
Satellite/Reheat Kitchen (Simple)	185.00	185.00	185.00 \$	-
Special Fees & Penalties			+	
No Certified Restaurant Manager/Expired > 90 Days	170.00	170.00	170.00 \$	-
Soft Serve Ice Cream Sampling Inspection Fee - 3rd and Subsequent Samples	55.00	55.00	55.00 \$	-
Ice Sampling Inspection Fee - 3rd and Subsequent Samples	55.00	55.00	55.00 \$	-
Operating without a License Fee	850.00	850.00	850.00 \$	-
Micro Markets				
Micro Markets (single location)	40.00	40.00	40.00 \$	-
Micro Markets (multiple locations - on the same premises)	60.00	60.00	60.00 \$	-
Transient Retail Food Establishment				
Prepackaged TCS food only	115.00	115.00	115.00 \$	-
Non TCS food	150.00	150.00	150.00 \$	-
TCS Food	220.00	220.00	220.00 \$	-
Fees & Penalties				
Late Fee - Less than 2 weeks in advance	35.00	35.00	35.00 \$	-
Late Fee - Less than 48 hours in advance	135.00	135.00	135.00 \$	-
Temporary Farmer's Market Booth (Seasonal)	55.00	55.00	55.00 \$	-
Body Art				
Pre-Inspection/Application Fee - Facilities	310.00	310.00	310.00 \$	-
Permit/Renewal Fee				
Tattoo Only	215.00	215.00	215.00 \$	-
Body Piercing Only	215.00	215.00	215.00 \$	-
Tattoo/Body Piercing	335.00	335.00	335.00 \$	-
Temporary Tattoo and/or Body Piercing	125.00	125.00	125.00 \$	-
Re-Inspection Fees				
Tattoo/Body Piercing - 1st charged	115.00	115.00	115.00 \$	-
Tattoo/Body Piercing - 2nd and additional	225.00	225.00	225.00 \$	-
Lodging				
Pre-Inspection/Application Fee				

2024 Fee Schedule and Comparison to Prior Yea
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	2022	2023	2024		Change
Hotel/Motel - 5-30 Rooms	540.00	540.00	540.00	Ş	-
Hotel/Motel - 31-99 Rooms	750.00	750.00	750.00	Ş	-
Hotel/Motel - 100-199 Rooms	895.00	895.00	895.00	Ş	-
Hotel/Motel - 200+ Rooms	1,335.00	1,335.00	1,335.00	Ş	-
Bed and Breakfast	340.00	340.00	340.00	\$	-
Tourist Rooming House/Rooming House	340.00	340.00	340.00	Ş	-
Permit/Renewal Fee					
Hotel/Motel - 5-30 Rooms	270.00	270.00	270.00	\$	-
Hotel/Motel - 31-99 Rooms	425.00	425.00	425.00	\$	-
Hotel/Motel - 100-199 Rooms	570.00	570.00	570.00	\$	-
Hotel/Motel - 200+ Rooms	680.00	680.00	730.00	\$	50.00
Bed and Breakfast	220.00	220.00	220.00	\$	-
Tourist Rooming House	210.00	210.00	210.00	\$	-
Rooming House	140.00	140.00	140.00	\$	-
Rooming House - Additional Fee Per Room	20.00	20.00	20.00	Ş	-
Re-Inspection Fees					
Hotel/Motel - 5-30 Rooms - 1st charged	125.00	125.00	125.00	\$	-
Hotel/Motel - 5-30 Rooms - 2nd and additional	250.00	250.00	250.00	Ş	-
Hotel/Motel - 31-99 Rooms - 1st charged	250.00	250.00	250.00	Ş	-
Hotel/Motel - 31-99 Rooms - 2nd and additional	270.00	270.00	270.00	\$	-
Hotel/Motel - 100-199 Rooms - 1st charged	250.00	250.00	250.00	\$	-
Hotel/Motel - 100-199 Rooms - 2nd and additional	270.00	270.00	270.00	Ş	-
Hotel/Motel - 200+ Rooms - 1st charged	385.00	385.00	385.00	\$	-
Hotel/Motel - 200+ Rooms - 2nd and additional	735.00	735.00	735.00	\$	-
Bed and Breakfast - 1st charged	160.00	160.00	160.00	Ş	-
Bed and Breakfast - 2nd and additional	225.00	225.00	225.00	\$	-
Permit Renewal Late Fees					
Payment after July 31 (Rooming House ONLY)	125.00	125.00	125.00	\$	-
Payment after August 15 (Rooming House ONLY)	250.00	250.00	250.00	\$	-
Payment after August 31 (Rooming House ONLY)	565.00	565.00	565.00	\$	-
Campgrounds					
Pre-Inspection/Application Fee					
Campground - 1-25 Sites	430.00	430.00	430.00	\$	-
Campground - 26-50 Sites	640.00	640.00	640.00	\$	-
Campground - 51-100 Sites	790.00	790.00	790.00	\$	-
Campground - 101-199 Sites	940.00	940.00	940.00	Ş	-
Campground - 200+ Sites	1,090.00	1,090.00	1,090.00	S	-

Recreational or Educational Campground Permit/Renewal Fee Campground - 1-25 Sites	1,355.00 290.00 355.00	1,355.00	1,355.00	\$	-
	355.00	290.00			
Campground - 1-25 Sites	355.00	290.00			
campground 125 ones			290.00	Ş	-
Campground - 26-50 Sites	405.00	355.00	355.00	\$	-
Campground - 51-100 Sites	435.00	435.00	435.00	\$	-
Campground - 101-199 Sites	490.00	490.00	490.00	\$	-
Campground - 200+ Sites	550.00	550.00	550.00	\$	-
Special Event Campground - 1-25 Sites	300.00	300.00	300.00	\$	-
Special Event Campground - 26-50 Sites	365.00	365.00	365.00	\$	-
Special Event Campground - 51-100 Sites	425.00	425.00	425.00	\$	-
Special Event Campground - 101-199 Sites	490.00	490.00	490.00	\$	-
Special Event Campground - 200+ Sites	550.00	550.00	550.00	\$	-
Temporary Camping	140.00	140.00	140.00	\$	-
Recreational or Educational Campground	735.00	735.00	735.00	\$	-
Pools					
Pre-Inspection/Application Fee					
Swimming Pool/Whirlpool	230.00	230.00	230.00	\$	-
Interactive Play Attraction	350.00	350.00	350.00	\$	-
Water Attraction with up to 2 slides or water slides per basin	405.00	405.00	405.00	\$	-
Additional pool slide or water slide per basin	170.00	170.00	170.00	\$	-
Permit/Renewal Fee					
Swimming Pool/Whirlpool	380.00	380.00	380.00	\$	-
Interactive Play Attraction	440.00	440.00	440.00	\$	-
Water Attraction with up to 2 slides or water slides per basin	510.00	510.00	510.00	\$	-
Additional pool slide or water slide per basin	120.00	120.00	120.00	Ş	-
Additional permit per basin	65.00	65.00	65.00	\$	-
Re-Inspection Fees					
Swimming Pools/Whirlpool/Play Attraction - 1st charged	250.00	250.00	250.00	\$	-
Swimming Pools/Whirlpool/Play Attraction - 2nd and additional	375.00	375.00	375.00	Ş	-
Weights & Measures					
Administrative Fee	40.00	40.00	30.00	Ş	(10.00)
Scale	15.00	15.00	5.00	\$	(10.00)
Scanner	15.00	15.00	5.00	\$	(10.00)
Pump	15.00	15.00	5.00	Ş	(10.00)
Timer	15.00	15.00	10.00	Ş	(5.00)
Taxi Timer	15.00	15.00	10.00	Ş	(5.00)
Late Fee - If not paid within 30 days	55.00	55.00	55.00	\$	-

	2022	2023	2024		Change
Late Fee - If not paid within 60 days	160.00	160.00	160.00	\$	-
Animals					
Permit/Renewal Fee					
Spayed/Neutered Animal	15.00	15.00	15.00	\$	-
Spayed/Neutered Animal - Owner≥ 65 Years of Age	10.00	10.00	DISCONTINUED	DISCO	NTINUED
Non-Spayed/Neutered Animal - All Owners	40.00	40.00	40.00	\$	-
Fancier's Permit	30.00	30.00	30.00	\$	-
Chickens					
Health Department Permit and Inspection	55.00	55.00	55.00	Ş	-
Building Department Inspection	80.00	80.00	80.00	\$	-
Bees - Health Department Permit and Inspection	55.00	55.00	DISCONTINUED	DISCO	NTINUED
Late Fee - After January 31st / > 5 months of age / > 30 days in City	5.00	5.00	5.00	Ş	-
Replacement/Duplicate Tag	5.00	5.00	5.00	Ş	-
Pet Shops					
Pre-Inspection	190.00	190.00	190.00	\$	-
License/Renewal	225.00	225.00	225.00	\$	-
Miscellaneous Fees					
Permit Renewal Late Fees					
Payment after June 30th	150.00	150.00	150.00	Ş	-
Housing/Nuisance/Lead Investigations/Other - 1st charged	85.00	85.00	85.00	\$	-
Housing/Nuisance/Lead Investigations/Other - 2nd and additional	115.00	115.00	115.00	Ş	-
Operating Without a Permit	850.00	850.00	850.00	\$	-
Special Inspection Fee	200.00	200.00	200.00	\$	-
HEPA Vacuum Rental (Home Use Only)	5.00	5.00	5.00	\$	-
Noise variance permit (per day)	10.00	10.00	10.00	\$	-
Sales					
Radon Test Kit - Short Term	5.00	5.00	5.00	\$	-
Radon Test Kit - Long Term	10.00	10.00	10.00	\$	-
NSF Fee	35.00	35.00	35.00	\$	-
Administrative Fee (for invoices)	10.00	10.00	10.00	\$	-
Copies	.25/page	.25/page	.25/page	\$	-
Food Thermometers	10.00	10.00	10.00	\$	-
Dangerous Animal Signs, Set of 4	10.00	10.00	10.00	\$	-

	2022	2023	2024		Change
Neon Yellow Collar for Dangerous Animal Requirement	15.00	15.00	15.00	\$	-
Duplicate Permit	20.00	20.00	20.00	\$	-
Community Health					
Childhood Immunizations - Per Individual	20.00	20.00	20.00	\$	-
Adult Immunizations	Call for pricing and	Call for pricing and	Call for pricing and	\$	-
	availability.	availability.	availability.		
TB Skin Tests	15.00	15.00	20.00	\$	5.00
STD Clinic	20.00	20.00	25.00	\$	5.00
Laboratory					
Water Microbiology Testing - Quantification					
Heterotropic Plate Count	30.00	30.00	30.00	\$	-
Water Microbiology Testing - Presence / Absence					
Total Coliform and E.coli (Presence / Absence)	30.00	30.00	30.00	\$	-
Enterococci (Presence / Absence)	30.00	30.00	30.00	\$	-
Water Microbiology Testing - Detection / Quantification					
Total Coliform & E.coli (Enumeration) in Drinking Water	35.00	35.00	35.00	Ş	-
E. coli (Quantification) in Surface Water	35.00	35.00	35.00	\$	-
Total or Fecal Coliforms (Quantification)	35.00	35.00	35.00	\$	-
Enterococci (Quantification)	40.00	40.00	40.00	Ş	-
Culture & ID – Pathogens (e.g. E.coli O157:H7)	call	call	call		
Inorganic / Organic Testing - Quantification					
pH					
Specific Conductivity	10.00	10.00	10.00	Ş	-
Turbidity	10.00	10.00	10.00	Ş	-
Total Suspended Solids	15.00	15.00	15.00	Ş	-
Total Residual Chlorine	25.00	25.00	25.00	\$	-
Detergents	10.00	10.00	10.00	\$	-
Copper	15.00	15.00	15.00	\$	-
Nickel	15.00	15.00	15.00	\$	-
Phenols	15.00	15.00	15.00	\$	-

	2022	2023	2024		Change
FIRE DEPARTMENT					
Automatic Dialers	150.00	150.00	177.00		27.00
Audible Alarms	150.00	150.00	177.00	Ş	27.00
Intentional False Alarms	300.00	300.00	354.00	\$	54.00
BLS On Scene Care or INVASS	300.00	300.00	398.25	Ş	98.25
BLS On Scene Care or Invalid Assistance (Non-Resident)	337.50	337.50	Remove		Remove
BLS Response and Transport	825.00	825.00	1,194.75	\$	369.75
BLS Response and Transport (Non-Resident)	1,012.50	1,012.50	Remove		Remove
ALS Response and Transport	1,012.50	1,012.50	1,350.00	\$	337.50
ALS Response and Transport (Non-Resident)	1,200.00	1,200.00	Remove		Remove
ALS Response and No Transport	1,162.50	1,162.50	1,200.00	\$	37.50
ALS Response and No Transport (Non Resident)	1,350.00	1,350.00	Remove		Remove
ALS Tier 2 Response and Transport	1,162.50	1,162.50	1,500.00	Ş	337.50
ALS Tier 2 Response and Transport (Non-Resident)	1,350.00	1,350.00	Remove		Remove
Loaded Mileage Rate from scene to hospital (Per Mile)	15.00	15.00	18.00	\$	3.00
Loaded Mileage Rate from scene to hospital	13.75	13.75	Remove		Remove
Loaded Mileage Rate from scene to hospital (Non Resident)	14.75	14.75	Remove		Remove
Billable Supplies - LMA	135.00	135.00	159.30	\$	24.30
Billable Supplies - Defibrillation	150.00	150.00	177.00	\$	27.00
Billable Supplies - IV Therapy	90.00	90.00	106.20	\$	16.20
Billable Supplies - ET Intubation	135.00	135.00	159.30	\$	24.30
Billable Supplies - ET Intubation/King Vision	-	-	275.00	Ş	275.00
Billable Supplies - IO Needles	-	-	225.00	\$	225.00
Billable Supplies - Routine Disposables	60.00	60.00	70.80	\$	10.80
Billable Supplies Oxygen Cannula (0 to 4 liters/minute)	15.00	15.00	17.70	Ş	2.70
Billable Supplies Oxygen Mask (5 plus liters/minute)	22.50	22.50	26.55	\$	4.05
Billable Supplies Oxygen CPAP	-	-	85.00	\$	85.00
Excessive Weight Patients over 400 pounds	150.00	150.00	200.00	s	50.00
Bariatric Expendable Supplies - HoverMatt	100.00	100.00	150.00	\$	50.00
Drug Administration	75.00	75.00	88.50	\$	13.50
Drug Administration - Glucagon IM	-	-	255.00	\$	255.00
Drug Administration - Nasal Powder	-	-	550.00	s	550.00
Lucus Device	150.00	150.00	230.00	\$	80.00
Supplemental Oxygen other than Cannula or Mask	97.50	97.50	115.05		17.55
Excessive Facility Calls - More than 10 calls annually?	225.00	225.00	Remove		Remove
Spinal Immobilization	225.00	225.00	265.50	ŝ	40.50
	125.00	225.00	200.00	· ·	

	2022	2023	2024	Change
Vehicle Fire requiring a single engine response	750.00	750.00	885.00 \$	135.00
Motor Vehicle Accident Level 1	300.00	300.00	354.00 \$	54.00
Motor Vehicle Accident Level 2	450.00	450.00	531.00 \$	81.00
Motor Vehicle Accident Level 3	750.00	750.00	885.00 \$	135.00
Use of firefighting foam / per 5 gallons	225.00	225.00	265.50 \$	40.50
False Alarm Penalty / Determined Annually January 1 to December 31				
First Incident	NC	NC	NC \$	-
Second Incident	NC	NC	NC \$	-
Third Incident	75.00	75.00	88.50 \$	13.50
Fourth Incident	75.00	75.00	88.50 \$	13.50
Fifth Incident	112.50	112.50	132.75 \$	20.25
Sixth Incident	112.50	112.50	132.75 \$	20.25
Seventh Incident	150.00	150.00	177.00 \$	27.00
Eighth Incident	150.00	150.00	177.00 \$	27.00
Ninth Incident	300.00	300.00	354.00 \$	54.00
Tenth Incident	300.00	300.00	354.00 \$	54.00
Eleventh and each subsequent incident	450.00	450.00	531.00 \$	81.00
Lift Assist Level 1 (1 to 2)	-	-	- \$	-
Lift Assist Level 2 (3 to 6)	-	150.00	177.00 \$	27.00
Lift Assist Level 3 (7 to 9)	-	300.00	354.00 \$	54.00
Lift Assist Level 4 (10 to 12)	-	450.00	531.00 \$	81.00
Lift Assist Level 5 (13 or more)	-	500.00	590.00 \$	90.00
CPR AHA Training Fee - Private Business (Card & Book) per person	-	\$60.00	\$70.80 \$	10.80
CPR AHA Training Fee - Local Government (Card & Books) per person	-	\$23.00	\$27.14 \$	4.14
CPR AHA Training Fee - Non-Local Government (Card & Books) per person	-	\$50.00	\$59.00 \$	9.00
CPR AHA Training Fee - Family & Friends (Card & Books) per person	-	\$23.00	\$27.14 \$	4.14
Flexible Quote at the Discretion of the Fire Chief or Designee	-	-	- \$	-
Penalty for Violation of Chapter				
Not less than	37.50	37.50	44.25 \$	6.75
Not more than	750.00	750.00	885.00 \$	
Payment of Forfeiture in Lieu of Court Appearance				
Negligent Fire	375.00	375.00	442.50 \$	67.50
Required Appliances	225.00	225.00	265.50 \$	40.50
Adopted codes and standards	225.00	225.00	265.50 \$	40.50
Administrative code violation	225.00	225.00	265.50 \$	40.50

	2022	2023	2024	Change
Blocked Exit (per violation)	75.00	75.00	88.50 \$	13.50
Blocked Aisle (per violation)	75.00	75.00	88.50 \$	13.50
Exit light out (per violation)	37.50	37.50	44.25 \$	6.75
Fireworks	225.00	225.00	265.50 \$	40.50
Open Fire Violation	225.00	225.00	265.50 \$	40.50
Access to fire hydrant	225.00	225.00	265.50 \$	40.50
Hood and duct permit	225.00	225.00	265.50 \$	40.50
Hood and duct installation	225.00	225.00	265.50 \$	40.50
Hood and duct maintenance	225.00	225.00	265.50 \$	40.50
Sprinkler maintenance	225.00	225.00	265.50 \$	40.50
Blocking sprinkler connection	75.00	75.00	88.50 \$	13.50
Extinguisher installation	225.00	225.00	265.50 \$	40.50
Extinguisher maintenance	37.50	37.50	44.25 \$	6.75
Permit to service	225.00	225.00	265.50 \$	40.50
Fire detection system installation & maintenance	225.00	225.00	265.50 \$	40.50
Detector not tested or maintained	75.00	75.00	88.50 \$	13.50
Automatic dialers prohibited	225.00	225.00	265.50 \$	40.50
Fire lane violation	75.00	75.00	88.50 \$	13.50
Fire Prevention Inspection Fee Schedule				
Public Assembly	187.50	187.50	221.25 \$	33.75
Educational Institution	187.50	187.50	221.25 \$	33.75
Institutional	525.00	525.00	619.50 \$	94.50
Residential multi-family (three units and up, care facilities)	187.50	187.50	221.25 \$	33.75
Stores, office complex	150.00	150.00	177.00 \$	27.00
Basic industry, utility or defense	187.50	187.50	221.25 \$	33.75
Manufacturing	337.50	337.50	398.25 \$	60.75
Storage, warehouse	150.00	150.00	177.00 \$	27.00
Special not classified	112.50	112.50	132.75 \$	20.25
CBRF single family home	75.00	75.00	Remove	Remove
CBRF multi family home	150.00	150.00	Remove	Remove
Re-inspection Fee Schedule				
Fire Prevention Bureau Visit 1 Non-compliance	75.00	75.00	88.50 \$	13.50
Fire Prevention Bureau Visit 2 Non-compliance	150.00	150.00	177.00 \$	27.00
Fire Prevention Bureau Visit 3 Non-compliance	300.00	300.00	354.00 \$	54.00
Standpipe Plan Review	325.00	325.00	383.50 \$	58.50
Standpipe Testing	200.00	200.00	236.00 \$	36.00
Fire Pump Review	325.00	325.00	383.50 \$	58.50

	2022	2023	2024	Change
Fire Pump Testing	200.00	200.00	236.00 \$	36.00
NFPA 1 Fire Code Plan Review	500.00	500.00	590.00 \$	90.00
NFPA 1 Fire Code Plan Inspector per hour	100.00	100.00	118.00 \$	18.00
NFPA 101 Life Safety Code Review	500.00	500.00	590.00 \$	90.00
NFPA 101 Life Safty Code Inspection per hour	100.00	100.00	118.00 \$	18.00
Smoke Control Plan Review	800.00	800.00	944.00 \$	144.00
Smoke Control Plan Inspection per hour	100.00	100.00	118.00 \$	18.00
Fireworks Dealer Permit	225.00	225.00	265.50 \$	40.50
Fireworks Display Pre-event Inspection	75.00	75.00	88.50 \$	13.50
Burn permit fee	150.00	150.00	177.00 \$	27.00
Permit for servicing or installing fire extinguishing systems	75.00	75.00	88.50 \$	13.50
Annual renewal permit	75.00	75.00	88.50 \$	13.50
Kitchen Suppression System	325.00	325.00	383.50 \$	58.50
Re-Inspection for failed test	100.00	100.00	118.00 \$	18.00
Detection & Alarm Systems	325.00	325.00	383.50 \$	58.50
Device Quantities greater than 30	Add \$10/device	Add \$10/device	Add \$10/device	
	> 30 devices	> 30 devices	> 30 devices	
Re-Inspection for failed test	100.00	100.00	118.00 \$	18.00
Fire Sprinkler Systems	325.00	325.00	383.50 \$	58.50
(Applies to new projects and alterations. Fee includes 1 concealed space and 1 hydro visit.)				
Head Quantities greater than 50	Add \$1/head	Add \$1/head	Add \$1/head	
	> 50 heads	> 50 heads	> 50 heads	
Extra visit for additional hydrostatic test	100.00	100.00	118.00 \$	18.00
Extra visit for concealed space	100.00	100.00	118.00 \$	18.00
Re-Inspection for failed test	100.00	100.00	118.00 \$	18.00
Underground Tests	100.00	100.00	118.00 \$	18.00
Witness visits	100.00	100.00	118.00 \$	18.00
IRANSIT DEPARTMENT				
FARES				
Adults (18-64)	2.00	2.00	2.00 \$	-
Youth (6-17)	2.00	2.00	2.00 \$	-
Children (0-5)	Free	Free	Free	-
Senior Citizen (65+)	1.00	1.00	1.00 \$	-
Disabled	1.00	1.00	1.00 \$	-
Medicare Card Holder	1.00	1.00	1.00 \$	-

2024 Fee Sch	edule and Comparison to Prior Yea	rs		
	2022	2023	2024	Chang
Veterans with Military I.D.	2.00	Free	Free \$	
Dial-A-Ride (DART)	4.00	4.00	4.00 \$	-
PASSES				
30 Day	65.00	65.00	65.00 \$	-
30 Day (ADA card)	30.00	30.00	30.00 \$	-
10 Ride	15.00	15.00	15.00 \$	-
Day	4.00	4.00	4.00 \$	-
ATTORNEY DEPARTMENT				
Hold Harmless Contract	-	75.00	75.00 \$	-
Documents filed with Register of Deeds	-	150.00	150.00 \$	-
Property damage payment plans	-	-	75.00 \$	75.00
ARKING SYSTEM				
On-Street Meters (Per Hour)				
30 Minute Limit	0.75	0.75	1.25 \$	0.50
2 Hour Limit	0.65	0.65	1.10 \$	0.45
4 Hour Limit	0.60	0.60	1.00 \$	0.40
10 Hour Limit	0.30	0.30	0.50 \$	0.20
Lot and Ramp Meters (Per Hour)				
All	0.30	0.30	0.50 \$	0.20
Off-Street Renters (Monthly)				
General Rental Ramp (M-F, 7 AM - 6 PM)	40.00	40.00	55.00 \$	15.00
24 Hour Rental Ramp	45.00	45.00	65.00 \$	20.00
General Rental Lot (M-F, 7 AM - 6 PM)	30.00	30.00	40.00 \$	10.00
24 Hour Rental Lot	35.00	35.00	50.00 \$	15.00
Daily Rates				
Lakefront #5	2.00	2.00	3.50 \$	1.50
Meter Hoods - Publlic On-Street	8.00	8.00	13.00 \$	5.00
Lake Avenue Ramp	2.00	2.00	3.50 \$	1.50
Shoop Ramp	2.00	2.00	3.50 \$	1.50
Gaslight Ramp	2.00	2.00	3.50 \$	1.50
Civic Centre Ramp (M-F, 6 AM - 1 PM)	3.50	3.50	6.50 \$	3.00
Civic Centre Ramp (all other times)	2.00	2.00	3.50 S	1.50

2024 Fee Schedule and Com	parison to Prior Years
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OLICE DEPARTMENT				
CITATIONS				
Failure to Display Handicap Permit	5.00	5.00	5.00 \$	-
Fire Vehicles Only	10.00	10.00	10.00 \$	-
Law Enforcement Vehicles Only	10.00	10.00	10.00 \$	-
Motorcycles Only	10.00	10.00	10.00 \$	-
Parking Limits (48hrs)	10.00	10.00	10.00 \$	-
Authorized Parking Zones	10.00	10.00	10.00 \$	-
Overtime Parking (Signed Limit)	11.00	11.00	11.00 \$	-
Park (Parking After Hours)	15.00	15.00	15.00 \$	-
Boat Ramp Violation (24hrs)	15.00	15.00	15.00 \$	-
Boat Ramp Violation (Large Vehicles)	15.00	15.00	15.00 \$	-
Parking on Grass at Beach or Park	15.00	15.00	15.00 \$	-
Taxi Stand Posted	15.00	15.00	15.00 \$	-
Parking in Parkway	20.00	20.00	25.00 \$	5.0
Expired Meter	20.00	20.00	25.00 \$	5.0
Junk Collection Vehicle	20.00	20.00	25.00 \$	5.0
Meter Feeding	20.00	20.00	25.00 \$	5.0
No Parking Anytime	20.00	20.00	25.00 \$	5.0
Restricted Parking	20.00	20.00	25.00 \$	5.0
Street Storage (Alternate Side Parking)	20.00	20.00	25.00 \$	5.0
Backing Into Space	25.00	25.00	25.00 \$	-
Fraud on Parking Meter	25.00	25.00	25.00 \$	-
Indicated Spaces (Meters)	25.00	25.00	25.00 \$	-
Indicated Spaces	25.00	25.00	25.00 \$	-
Indicated Spaces - Motorcycle	25.00	25.00	25.00 \$	-
Public Lots (24hr Limit)	25.00	25.00	25.00 \$	-
Motorcycle in Gated Facility	25.00	25.00	25.00 \$	-
No Parking Snow Emergency	25.00	25.00	25.00 \$	-
Snow Removal (Posted)	25.00	25.00	25.00 \$	-
School Zone	30.00	30.00	30.00 \$	-
2 Feet Between Vehicles	30.00	30.00	30.00 \$	-
Unattended Vehicle Traffic Hazard	30.00	30.00	30.00 \$	-
Blocking Alley Business	30.00	30.00	30.00 \$	-
Blocking Alley	30.00	30.00	30.00 \$	-
Boat Ramp Violation (Indicated Spaces and Trailers Only)	30.00	30.00	30.00 \$	-
Bus Loading Zones	30.00	30.00	30.00 \$	-
No Parking Bus Stop	30.00	30.00	30.00 \$	-
Parking in Crosswalk	30.00	30.00	30.00 \$	-

	2022	2023	2024	Change
Crosswalk Violation (15ft)	30.00	30.00	30.00 \$	-
12' From Curb	30.00	30.00	30.00 \$	-
Double Parking	30.00	30.00	30.00 \$	-
Driveway/Alley Within 4ft of an Alley or Driveway	30.00	30.00	30.00 \$	-
Excavation/Obstruction	30.00	30.00	30.00 \$	-
Parking Across From Fire Station	30.00	30.00	30.00 \$	-
Fire Hydrant Within 10ft Fire Hydrant	30.00	30.00	30.00 \$	-
Parking Head-On To Traffic	30.00	30.00	30.00 \$	-
Parking Within Intersection	30.00	30.00	30.00 \$	-
No Parking Loading Zone (9am-6pm)	30.00	30.00	30.00 \$	-
No Parking Loading Zone (Schools)	30.00	30.00	30.00 \$	-
Public Lots Reserved Stall	30.00	30.00	30.00 \$	-
Parking Private Property (Not Posted)	30.00	30.00	30.00 \$	-
Parking Private Property (Posted)	30.00	30.00	30.00 \$	-
Parking or Standing Where Prohibited	30.00	30.00	30.00 \$	-
School Zone (Buses Only Zone)	30.00	30.00	30.00 \$	-
Parking on Sidewalk	30.00	30.00	30.00 \$	-
Stopping or Parking Where Prohibited	30.00	30.00	30.00 \$	-
Tow-Away Zone	30.00	30.00	30.00 \$	-
Within 25ft of Railroad	30.00	30.00	30.00 \$	-
Abandoned Vehicle (Private Property)	50.00	50.00	50.00 \$	-
Abandoned Vehicle (On street)	50.00	50.00	50.00 \$	-
Blocking Alley Residential	50.00	50.00	50.00 \$	-
Off Street Parking on Unimproved Surface Front Yard	50.00	50.00	50.00 \$	-
Parking in Fire Lane	50.00	50.00	50.00 \$	-
Large Vehicle Over 10,000 Pounds or 30' Long More Than 30 Minutes	50.00	50.00	50.00 \$	-
Fifth St Boat Ramp	100.00	100.00	100.00 \$	-
Handicapped Parking	100.00	100.00	100.00 \$	-
Public Lots Vehicle Over 10,000 Pounds	100.00	100.00	100.00 \$	-
Interferring with Barricade	284.00	284.00	284.00 \$	-
Citation - Late Fine	10.00	10.00	10.00 \$	-
Citation - 2nd Late Fine	10.00	10.00	10.00 \$	-
Citation - 3rd Late Fine	10.00	10.00	10.00 \$	-
MISCELLANEOUS FEES				
Nuisance Forfeiture Fee	-	-	130.00 \$	130.00

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# **2024 General Obligation Bond Fund**

<u>ORG</u>	<u>OBJ</u>	PROJECT	DESCRIPTION	AMOUNT
45010	57300		Office Furniture, Fixtures & Equipment	150,000
45010	57300		City Hall Office Repositioning	300,000
45010	59600		Transit - Storage Garage	3,000
45010	59600		Transit - Paratransit Radio System	3,300
45010	59600		Transit - Maintenance Vehicle EV	12,000
45010	59600		Transit -Fire Supression	17,000
45010	59600		Transit - Heavy Equipment Vehicle	24,000
45010	59600		Transit-Replace (3) Paratransits 2016	87,000
45010	59600		Civic Center-Carpet, Paint, Tables, Drapes, lighting, security syst	160,000
45010	59600		Transit - Transit Depot	200,000
45010	59600		Transit - 2023 Low No Match 2-2011's	352,250
45010	59700		Smart City Infrastructure	200,000
45010	59700		MIS-Community Center Access Points	212,500
45010	59700		MIS-City Fiber, Cameras, IOT	300,000
45010	59700		MIS-Infrastructure Upgrades	408,200
			General Administration	\$ 2,429,250
45030	57200		Fire Station 6 - HVAc	16,000
45030	57200		Fire Station 3-Remodel Bathroom	175,000
45030	57300		Station 1 UniMac Washer	15,000
45030	57300		Pro Phoenix Interface	15,000
45030	57300		Technical Rescue Equipment	18,000
45030	57350		Radio System Upgrades	275,000
			Fire Department	\$ 514,000
45031	57200		Amendment #12 - Replace Floor at Geneva COP House	20,000
45031	57200		Bullet Proof Glass drive up window	51,000
			Police Department	\$ 71,000
45040	50100		Full-time Salaries	502,055
45040	50200		Part-time Salaries	65,372
45040	51010		FICA	39,879
45040	51100		Wisconsin Retirement System (WRS)	36,677
45040	51200		Health Insurance	88,650
45040	57110		Environmental Remediation	25,000
45040	57110		Pavement Management Services	100,000
45040	57110		Speed Bump Humps Pilot	100,000
45040	57110		Monument Square Repairs	100,000
45040	57110		Above Ground Fueling Site.	850,000
45040	57200		Project Management Buildings	100,000
45040	57200		Safety Building Chiller	500,000
43040 45040	57200 57200		Central Heating Plant	800,000
45040	57200		Core buildings tuckpointing	1,000,000
45040	57200 57500		Alley Resurfacing	1,000,000
43040 45040	57500 57500		Concrete Alley Paving	30,000
45040	57500	40002	Asphalt Street Paving STP Paving (Mt Pleasant)	50,000
45040	57500	40003		53,000
45040	57500	40003	S. Memorial Dr - Durand to RR (STP-U)	60,000

ORG	OBJ	PROJECT	DESCRIPTION	AMOUNT
45040	57500	40003	Lathrop Ave - Republic to 13th St	90,000
45040	57500	40003	Ohio St - Washington Ave to Kinzie	165,000
45040	57500		Concrete Paving Misc	200,000
45040	57500		Asphalt Resurfacing	980,000
45040	57500		Pavement Replacement Misc Concrete	1,750,000
45040	57515		Sidewalks New	3,000
45040	57515		Crosswalk Ramps	75,000
45040	57520		Traffic Signal Replacements	15,000
45040	57520		Traffic Signal LED Lamp Replacement	20,000
45040	57520		Signal/Lighting Cabinet Replacement	50,000
45040	57520		Replace Decorative Poles	125,000
45040	57545	40003	Rehab 6th Street Bridge (Howe St Viaduct)	16,000
45040	57545	40003	Rehab 6th Street Bridge (Mound-Racine)	41,000
			Public Works	\$ 8,031,633
45050	50100		Full-time Salaries	67,890
45050	51100		Wisconsin Retirement System (WRS)	4,352
45050	51200		Health Insurance	22,500
45050	57110		Amendment #6 - Demolish vs Rebuild Lincoln Park Bridge	(370,000)
			(decrease GOB & use some funds from TID #28)	
45050	57110		PS-Landscaping MLK Plaza	4,000
45050	57110		Landscaping various	7,500
45050	57110		PS 6 Post Park Shelter	9,000
45050	57110		PS Bryant Parking Lot	10,600
45050	57110		Park Signs w/Landscape	15,000
45050	57110		Root River Parks Upgrade	15,000
45050	57110		Replace Mise. Playground Equp	20,000
45050	57110		Parking Lot Maintenance	25,000
45050	57110		Pavement Removal & Replacement	35,000
45050	57110		Replace benches and garbage cans	50,000
45050	57110		Bike Path Repair	55,000
45050	57110		Island Glen Street Bridge Repairs	60,000
45050	57110		Replace Fencing Various locations	70,000
45050	57110		PS Shoreline Restoration	100,000
45050	57110		Cemetery Roads and Walks	118,000
45050	57110		Matson Park with Handicap	210,000
45050	57110		Island Park Parking Lot	319,800
45050	57110		Replace Lincoln Pedestrian Bridge	420,000
45050	57200		Tyler Domer Multi Room	15,000
			Parks & Recreation	\$ 1,283,642

Total General Obligation Bond Fund

12,329,525

# **2024 Equipment Replacement Fund**

ORG	OBJ	PROJECT	DESCRIPTION	AMOUNT
45110	59600		Civic Center Kitchen equip bar tops chairs	85,000
45110	59700		E-Sign	20,000
45110	59700		Amendment #8 - Investigate & Implement Closed Captioning in the Council Chambers	25,000
45110	59700		Help Desk Solution	35,000
45110	59700		Small Equipmnet	42,000
45110	59700		Secure File Backup	42,037
45110	59700		Computer Hardware	50,000
45110	59700		Police Parking Citation and Manager	50,000
45110	59700		Cemetery Management Software	94,000
45110	59700		Switch Replacement	94,500
45110	59700		Additional Cameras per Alder Requests 10/06/2023	100,000
45110	59700		PC Replacements	156,000
45110	59700		Citizen Relationship Manager	250,000
45110	59700		Computer Software	334,438
			General Administration	\$ 1,377,975
45130	57210		Radio Tower AC Backup Sheridan	7,500
45130	57210		Radio Tower AC Backup Regency	18,000
45130	57210		Radio Tower Clean Repair Waterproof walls	20,000
45130	57300		Thermo Imaging Cameras	10,000
45130	57300		Suppression Training Equipment	15,000
45130	57300		Lucus Devices Batteries & Chargers	15,000
45130	57300		Communications Equipment	20,000
45130	57300		Replace computers for WDA's	25,000
45130	57300		Replace SCBA Tanks Masks	30,000
45130	57300		Dive Rescue Equipment	45,000
45130	57300		Styker Power Load Cot System	90,000
45130	57310		Utility 5 Hazmat Fire	60,000
			Fire Department	\$ 355,500
45131	57300		Interview Rooms	6,700
45131	57300		Auto Plate Recognition ALPR	34,000
45131	57300		Speed Trailers (3)	40,000
45131	57300		MDC Replacement	40,000
45131	57300		Tasers	60,000
45131	57310		Upfitting (12)	300,000
45131	57350		Channel Services	5,000
45131	57350		Cameras at Impound	25,000
			Police Department	\$ 510,700
45140	57310		Engineering Van (Electric)	56,000
45140	57310		Refuse Trucks (2)	570,000
45140	57311		St Maintenance Pick-up Truck with plow	56,000
45140	57311		St. Maintenance 2 Yrd Dump	88,000
45140	57311		St Maintenance 5yd Dump Truck	220,000

ORG	<u>OBJ</u>	PROJECT	DESCRIPTION		AMOUNT
45140	57311		St. Maintenance Wheel Loader		275,000
45140	57540		City owned bridge inspections		20,000
			Public Works	\$	1,285,000
45150	57110		Cemetery Plant Maintenance		5,000
45150	57110		Cemetery-Landscape Maintenance		5,000
45150	57110		North Beach Saftey Management		7,500
45150	57110		Skatepark Management		10,000
45150	57110		Fountain Mngt		10,000
45150	57110		Cemetery Garbage Cans		10,000
45150	57110		Bleacher Mgmt		10,000
45150	57110		Cemetery-Graceland outside storage bin		15,000
45150	57110		Lighting mangement		20,000
45150	57110		Ball Diamond Management		46,500
45150	57110		Sport Court Maintenance & Replacement		70,000
45150	57200		Parks Service Garage Doors		4,000
45150	57200		Diamonds/Pavillion		5,000
45150	57200		Misc. Painting Facilities Parks		15,000
45150	57200		Tyler Domer Awning		15,000
45150	57200		Cemetery Restore Pews & Alter		15,000
45150	57200		Chavez hoops & backboards		18,000
45150	57200		Bryant & Misc. Gym Paint		22,500
45150	57200		Chavez Weight Room		30,000
45150	57200		Island Park new basement entrance		30,000
45150	57300		Generator		1,800
45150	57300		Power Broom		3,600
45150	57300		UTV		17,000
45150	57310		Electric Charging Station		20,000
45150	57310		Pickup 4 x4 Hybrid		51,000
45150	57310		Mini Loader		115,000
45150	57310		Pickup 4X4 (2) Electric		160,000
	-		Parks & Recreation	\$	731,900
				<u> </u>	

Total Equipment Replacement Fund 4,261,075

# **2024 Equipment Leasing Fund**

<u>ORG</u> 45310	<u>OBJ</u> 52210	<u>PROJECT</u>	DESCRIPTION 5 EV's at \$800/month-fleet vehichles General Administration	AMOUNT 48,000 \$ 48,000
45331	52210		Nissan Murra 2 @ \$741/month	17,784
45331 45331	52210 52210		Nissan Rouge 3@652/month Ford F-15 2 @ 1050/month	23,472 25,200
45331	52210		12 Ford Interceptors @ 1,000/month for 6 months <i>Police Department</i>	72,000 \$ 138,456
45350	52210		Lease for parks Parks & Recreation	13,544 \$ 13,544

Total Equipment Leasing Fund: 200,000

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# City of Racine, Wisconsin TEN YEAR CAPITAL IMPROVEMENT PLAN

2024 - 2033

SUMMARY	OF	C.I.P.	<b>EXPENDITURES</b>
	by	Depar	tment

				- /							
Department - Project Category	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost
General Administration											
General Administration	\$ 450,000	s 100.000	s 100.000	\$ 100.000	S 100.000	\$ 100,000	\$ 100.000	\$ 100.000	S 100.000	\$ 100,000	\$ 1,350,000
Information Systems	2,413,675	1,866,120	1,998,213	2,108,466	2,191,389	2,260,023	2,382,088	2,478,192	2.605.644	2,689,069	22,988,878
Library	2.410.010	1,000,120	1,000,210	2.100,400	2.101.000	2,200,020	2,002,000		2,000,011	2.000.000	22,000,010
Conary											
Fire Department	929,500	1,323,500	1,129,000	1,371,000	5,725,000	1,036,000	950,000	876,000	1,095,000	660,000	15,095,000
Police Department	999,700	1,339,700	1,550,700	269,700	297,700	295,000	263,000	268,000	203,000	263,000	5,749,500
Department of Public Works											
Portland Cement Concrete Paving	5,207,633	9,019,000	9,205,090	8,499,823	5,315,214	5,809,724	5,406,461	5,855,534	5,507,060	6,111,163	65,936,701
Bituminous Concrete Paving	1,778,000	2,845,500	1,848,000	3,773,000	5,458,000	2,428,000	2,428,000	2,428,000	2,478,000	2,478,000	27,942,500
Sidewalks - Curb and Gutter	1,230,000	1,360,000	1,360,000	1,460,000	1,510,000	1,560,000	1,610,000	1,660,000	1,660,000	1,660,000	15,070,000
Lighting - Traffic Regulations	560,000	735,000	710,000	710,000	710,000	710,000	710,000	710,000	710,000	710,000	6,975,000
Bridges	1,117,000	1,680,000	234,000	200.000	305,000	450,000	38.000		40.000	24,000	4.088.000
Pedestrian and Bicycle Pathways										-	
Sanitary Sewers	1,850,000	2,200,000	2,300,000	2,400,000	2,550,000	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000	24,550,000
Buildings	2,400,000	6,337,400	10.062.000	5,493,000	5,479,000	3,195,000	3,375,500	3,152,000	5,772,000	5.061.000	50,328,900
Land Improvements	1,175,000	480,000	520,000	760,000	145,000	170,000	145,000	190,000	145,000	180,000	3,910,000
Parking System	45,000	400,000	50,000	400,000	50,000	400,000	50,000	400,000	50,000	1,300,000	3,145,000
DPW Capital Equipment	1,341,000	1,707,000	1,794,000	1,534,500	2,216,000	2,080,800	2,094,000	2,089,000	2,159,000	2,289,000	19,304,300
Storm Water Utility	3,080,000	3,469,500	3,243,000	2,268,000	2,272,000	2,397,000	2,763,000	2,577,500	2,435,000	2,437,900	26,942,900
	19,783,633	30,233,400	31,326,090	27,498,323	26,010,214	21,850,524	21,289,981	21,712,034	23,608,060	24,901,083	248,191,301
Transit RYDE	9,363,000	1,155,400	69,200	2,589,800	3,774,400	3,935,600	856,800	98,000	99,200	385,400	22,308,800
Parks, Recreation and Cultural Servi	Des										
Parks and Recreation	2,017,042	3,548,311	2,593,500	1,809,490	939,682	1,087,489	862,723	1,277,349	959,382	1,009,836	16,104,803
Community Centers	100,500	95,000	75,500	10,500	8,000	11,500	10,000	13,500	12,000	19,000	355,500
Wustum Museum	119,500	55,500	35,000	8,500	20,500	8,500	8,500	8,500	8,500		273,000
Zoological Gardens	8,020,000	9,725,000	20,000		-					-	17,765,000
Golf Course Enterprise	5.000	113,000	282,000	1,640,000	45,000	52,500	97,000	105,000	30,000	-	2,369,500
Cemetery	193.000	130.000	274,500	274.500	342,500	93,500	42.500	42,500	27.000	15,000	1,435,000
	10,455,042	13,666,811	3,280,500	3,742,990	1,355,682	1,253,489	1,020,723	1,446,849	1,036,882	1,043,836	38,302,803
Racine Civic Centre	245,000	295,000	180,000	170,000	255,000	-	-		-	-	1,145,000
Water Utility	27,671,000	21,616,000	8,521,000	9,367,000	8,432,000	10,750,000	9,597,000	9,814,000	10,360,000	10,364,000	126,492,000
Wastewater Utility	22,228,500	25,028,500	15,837,500	8,304,500	821,500	2,847,500	11,462,500	10,797,500	1,078,500	1,978,500	100,385,000
	\$ 94,539,050	\$ 98,624,431	\$ 63,990,203	\$ 55,521,778	\$48,962,885	\$44,328,135	\$47,902,071	\$47,588,575	\$40,184,288	\$42,364,868	\$582,008,282

#### METHODS OF FINANCING

Department - Project Category	2	2024		2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost
General Obligation Debt													
General Administration	\$	450,000	s	100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,350,000
Information Technology	1,	120,700		1,037,835	1,128,308	1,169,724	1,213,210	1,258,870	1,306,814	1,357,155	1,410,012	1,465,513	12,468,141
Fire Department		514,000		636,500	150,000	1,125,000	-	905,000	135,000	175,000	-	500,000	4,140,500
Police Department		71,000		-	665,000	-	-	-	-	-	-	-	736,000
Department of Public Works													
Portland Cement Concrete Paving		,020,633		4,469,000	3,225,090	3,914,823	3,115,214	3,459,724	3,206,461	3,555,534	3,307,060	3,761,163	35,034,701
Bituminous Concrete Paving Sidewalks - Curb and Gutter	1,	091,000, 78,000		1,195,000	1,316,000 78,000	1,796,000 78,000	2,427,000 78,000	1,821,000 78,000	1,821,000 78,000	1,821,000 78,000	1,821,000 78,000	1,821,000 78,000	16,930,000 780,000
Lighting - Traffic Regulations		210.000		635,000	610.000	610.000	610,000	610.000	610,000	610.000	610,000	610.000	5.725.000
Bridges		57.000		336,000	010,000	40.000	43.000	75.000	010,000				551,000
Buildings	2	400,000		6,337,400	10,062,000	5,493,000	5,479,000	3,195,000	3,375,500	3,152,000	5,772,000	5,061,000	50,326,900
Land Improvements	1,	175,000		480,000	490,000	635,000	145,000	170,000	145,000	190,000	145,000	180,000	3,755,000
Storm		-		50,000	-	-	-	-	-	-	-	-	50,000
Transit RYDE		698,550	_	994,460	13,200	37,300	497,400	657,600	681,800	18,000	18,200	67,400	3,683,910
	8,	730,183	_	14,574,860	15,794,290	12,604,123	12,394,614	10,066,324	9,917,761	9,424,534	11,751,260	11,578,563	116,836,511
Parks, Recreation and Cultural Service													
Parks and Recreation	1.	,150,642		2,938,811	2,150,800	1,035,840	473,132	396,689	470,523	338,649	535,082	346,836	9,837,003
Community Centers Wustum		15,000		20,000	68,000	-	-	-	-	-	-	-	103,000
Zoo		-		-	-	-	-	-	-	-	-	-	-
Cemetery		118,000		100,000	250,000	250,000	250,000	-	-	-	-	-	968,000
ochickiy		283,642	_	3,058,811	2,468,800	1,285,840	723,132	396,689	470,523	338,649	535,082	346,836	10,908,003
Racine Civic Centre		160,000		175,000	115,000	115,000	110,000						675,000
Total Long Term Debt	\$ 12,		s	19,583,006	\$20,421,398	\$16,399,686		\$12,726,883	\$11,930,097	\$11,395,337	\$13,796,354	\$13,990,912	\$147,114,155
-													
Short Term Debt													
General Administration	\$		s		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	s -	s -
Information Technology	1,	,292,975		828,285	867,905	938,742	978,179	1,001,152	1,075,274	1,119,038	1,195,632	1,223,556	10,520,737
Library Fire Department		355,500		687,000	979,000	246,000	225,000	131,000	815,000	401.000	820,000	160,000	4,819,500
Police Department		510,700		921,700	467,700	269,700	297,700	295.000	263.000	268.000	203.000	263.000	3,759,500
Bridges		20,000			21,000		33,000		23,000		24,000	14,000	135,000
DPW Capital Equipment	1.	196,000		1,517,000	1,505,000	1,534,500	2,150,000	2,080,800	2,027,000	2,089,000	2,091,000	2,289,000	18,479,300
Parks and Recreation		596,400		609,500	442,700	773,650	466,550	690,800	392,200	938,700	424,300	663,000	5,997,800
Community Centers		85,500		75,000	7,500	10,500	8,000	11,500	10,000	13,500	12,000	19,000	252,500
Zoological Gardens		-		-	-	-	-	-	-	-	45.000		-
Cemetery Racine Civic Centre		50,000 85,000		20,000 120,000	12,500 65,000	12,500 55,000	73,000 145,000	81,500	30,500	30,500	15,000	15,000	340,500 470,000
Total Short Term Debt	5 4	,192,075	s	4,778,485	\$ 4,368,305	\$ 3,840,592	\$ 4,376,429	\$ 4,291,752	\$ 4,635,974	\$ 4,859,738	\$ 4,784,932	\$ 4,646,556	\$ 44,774,837
Total Short Term Debt	<u> </u>	162,013	-	4,110,400	<u>4 4,000,000</u>	a 3,040,382	<u>9 4,370,428</u>	9 4,201,702	9 4,030,814	÷ 4,038,730	a 4,104,832	<u>a</u> 4,040,000	3 44,114,031
Special Purpose Bond Issue													
Public Safety Building	\$	-	\$	-	\$-	\$-	\$-	\$-	\$-	\$-	s -	s -	\$-
Land Improvements		-		-	-	-	-	-	-	-	-	-	-
Community Centers		-		-	-	-		-	-	-	-	-	-
Fire Department		-	_	-		-	5,500,000		-		275,000	-	5,775,000
	\$	-	\$	-	<u>\$</u> -	<u>s</u> -	\$ 5,500,000	<u>\$</u> -	<u>\$</u> -	<u>s -</u>	\$ 275,000	<u>s -</u>	\$ 5,775,000
Revenue/CWF Debt													
Water Utility		,500,000	\$	5,000,000	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$ -	\$ 13,500,000
Wastewater Utility		,000,000	_	23,000,000	14,500,000	7,500,000		1,500,000	10,000,000	10,000,000	-	-	87,500,000
	\$ 29,	,500,000	\$	28,000,000	\$14,500,000	\$ 7,500,000	<u>\$</u> -	\$ 1,500,000	\$10,000,000	\$10,000,000	<u>s</u> -	<u>s</u> -	\$101,000,000
Assessments													
Portland Cement Concrete Paving	\$	910,000	\$	1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 15,310,000
Bituminous Concrete Paving		257,000		132,000	132,000	157,000	157,000	157,000	157,000	157,000	157,000	157,000	1,620,000
Sidewalks - Curb and Gutter		512,000	_	562,000	562,000	562,000	562,000	562,000	562,000	562,000	562,000	562,000	5,570,000
	<u>\$</u> 1,	679,000	\$	2,294,000	\$ 2,294,000	\$ 2,319,000	\$ 2,319,000	\$ 2,319,000	\$ 2,319,000	\$ 2,319,000	\$ 2,319,000	\$ 2,319,000	\$ 22,500,000
Federal Funds	•				s -			s -		s 200.000	s -	s -	s 200.000
Fire	\$	-	s	-	ə -	ş -	ş -	ə -	ş -	\$ 300,000	ə -	ə -	\$ 300,000

#### MEATHODS OF FINANCING

Department - Project Category	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost
Police	418.000	418.000	418.000	-					-		\$ 1.254.000
Storm Water	-	225,000	-	-	-	-	-	-	-	-	225,000
Lighting	350.000	100,000	100,000	100.000	100,000	100.000	100,000	100,000	100.000	100,000	1,250,000
Parks	145,000	-	-	-	-	-	-	-	-	-	145,000
Equipment	-	-	-	-	-	-	-	-	-	-	-
Transit RYDE	8.664.450	160,940	56,000	2,552,500	3,277,000	3,278,000	175,000	80,000	81,000	298,000	18,622,890
	\$ 9,577,450	\$ 903,940	\$ 574,000	\$ 2,652,500	\$ 3,377,000	\$ 3,378,000	\$ 275,000	\$ 480,000	\$ 181,000	\$ 398,000	\$ 21,796,890
State Funds											
Portland Cement Concrete Paving	\$ 877,000	\$ 1,950,000	\$ 3,780,000	\$ 2,385,000	s -	\$ 150,000	s -	\$ 150,000	s -	\$ 150,000	\$ 9,442,000
Asphalt	230,000	1,118,500		1,370,000	2,424,000	· · -	· -	· · -	· -	· · ·	\$ 5,142,500
Land Improvements - WisDOT Gra	-	-	-	-	-	-	-	-	-	-	s -
Bridges	1.040.000	1,344,000	213,000	160,000	229,000	375,000	15,000	-	16,000	10,000	3,402,000
Transit RYDE		-	· · ·	-		· · ·	-	-			-
	\$ 2,147,000	\$ 4,412,500	\$ 3,993,000	\$ 3,915,000	\$ 2,653,000	\$ 525,000	\$ 15,000	\$ 150,000	\$ 16,000	\$ 160,000	\$ 17,986,500
Storm Water Utility											
Portland Cement Concrete Paving	\$ 200.000	\$ 300.000	\$ 300.000	\$ 300.000	\$ 300.000	\$ 300.000	\$ 300.000	\$ 250,000	\$ 300.000	\$ 300.000	\$ 2,850,000
Bituminous Concrete Paving	100,000	200,000	200.000	250.000	250,000	250,000	250.000	250,000	250,000	250,000	2,250,000
Land Improvements	-	-	30.000		-			-		-	30,000
Curb and Gutter	640,000	720,000	720.000	820.000	870.000	920.000	970.000	1.020.000	1.020.000	1.020.000	8,720,000
Cemetery	5,000	5,000	7.000	7,000	7,000	7.000	7,000	7,000	7,000	-	59,000
Storm Water Utility	3.080.000	3.094.500	3,243,000	2,268,000	2,272,000	2,397,000	2,763,000	2,577,500	2,435,000	2,437,900	26,567,900
cioni fraici cunty	\$ 4,025,000	\$ 4,319,500	\$ 4,500,000	\$ 3,645,000	\$ 3,699,000	\$ 3,874,000	\$ 4,290,000	\$ 4,104,500	\$ 4,012,000	\$ 4,007,900	\$ 40,476,900
	φ 4,023,000	9 4,518,500	3 4,000,000	<u>a 3,043,000</u>	3,088,000	\$ 3,074,000	<u>φ</u> 4,280,000	3 4,104,000	\$ 4,012,000	4,007,800	3 40,470,800
Sanitary Sewer Charges											
Portland Cement Concrete Paving		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 2,900,000
Bituminous Concrete Paving	100,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	250,000	250,000	2,000,000
Land Improvements	-	-	-	125,000	-	-	-	-		-	125,000
Sanitary Sewer Maintenance Fund		\$ 1,350,000	\$ 1,450,000	\$ 1,550,000	\$ 1,650,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 15,800,000
	\$ 1,350,000	\$ 1,850,000	\$ 1,950,000	\$ 2,175,000	\$ 2,150,000	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ 2,300,000	\$ 2,300,000	\$ 20,825,000
Intergovernmental Shared Revenue											
Land Improvements	<u>\$</u> -	<u>\$</u> -	<u>s</u> -	<u>ş</u> -	<u>\$</u> -	<u>s</u> -	<u>\$</u> -	<u>ş -</u>	<u>ş -</u>	<u>\$</u> -	<u>s -</u>
	<del>s -</del>	<u>\$</u> -	<u>s</u> -	\$ -	<u>s</u> -	<u>s</u> -	<u>\$</u> -	<u>s</u> -	<u>\$</u> -	<u>s</u> -	<u>s</u> -
Internal Service Funds											
Information Systems	\$ -	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	s -
Building Complex	145,000	190,000	289,000	-	66,000	-	67,000	-	68,000	-	825,000
	\$ 145,000	\$ 190,000	\$ 289,000	<u>s</u> -	\$ 66,000	<u>s</u> -	\$ 67,000	<u>s</u> -	\$ 68,000	<u>s</u> -	\$ 825,000
Other											
Parks Donations	\$ -	\$-	s -	s -	s -	\$-	s -	s -	\$-	s -	-
TID #28	125,000	-	-	-	-	-	-	-	-	-	125,000
Zoo Donations	8,020,000	9,725,000	20,000	-	-	-	-	-	-	-	17,765,000
Golf Course Enterprise Revenues	5,000	113,000	282,000	1,640,000	45,000	52,500	97,000	105,000	30,000	-	2,369,500
Private Developer	-	-	-	-	-	-	-	-	-	-	-
Parking System Reserves	45,000	400,000	50,000	400,000	50,000	400,000	50,000	400,000	50,000	1,300,000	3,145,000
Storm (Parking System)	-	100,000	-	-	-	-	-	-	-	-	100,000
Wustum Museum Trust Funds	119,500	55,500	35,000	8,500	20,500	8,500	8,500	8,500	8,500	-	273,000
Cemetery Crypt Fund	20,000	5,000	5,000	5,000	12,500	5,000	5,000	5,000	5,000	-	67,500
Fire Prevention Safety Grant	60,000	-	-	-	-	-	-	-	-	-	60,000
Water Utility Reserves	2,521,000	1,516,000	1,421,000	1,267,000	1,332,000	1,500,000	1,187,000	1,234,000	1,610,000	1,434,000	15,022,000
Water Utility REC Fees	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
State-Safe Drinking Water Fund L	16,550,000	15,000,000	7,000,000	8,000,000	7,000,000	9,150,000	8,310,000	8,480,000	8,650,000	8,830,000	96,970,000
Village of Mt. Pleasant	-	400,000	-	-	-	-	-	-	-	-	400,000
Wastewater Utility Reserves	1,228,500	1,528,500	1,337,500	804,500	821,500	1,347,500	1,462,500	797,500	1,078,500	1,978,500	12,385,000
Wastewater Surcharges	800,000	1,350,000	850,000	850,000	900,000	900,000	900,000	900,000	900,000	900,000	9,250,000
Wastewater Regional-Others	-	-	-	-	-	-	-	-	-	-	-
	\$ 29,594,000	\$ 30,293,000	\$11,100,500	\$13,075,000	\$10,281,500	\$13,463,500	\$12,120,000	\$12,030,000	\$12,432,000	\$14,542,500	\$158,932,000
TOTAL PROJECT COSTS	\$ 94,539,050	\$ 96,624,431	\$63,990,203	\$55,521,778	\$48,962,885	\$44,328,135	\$47,902,071	\$47,588,575	\$40,184,286	\$42,364,868	\$582,006,282
TOTAL PROJECT COSTS	÷ +,558,000	÷ 80,024,431	903,880,203	455,521,178	940,802,000	977,320,130	947,002,071	Q41,000,070	940,104,200	942,004,008	¥302,000,202

## GENERAL ADMINISTRATION

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Office Furnitue, Fixtures & Equipment	150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,050,000	G.O. Debt
City Hall Office repositioning	300,000	-	-	-	-	-	-	-	-	-	300,000	G.O. Debt
TOTALS	\$ 450,000	\$ 100,000	\$ 100,000	100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,350,000	
Method of Financing G.O. Debt Short Term Debt	\$ 450,000	\$ 100,000 \$ -	\$ 100,000 \$ -	5 100,000 -	\$ 100,000 -	\$ 100,000 -	\$ 100,000 ÷	\$ 100,000	\$ 100,000 ÷	\$ 100,000 -	\$ 1,350,000	
TOTAL COST	\$ 450,000	\$ 100,000	\$ 100,000 \$	100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,350,000	

## INFORMATION SYSTEMS

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Small Equipment	\$42,000	\$44,100	\$46.305	\$48.620	\$51.051	\$53,604	\$56,284	\$59.098	\$62.053	\$65,156	\$ 528.272	Short Term
PC Replacements	156.000	163.800	171,990	180,590	189,619	199,100	209.055	219.508	230,483	242.007	1.962.151	Short Term
Switch Replacement	94,500	99.225	198,450	208.373	218,791	229,731	241,217	253,278	265,942	279,239	2.088.746	Short Term
Computer Hardware	50,000	100.000	100,000	150,000	150.000	150,000	200.000	200,000	250.000	250,000	1.600.000	Short Term
Computer Software	334,438	351,160	351,160	351,160	368,718	368,718	368,718	387,154	387,154	387,154	3.655.532	Short Term
Website redevelopment	001,100	70.000	001,100	001,100		000,710	000,710	007,104	007,101		70.000	Short Term
MIS Help Desk SW	35,000										35,000	Short Term
Cemetery Management SW	94,000		-								94,000	Short Term
Police Parking Citation and Manager SW	50,000	-	-	-	-	-	-	-	-	-	50.000	Short Term
Winscribe new Module		-	-	-	-	-	-	-	-	-		Short Term
Citizen Relationship Management	250,000	-	-	-	-	-	-	-	-	-	250,000	Short Term
Cameras	100.000	-	-	-	-	-	-	-	-	-	100.000	Short Term
eSign SW	20,000	-	-	-	-	-	-	-	-	-	20,000	Short Term
Secure File Backup SW - Rubrick 3yr Lice	42,037	-	-	-	-	-	-	-	-	-	42,037	Short Term
Closed Captioning in Council Chambers	25,000										25,000	Short Term
City Fiber, Cameras, IOT Infrastructure	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,000,000	G.O. Debt
Smart City Infrastructure	200,000	210,000	220,500	231,525	243,101	255,256	268,019	281,420	295,491	310,266	2,515,579	G.O. Debt
IT Infrastructure Upgrades	408,200	428,610	503,622	528,803	555,243	583,005	612,156	642,763	674,902	708,647	5,645,951	G.O. Debt
Wireless Access Points	212,500	99,225	104,186	109,396	114,865	120,609	126,639	132,971	139,620	146,601	1,306,611	G.O. Debt
TOTALS	\$ 2,413,675	\$ 1,866,120	\$ 1,996,213	\$ 2,108,466	\$ 2,191,389	\$ 2,260,023	\$ 2,382,088	\$ 2,476,192	\$ 2,605,644	\$2,689,069	\$ 22,988,878	
Method of Financing												
G.O. Debt	\$ 1,120,700	\$ 1,037,835	\$ 1,128,308	\$ 1,169,724	\$ 1,213,210	\$ 1,258,870	\$ 1,306,814	\$ 1,357,155	\$ 1,410,012	\$1,465,513	\$ 12,468,141	
Short Term Debt	\$1,292,975	\$828,285	\$867,905	\$938,742	\$978,179	\$1.001.152	\$1.075.274	\$1,119,038	\$1,195,632	\$1,223,556	10,520,737	
Info Systems-Internal Service Funds	-	-		-	-	-	-	-	-	-	-	
TOTAL COST	\$ 2,413,675	\$ 1,866,120	\$ 1,996,213	\$ 2,108,466	\$ 2,191,389	\$ 2,260,023	\$ 2,382,088	\$ 2,476,192	\$ 2,605,644	\$2,689,069	\$ 22,988,878	
1011120001	- 2,	÷ 1,000,120	÷ 1,000,210	÷ 2,130,100	÷ 2,131,000	÷ 2,200,020	¥ 2,002,000	¥ 2,170,102	· 2,000,011	\$2,000,000	÷ 22,000,010	

#### FIRE DEPARTMENT

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Radio System Upgrades	275,000	275,000	-		-			175,000			\$ 725,000	G.O. Debt
Tactical Command Post (1996) Remodel	-		150,000	-	-	-	-	-	-	-	150,000	G.O. Debt
Replace Fire Station 6 (1975)	-	-	-	-	-	-	-	-	275,000	-		Special Issue
Replacement SCBA Units (59)	-	-	-	-	-	-	-	-	-	500,000		G.O. Debt
Replace Rescue TNT Tools (Quint 3)	-	20,000	-	-	-	-	20,000	-	-	-	40,000	G.O. Debt
Replace Rescue TNT Tools (Quint 4) Replace Rescue TNT Tools (Truck 1)	-	20,000 20,000	-	-	-	-	20,000 20,000	-	-	-	40,000 40,000	G.O. Debt G.O. Debt
Replace Fire Station 3 (1107 Lombard)	-	20,000		275,000			20,000		-	-		G.O. Debt
Replace Fire Station 3 (1107 Lombard)	-	-	-	270,000	5,500,000	-	-	-	-	-		Special Issue
Engine 2 (2008 - Northwestern Av.) Lead												
time 3 to 4 Years	-	-	-	850,000	-	-	-	-	-	-	850,000	G.O. Debt
Refurbish Engine 1	-	200,000	-	-	-	-	-	-	-	-	200,000	G.O. Debt
Engine 6 (2010 - 16th Street) Lead Time 3 to 4 years	-	-	-	-	-	875,000	-	-	-	-	875,000	G.O. Debt
MAKO Breathing Air Compressor	-	-	-	-	-	-	75,000	-	-	-	75,000	G.O. Debt
Technical Rescue Equipment (life expectancy 15+ years)	18,000	7,500	-	-	-	30,000	-	-	-	-	55,500	GO Debt
Station 1 - UnIMAC Washer Extractors(2)	15,000	15,000	-	-	-	-	-	-	-	-	30,000	GO Debt
Station 3 Remodel Bathroom Area	175,000	-	-	-	-	-	-	-	-	-	175,000	GO Debt
Station 5 Flooring & Kitchen Remodel	-	60,000	-	-	-	-	-	-	-	-	60,000	GO Debt
Station 6 - HVAC, AC & Garage Door	16,000	19,000	-	-	-	-	-	-	-	-	35,000	GO Debt
Pro-Phoenix Interface for EMS Reporting	15,000										15,000	GO Debt
Communications Equipment/Batteries/Parts	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	110,000	Short Term
Replacement computers for WDA's	25,000		-	-	30,000	-	-	-	-	35,000	90,000	Short Term
Physical Fitness Equipment		25,000	-	15,000	-	15,000	-	15,000	-	20,000	90,000	Short Term
Fire Suppression Equipment Lucus Devices Batteries & Chargers	15,000	20,000	-	20,000	-	20,000	-		70,000	-	60,000 155,000	Short Term Short Term
Fire Hose Replacements	-	20,000	-	15,000	-	-	15,000	-	-	15,000	65,000	Short Term
Active Shooter Equipment	-	5,000		-	10.000	-	-		-	-	15.000	Short Term
Office Chairs and Equipment	-	20,000	20,000	-	10,000	-	-	10,000	-	-	60,000	Short Term
Defibrillators & AED Lease (Final Pmt)	-	-	285,000	-	-	-	300,000	-	-	-	585,000	Short Term
Replace Fire Chief Car 1 (2021)	-	-	-	-	-	-		60,000	-	-	60,000	Short Term
RAD 57 Medical Monitors & Spare Cables	-	30,000	-	-	-	-	30,000	-	-	-	60,000	Short Term
Suppression Training Equipment	15,000	-	-	50,000	-	50,000	-	-	50,000	-	165,000	Short Term
Thermo Imaging Cameras	10,000	-	15,000	-	15,000	-	25,000	-	15,000	-	80,000	Short Term
Replacement SCBA Tanks, masks, parts	30,000	45,000	-	-	25,000	-	25,000	300,000	-	25,000	150,000 300,000	Short Term Short Term
MED 6 (16th Street - 2016) Ordered 2022	-	-	-	-	-	-	-	300,000	-	-	300,000	Short Ferm
MED 21 (2012) "EMS Fiex Grant	-	-	-	-	-	-		300,000	-	-	300,000	Federal Grant
Replace Safety Officer Car 2 (2021)	-	-	-	-	-	-	-		60,000		60,000	Short Term
Utility 5 - Haz Mat/Fire Protection (2012)	60,000	-	-	-	-	-	-	-	-	-	60,000	Short Term
Utility 6 - Fire Safety Education (2012)	60,000	-	-		-	-	-	-	-	-		ire Preventio
MED 1 (8th St 2018) Lead Time 1-1/2 yea	-	300,000	-	-	-	-	325,000	-	-	-	625,000	Short Term
AreaRAE Gas Monitors	-	30,000	-	-	-	30,000	-	-	-	-	60,000	Short Term
Utility 3 - Fire Prevention (Escape - 2015)	-	60,000	-	-	-	-	-	-	-	55,000	115,000	Short Term
MED 4 (Washington Ave 2020)	-	-	300,000	-	-	-	-	-	300,000	-	600,000	Short Term
MED 3 (Lombard/Geneva - 2020)	-	-	300,000	-	-	-	-	-	300,000	-	600,000	Short Term
Replace Utility 1 (Crew Cab - 2017)	-	-	-	60,000	-	-	-	-	-	-	60,000	
Replace Utility 7 (Single Cab - 2019)	-	-	-	-	-	-	70,000	-	-	-	70,000	
Replace Command Car (Battalion 1 - 2018)	-	-	-	-	70,000	-	-	-	-	-	70,000	
Utility 4 - Fire Prevention (Tauras - 2018) Surface Cold Water Rescue Suits (\$900/ea)	-	-	-	6,000	40,000	6,000	-	6,000	-	-	40,000 18,000	
	-	-	-	0,000		6,000		6,000	15 000	-	45,000	
Underwater Rescue Dry Suits (\$2,500/ea) Styker Power Load Cot System M2, M3, M6	90,000	42,000	42,000	-	15,000	-	15,000	-	15,000		45,000	
Haz Mat Decon Tent	-	25,000	-	-	-	-	_	-	-	_	25,000	
Dive Rescue Equipment (BC, Tanks)	45,000	-	7,000		-					-	52,000	
Radio Tower Emergency AC Backup	40.000											
Regency	18,000	-	-	-	-	-	-	-	-	-	18,000	Short Term
Radio Tower Emergency AC Backup Sheridan	7,500	-	-	-	-	-	-	-	-	-	7,500	Short Term
Radio Tower Clean, Repair, and Waterproof Walls	20,000	-	-	-	-	-	-	-	-	-		Short Term
Radio Tower Transit Van	-	45,000	-	-	-	-	-	-	-	-		Short Term
Radio Tower Emergency UPS Racine Sites	-	10,000	-	-	-	-	-	-	-	-	10,000	Short Term
TOTALS	\$ 929,500	\$ 1,323,500	\$ 1,129,000	\$ 1,371,000	\$ 5,725,000	\$ 1,036,000	\$ 950,000	\$ 876,000	\$ 1,095,000	\$ 660,000	\$ 15,095,000	Ī
Method of Financing												
G.O. Debt	\$ 514.000	\$ 838 500	\$ 150,000	\$ 1 125 000	\$	\$ 005.000	\$ 135.000	\$ 175,000	•	\$ 500.000	\$ 4,140,500	
Short Term Debt	355,500	687,000	979,000	246,000	225,000	131,000	815,000	401,000	820,000	\$ 500,000	4,819,500	
Federal Grant				240,000	- 220,000			300,000			300,000	
Fire Prevention Safety Grant	60,000	-	-	-	-	-	-		-		60,000	
Special Bond Issue					5,500,000				275,000		5,775,000	
TOTAL COST	\$ 929,500	\$ 1 323 500	\$ 1 129 000	\$ 1 371 000	\$ 5,725,000	\$ 1 036 000	\$ 950.000	\$ 876.000		\$ 660.000		-
	2 020,000	<u> 1,020,000</u>	2 1,120,000	2 1,07 1,000	2 0,120,000	5 1,000,000	5 000,000	5 070,000	0.110001000	+ 000,000	5 10,000,000	

POLICE DEPARTMENT

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Police Vehicles (12) (upfitting)	300,000	300,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	\$ 1,600,000	Short Term
TASERs	60,000	60,000	60,000	60,000	60,000	60,000	60,000	(60,000)	(60,000)	60,000	360,000	Short Term
MDC Replacement	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	400,000	Short Term
CSO Vehicle	-		32,000		-	32,000	-	· · ·	32,000	-	96,000	Short Term
Speed Trailers/Signs	40,000	-	-	-	-	-	-	-	-	-	40,000	Short Term
Auto Plate Recognition (ALPR) Replace	34,000	34,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	372,000	Short Term
SWAT Body Armor	-	-	75,000	-	-	-	-	75,000	-	-	150,000	Short Term
SWAT Helmets & Communications	-	-	50,000	-	-	-	-	50,000	-	-	100,000	Short Term
AXON	418,000	418,000	418,000	-	-	-	-	-	-	-	1,254,000	State Grant
DIMS 3rd Party Storage (AXON)	-	36,000	36,000	-	-	-	-	-	-	-	72,000	Short Term
Channel Services	5,000	5,000	5,000	-	-	-	-	-	-	-	15,000	Short Term
Interview Rooms	6,700	6,700	6,700	6,700	6,700	-	-	-	-	-	33,500	Short Term
New Oscars	-	-	-	-	28,000	-	-	-	28,000		56,000	Short Term
Bullet Resistant Glass at Drive-thru	51,000	-	-	-	-	-	-	-	-	-	51,000	G.O. Debt
Remodel Patrolmen Locker Room	-	-	435,000	-	-	-	-	-	-	-	435,000	G.O. Debt
Remodel Auditorium to Fitness Room	-	-	150,000	-	-	-	-	-	-	-	150,000	G.O. Debt
Remodel Seargeants' Office	-	-	80,000	-	-	-	-	-	-	-	80,000	G.O. Debt
Floor Replacement at Geneva COP Hou	20,000	-	-	-	-	-	-	-	-	-	20,000	G.O. Debt
Cameras at Impound Lot	25,000	-	-	-	-	-	-	-	-	-	25,000	Short Term
Crowd Control Vehicle	-	380,000	-	-	-	-	-	-	-	-	380,000	Short Term
Forensic Access Tool	-	60,000	-	-	-	-	-	-	-	-	60,000	Short Term
TOTALS	\$ 999,700	\$ 1,339,700	\$ 1,550,700	\$ 269,700	\$ 297,700	\$ 295,000	\$ 263,000	\$ 268,000	\$ 203,000	\$ 263,000	\$ 5,749,500	
Method of Financing												
G.O.Debt	\$ 71,000	s -	\$ 665,000	s -	\$ -	\$-	s -	\$-	s -	\$-	\$ 736,000	
Short Term Debt	510,700	921,700	467,700	269,700	297,700	295,000	263,000	268,000	203,000	263,000	3,759,500	
State Grant	418,000	418,000	418,000	-	-	-	-	-	-	-	1,254,000	
TOTAL COST	\$ 999,700	\$ 1,339,700	\$ 1,550,700	\$ 269,700	\$ 297,700	\$ 295,000	\$ 263,000	\$ 268,000	\$ 203,000	\$ 263,000	\$ 5,749,500	
TOTAL COST	<del>\$ 888,700</del>	a 1,338,700	a 1,000,700	a 208,700	a 281,100	a 280,000	<u>a 200,000</u>	<u>a</u> 208,000	a 203,000	a 203,000	a 0,748,000	

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Project Description and Location		2024		2025		2026		2027		2028		2029		2030		2031		2032		2033	т	otal cost		Source
Concrete Paving-Misc. Locations Concrete Paving-Misc. Locations Concrete Paving-Misc. Locations	s	200,000 300,000	s	200,000 800,000	s	200,000 800,000	\$	200,000 800,000		200,000 800,000	s	200,000 800,000	s	200,000 800,000	s	200,000 800,000	\$	200,000 800,000	\$	300,000 800,000		7,500,00	0 A	G.O. Debt ssessments /t. Pleasant
Pavement Replacement-Misc. Pavement Replacement-Misc. (SSM) Pavement Replacement-Misc. (SWU)		1,750,000 200,000 200,000		900,000 300,000 300,000		900,000 300,000 300,000		1,400,000 300,000 300,000		000,000 300,000 300,000		2,000,000 300,000 300,000		2,000,000 300,000 300,000		2,000,000 300,000 250,000		2,000,000 300,000 300,000	2	,000,000 300,000 300,000		2,900,00	0 5	G.O. Debt an Swr Fnd torm Water
Concrete Alley Paving Concrete Alley Paving		30,000 610,000		25,000 800,000		25,000 800,000		25,000 800,000		25,000 800,000		25,000 800,000		25,000 800,000		25,000 800,000		25,000 800,000		25,000 800,000		255,00 7,810,00	-	G.O. Debt ssessments
DPW Oversight, Engineering & Management	t	732,633		769,000		807,450		847,823		890,214		934,724		981,461		1,030,534		1,082,060	1	136,163		9,212,06	1	G.O. Debt
Ohio Street - Washington to Kinzie Ohio Street - Washington to Kinzie		165,000 315,000		-		805,000 2,500,000		:		-		:						:		1		970,00 2,815,00		G.O. Debt State Funds
N. Main - Goold to Melvin (STP-U) N. Main - Goold to Melvin (STP-U)				900,000 1,800,000		-		1		-		-		-		-		-		1		900,00 1,800,00	-	G.O. Debt State Funds
STP Paving (Mt Pleasant - 2023) STP Paving (Mt Pleasant - 2023)		53,000 217,000		-		487,640 1,280,000		:		-		:		-		:				1		540,64 1,497,00		G.O. Debt State Funds
LRIP - 2025 Goold St. (Blake to Douglas LRIP - 2025 Goold St. (Blake to Douglas		-		775,000 150,000		-		300,000 150,000		:		300,000 150,000		-		300,000 150,000		-		300,000 150,000		1,975,00 750,00	-	G.O. Debt State Funds
Lathrop Ave Republic to 13th St. (STF Lathrop Ave Republic to 13th St. (STF		90,000 345,000		-		-		1,142,000 2,235,000		-		-		-				-		-		1,232,00 2,580,00		G.O. Debt State Funds
Caron Butler-Center to STH 32 Caron Butler-Center to STH 32		:		900,000 400,000		:		-		:		:		:		:		:					-	G.O. Debt It. Pleasant
TOTALS	5	5,207,633	\$	9,019,000	s	9,205,090	\$	8,499,823	\$ 5,	315,214	5	5,809,724	\$	5,406,461	\$	5,855,534	\$	5,507,060	\$ 6,	,111,163	<b>\$</b> 6	5,936,70	1	
Method of Financing G.O. Debt Assessments State Funds Village of Mt. Pleasant Sanitary Sewer Maintenance Fund Storm Water Utility	s	3,020,633 910,000 877,000 - 200,000 200,000	s	4,469,000 1,600,000 1,950,000 400,000 300,000 300,000		3,225,090 1,600,000 3,780,000 	s	3,914,823 1,600,000 2,385,000 300,000 300,000	1,	115,214 600,000 - - 300,000 300,000		3,459,724 1,600,000 150,000 - - 300,000 300,000	\$	3,206,461 1,600,000 - - 300,000 300,000		3,555,534 1,600,000 150,000 - 300,000 250,000	s	3,307,060 1,600,000 - - 300,000 300,000		761,163 600,000 150,000 - 300,000 300,000	1	5,034,70 5,310,00 9,442,00 400,00 2,900,00 2,850,00	0 0 0	
TOTAL COST	\$	5,207,633	\$	9,019,000	\$	9,205,090	\$	8,499,823	\$5,	315,214	\$	5,809,724	\$	5,406,461	\$	5,855,534	\$	5,507,060	\$6	,111,163	<b>\$</b> 6	5,936,70	1	

ASPHALT

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Asphalt Resurfacing Asphalt Resurfacing (SSM) Asphalt Resurfacing (SWU)	\$ 980,00 100,00 100,00	200,000	\$ 1,300,000 200,000 200,000	\$ 1,300,000 200,000 250,000	\$ 1,300,000 200,000 250,000	\$ 1,800,000 200,000 250,000	\$ 1,800,000 200,000 250,000	\$ 1,800,000 200,000 250,000	\$ 1,800,000 250,000 250,000	\$ 1,800,000 250,000 250,000		G.O. Debt San Swr Fnd Storm Water
Asphalt Street Paving Asphalt Street Paving	50,00 250,00		15,000 125,000	20,000 150,000	20,000 150,000	20,000 150,000	20,000 150,000	20,000 150,000	20,000 150,000	20,000 150,000	220,000 1,550,000	G.O. Debt Assessments
Alley Resurfacing - Asphalt Alley Resurfacing - Asphalt	1,00 7,00		1,000 7,000	1,000 7,000	1,000 7,000	1,000 7,000	1,000 7,000	1,000 7,000	1,000 7,000	1,000 7,000	10,000 70,000	G.O. Debt Assessments
Northwestern - Golf to city limits Northwestern - Golf to city limits		87,000 750,500	:	:	:	:	:	:	:	:	87,000 750,500	
S. Memorial Dr Durand to RR (STP-U) S. Memorial Dr Durand to RR (STP-U)			:	475,000 1,370,000	:	:	:	:	:	:	535,000 1,600,000	G.O. Debt State Funds
Spring Street (City's Portions) (STP-U) Spring Street (City's Portions) (STP-U)		92,000 368,000	:	:	1,106,000 2,424,000	:	:	:	:	:	1,198,000 2,792,000	
TOTALS	\$ 1,778,00	\$ 2,845,500	\$ 1,848,000	\$ 3,773,000	\$ 5,458,000	\$ 2,428,000	\$ 2,428,000	\$ 2,428,000	\$ 2,478,000	\$ 2,478,000	\$ 27,942,500	
Method of Financing G.O. Debt Assessments State Funds Sanitary Sewer Maintenance Fund Storm Water Utility	\$ 1,091,00 257,00 230,00 100,00 100,00	132,000 1,118,500 200,000	\$ 1,316,000 132,000 - 200,000 200,000	\$ 1,796,000 157,000 1,370,000 200,000 250,000	\$ 2,427,000 157,000 2,424,000 200,000 250,000	\$ 1,821,000 157,000 - 200,000 250,000	\$ 1,821,000 157,000 - 200,000 250,000	\$ 1,821,000 157,000 - 200,000 250,000	\$ 1,821,000 157,000 - 250,000 250,000	\$ 1,821,000 157,000 - 250,000 250,000	\$ 16,930,000 1,620,000 5,142,500 2,000,000 2,250,000	
TOTAL COST	<u>\$ 1,778,00</u>	\$ 2,845,500	\$ 1,848,000	\$ 3,773,000	\$ 5,458,000	\$ 2,428,000	\$ 2,428,000	\$ 2,428,000	\$ 2,478,000	\$ 2,478,000	\$ 27,942,500	

CURB GUTTER

Project Description and Location		2024		2025		2026		2027		2028		2029	2030		2031		2032	2033	1	otal cost	Source
New Curb & Gutter New Curb & Gutter New Curb & Gutter (delete)	\$	20,000	\$	20,000 50,000	\$	20,000 50,000 -	s	20,000 50,000	\$	20,000 50,000	\$	20,000 50,000	\$ 20,000 50,000	\$	20,000 50,000	\$	20,000 50,000	\$ 20,000 50,000 -	s	450,000	Storm Water Assessments Mt. Pleasant
Replace Curb & Gutter-College Ave/Stu Replacement Curb & Gutter		100,000 520,000		- 700,000		- 700,000		- 800,000		- 850,000		- 900,000	- 950,000	1	- 000,000,	1	000,000	- 1,000,000			Storm Water Storm Water
Crosswalk Ramps		75,000		75,000		75,000		75,000		75,000		75,000	75,000		75,000		75,000	75,000		750,000	G.O. Debt
Sidewalk Replacement		500,000		500,000		500,000		500,000		500,000		500,000	500,000		500,000		500,000	500,000		5,000,000	Assessments
Sidewalks - New Sidewalks - New		3,000 12,000		3,000 12,000		3,000 12,000		3,000 12,000		3,000 12,000		3,000 12,000	3,000 12,000		3,000 12,000		3,000 12,000	3,000 12,000		30,000 120,000 /	G.O. Debt Assessments
TOTALS	<b>\$</b> 1,	,230,000	<b>\$</b> 1	1,360,000	<b>\$</b> 1.	,360,000	<u>\$</u> 1	1,460,000	\$ 1	1,510,000	<b>\$</b> 1	1,560,000	\$ 1,610,000	<u>\$ 1</u>	,660,000	<b>\$</b> 1	,660,000	\$ 1,660,000	<u>\$</u> 1	5,070,000	
Method of Financing G.O. Debt Assessments Village of Mt. Pleasant Storm Water Utility		78,000 512,000 640,000	\$	78,000 562,000 - 720,000		78,000 562,000 720,000	s	78,000 562,000 820,000	\$	78,000 562,000 870,000	\$	78,000 562,000 920,000	\$ 78,000 562,000 - 970,000	\$ 1	78,000 562,000 ,020,000	\$ 1	78,000 562,000 - ,020,000	\$ 78,000 562,000 - 1,020,000	\$	780,000 5,570,000 - 8,720,000	
TOTAL COST	<u>\$ 1</u>	,230,000	<b>\$</b> 1	1,360,000	<u>\$ 1</u> ,	,360,000	<u>\$</u> 1	1,460,000	\$ 1	1,510,000	<b>\$</b> 1	1,560,000	\$ 1,610,000	<u>\$</u> 1	,660,000	<b>\$</b> 1	,660,000	\$ 1,660,000	<u>\$</u> 1	5,070,000	

## STREET LIGHTS TRAFFIC SIGNALS

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Replace City Street Lights \$ CDBG City Street Lights - Lincoln/King a CDBG City Street Lights - Linden/12th	- \$ 250,000 100,000	225,000 \$ 100,000 -	200,000 \$ 100,000	200,000 \$ 100,000 -	200,000 100,000	\$ 200,000 \$ 100,000 -	\$ 200,000 \$ 100,000 -	200,000 \$ 100,000	200,000 100,000	\$ 200,000 100,000 -	\$ 1,825,000 1,150,000 100,000	G.O. Debt CDBG CDBG
Traffic Signal Replacements	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000	G.O. Debt
Signal/ Lighting Cabinet Replacement	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	G.O. Debt
Repl. Decorative Poles w/Clamshell bas	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000	G.O. Debt
LED Street Light Re-Lamping	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	G.O. Debt
Traffic Signal LED Lamp Replacement	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000	G.O. Debt
TOTALS S	560,000	735,000	710,000 \$	710,000	\$ 710,000	\$ 710,000	\$ 710,000 \$	710,000	710,000	\$ 710,000	\$ 6,975,000	
Method of Financing G.O. Debt \$ CDBG	210,000 \$ 350,000	635,000 \$ 100,000	610,000 \$ 100,000	610,000 \$ 100,000	610,000 100,000	\$ 610,000 \$ 100,000	\$ 610,000 \$ 100,000	610,000 \$ 100,000	610,000 100,000	\$ 610,000 100,000	\$ 5,725,000 1,250,000	
TOTAL COST	560,000	\$ 735,000	710,000 \$	\$ 710,000	\$ 710,000	\$ 710,000	\$ 710,000 \$	710,000 \$	710,000	\$ 710,000	\$ 6,975,000	

BRIDGES

Project Description and Location	202	24	2025	2026	2027		2028	2029		2030	2031	2032		2033	Total cost	Source
City Owned Bridge Inspections	\$ 20	0,000	s -	\$ 21,000	\$ -	\$	22,000	\$ -	s	23,000	\$ -	\$ 24,000			\$ 110,000	Short Term
Lift Bridge Inspections	12	2,000		13,000	-		14,000	-		15,000	-	16,000			70,000	State Funds
Rehab Sixth St. Bridge (Mound - Racine) Rehab Sixth St. Bridge (Mound - Racine)		1,000 4,000	272,000 1,088,000	-	-		2	:		-	-	:		-	313,000 1,252,000	G.O. Debt State Funds
Rehab Spring St. Bridge (Root River) Rehab Spring St. Bridge (Root River)		:	:	:	-		18,000 82,000	75,000 375,000		:	-	:		:	93,000 457,000	G.O. Debt State Funds
Rehab Marquette St. Bridge (Root River) Rehab Marquette St. Bridge (Root River)		2	-	:	-		25,000 125,000	:		-	-	-		-		G.O. Debt State Funds
Rehab Sixth St. Bridge (Howe St. viaduct) Rehab Sixth St. Bridge (Howe St. viaduct)		8,000 4,000	64,000 256,000	-	:		:	:		:	-	:		-		G.O. Debt State Funds
Rehab Main St. (STH 32) Bridge (Root Ri Rehab Main St. (STH 32) Bridge (Root Ri		-	-	200,000	-		-	-		-	-	-		-		G.O. Debt State Funds
Rehab State St. (STH 38) Bridge (Root Ri Rehab State St. (STH 38) Bridge (Root Ri	800	- 0,000	-	-	:		:	:		-	-	:		-		G.O. Debt State Funds
STH 20 Bridge (Memorial viaduct) STH 20 Bridge (Memorial viaduct)		2	-	-	40,000 160,000		-	-		-	-	-		-	40,000 160,000	G.O. Debt State Funds
Underwater Inspection Lift Bridges Underwater Inspection Lift Bridges		-	-	-	-		11,000 8,000	-		-	-	-		14,000 10,000		Short Term State Funds
TOTALS	<b>\$ 1,11</b> 7	7,000	\$ 1,680,000	\$ 234,000	\$ 200,000	\$	305,000	\$ 450,000	\$	38,000	\$ -	\$ 40,000	\$	24,000	\$ 4,088,000	
Method of Financing G.O. Debt Short Term Debt State Funds	20	7,000 0,000 0,000	\$ 336,000 1,344,000	\$	\$ 40,000 - 160,000	s	43,000 33,000 229,000	75,000 - 375,000	s	23,000 15,000	\$ -	\$ 24,000 16,000	s	- 14,000 10,000	\$ 551,000 135,000 3,402,000	
TOTAL COST	<u>\$ 1,117</u>	7,000	\$ 1,680,000	\$ 234,000	\$ 200,000	\$	305,000	\$ 450,000	\$	38,000	\$ -	\$ 40,000	\$	24,000	\$ 4,088,000	

## SANITARY SEWER

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Sanitary Sewer - Various Loc.	\$ 800,000	\$ 1,100,000	\$ 1,200,000	\$ 1,300,000	\$ 1,400,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 13,300,000	San Swr Fnd
Sanitary Manhole Reconstruction	100,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,350,000	San Swr Fnd
Backlog Deficiencies	800,000	850,000	850,000	850,000	900,000	900,000	900,000	900,000	900,000	900,000	8,750,000	WW srchrg
N. Main - Goold to Melvin (STP-U)	150,000	-	-	-	-	-	-	-	-	-	150,000	San Swr Fnd
TOTALS	\$ 1,850,000	\$ 2,200,000	\$ 2,300,000	\$ 2,400,000	\$ 2,550,000	\$ 2,650,000	\$ 2,650,000	\$ 2,650,000	\$ 2,650,000	\$ 2,650,000	\$ 24,550,000	
Method of Financing Sanitary Sewer Maintenance Fund Wastewater Utility Surcharge	1,050,000 800,000	1,350,000 850,000	1,450,000 850,000	1,550,000 850,000	1,650,000 900,000	1,750,000 900,000	1,750,000 900,000	1,750,000 900,000	1,750,000 900,000	1,750,000 900,000	15,800,000 8,750,000	
TOTAL COST	\$ 1,850,000	\$ 2,200,000	\$ 2,300,000	\$ 2,400,000	\$ 2,550,000	\$ 2,650,000	\$ 2,650,000	\$ 2,650,000	\$ 2,650,000	\$ 2,650,000	\$ 24,550,000	

BUILDINGS

Project Description and Location (FCI, FCA	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Central Heating Plant	800,000	48.000			20,000	60.000		-	20.000	35,000	983.000.00	G.O. Debt
Library Leak		100,000	-	-		-	-	-		-	100.000.00	G.O. Debt
Raze REC Building	-	45.000	-	-	-	-	-	-	-	-	45,000.00	G.O. Debt
City Hall Pit Parking Lot	-	250.000	-	-	-	-	-	-	-	-	250.000.00	G.O. Debt
Project Management - Building Complex	100.000	100.000	100.000	100.000	100.000	100.000	100.000	100.000	100.000	100.000	1.000.000.00	G.O. Debt
Core Buildings (Four) Tuckpointing	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-	-	-	4.000.000.00	G.O. Debt
Safety Building Chiller Repair	500,000	-	-	-	-	-	-	-	-	-	500.000.00	G.O. Debt
Cesar Chavez Community Center (0.47)	-	600,000	120,000	120,000	170,000	-	200,000	330,000	100,000	100,000	1.740.000.00	G.O. Debt
City Hall (0.25)	-	55,000	550,000	270,000	600,000	250,000	350,000	1,000,000	150,000	100,000	3,325,000.00	G.O. Debt
City Hall Annex (0.42)	-	445,000	1,650,000	350,000	260,000	700,000	200,000	10,000	900,000	1,450,000	5,965,000.00	G.O. Debt
Equipment Maintenance Garage (0.55)	-	35,000	640,000	-	25,000	-	160,000	25,000	10,000	470,000	1,365,000.00	G.O. Debt
Festival Hall (0.36)	-	55,000	120,000	165,000	370,000	310,000	330,000	100,000	280,000	570,000	2,300,000.00	G.O. Debt
Heritage Museum (0.24)	-	70,000	70,000	55,000	120,000	100,000	107,000	270,000	40,000	6,000	838,000.00	G.O. Debt
Humble Park Community Center (0.71)	-	400	40,000	70,000	170,000	350,000	40,000	-	50,000	60,000	780,400.00	G.O. Debt
Incinerator Building (0.09)	-	10,000	8,000	100,000	19,000	30,000	-	-	40,000	-	207,000.00	G.O. Debt
Memorial Hall (0.39)	-	300,000	300,000	1,100,000	860,000	-	35,000	350,000	2,700,000	700,000	6,345,000.00	G.O. Debt
Park Service Center (0.07)	-	30,000	3,000	10,000	-	38,000	35,000	5,000	-	-	121,000.00	G.O. Debt
PD Impound Lot (0.36)	-	150,000	900,000	55,000	-	25,000	-	125,000	65,000	-	1,320,000.00	G.O. Debt
Public Library (0.42)	-	370,000	650,000	500,000	1,500,000	700,000	90,000	160,000	50,000	420,000	4,440,000.00	G.O. Debt
Radio Repair Facility (0.17)	-	60,000	-	-	-	-	-	35,000	-	-	95,000.00	G.O. Debt
Safety Building (0.33)	-	1,800,000	3,500,000	1,100,000	15,000	45,000	1,250,000	-	-	25,000	7,735,000.00	G.O. Debt
Solid Waste Garage (0.20)	-	88,000	45,000	45,000	600,000	300,000	25,000	350,000	20,000	25,000	1,498,000.00	G.O. Debt
Street Maintenance Garage (0.31)	-	260,000	40,000	100,000	300,000	20,000	35,000	20,000	380,000	70,000	1,225,000.00	G.O. Debt
Trades Shop (0.42)	-	45,000	20,000	70,000	80,000	15,000	110,000	150,000	5,000	1,000	496,000.00	G.O. Debt
Traffic Department (0.27)	-	10,000	25,000	140,000	-	-	25,000	74,000	5,000	370,000	649,000.00	G.O. Debt
Transit Center (0.33)	-	-	58,000	67,000	16,000	6,000	17,500	12,000	767,000	500,000	1,443,500.00	G.O. Debt
Tyler-Domer Community Center (0.45)	-	380,000	192,000	45,000	220,000	112,000	231,000	-	54,000	23,000	1,257,000.00	G.O. Debt
FCA Updates/Maintenance	-	31,000	31,000	31,000	34,000	34,000	35,000	36,000	36,000	36,000	304,000.00	G.O. Debt
TOTALS	\$ 2,400,000	\$ 6,337,400	\$10,062,000	\$ 5,493,000	\$ 5,479,000	\$ 3,195,000	\$3,375,500	\$ 3,152,000	\$ 5,772,000	\$ 5,061,000	\$ 50,326,900	
Method of Financing												
G.O. Debt	\$ 2,400,000	\$ 6.337,400	\$10.062.000	\$ 5,493,000	\$ 5,479,000	\$ 3,195,000	\$ 3.375.500	\$ 3,152,000	\$ 5,772,000	\$ 5.061.000	\$ 50,326,900	
Racine County	-	-	-	-	-	-	-	-	-	-	-	
Special Bond Issue	-	-	-	-	-	-	-	-	-	-	-	
Crypt Fund	-		-	-	-	-	-	-	-	-	-	
TOTAL COST	\$ 2,400,000	\$ 6,337,400	\$10,062,000	\$ 5,493,000	\$ 5,479,000	\$ 3,195,000	\$3,375,500	\$ 3,152,000	\$ 5,772,000	\$ 5,061,000	\$ 50,326,900	
10182 0001	÷ 2,400,000	<u>a 0,337,400</u>	¥10,002,000	÷ 0,485,000	<u>a 0,478,000</u>	\$ 3,183,000	<i>∉3,313,3</i> 00	g 3, 132,000	<u>\$ 0,112,000</u>	90,001,000	÷ 00,020,800	

DPW LAND IMPROVEMENTS

Project Description and Location		2024	2025	2026	2027	2028	2029	2030		2031	2032	2033	Total cost	Source
Environmental Remediation	\$	25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	s	30,000	\$ 30,000	\$ 30,000	\$ 270,000	G.O. Debt
Pavement Management Services (AECO	1	100,000	115,000	105,000	105,000	120,000	110,000	115,000		125,000	115,000	115,000	1,125,000	G.O. Debt
Monument Square Repairs		100,000	-	-	-	-	-	-		-	-	-	100,000	G.O. Debt
Install EV Charging for Sweepers		-	-	30,000	-	-	-	-		-	-	-	30,000	Storm Water
Fuel Site Replacement-Above ground		850,000	-	-	-	-	-	-		-	-	-	850,000	G.O. Debt
Retaining Wall Inspection		-	60,000	-	-	-	-	-		-	-	-	60,000	G.O. Debt
Speed Humps-Temporary		100,000	100,000	100,000	100,000	-	-	-		-	-	-	400,000	G.O. Debt
Warning Siren Replacement		-	30,000	-	30,000	-	35,000	-		35,000		35,000	165,000	G.O. Debt
Veterns Plaza Reconstruction		-	150,000	100,000	-	-	-	-		-	-	-	250,000	G.O. Debt
4th Street Retaining Wall - Design 4th Street Retaining Wall - Real Estate 4th Street Retaining Wall - Construction		-	-	60,000 100,000	250,000	-	-	-		-	-	-	60,000 100,000 250,000	G.O. Debt G.O. Debt G.O. Debt
4th Street Retaining Wall - switchback 4th Street Retaining Wall - San. Swr.			1	-	125,000 125,000			-		-		-	125,000 125,000	G.O. Debt San Swr Fnd
TOTALS	\$	1,175,000	\$ 480,000	\$ 520,000	\$ 760,000	\$ 145,000	\$ 170,000	\$ 145,000	\$	190,000	\$ 145,000	\$ 180,000	\$ 3,910,000	
Method of Financing G.O. Debt Special Purpose WisDOT TAP Grant IG Fund Sanitary Sewer Maintenance Fund Storm Water	\$	1,175,000 - - - -	\$ 480,000 - - - -	\$ 490,000 - - - 30,000	\$ 635,000 - - 125,000 -	\$ 145,000 - - - -	\$ 170,000 - - - - -	\$ 145,000 - - - -	\$	190,000 - - - - -	\$ 145,000 - - - -	\$ 180,000 - - - - -	\$ 3,755,000 - - 125,000 30,000	
TOTAL COST	\$	1,175,000	\$ 480,000	\$ 520,000	\$ 760,000	\$ 145,000	\$ 170,000	\$ 145,000	\$	190,000	\$ 145,000	\$ 180,000	\$ 3,910,000	

PARKING

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost Source
Ramp Improvements - Engineering Ramp Improvements - Construction	\$ 45,000	\$-\$ 300,000	50,000 \$ -	- \$ 300,000	50,000 \$	- S 300,000	50,000 \$	- \$ 300,000	50,000	300,000	\$ 245,000 Parking Sys. 1,500,000 Parking Sys.
Parking System Lot Improvements	-	100,000	-	100,000	-	100,000	-	100,000	-	1,000,000	1,400,000 Parking Sys.
TOTALS	\$ 45,000	\$ 400,000 \$	50,000 \$	400,000 \$	50,000 \$	400,000 \$	50,000 \$	400,000 \$	50,000	\$ 1,300,000	\$ 3,145,000
Method of Financing Parking System Reserves Parking System (Trade Value)	\$ 45,000	\$ 400,000 \$ -	50,000 \$ -	400,000 \$	50,000 \$	400,000 \$	50,000 \$	400,000 \$	50,000	\$ 1,300,000	\$ 3,145,000
TOTAL COST	\$ 45,000	\$ 400,000 \$	50,000 \$	400,000 \$	50,000 \$	400,000 \$	50,000 \$	400,000 \$	50,000	\$ 1,300,000	\$ 3,145,000

DPW EQUIPMENT

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Engineering Van (Electric) Engineering Van	56,000 (2,000)	:	58,000 (2,000)	-	:	:	60,000 (2,000)	-	:	-		Short Term Trade Value
EV Charging Station-City Hall Svs Agree	ı -		10,000	-		-	-	11,000			21,000	Short Term
Electricians Service Truck Electricians Service Truck	-	-	75,000 (4,000)	:	-	:	:	:	:	:		Short Term Trade Value
Refuse Trucks (2) Refuse Trucks (2)	570,000 (18,000)	587,000 18,000	605,000 (19,000)	623,000 (19,000)	-	:	1	1	:	:		Short Term Trade Value
EV ASL Refuse Trucks (2) (Electric) EV ASL Refuse Trucks (2) (Electric)	-	-	1	1	1,150,000 (20,000)	1,200,000 (21,000)	1,225,000 (22,000)	1,250,000 (23,000)	1,300,000 (23,000)	1,350,000 (24,000)		Short Term Trade Value
Building Complex Van/Truck (Electric) Building Complex Van/Truck (Electric)	60,000 (2,000)	:	64,000 (2,000)	:	66,000 (3,000)	:	67,000 (3,000)	:	68,000 (3,000)	:		Internal Srvc Trade Value
Equipment Maintanance Service Truck Equipment Maintanance Service Truck	78,000 (3,000)	:	:	:	:	:	1	:	:	:		Internal Srvc Trade Value
Equipment Maintanance Wheel Balancer	12,000	-	-	-	-	-	-	-	-	-	12,000	Internal Srvc
Equip Maint Heavy Duty Vehicle Lift	-	125,000	-	-	-	-	-	-	-	-	125,000	Internal Srvc
Equipment Maintenance Air Compressor	-	25,000	-	-	-	-	-	-	-	-	25,000	Internal Srvc
Equip Maint Meduium Duty Lift (2)	-	40,000	-	-	-	-	-	-	-	-	40,000	Internal Srvc
Equipment Maintanance Tow Truck Equipment Maintanance Tow Truck	-	-	225,000 (10,000)	:	-	-	1	1	-	-		Internal Srvc Trade Value
Traffic Dept Pickup Truck Traffic Dept Pickup Truck			50,000 (1,000)	:	:	:	1	:	:	-		Short Term Trade Value
Traffic Dept Line Striper Traffic Dept Line Striper	-	-	:	:	8,000 (500)	:	-	:	-	:		Short Term Trade Value
Traffic Dept Service Truck Traffic Dept Service Truck	:	:	:	:	:	78,000 (5,000)	:	:	:	:		Short Term Trade Value
Street Lighting Aerial Truck Street Lighting Aerial Truck	-	275,000 (25,000)	1	1		:	1	1	:	:		Short Term Trade Value
St Maint 5 Yd Dump Truck (1) St Maint 5 Yd Dump Truck (1)	220,000 (9,500)	432,000 (20,000)	445,000 (20,000)	459,000 (21,000)	472,000 (21,000)	486,000 (22,000)	501,000 (22,000)	516,000 (23,000)	532,000 (23,000)	548,000 (24,000)		Short Term Trade Value
St Maint Wheel Loader (1) St Maint Wheel Loader (1)	275,000 (32,000)	283,000 (33,000)	292,000 (34,000)	300,500 (35,000)	309,500 (36,000)	318,800 (37,000)	328,000 (38,000)	338,000 (39,000)	348,000 (40,000)	358,000 (41,000)		Short Term ) Trade Value
St Maint 2 Yd Dump St Maint 2 Yd Dump	88,000 (6,000)	-	-	-	-	90,000 (7,000)	-	-	-	-		Short Term ) Trade Value
St Maint Pick-Up Truck with plow St Maint Pick-Up Truck with plow	56,000 (1,500)	-	-	60,000 (2,000)	:	-	:	62,000 (3,000)	-	-		Short Term Trade Value
St Maint Backhoe St Maint Backhoe	-	-	-	125,000 (25,000)	-	-	-	-	-	150,000 (28,000)		Short Term ) Trade Value
St Maint Asphalt Roller St Maint Asphalt Roller	-	:	-	-	55,000 (3,000)	-	-	-	-	-		Short Term ) Trade Value
St Maint Uniloader St Maint Uniloader	:		:	75,000 (6,000)	:	:	:	:	:	:		Short Term ) Trade Value
St Maint Trailer St Maint Trailer	-	-	-		30,000 (2,000)	-	-	-	-			Short Term ) Trade Value
St Maint Tar Kettle St Maint Tar Kettle	:	:	65,000 (3,000)	:	:	:	:	:	:	:		Short Term ) Trade Value
St Maint Snow Thrower St Maint Snow Thrower	:	:	-	-	215,000 (4,000)	-	:	:	:	:		Short Term ) Trade Value
TOTALS	\$ 1,341,000	\$ 1,707,000	\$ 1,794,000	\$ 1,534,500	\$ 2,216,000	\$ 2,080,800	\$ 2,094,000	\$ 2,089,000	\$ 2,159,000	\$ 2,289,000	\$ 19,304,300	
Method of Financing Short Term Debt Short Term Debt (Trade Value) Internal Service Fund Federal Grant-EV Grant	\$ 1,265,000 (69,000) 145,000	\$ 1,577,000 (60,000) 190,000		\$ 1,642,500 (108,000) - -	\$ 2,239,500 (89,500) 66,000	\$ 2,172,800 (92,000) - -	\$ 2,114,000 (87,000) 67,000		\$ 2,180,000 (89,000) 68,000	\$ 2,406,000 (117,000) -	\$ 19,373,800 (894,500) 825,000	)
TOTAL COST	<u>\$ 1,341,000</u>	<u>\$ 1,707,000</u>	<u>\$ 1,794,000</u>	<u>\$ 1,534,500</u>	\$ 2,216,000	\$ 2,080,800	<u>\$ 2,094,000</u>	\$ 2,089,000	\$ 2,159,000	\$ 2,289,000	<u>\$ 19,304,300</u>	

#### STORM WATER UTILITY

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Storm Sewers-Various Locations	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 8,000,000	Storm Water
Storm Sewers-Backlog Deficiencies	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	6,000,000	Storm Water
GNC/SCJ Retention Pond GNC/SCJ Retention Pond - private prop	650,000	:	-	-	-	-	:	-	-	-		Storm Water Assessment
Manhole access & easement maintenar		200,000	-	-	-	-		-	-	-	200,000	Storm Water
Green Alley/Bio-Retention	75,000	185,000	-		-	-	-		-	-		Storm Water
Green Alley/Bio-Retention Green Alley/Bio-Retention	-	225,000 100,000	-	-			-	-				WDNR grant Parking Sys.
Green Alley/Bio-Retention	-	50,000	-	-	-	-	-	-	-	-	50,000	G.O. Debt
Storm Sewer Manhole Replacement	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000	Storm Water
Pond/Design & Dredge - Misc.	15,000	50,000	50,000	50,000	50,000	75,000	75,000	75,000	75,000	75,000	590,000	Storm Water
Storm Water Street Sweeper Storm Water Street Sweeper	285,000 (30,000)	293,500 (30,000)	302,000 (30,000)	311,000 (30,000)	320,000 (31,000)	330,000 (31,000)	340,000 (31,000)	350,500 (31,000)	361,000 (32,000)	371,000 (32,000)		Storm Water Trade Value
Storm Water Street Sweeper (Electric) Storm Water Street Sweeper (Electric)	-	-	695,000 (18,000)	-	:	:	:	-	:	-		Storm Water Trade Value
Storm Water Pickup Storm Water Pickup	47,000 (3,000)	48,000 (3,000)	59,000 (3,000)	50,000 (3,000)	51,000 (3,000)	52,000 (3,000)	53,000 (3,000)	54,000 (3,000)	55,000 (3,000)	56,000 (3,100)		Storm Water Trade Value
Leaf Collection Truck Leaf Collection Truck	:	275,000	:	:	-	-	:	:	-	:		Storm Water Trade Value
Catch Basin Cleaner Catch Basin Cleaner	:	:	-	-	:	-	400,000 (20,000)	-	:	:		Storm Water Trade Value
Pickup with Plow - Forestry Pickup with Plow - Forestry	:	58,000 (4,000)	-	:	:	60,000 (5,000)	:	:	:	:		Storm Water Trade Value
Pickup - Forestry Pickup - Forestry	:	50,000 (4,000)	-	:	:	:	:	:	:	:		Storm Water Trade Value
Log Truck - Forestry Log Truck - Forestry	:	:	200,000 (15,000)	:	:	:	:	:	:	:		Storm Water Trade Value
Small Chip Truck - Forestry Small Chip Truck - Forestry	-	100,000 (6,000)	-	:	:	:	:	:	:	-		Storm Water Trade Value
Large Chip Truck - Forestry Large Chip Truck - Forestry	:	:	:	:	:	:	:	:	160,000 (12,000)	:		Storm Water Trade Value
Aerial Truck with Chip Box - Forestry Aerial Truck with Chip Box - Forestry	:	:	200,000 (15,000)	:	:	:	:	-	:	:		Storm Water Trade Value
Aerial Truck / Small - Forestry Aerial Truck / Small - Forestry	237,000 (6,000)		-	-	:	:	:	-	:	150,000 (10,000)		Storm Water Trade Value
Aerial Truck / Large - Forestry Aerial Truck / Large - Forestry	:	:	:	-	:	:	:	250,000 (20,000)	:	:		Storm Water Trade Value
Wood Chipper 21" - Forestry Wood Chipper 21" - Forestry	:	:	-	:	:	:	135,000 (12,000)	-	:	:		Storm Water Trade Value
Wood Chipper 18" - Forestry Wood Chipper 18" - Forestry	:	:	:	80,000 (8,000)	:	:	:	:	:	:		Storm Water Trade Value
Wood Chipper 15" - Forestry Wood Chipper 15" - Forestry	:	80,000 (8,000)	1	:	:	:	:	85,000 (9,000)	:	:		Storm Water Trade Value
Stump Grinder - Forestry Stump Grinder - Forestry	:	:		-	75,000 (8,000)	:	:	:	:	:		Storm Water Trade Value
Uni Loader - Forestry Uni Loader - Forestry	-	-	-	:	:	75,000 (8,000)	-	:	-	-		Storm Water Trade Value
Forestry Mulcher - Forestry Forestry Mulcher - Forestry	-	-	-	:	:	30,000 (4,000)	-	-	:	:		Storm Water Trade Value
Emerald Ash Borer (EAB) Management	50,000	50,000	53,000	53,000	53,000	56,000	56,000	56,000	56,000	56,000	539,000	Storm Water
Parkway Tree Planting	110,000	110,000	115,000	115,000	115,000	120,000	120,000	120,000	125,000	125,000	1,175,000	Storm Water
TOTALS	\$ 3,080,000	\$ 3,469,500	\$ 3,243,000	\$ 2,268,000	\$ 2,272,000	\$ 2,397,000	\$ 2,763,000	\$ 2,577,500	\$ 2,435,000	\$ 2,437,900	\$ 26,942,900	
Method of Financing Storm Water Utility Utility-Trade Value GO Debt Parking System	\$ 3,119,000 (39,000) -	\$ 3,149,500 (55,000) 50,000 100,000		\$ 2,309,000 (41,000)	\$ 2,314,000 (42,000)	\$ 2,448,000 (51,000) -	\$ 2,829,000 (66,000)		\$ 2,482,000 (47,000)	\$ 2,483,000 (45,100)	\$ 27,098,000 (530,100) 50,000 100,000	
WDNR Grant		225,000									225,000	
TOTAL COST	\$ 3,080,000	\$ 3,469,500	\$ 3,243,000	\$ 2,268,000	\$ 2,272,000	\$ 2,397,000	\$ 2,763,000	\$ 2,577,500	\$ 2,435,000	\$ 2,437,900	\$ 26,942,900	

TRANSIT RYDE

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
BUS Office, Shop, & Maintenance Gara BUS Office, Shop, & Maintenance Gara		:	-	:	4,000 20,000	4,100 20,500	4,200 21,000	4,300 21,500	4,400 22,000	4,500 22,500	\$ 25,500 127,500	G.O. Debt Federal
BUS Storage Garage	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900	34,500	G.O. Debt
BUS Storage Garage	15,000	15,500	16,000	16,500	17,000	17,500	18,000	18,500	19,000	19,500	172,500	Federal
Transit Depot	200,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	290,000	G.O. Debt
Transit Depot	800,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	1,160,000	Federal
Replace Paratransits (3-2016)	87,000	-		-	-	-	-	-			87,000	G.O. Debt
Replace Paratransits (3-2016)	348,000	-	-	-	-	-	-	-	-	-	348,000	Federal
Replace Buses (1 2011s)	-	240,000	-	-	-	-	-	-	-	-	240,000	G.O. Debt
Replace Buses (1 2011s)	960,000	-	-	-	-	-	-	-	-	-	960,000	Federal
Replace Buses (3 2012s)	-	720,000	-	-	-	-	-	-			720,000	G.O. Debt
Replace Buses (3 2012s)	2,880,000	-	-	-	-	-	-	-	-	-	2,880,000	Federal
Replace Buses (3 2013s)	-	-	-	-	480,000	-	-	-		-	480,000	G.O. Debt
Replace Buses (3 2013s)	-	-	-	2,400,000	-	-	-	-	-	-	2,400,000	Federal
Replace Buses (4 2013s)	-	-	-	-	-	640,000	-	-	-	-	640,000	G.O. Debt
Replace Buses (4 2013s)	-	-	-	-	3,200,000	-	-	-	-	-	3,200,000	Federal
Replace Buses (4 2013s)	-	-	-	-	-	-	640,000	-	-	-	640,000	G.O. Debt
Replace Buses (4 2013s)						3,200,000					3,200,000	Federal
Maintenance Vehicle - (1997)	12,000	-	-	-	-	-	-	-	-	-	12,000	G.O. Debt
Maintenance Vehicle - (1997)	48,000	-	-	-	-	-	-	-	-	-	48,000	Federal
Supervisor Van (2019)	-	20,000	-	-		-	-	-	-	25,000	45,000	G.O. Debt
Supervisor Van (2019)	-	100,000	-	-		-	-	-	-	120,000	220,000	Federal
Heavy Equipment Replacement	24,000	-	-	24,000	-	-	24,000	-	-	24,000	96,000	G.O. Debt
Heavy Equipment Replacement	96,000	-	-	96,000	-	-	96,000	-	-	96,000	384,000	Federal
West Gate	-	1,360	-	-	-	-	-	-	-	-	1,360	G.O. Debt
West Gate	-	5,440	-	-	-	-	-	-	-	-	5,440	Federal
Paratransit Radio System	3,300	-	-	-	-	-	-	-	-	-	3,300	Federal
Paratransit Radio System	13,200	-	-	-	-	-	-	-	-	-	13,200	G.O. Debt
Fire Suppression System	17,000	-	-	-	-	-	-	-	-	-	17,000	G.O. Debt
Fire Suppression System	66,000	-	-	-	-	-	-	-	-	-	66,000	Federal
Replacement Buses (4 2011s) to EV	352,250										352,250	G.O. Debt
Replacement Buses (4 2011s) to EV	3,438,250	-	-	-	-	-	-	-	-	-	3,438,250	Federal
TOTALS	\$ 9,363,000	\$ 1,155,400	\$ 69,200	\$ 2,589,800	\$ 3,774,400	\$ 3,935,600	\$ 856,800	\$ 98,000	\$ 99,200	\$ 365,400	\$ 22,306,800	
Method of Financing												
G.O. Debt	\$ 698,550	\$ 994,460	\$ 13,200	\$ 37,300	\$ 497,400	\$ 657,600	\$ 681,800	\$ 18,000	\$ 18,200	\$ 67,400	\$ 3,683,910	
State Funds Federal Funds	8,664,450	160,940	56,000	2,552,500	3,277,000	3,278,000	175,000	80,000	81,000	298,000	18,622,890	
TOTAL COST	\$ 9,363,000	\$ 1,155,400	\$ 69,200	\$ 2,589,800	\$ 3,774,400	\$ 3,935,600	\$ 856,800	\$ 98,000	\$ 99,200	\$ 365,400	\$ 22,308,800	

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Parks Vehicles and Equipment Pick Up 4X4 - Ford 150 Hybrid (1)	51,000	52,000	106,000	159,000		110,000		57,000	- 1	\$ 118,000	\$ 653,000	Short Term
Pick Up 4X4 - Ford 150 Hybrid (1) Pick Up 4X4 - Ford 150 Lightning (2)	160.000	52,000	100,000	159,000	-	110,000	-	57,000		110,000	160.000	Short Term
Pick Up 4X4 - Electric Station	20,000	-	-	-	-	-	-	-	-	-	20,000	Short Term
Pick Up Truck w/plow	20,000		120,000	183.000		195.000			272.000	274,000	1,044,000	Short Term
Recreation Van (1)	-	40,000	120,000	100,000	-		-	90,000	212,000	214,000	130,000	Short Term
72" Mower	-	44.000	-	138.000	-	-	-	150.000	-		332,000	Short Term
UTV (1)	17,000	17,000	-	-	-	-	-	44,000	-	-	78,000	Short Term
Recreation Line Painter	-	11,600	-	-	-	-	-	-	-	-	11,600	Short Term
Power Broom (2)	3,600	1,900	-	1,950	-	-	-	-	3,700		11,150	Short Term
Uni-Loader	-	-	-	-	-	-	-	100,000	-	120,000	220,000	Short Term
Snow Blower	-	4,400	2,000	4,500	-	-	-	3,700	-	-	14,600	Short Term
Walk Behind Mower	-	-	3,600	-	-	3,100	-	-	5,600		12,300	Short Term
Outboard Motor		5,800	-	-	-	-	-	4,000	-	-	9,800	Short Term
Recreation Ball Diamond Machine		29,000		31,000	-	-		-	-	50,000	110,000	Short Term
Water Pump	-	-	6,600	-	-	-	2,500	-	-	-	9,100	Short Term
Trailer Misi London (1)	115.000	27,500	15,000	3,500	-	-	-	-	15,000	-	61,000	Short Term
Mini Loader (1) Walk Behind Vacuum	115,000	-	-	-	-	2,900	-	225,000	-	-	340,000	Short Term
Pressure Washer	-	-	-	3,500	-	2,900	-	-	-	3.500	2,900 10,500	Short Term Short Term
72" Tiller	-	-	-	2,600	-	3,000	-	-	-	3,000	2,600	Short Term
Flatbed Truck (SOW)	-			2,000	80.000				-		80,000	Short Term
Tractor (1)		73,000		25,000	00,000						98,000	Short Term
Walk Behind Surf Rake		10,000	-	20,000		-	-				20.000	Short Term
Generator (1)	1,800	1,100	-		-	1,500	4,200	-	-	-	8,600	Short Term
Lifeguard Boat		3,500	-	-	-		6.000	-	-	-	9,500	Short Term
44" Mower	-		-	-	21,500	-		-	-		21,500	Short Term
Soda Blaster	-	-	20,000	-	-	-	-	-	-	-	20,000	Short Term
Compressor	-	-	32,000	-	-	-	-	-	-	-	32,000	Short Term
Fork Lift	-	-	36,000	-	-	-	-	-	-	-	36,000	Short Term
Seeder for Tractor	-	-	-	-	3,500	-	-	-	-	-	3,500	Short Term
Turf Groomer	-	-	-	30,000	-	-	-	-	-	-	30,000	Short Term
Power Fertilizer Spreader	-	-	-	-	18,500	-	-	-	-	-	18,500	Short Term
2yd Dump Truck 4x4 w/plow	-	-	-	-	100,000	102,000	-	106,000	-	-	308,000	Short Term
Top Dresser	-	-	-	-	5,500	-	-	-	-	-	5,500	Short Term
Power Lawn Edger	-	-	-	-	4,400	-	-	-	-	-	4,400	Short Term
Concrete Saw	-	-	-	-	2,150	-	-	-	-	-	2,150	Short Term
Beach Surf Rake	-	-	-	-	62,000	0.500	-	-	-	-	62,000 8,500	Short Term Short Term
Plate Compactor Post Driver for Compressor	-	-	-	-	-	8,500 5,100	3,500	-	-	-	8,500	Short Term
Straw Chopper	-	-	-	-	-	6,000	3,300	-	-		6.000	Short Term
Hill Mower	-			-		70,000			-		70,000	Short Term
Boom Flail Mower with Tractor	-	-	-	-	-		250,000	-			250,000	Short Term
Garbage Truck	-	-	290.000	-	-	-		-	-	-	290,000	G.O. Debt
5yd Dump Truck	-	-		-	-	-	-	-	200,000		200,000	G.O. Debt
Large Area Mower (1)	-	166,000	-	-	174,000	-	-	-	-	-	340,000	G.O. Debt
Loader	-	190,000	-	210,000	-	-	-	-	-	-	400,000	G.O. Debt
Back Hoe	-	150,000	-	-	-	-	-	-	-	-	150,000	G.O. Debt
Vac Truck	-	-	-	-	-	-	150,000	-	-	-	150,000	G.O. Debt
Playground Mechanic Truck	-	-	-	-	-	72,000	-	-	-	-	72,000	G.O. Debt
Parks Pavement Projects												
Sport Court Maintenance	30,000	-	-	5,500	-	-	-	-	-	-	35,500	Short Term
Sport Court Replacement	40,000	80,000	-	30,000	-	30,000	-	-	-	-	180,000	Short Term
Bicycle Path - REC Center Replacemen	-	76,811	-	-	-	-	-	-	-	-	76,811	G.O. Debt
PS - Bicycle Path Repair	5,000	-	-	-	-	-	-	-	-	-	5,000	G.O. Debt
Bicycle Path Repair	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	G.O. Debt
Pavement Removal & Replacement	35,000	35,000	35,000	38,000	38,000	38,000	38,000	40,000	40,000	40,000	377,000	G.O. Debt
Parking Lot Maintenance	25,000	25,000	28,000	28,000	28,000	30,000	30,000	30,000	30,000	30,000	284,000	G.O. Debt
PS - Island Park Parking Lot Replaceme	16,800	-	-	-	-	-	-	-	-	-	16,800	G.O. Debt

PARKS

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Island Park Parking Lot Replacement/W	303.000	125,000									428,000	G.O. Debt
PS - Repaye Bryant Center Parking Lot	10,600	120,000									10,600	G.O. Debt
10 - Repare biyant benter Faiking Ebt	10,000	-	-								10,000	0.0.060
Parks Building Improvements												
Misc. Painting Park Facilities - Picnic Sh	15.000	15.000	15.000	17.000	17.000	20.000	20.000	20.000	20.000	25.000	184.000	Short Term
Park Service Garage Door w/Opener	4.000										4.000	Short Term
Pavilion/Diamond New Cores	5,000	-	-	-	-	-	-	-	-	-	5,000	Short Term
PS - 6 Post Park Shelter	9,000	-	-	-	-	-	-	-	-	-	9,000	G.O. Debt
6 Post Park Shelter	-	130,000	-	-	-	-	-	-	-	-	130,000	G.O. Debt
PRCS Remodel - Construction	-	75,000	75,000	-	-	-	-	-	-	-	150,000	G.O. Debt
Parks Land Improvements	7.000	45.000	45.000	45.000	45.000	45.000	45.000	45.000	45.000		407 500	
Replace Landscape Various Parks	7,500	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	-	127,500	G.O. Debt
PS - MLK Plaza Landscape Replaceme	4,000	-	-	-	-	-	-	-	-	-	4,000	G.O. Debt
MLK Plaza Landscape Replacement	70.000	75,000	-	40.000	-	45.000	40.000	45.000	40.000	-	75,000	G.O. Debt
Replace Fencing in Various Locations	70,000	10,000	35,000	10,000	35,000	15,000	40,000	15,000	40,000	20,000	290,000	G.O. Debt
Replace Misc. Playground Equipment	20,000 15,000	20,000 20.000	22,000	22,000 22,000	22,000	25,000	25,000	25,000	25,000	30,000	236,000 57,000	G.O. Debt G.O. Debt
Park Signs w/landscape Matson Park PG w/ Install	95,000	20,000	-	22,000	-	-	-	-	-	-	95,000	G.O. Debt G.O. Debt
Matson Park PG W/ Install Matson Park PG Handicap Surface	115,000	-	-	-	-	-	-	-	-	-	115.000	G.O. Debt
Greencrest Park PG w/ Install	115,000	145.000	-	-	-	-	-	-	-	-	145.000	G.O. Debt
Harvey Park PG w/ Install - CDBG	145.000	140,000									145,000	CDBG
Replace Park Benches & Garbage Can		35,000		35,000		35,000		35,000		35,000	225,000	G.O. Debt
Project Management/Oversight	94,742	96,000	100,800	105,840	111,132	116,689	122,523	128,649	135.082	141.836	1,153,292	G.O. Debt
Demolish Lincoln Pedestrian Bridge	50,000	80,000	100,000	103,040	111,102	110,008	122,020	120,048	100,002	141,000	50,000	G.O. Debt
Demolish Lincoln Pedestrian Bridge	125,000		-							-	125,000	TID #28
Island Glenn Street Bridge Repair	60.000		-	-	-			-	-	-	60,000	G.O. Debt
Root River Parks Upgrade	15,000	-	-	-	-			-	-	-	15,000	G.O. Debt
PS - Shoreline Restoration	100.000	-	-	-	-	-	-	-	-	-	100.000	G.O. Debt
Shoreline Restoration	-	1,500,000	1,500,000	500,000	-	-	-	-	-	-	3,500,000	G.O. Debt
Recreation Facilities Improvements												
Island Park - New basement entrance	30,000	-	-	-	-	-	-	-	-	-	30,000	Short Term
Security Camera's at HAF	-	97,000	-	-	-	-	-	-	-	-	97,000	Short Term
Lighting Management	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	Short Term
Bleacher Management	10,000	5,000	10,000	5,000	15,000	5,000	15,000	5,000	15,000	15,000	100,000	Short Term
Fountain Management	10,000	10,000	10,000	10,000	10,000	15,000	15,000	15,000	15,000	15,000	125,000	Short Term
Skateboard Park Management	10,000	10,000	10,000	10,000	50,000	10,000	10,000	10,000	10,000	10,000	140,000	Short Term
Recreation Land Improvements												Short Term
Ball Diamond Management	46.500	28.300	29.000	39,600	49.000	42,700	38.000	47.500	38.000		358,600	Short Term
Zoo Beach Matting	10,000	25,000	20,000	25,000	10,000	30.000		30,000		-	110,000	Short Term
Turf Management	-	8,400	-	9,500	-	10,500	-	11,500	-	12,500	52,400	Short Term
North Beach Safety Management	7,500	-	7,500	-	8.000	-	8.000	-	10.000	-	41,000	Short Term
			-									
TOTALS	\$ 2,017,042	\$ 3,548,311	\$ 2,593,500	\$ 1,809,490	\$ 939,682	\$ 1,087,489	\$ 862,723	\$ 1,277,349	\$ 959,382	\$ 1,009,836	\$ 16,104,803	
Method of Financing												
G.O. Debt	1,150,642	2,938,811	2,150,800	1,035,840	473,132	396,689	470,523	338,649	535,082	346,836		
Short Term Debt	596,400	609,500	442,700	773,650	466,550	690,800	392,200	938,700	424,300	663,000	5,997,800	
TID #28	125,000	-	-	-	-	-	-	-	-	-	125,000	
CDBG	145,000	-	-	-	-	-	-	-	-	-	145,000	
7074 0007												
TOTAL COST	\$ 2,017,042	<u>\$ 3,548,311</u>	\$ 2,593,500	\$ 1,809,490	\$ 939,682	\$ 1,087,489	<u>\$ 862,723</u>	\$ 1,277,349	\$ 959,382	\$ 1,009,836	\$ 16,104,803	

COMMUNITY CENTERS

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Land Improvement Relandscape Community Centers		2,500	-	3,000		3,500		3,500		\$ 4,000	\$ 16,500	Short Term
Building Improvements Misc Painting	7,500	7,500	7,500	7,500	8,000	8,000	10,000	10,000	12,000	15,000	93,000	Short Term
Bryant Painting Gym Bryant Refinish Gym Floor	15,000										15,000	Short Term G.O. Debt
Bryant Scoreboard/Controls	-	10,000	-	-	-	-	-	-	-	-	10,000	G.O. Debt
Chavez Weight Room Upgrade Chavez New Wood Floor Small Gym	30,000	65.000	-	-	-	-	-	-	-	-	30,000 65,000	Short Term Short Term
Chavez Refinish Gym Floor Chavez Hoops & backboards - Sm Gy	-	-	24,000		-		-	-			24,000	G.O. Debt Short Term
Chavez Scoreboard	-	10,000	10,000	-	-	-	-	-	-	-	20,000	G.O. Debt
Tyler-Domer Awning (2) Tyler-Domer Multi-Room Upgrades	15,000 15,000	:	-	-	-	-	-	-	-		15,000 15,000	Short Term G.O. Debt
Tyler-Domer Refinish Gym Floor Tyler-Domer Scoreboard		-	24,000 10,000	-	-	-	-	-	-	-	24,000	G.O. Debt G.O. Debt
-					-							G.O. Debt
TOTALS	<u>\$ 100,500</u>	\$ 95,000	\$ 75,500	\$ 10,500	\$ 8,000	<u>\$ 11,500</u>	\$ 10,000	<u>\$ 13,500</u>	\$ 12,000	<u>\$ 19,000</u>	<u>\$ 355,500</u>	
Method of Financing G.O. Debt Special Purpose	\$ 15,000	\$ 20,000	\$ 68,000	\$ - <u>-</u>	s - -	s -	\$ - -	\$ - -	\$ - -	s -	\$ 103,000	
Short Term Debt	85,500	75,000	7,500	10,500	8,000	11,500	10,000	13,500	12,000	19,000	252,500	
TOTAL COST	\$ 100,500	\$ 95,000	\$ 75,500	\$ 10,500	\$ 8,000	\$ 11,500	\$ 10,000	\$ 13,500	\$ 12,000	\$ 19,000	\$ 355,500	

WUSTUM MUSEUM

Project Description and Location		2024		2025	2026		2027	2028	2029		2030	2031		2032	2033	1	fotal cost	Source
Landscape Management	\$	7,500	s	8,000	\$ 8,000	\$	8,500	\$ 8,500	\$ 8,500	s	8,500	\$ 8,500	s	8,500		\$	74,500	Trust Funds
Soffit/Window Repair & Painting		112,000		-	-		-	-	-		-	-		-	-		112,000	Trust Funds
Fill/Seal/Strip Parking Lot					15,000												15,000	Trust Funds
Front & 2nd Floor Porch Repairs & Pain		-		15,000	-		-	12,000	-		-	-		-	-		27,000	Trust Funds
Back Porch Repairs & Painting		-		25,000	-		-	-	-		-	-		-	-		25,000	Trust Funds
Gazebo Repairs & Painting		-		-	12,000		-	-	-		-	-		-	-		12,000	Trust Funds
TOTALS	\$	119,500	\$	55,500	\$ 35,000	\$	8,500	\$ 20,500	\$ 8,500	\$	8,500	\$ 8,500	\$	8,500	\$ -	\$	273,000	
Method of Financing GO Bonds																s		
Trust Funds	ð	- 119,500	2	55,500	\$ 35,000	þ	8,500	\$ 20,500	\$ 8,500	\$	8,500	\$ 8,500	3	8,500	\$ 	\$	273,000	
TOTAL COST	\$	119,500	\$	55,500	\$ 35,000	\$	8,500	\$ 20,500	\$ 8,500	\$	8,500	\$ 8,500	<u>\$</u>	8,500	\$	\$	273,000	

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost Source
Window Replacement w/bird deterant G	\$ 20,000		\$ 20,000	s -	\$	- \$ ·	. <b>s</b> .	ş -	s -	s -	\$ 65,000 Zoo Donation
New Parking Lot on Gould	-	200,000	-	-		-		-	-	-	200,000 Zoo Donation
New Vet Center	5,500,000	-	-	-		-		-	-	-	5,500,000 Zoo Donation
New Education Center	-	5,500,000	-	-		-		-	-	-	5,500,000 Zoo Donation
New Event Center	2,500,000	-	-	-				-	-	-	2,500,000 Zoo Donation
New African Penquin Exhibit	-	2,500,000	-	-				-	-	-	2,500,000 Zoo Donation
New Outdoor Orangutan Exhibit	-	1,500,000	-	-				-	-	-	1,500,000 Zoo Donation
TOTALS	\$ 8,020,000	\$ 9,725,000	\$ 20,000	<u>\$</u> -	\$	\$	<u>s</u> .	<u>\$</u>	<u>\$</u> -	<u>s</u> -	<u>\$ 17,765,000</u>
Method of Financing GO Debt			-	-							s -
Short Term Debt	-	-	-	-				-	-	-	
Zoo Donations	8,020,000	9,725,000	20,000	-				-	-	-	17,765,000
TOTAL COST	\$ 8,020,000	\$ 9,725,000	\$ 20,000	ş -	\$	\$	- <u>\$</u> -	ş -	\$-	<u>s</u> -	\$ 17,765,000

GOLF COURSES

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost Sou	rce
Johnson Park												
Irragation Repair	-	-	-	1.500.000	-	-	-	-	-	-	\$ 1.500.000 Golf Re	venue
Cart Path - Repair	-	30,000	30,000	-	-	-	-	30,000	30,000	-	120.000 Golf Re	
Bunker sand	-	-		-	-	12,500	22,000			-	34,500 Golf Re	
Parking Lot - Upper	-	-	-	-	-		· · ·	75,000	-	-	75.000 Golf Re	venue
Parking Lot - Lower	-	-	85,000	-	-	-	-		-	-	85.000 Golf Re	venue
Drainage	-	10.000	-	-	10,000	-	-	-	-	-	20.000 Golf Re	venue
Gravel Behind Clubhouse - #1 Tee	-	15,000	-	-	-	-	-	-	-	-	15,000 Golf Re	venue
Tee Renovations	-	15,000	-	35.000	-	-	-	-	-	-	50.000 Golf Re	venue
Window Replacement	-	-	15.000	-	-	-	-	-	-	-	15.000 Golf Re	venue
Door Replacement	-	-	-	-	-	20.000	-	-	-	-	20.000 Golf Re	venue
Pavillion Paint	-	-	80,000	-	-	-	-	-	-	-	80,000 Golf Re	venue
Security System	-	-	10,000	-	-	-	-	-	-	-	10.000 Golf Re	venue
Clubhouse Foundation Repair	-	-		-	-	-	-	-	-	-	- Golf Re	venue
Restroom Upgrades	-	-	-	-	-	20,000	-	-	-	-	20,000 Golf Re	venue
Pavillion Restrooms	-	-	-	-	-	· -	75,000	-	-	-	75.000 Golf Re	venue
Roof Replacement - Maintenance Bldg	-	-	20,000	-	-	-	-	-	-	-	20.000 Golf Re	venue
Maintenance Shop Paving	-	13.000	-	-	-	-	-	-	-	-	13.000 Golf Re	venue
Behind Clubhouse Paving	-	-	-	45,000	-	-	-	-	-	-	45,000 Golf Re	venue
Food & Beverage Repairs	-	10.000	-	-	-	-	-	-	-	-	10.000 Golf Re	venue
Sand/Dirt Bins	-	-	-	-	25.000	-	-	-	-	-	25.000 Golf Re	venue
Clubhouse Paint	-	-	2.000	-	10,000	-	-	-	-	-	12,000 Golf Re	venue
Washington Park												
Drainage	5,000										5,000 Golf Re	venue
First Hole Fairway Repair	-	-	-	35,000	-	-	-	-	-	-	35,000 Golf Re	venue
Shoop Park												
Window Replacement	-	-	40,000	-	-	-	-	-	-	-	40,000 Golf Re	venue
Deck	-	-	-	25,000	-	-	-	-	-	-	25,000 Golf Re	venue
5th Hole Drainage	-	15,000	-	-	-	-	-	-	-	-	15,000 Golf Re	venue
Chimney Repair	-	5,000	-	-	-	-	-	-	-	-	5,000 Golf Re	venue
TOTALS	\$ 5.000	\$ 113.000	\$ 282,000	\$ 1,640,000	\$ 45,000	\$ 52,500	\$ 97,000	\$ 105,000	\$ 30,000	s -	\$ 2,369,500	
101120			<u>+</u>			<u>+</u>				·		
Method of Financing												
Golf Revenues	\$ 5.000	\$ 113.000	\$ 282,000	\$ 1.640.000	\$ 45,000	\$ 52,500	\$ 97,000	\$ 105,000	\$ 30,000	s -	\$ 2,369,500	
Wastewater Utility Surcharge			+ 202,000	+ 1,010,000								
TOTAL COST	\$ 5,000	\$ 113,000	\$ 282,000	\$ 1,640,000	\$ 45,000	\$ 52,500	\$ 97,000	\$ 105,000	\$ 30,000	s .	\$ 2,369,500	
10182 0001	<u> 0,000</u>	· 113,000	· 202,000	÷1,040,000	÷ +0,000		y 81,000	÷ 100,000	<u>a 20,000</u>		¢ 2,008,000	

CEMETERY

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Replace Roads and Walks	100.000	100.000	250.000	250.000	250.000						\$ 950,000	G.O. Debt
Road Maintenance	-	-	-	-	15,000	15,000	15.000	15,000	15.000	15.000	90.000	Short Term
Landscape Maintenance	5,000	7,500	7,500	7,500	7,500	7,500	7,500	7,500	-	-	57,500	Short Term
Various Plantings	5,000	5,000	5,000	5,000	7,500	7,500	8,000	8,000	-	-	51,000	Short Term
Prof Serv Roads and Walks	18,000	-	-	-	-	-	-	-	-	-	18,000	G.O. Debt
Garbage Can Replacement	10,000	-	-	-	-	-	-	-	-	-	10,000	Short Term
Cemetery Vehicle		-	-	-	43,000	-	-	-	-	-	43,000	Short Term
Pickup (4X4)	-	-	-	-	-	44,000	-	-	-	-	44,000	Short Term
Storm Water Drain Management	5,000	5,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	-	59,000	Storm Water
Converting Crypts	15,000	-	-	-	-	-	-	-	-	-	15,000	Crypt Fund
Restore Pews & Alter	15,000	-	-	-	-	-	-	-	-	-	15,000	Short Term
Graceland	-	-	-	-	-	-	-	-	-	-	-	
Outside Storage Bin	15,000	-	-	-	-	-	-	-	-	-	15,000	
Park Signs	-	-	-	-	-	-	-	-	-	-	-	Short Term
Public Restroom Upgrades	-	-	-	-	-	-	-	-	-	-	-	Short Term
Manual												
Mound		7.500				7.500					15.000	Short Term
Mound Chapel Reseal Doors	- -	5.000	5,000	5.000	5.000	5,000	E 000	5.000	5.000	-		
Mound Fountain Management Mound Power Wash Crypt Face	5,000	5,000	5,000	5,000	7,500		5,000		5,000		45,000 7,500	Crypt Fund
Mound Power Wash Crypt Pace	-	-	-	-	7,000	-	-	-	-	-	7,000	Crypt Fund
										-		
TOTALS	\$ 193,000	<u>\$ 130,000</u>	\$ 274,500	\$ 274,500	\$ 342,500	\$ 93,500	\$ 42,500	\$ 42,500	\$ 27,000	\$ 15,000	\$ 1,435,000	
Method of Financing						-			-			
G.O. Debt	\$ 118,000		\$ 250,000	\$ 250,000	\$ 250,000		s -	\$ -	s -	\$ -	\$ 968,000	
Short Term Debt	50,000	20,000	12,500	12,500	73,000	81,500	30,500	30,500	15,000	15,000	340,500	
Storm Water Utility	5,000	5,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	-	59,000	
Crypt Fund	20,000	5,000	5,000	5,000	12,500	5,000	5,000	5,000	5,000	-	67,500	
	-											
TOTAL COST	<u>\$ 193,000</u>	<u>\$ 130,000</u>	\$ 274,500	\$ 274,500	\$ 342,500	<u>\$ 93,500</u>	\$ 42,500	\$ 42,500	\$ 27,000	\$ 15,000	\$ 1,435,000	

CIVIC CENTER

Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
Troject Description and Ecodation	2021	2020	2020	2027	2020	2020	2000	2001	2002	2000	Total Cost	000.00
Pipe and Drape, Tables, Carts, Crowd c	25,000	25,000	25,000	25,000	25,000	-	-	-	-	-	\$ 125,000	G.O. Debt
Fork Lift	-	-	-	35,000	-	-	-	-	-	-	35,000	G.O. Debt
ATV	-	30,000	-	-	-	-	-	-	-	-	30,000	G.O. Debt
Truck	-	30,000	-	-	-	-	-	-	-	-	30,000	G.O. Debt
									-	-		
FESTIVAL SITE IMPROVEMENTS												
FH Interior Renovations	-	-	20,000	-	25,000	-	-	-	-	-	45,000	G.O. Debt
FH Grounds Improvements	-	15,000	-	25,000	15,000	-	-	-	-	-	55,000	G.O. Debt
FH Security System Upgrades	-	10,000	-	-	10,000	-	-	-	-	-	20,000	G.O. Debt
FH Outdoor Stage upgrades	-	-	-	30,000	-	-	-	-	-	-	30,000	G.O. Debt
FH Digital Signage	-	25,000	-	-	-	-	-	-	-	-	25,000	G.O. Debt
FH Carpet/Paint	100,000	-	-	-	-	-	-	-	-	-	100,000	G.O. Debt
FH Paint (Under Colonnade)	-	40,000	-	-	-	-	-	-	-	-	40,000	G.O. Debt
MEMORIAL HALL IMPROVEMENTS												
MH VFD Replacement	-	-	50,000	-	-	-	-	-	-	-	50,000	G.O. Debt
MH Fire Curtain Treatment	-	-	20,000	-	-	-	-	-	-	-	20,000	G.O. Debt
MH Tuck pointing (In Buildings)	-	-	-	-	-	-	-	-	-	-	-	
MH Lighting Upgrade	25,000	-	-	-	25,000	-	-	-	-	-	50,000	G.O. Debt
MH Security System Upgrades	10,000	-	-	-	10,000	-	-	-	-	-	20,000	G.O. Debt
FESTIVAL SITE EQUIPMENT												~
FH Kitchen Equipment	25,000	-	25,000	-	25,000	-	-		-	-		Short Term
FH Portable Dance Floor		-	-		20,000	-	-	-	-	-	20,000	Short Term
FH Civic Centre Chairs	15,000	15,000	-	15,000	15,000	-	-	-	-	-	60,000	Short Term
FH Grounds Equipment Replacement	-	-	15,000	-	15,000	-	-	-	-	-		Short Term
FH Event Bar Tops FH Floor Scrubber	10,000	-	-	10,000	-	-	-	-	-	-		Short Term
	10,000	-	-	-	10,000	-	-	-	-	-		Short Term
FH Main Floor Carpet FH Portable Bars	-	15,000	-	-	15.000	-	-	-	-	-		Short Term Short Term
	-		-	-		-	-	-	-	-		Short Term
FH Window Shades (Green Room)	-	20,000 30.000	-	-	-	-	-	-	-	-	20,000 30.000	Short Term
FH Sound System Upgrades/Replacem	-	30,000	-	-	-	-	-	-	-	-	30,000	Short Term
MEMORIAL HALL EQUIPMENT												
MH Kitchen Equipment	25.000	-	25,000	-	25.000						75.000	Short Term
MH Dishwasher/Flatware Replacement	25,000	20,000	25,000	30,000	20,000	-	-	-	-			Short Term
-	-	20,000	-	30,000	20,000	-		-	-	-	20,000	
MH Sound System		20,000									20,000	Short Term
								-				
TOTALS	\$ 245,000	\$ 295,000	\$ 180,000	\$ 170,000	\$ 255,000	<u>\$</u> -	<u>\$</u> -	<u>\$</u> -	<u>\$</u> -	<u>s</u> -	\$ 1,145,000	
Method of Financing							-	-				
G.O. Debt	\$ 160,000	\$ 175,000		\$ 115,000	\$ 110,000	+	ş -		\$-	ş -	\$ 675,000	
Short Term Debt	85,000	120,000	65,000	55,000	145,000	-	-	-	-	-	470,000	
										-		
TOTAL COST	\$ 245,000	\$ 295,000	\$ 180,000	\$ 170,000	\$ 255,000	<u>s -</u>	<u>s -</u>	<u>s</u> -	<u>\$</u>	<u>\$</u>	<u>\$ 1,145,000</u>	

					water o	unty						
WATER UTILITY												
Project Description and Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total cost	Source
GENERAL PLANT												
Roof Replacement	200,000	195,000	-	-	10,000	-	-	-	-	-	\$ 405,000	Revenue
Billing Machine Replacement	30,000	-	-	-	-	-	-	-	-	-	30,000	Revenue
Filter Plant UPS Unit	20,000	-	-	-	-	-	-	-	-	-	20,000	Revenue
Rooftop HVAC Unit for Admin Conf R	30,000	-	-	-	-	-	-	-	-	-	30,000	Revenue
Pavement Concrete-Asphalt Upgrade	70,000	40,000	-	-	-	-	-	-	-	-	110,000	Revenue
Membrane Recirculation Line Replace	130,000	-	-	-	-	-	-	-	-	-	130,000	Revenue
Membrane Chem Feed Pump Replac	42,000	-	-	-	-	-	-	-	-	-	42,000	Revenue
Chlorine System Emergency Shutoff	38,000										38,000	Revenue
Chlorine System Emergency Sensors	6.000										6.000	Revenue
Filter Bed Transmitters	20,000	20,000	20,000								60,000	Revenue
Low Lift Valve Replacements	85,000	75.000	75,000	50.000							285,000	Revenue
	100,000	10,000	10,000	50,000	-	-	-	-	-	-	100,000	
Basin Solids Drying Pad			<u> </u>									Revenue
	771,000	330,000	95,000	50,000	10,000	-	-				1,256,000	
AUTOMOTIVE												
Utility Trucks	330,000	-	152,000	-	-	181,000	59,000	-	-	-	722,000	Revenue
Pickup/SUVs	70,000	-	-	40,000	57,000	60,000	178,000	-	-	104,000	509,000	Revenue
Electric Vehicle Charging Station	7,000	-	-		-	106,000		-	-	-	113,000	Revenue
Dump Trucks	-	121,000	92,000	91,000	40.000	-	-	260.000	260.000	-	864.000	Revenue
Backhoe/Loader	230.000	-		-	203,000	213,000	-	34,000	-	-	680,000	Revenue
buokhocreoduci	637,000	121,000	244,000	131,000	300,000	560,000	237,000	294,000	260,000	104,000	2,888,000	The Period
	037,000	121,000	244,000	131,000	300,000	000,000	237,000	284,000	200,000	104,000	2,000,000	
WATER TREATMENT												
SCADA & PLC Process Controls	83,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	533,000	Revenue
Plant Video Server Replacement	35,000	-	-	-	-	-	-	-	-	-	35,000	Revenue
Permanaganate Syst Inst Panel Repla	-	75,000	-	-	-	-	-	-	-	-	75,000	Revenue
Filter Plant Rehab	10,000,000	7,500,000	-	-	-	-	-	-	-	-	17,500,000	SDWFL
Membrane Module Replacement	400,000	400.000	400,000	400.000	300,000	300,000	300,000	300,000	300,000	300,000	3,400,000	Revenue
Anthracite Media Replenishment	-	-	-	-	40,000	-	-	-	-	40,000	80,000	Revenue
Corrosion Control Chem Feed Systen	50,000	-	-	-	-	-	-	-	-	-	50,000	Revenue
On-line Water Quality Monitors	20,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	155,000	Revenue
On-line water Quality Monitors											21,828,000	Nevenue
	10,588,000	8,040,000	465,000	465,000	405,000	365,000	365,000	365,000	365,000	405,000	21,828,000	
DISTRIBUTION SYSTEM												
Watermain Replacement	3,550,000	2,000,000	2,000,000	3,000,000	2,000,000	3,150,000	3,310,000	3,480,000	3,650,000	3,830,000	29,970,000	SDWFL
Hwy 20 WM-West Blvd to Marquette	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000	SDWFL
Green Bay Rd - Hwy 20 to Hwy 11 (D	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000	SDWFL
Closing Loops & 3" Main Repl	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	Revenue
Lead Service Replacement	3,000,000	4,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	47,000,000	SDWFL
Valve Replacement	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	Revenue
Hydrant Replacement	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	Revenue
Meter Replacement	350,000	350,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,900,000	Revenue
Meter Test Bench				46,000							46.000	Revenue
Trimble Handheld Units & Tablets			32,000	10,000	32,000						64,000	Revenue
Hydrant Backflow Preventers	-		10.000		10.000	-	10.000	-	10.000	-	40.000	Revenue
Oversizing - Watermains (Regional O	100.000	100.000	100,000	100,000	100.000	100.000	100,000	100.000	100.000	100.000	1,000,000	REC Fees
	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000			
12" WM Water St (Marquette to Gran	-	-	-	-	-	-	-	-	-	350,000	350,000	Revenue
12" WM Lake Ave (8th St to 10th St)	-	-	-	-	-	-	-	-	400,000	-	400,000	Revenue
42" WM Main St to Perry Tank-2 phas	8,500,000	5,000,000	-	-	-	-	-	-	-	-	13,500,000	Revenue Bond
	0,000,000									0.055.000	400 500 000	
	15,675,000	13,125,000	7,717,000	8,721,000	7,717,000	9,825,000	8,995,000	9,155,000	9,735,000	9,855,000	100,520,000	
			7,717,000	8,721,000	7,717,000	9,825,000	8,995,000	9,155,000	9,735,000	9,855,000	100,520,000	
	15,675,000	13,125,000										
TOTALS		13,125,000				9,825,000 \$ 10,750,000			9,735,000 \$ 10,360,000		\$ 126,492,000	
TOTALS	15,675,000	13,125,000										
TOTALS	15,675,000	13,125,000										
TOTALS	15,675,000	13,125,000										
TOTALS	15,675,000	13,125,000										
TOTALS Method of Financing	15,675,000	13,125,000										
	15,675,000 \$ 27,671,000	13,125,000 \$21,616,000		\$ 9,367,000	\$ 8,432,000	<u>\$ 10,750,000</u>	\$ 9,597,000	\$ 9,814,000	\$10,360,000	<u>\$ 10,364,000</u>	\$ 126,492,000	
Method of Financing Revenue Bonds	15,675,000 \$ 27,671,000 \$ 8,500,000	13,125,000 \$21,616,000 \$ 5,000,000	<u>\$ 8,521,000</u> \$ -	<u>\$ 9,367,000</u> \$ -	<u>\$ 8,432,000</u> \$ -	<u>\$ 10,750,000</u> \$ -	<u>\$ 9,597,000</u> \$ -	<u>\$ 9,814,000</u> \$ -	<u>\$ 10,360,000</u> \$ -	<u>\$ 10,364,000</u> \$ -	\$ 126,492,000 \$ 13,500,000	
Method of Financing Revenue Bonds REC Fees	15,675,000 \$ 27,671,000 \$ 8,500,000 100,000	13,125,000 \$21,616,000 \$ 5,000,000 100,000	\$ 8,521,000 \$ - 100,000	<u>\$ 9,367,000</u> \$ - 100,000	\$ 8,432,000 \$ - 100,000	<u>\$ 10,750,000</u> \$ - 100,000	<u>\$ 9,597,000</u> \$ - 100,000	<u>\$ 9,814,000</u> \$ - 100,000	<u>\$ 10,360,000</u> \$ 100,000	<u>\$ 10,364,000</u> \$ 100,000	\$ 13,500,000 1,000,000	
Method of Financing Revenue Bonds REC Fees Revenue (Rates/Reserves)	15,675,000 \$ 27,671,000 \$ 8,500,000 100,000 2,521,000	13,125,000 \$21,616,000 \$ 5,000,000 100,000 1,516,000	\$ 8,521,000 \$ - 100,000 1,421,000	\$ 9,367,000 \$ - 100,000 1,267,000	\$ \$ 100,000 1,332,000	\$ 10,750,000 \$ - 100,000 1,500,000	\$ 9,597,000 \$ - 100,000 1,187,000	\$ 9,814,000 \$ - 100,000 1,234,000	\$ 10,360,000 \$ - 100,000 1,610,000	\$ 10,364,000 \$ - 100,000 1,434,000	\$ 126,492,000 \$ 13,500,000 1,000,000 15,022,000	
Method of Financing Revenue Bonds REC Fees Revenue (Rates/Reserves) State-Safe Drinking Water Fund Lo	15,675,000 \$ 27,671,000 \$ 8,500,000 100,000 2,521,000 16,550,000	3,125,000 \$21,616,000 \$ 5,000,000 1,516,000 15,000,000	\$ 8,521,000 \$ . 100,000 1,421,000 7,000,000	\$ 9,367,000 \$	\$ 8,432,000 \$ - 100,000 1,332,000 7,000,000	\$ 10,750,000 \$ - 100,000 1,500,000 9,150,000	\$ 0,597,000 \$ . 100,000 1,187,000 8,310,000	\$ 9,814,000 \$ - 100,000 1,234,000 8,480,000	\$ 10,360,000 \$ . 100,000 1,610,000 8,650,000	\$ 10,364,000 \$ - 100,000 1,434,000 8,830,000	\$ 126,492,000 \$ 13,500,000 1,000,000 15,022,000 96,970,000	
Method of Financing Revenue Bonds REC Fees Revenue (Rates/Reserves)	15,675,000 \$ 27,671,000 \$ 8,500,000 100,000 2,521,000	13,125,000 \$21,616,000 \$ 5,000,000 100,000 1,516,000	\$ 8,521,000 \$ - 100,000 1,421,000	\$ 9,367,000 \$ - 100,000 1,267,000	\$ \$ 100,000 1,332,000	\$ 10,750,000 \$ - 100,000 1,500,000	\$ 9,597,000 \$ - 100,000 1,187,000	\$ 9,814,000 \$ - 100,000 1,234,000	\$ 10,360,000 \$ - 100,000 1,610,000	\$ 10,364,000 \$ - 100,000 1,434,000	\$ 126,492,000 \$ 13,500,000 1,000,000 15,022,000	

Water Utility

Wastewater Utility			

WASTEWATER UTILITY																	
Project Description and Location	2024		2025	2026		2027	2028		2029	20	030	20	31	2032	2033	Total cost	Source
GENERAL PLANT																	
Laboratory Equipment		00 \$	40,000	-		-			-		-		-	-	-	\$ 140,000	Revenue
Roof Replacement	305,0	00	350,000	250,000		250,000	250,00	)	250,000		250,000		50,000	250,000	250,000	2,655,000	Revenue
Office Furnishings Upgrade			3,000	3,000											-	6,000	Revenue
PLC & SCADA Equipment	50,0		50,000	50,000		50,000	50,00	1	50,000		50,000		50,000	50,000		450,000	Revenue
Clarifier Equipment Rehab	15,0		315,000	-		-	-		-		-		-	-	-	330,000	Revenue
LINKO Pretreatment Software	13,0		-	-		-	-		-		-		-	-	-	13,000	Revenue
Grit Removal Baffle System	65,0		65,000	-		-	-		-		-		-	-	-	130,000	Revenue
Final Clarifier Scum Collection Replac	15,0	00	15,000	-		-	-		-		-		-	-	-	30,000	
Final Clarifier Launder Covers	2,000,0		300,000	-		-	-		-		-		-	-	-	300,000	Revenue COSS/CWFL
Property Development			2,500,000	-		-			-		-		-	-	-		COSS/CWFL
Plant Upgrades - UV Disinfection Plant Upgrades - Engine/Blower	7,100,0 4,200,0		1,000,000	500,000		7,500,000			-		-		-	-	-		COSS/CWFL
Plant Upgrades - Blogas Conditioning	1,200,0		1,000,000	500,000		7,000,000											COSS/CWFL
Plant opgrades - blogas Conditioning			4 630 000	000.000		7 000 000	200.00		200.000		200.000			200.000	050.000		COSSICHTE
	15,063,0		4,638,000	803,000		7,800,000	300,00		300,000		300,000		00,000	300,000	250,000	30,054,000	
AUTOMOTIVE																	-
Pickup/Van/SUVs Vactor		-	-	-		43,000	89,00	1			189,000	1	04,000	73,000	35,000	533,000	Revenue
			-	-		-	-		-		-		-	-	800,000	800,000	Revenue
Sample Van	65,0	00	-	321,000		-			-		-		-	-	-	65,000 321,000	Revenue Revenue
Televising Van Rodder Truck	-		-	321,000		-			-		-		-	-	-	54.000	
Skid Steer	-		-	-		-	\$ 39,00		54,000		-		-	-	-	39,000	Revenue
	-		-			-	\$ 35,00	·	-					312,000	-	312,000	
Loader		<u> </u>		-							189.000		- 04.000		835.000		Revenue
	65,0		-	321,000		43,000	128,00		54,000		189,000	1	04,000	385,000	835,000	2,124,000	
COLLECTION SYSTEM																	
LS Controls/Building	100,0	00	-	100,000		-			-		-		-	-	-	200,000	Revenue
At North Beach Dev LS (city)		-	500,000	-		-			-		-		-	-	-	500,000	Surcharge
Field Meters and Samplers	8,5		8,500	8,500		46,500	8,50	)	8,500		8,500		8,500	8,500	8,500	123,000	Revenue
Lift Station Generator Replacement	30,0		-	-		30,000	-		-					-	-	60,000	Revenue
Lift Station Pump Replacements	7,0		7,000	15,000		10,000	10,00		10,000		10,000		10,000	10,000	10,000	99,000	Revenue
Interceptor Improvement Projects	455,0		375,000	590,000		375,000	375,00		975,000		955,000		75,000	375,000	375,000	5,225,000	Revenue
Chicory Rd Interceptor-Storage	5,500,0 1,000,0		5,500,000	14,000,000		-			-		-		-	-	-		COSS/CWFL COSS/CWFL
Goold-Main Storage-Sewer Improven Racine LS#1 storage (10.0 MG)	1,000,0	00	14,000,000	14,000,000					1.500.000	10	.000.000	10.0	00.000				COSS/CWFL
									1,000,000	10,	,000,000	10,0	00,000		500,000		Revenue
Osborne Bivd/Kinzie Ave Interceptor	-	-	-		5	45.4.500	- 202.00		-	c 40	072.000	5 10.3	-	5 393 500			Revenue
	\$ 7,100,5		20,390,500	\$ 14,713,500	*	461,500	\$ 393,50	_	2,493,500	_	,973,500	_	93,500			\$ 68,207,000	
TOTALS	\$ 22,228,5	<u> </u>	25,028,500	\$ 15,837,500	\$	8,304,500	\$ 821,50	<u> </u>	2,847,500	\$ 11 <u>.</u>	,462,500	\$ 10,7	97,500	\$ 1,078,500	\$ 1,978,500	\$ 100,385,000	
Method of Financing				-	-		_										
Revenue (Rates/Reserves)	\$ 1,228,5	00 \$	1,528,500	\$ 1,337,500	ş	804,500	\$ 821,50	\$	1,347,500	<b>\$</b> 1,	,462,500	\$ 7	97,500	\$ 1,078,500	\$ 1,978,500	\$ 12,385,000	
Surcharges		-	500,000	-		-			-		-		-	-	-	500,000	
Regional-Other Cost of Service		-	-			-			-		-		-	-	-		
Clean Water Fund Loan	21,000,0	00	23,000,000	14,500,000		7,500,000			1,500,000	10,	,000,000	10,0	00,000	-	-	87,500,000	
TOTAL COST	\$ 22,228,5	00 \$	25,028,500	<u>\$ 15,837,500</u>	<u>\$</u>	8,304,500	\$ 821,50	1 5	2,847,500	<u>\$ 11</u> ,	,462,500	<u>\$ 10,7</u>	97,500	<u>\$ 1,078,500</u>	\$1,978,500	<u>\$ 100,385,000</u>	

# APPENDIX

# Glossary

**Abatement:** A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

**Accounting System:** The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

**Appropriation:** A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

**Arbitrage:** As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

**Audit:** An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

**Available Funds:** Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

**Betterments (Special Assessments):** Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

**Bond:** A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

**Bond and Interest Record:** (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

**Bonds Authorized and Unissued:** Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

**Bond Rating (Municipal):** A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

**Budget:** A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

**Capital Assets:** All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

**Capital Budget:** An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

**Cash:** Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

**Cash Management:** The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

**Certificate of Deposit (CD):** A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

**Classification of Real Property:** Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

**Collective Bargaining:** The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

**Consumer Price Index:** The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

**Cost-Benefit Analysis:** A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

**Debt Burden:** The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

**Debt Service:** The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

**Encumbrance:** A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

**Enterprise Funds:** An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

**Equalized Valuations (EQVs):** The determination of the full and fair cash value of all property in the community that is subject to local taxation.

**Estimated Receipts:** A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

**Exemptions:** A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

**Fiduciary Funds:** Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

**Float:** The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

**Full Faith and Credit:** A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

**Fund:** An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

**Fund Accounting:** Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

**CASB 34:** A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

**CASB 45:** This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

**General Fund:** The fund used to account for most financial resources and activities governed by the normal appropriation process.

**General Obligation Bonds:** Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking bodyof a municipality or school district.

**Indirect Cost:** Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

**Interest:** Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

**Interest Rate:** The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

**Investments:** Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

**Municipal(s):** (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

**Objects of Expenditures:** A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

**Official Statement:** A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

**Overlapping Debt:** A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

**Program Budget:** A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

**Refunding of Debt:** Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

**Reserve Fund:** An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

**Revaluation:** The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

**Revenue Anticipation Note (RAN):** A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

**Revolving Fund:** Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

**Sale of Real Estate Fund:** A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

**Stabilization Fund:** A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

**Tax Rate:** The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

**Trust Fund:** In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

**Uncollected Funds:** Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

**Undesignated Fund Balance:** Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

**Unreserved Fund Balance (Surplus Revenue Account):** The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.